



DANIEL K. INOUE ASIA-PACIFIC CENTER FOR SECURITY STUDIES

# CURRENTS



*Celebrating twenty years  
of educating, connecting,  
empowering*



# CURRENTS

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## Center honors U.S. statesman

As a major part of its 20th Anniversary celebration Oct. 6, the Daniel K. Inouye Asia-Pacific Center for Security Studies paid tribute to the late U.S. Senator Daniel K. Inouye, whose name the Center has taken on as part of its formal moniker. The Center honored the senator for his distinguished service as an international statesman, and for his predominant role in founding the security education institution in the interest of promoting dialogue among the Asia-Pacific's security practitioners. DKI APCSS made the senator and the Center's efforts to build collaboration among Asia-Pacific nations the focus of its 20th Anniversary commemoration spotlighted on pages 16-21.

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## First 20, Next 20....

*People, place, progress key to building on success of DKI APCSS' first decades*

For two decades, the Daniel K. Inouye Asia-Pacific Center for Security Studies has excelled at educating, connecting, and empowering nearly 10,000 U.S. and international Fellows. While there are many contributing factors to our success, there are three that I believe are at the core: our people, this place, and progress made by our alumni over the years.



Our people, comprised of approximately 30 faculty members and 60 support folks, directly impact as many as 3,000 lives a year. I'm absolutely amazed at the series of "miracles" they consistently create to execute courses with more than 100 Fellows from 40 or so nations; it's a complex logistical endeavor...recruiting across the region, vetting visas, coordinating travel, and getting Fellows from the airport to their quarters and into the courses...and they do it multiple times a year while treating participants with friendliness and respect.

We accomplish this while exercising a cost-effective program that is disciplined and an exemplar of good organizational governance. Simply put, we're doing the right things the right way. This has given us exceptional credibility within the region. I often hear our alumni talk about the "APCSS Way" and how they're trying to recreate it in their workplaces, governments and communities. They're taking from the Center new relationships, skills and inspiration, and applying it to the challenges they face daily.

A significant contributor to this success is the fact DKI APCSS is blessed with the perfect location. We have a world-class education facility located in the heart of world-famous Waikiki. Our participants walk to and from class through one of the most divine environments. This, combined with the "Aloha



DKI APCSS Director Lt. Gen. (Ret) Dan Leaf celebrates completion of the Advanced Security Cooperation course (ASC 15-2) with India Fellow Nitin Gokhale. For two decades, the Center has equipped thousands of leaders like Gokhale to affect positive regional change.

spirit," creates a positive learning environment that magnifies Fellows' sense of connectedness.

I'm struck by the energy and empowerment they feel as they lead their organizations and nations in making progress on new national security strategies, disaster preparedness, gender equality and a host of other security-related processes.

As we look to the next 20 years, it would be really easy to be satisfied with doing more of the same; but that's not the nature of DKI APCSS. We have an innate hunger to push the edges of the impossible. We'll continue to apply a fundamentally sound education model to gain even more substantive outcomes.

We want to change the way security sector professionals do things in order to build better regional accountability and governance.

Many thanks to you who have helped make DKI APCSS a premier executive education center over the last 20 years. We're confident the next 20 years will see even greater global impact!

Sincerely,

Lt. Gen. (Ret.) Dan Leaf  
Director, APCSS

### Professors address impacts of National Security Strategy

A six-person panel addressing potential impacts of the 2015 U.S. National Security Strategy released in February included two Daniel K. Inouye Asia-Pacific Center for Security Studies professors. The panel was part of the May 19 to 21 LANPAC Symposium and Exposition held in Honolulu. The event, sponsored by the Association of the U.S. Army Institute of Land Warfare, attracted more than 1,250 people from 32 nations.

DKI APCSS' Dr. Virginia Bacay Watson and Dr. Lora Saalman articulated opportunities and challenges for the United States in specific Asia-Pacific sub-regions — Southeast Asia and China/India respectively — in security-related arenas, such as defense and international trade.

The discussion took place within the context the U.S. "rebalance" to the Asia-Pacific region. Among several key points in the strategy are modernizing and upholding alliances with Japan, South Korea, Australia and the Philippines and deepening partnerships with Vietnam, Malaysia and Indonesia.

### Faculty members join in discussion on Philippines security environment

Four members of the Daniel K. Inouye Asia-Pacific Center for Security Studies faculty joined with the Philippines' National Security Council and the National Defense College of the Philippines Sept. 21 to 23 to discuss new features defining the Philippines security environment. The event titled "Global and Regional Trends Affecting Philippine Security" took place at the NDCP campus on Camp Aguinaldo in Manila. The DKI APCSS team provided subject matter expertise and facilitation, according to Dr. Virginia Bacay Watson, the Center's academic lead for the event. Joining Watson were fellow faculty members Drs. Lori Forman, Mohan Malik and Rouben Azizian. Forty-six DKI APCSS alumni took part in the event.

## DKI APCSS hosts India-Japan-U.S. trilateral talks

Gathering to exchange views on a broad range of regional and global issues of mutual interest, 16 leaders met at the Daniel K. Inouye Asia-Pacific Center for Security Studies June 26 for the seventh India-Japan-U.S. dialogue.

Participants addressed a variety of issues, including multilateral institutions in the Asia-Pacific, maritime security, and humanitarian assistance and disaster relief.

Co-chairs included Assistant Secretary of State for South and Central Asian Affairs Nisha Biswal, and Assistant Secretary of State for East Asian and Pacific Affairs Daniel Russel. The Indian delegation was led by Ministry of External Affairs Joint Secretaries Vinay Kwatra, Pradeep Rawat, and Aman-deep Gill.

Ministry of Foreign Affairs Director-General of Southeast and Southwest Asian Affairs Takio Yamada headed the delegation from the government of Japan.

The deepening of this regular dialogue since 2011 reflects a growing convergence of the regional and global interests as the three countries broaden cooperation to span the region from the Indian Ocean to the Pacific Ocean.

The meetings are designed to har-



DKI APCSS Director Lt. Gen. (Ret) Dan Leaf greets Amandeep Gill, one of three joint secretaries with India's Ministry of External Affairs who attended the June trilateral dialogue.

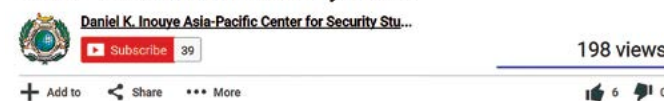
monize the three nations' understanding of challenges, threats and areas of cooperation that contribute to peace and stability.

This is the second trilateral meeting between the three held at DKI APCSS. In May 2014, they gathered at the Center to strengthen collaboration in regional humanitarian assistance and disaster management.

## Video offers inside look at Center's history, education philosophy



### DKI APCSS 20th Anniversary Video



The Daniel K. Inouye Asia-Pacific Center for Security Studies has captured on video the essence of its history, operating philosophy, and focus on relationship-building. Featured are interviews with and images of key Center leadership (past and present), staff and alumni. The video can be viewed at <https://www.youtube.com/watch?v=MKx1bToLaIA>.

## Center continues inclusion advocacy via WPS program

Promoting greater inclusion of women as leaders and policy makers in the security sector, the Daniel K. Inouye Asia-Pacific Center for Security Studies continues to aggressively employ its Women, Peace and Security program as a focal point of its education model.

"We are happy to report that over the past few months, WPS continues to grow in strength and impact, with a few developments well worth noting," said Dr. Bill Wieninger, one of the Center's four WPS coordinators. "First, our efforts to increase women's participation in our courses and workshops continues to succeed, with the Advanced Security Cooperation course (ASC 15-2) having the highest rate of female participation (27 percent) to date."

Wieninger added the Center has also elevated the number of senior female leaders as guest speakers who offer their views on leadership in a complex security environment. Recent examples include Secretary of the Air Force Deborah Lee James at ASC 15-2 and

**"WPS continues to grow in strength and impact...our efforts to increase women's participation in our courses and workshops continues to succeed."**

Dr. William Wieninger  
DKI APCSS professor

Pacific Air Forces Commander Lori Robinson at ASC 15-1.

"Additionally," said Wieninger, "we've seen a growth in the success of WPS-focused Fellows Projects in recent months."

For example, Nepal broadcast journalist Aarti Chataut, an alumna of Comprehensive Responses to Terrorism (CSRT 15-1), crafted a project designed to shed light on wartime violence against women and advocate solutions (see story on page 25). According to Wieninger, the Nepalese government embraced Chataut's project, leading to creation of a national

program titled "Orientation on the Concept of Gender and Implementation of UNSCR 1325 and 1820."

"This is one of a growing number of WPS-focused fellows projects which are building security sector capacity in the region," said Wieninger.

Further, National Defense University recently published a WPS-focused work by DKI APCSS professor Dr. Miemie Byrd. She contributed a chapter titled "Promoting Women's Participation in Disaster Management and Building Resilient Communities" to the NDU publication *Women on the Frontlines of Peace and Security* (see synopsis on page 38).

DKI APCSS Director Lt. Gen. Dan Leaf, who oversees the Center's WPS program, attributed its successes to "a lot of hard work by the faculty and staff and our alumni. We are in this for the long haul and will continue to refine and improve our WPS program and thus enhance security sector governance for the entire Asia-Pacific region."

## SECAF James addresses ASC 15-2 Fellows

Secretary of the Air Force Deborah Lee James addressed U.S. and international Fellows Oct. 14 at the Daniel K. Inouye Asia-Pacific Center for Security Studies.



Ms. Deborah Lee James

Her audience included 114 participants in the five-week-long Advanced Security Cooperation course (ASC 15-2).

James is the Department of Defense's lead official for U.S. airpower, space operations and cybersecurity.

During her speech of roughly 20 minutes, James emphasized the importance of international cooperation,

noting her service's crucial military-to-military ties with Asia-Pacific nations such as China and India. She cited, for example, U.S.-India ties that were central to the two nations' humanitarian response following the devastating earthquake in Nepal and the evacuation of 450 civilians from Yemen. In the spirit of cooperation, she encouraged ASC Fellows to sustain the relationships they form during the course.

"It's very important to build a diverse network in thought and background," she said, adding, "Remember, you will never be able to 'surge' in trust. Trust is something that you all are building during this period in the Asia-Pacific Center."



Fellows take part in a negotiation exercise focused on prioritizing measures to build climate resiliency in a fictional Southeast Asia delta.

# Cooperation through negotiation

## ASC 15-1 hones Fellows' ability to build multi-agency consensus

The art of negotiation is a vital piece in the puzzle that is international cooperation. Without an effective process of give-and-take, solving transnational problems is infinitely more complex, if not impossible.

Professionals from 32 nations sharpened critical negotiation skills as part of the Advanced Security Cooperation course (ASC 15-1) April 2 to May 7 at the Daniel K. Inouye Asia-Pacific Center for Security Studies. The five-week course is an executive education program enabling mid-level military and civilian leaders to deepen

their understanding of security issues within political, socio-economic, defense and environmental contexts.

ASC's intent, said course manager Dr. Christopher Snedden, is to "educate, connect and empower" Fellows so they can affect positive change in their nations and beyond. Course participants come from throughout the Asia-Pacific region and other select areas, and serve primarily in military and government capacities.

One hundred twelve ASC 15-1 participants learned through a combination of 23 plenary sessions, 12 electives, group interaction seminars, and assessment exercises.

Samoa's Leroy Enel Hunkin-Mamae praised the course's balance. "It was awesome...not only was it intriguing intellectually, but by putting in practical exercises, it gave us an opportunity to apply what we learned." Hunkin-Mamae, with Samoa's Ministry of Foreign Affairs and Trade, said

he and his peers learned to "frame" problems by analyzing them from different perspectives, then exploring potential solutions through cooperation.

In an April 30 negotiation exercise, Fellows tested their newfound knowledge while building cooperation among competing stakeholders for action on climate change. Divided into four groups, each with a facilitator and role players representing eight government agencies, Fellows evaluated measures to build climate resiliency.

**ASC at a Glance**  
Formerly Executive Course  
(Since 1996)

- 47 Courses / 3,441 Fellows
- 62 nations
- Course 15-1 Demographics
  - Fellows: 112
  - Male: 76% / Female: 24%
  - Military: 39% / Civilian: 53%
  - Law Enforcement: 8%
  - International: 94% / U.S.: 6%

Teams tackled a scenario featuring a densely populated agricultural area vulnerable to flooding and salt intrusion from rising sea levels.

To secure a \$500 million assistance package, each group formed and presented plans on how their nation would employ these funds. They evaluated short- and long-term impacts of five adaptation approaches — to include building a protective infrastructure or resettling the population — and, through negotiation, attempted to come to an agreement on a prioritized action proposal. Fellows considered associated risks, how to manage tradeoffs in the process of adapting to change, and how different stakeholders can work together to make difficult decisions.

"I think they took to it really well," said Snedden. "Three groups actually came up with a resolution...but that ultimately wasn't the key objective...it was the learning along the way that was important; especially that negotiation isn't easy."

In a post-course survey, a Fel-

**Hunkin-Mamae said he and his peers learned to "frame" problems by analyzing them from different perspectives, then exploring potential solutions through cooperation.**

low noted, "Participation in exercises gave me a better understanding of the subject matter. Working as a group and sharing ideas with other Fellows was the most interesting part (of the course)."

Snedden added that cooperation was a central focus of the course. The theme bore out in plenary sessions, such as "Cooperative Resolution of Conflicts in the Asia-Pacific Region," and a variety of sub-region-specific

sessions focused on multilateral cooperation in Oceania, South Asia, Southeast Asia, Northeast Asia and the Americas.

"Lectures helped us realize that no matter how educated we are (or) empowered we are in our respective positions, we can achieve our long-term objectives for a prosperous, secured nation only through security cooperation and a positive mindset to help each other," an ASC Fellow stated.

ASC 15-1 was the 49th iteration of the course since its inception in 1999. Participants hailed from Australia, Bangladesh, Bhutan, Brunei, Cambodia, Canada, Chile, China and Colombia. They also came from Fiji, India, Indonesia, Laos, Malaysia, Maldives, Marshall Islands, Micronesia, Mongolia, Myanmar, Nepal, Pakistan, Palau, and the Philippines. Other Fellows came from Samoa, Singapore, South Korea, Sri Lanka, Thailand, Timor-Leste, the United States, Vanuatu and Vietnam.



(Top left to right) Tom Patykula, chief of APCSS admissions, takes Advanced Security Cooperation course (ASC 15-1) fellows through in-processing. Gembo Tshering, with Bhutan's Ministry of Foreign Affairs, and Imelda Sari, editor-in-chief of Indonesia's *Voxpopulindo Portal News*, evaluate issues associated with a climate-change negotiation exercise. Samuela Baleinamuka Moce, with Fiji's Ministry of Finance, adds perspective during an exercise promoting interagency cooperation. (Bottom) One hundred twelve Fellows from 32 locations took part in the ASC 15-1 April 2 to May 7.



Fellows attending the Comprehensive Crisis Management course (CCM 15-1) team up on a crisis management exercise during one of the applied learning modules. The Fellows are (left to right) Thi Hong Ly Nguyen, with Vietnam's Ministry of Foreign Affairs; Romeo Bituin, medical specialist with the Philippines Department of Health; Hisan Hassan, a project director at the Maldives National Disaster Management Centre; and Pei-Jen Lin, an analyst serving with the Taiwan National Security Council.

## CCM: Prepping leaders for times of crisis

Effective response to a disaster or crisis is often a race against time. In the effort to save lives, governments and other agencies must work quickly to deliver medical aid, food and shelter to affected populations. Success in such efforts can hinge heavily on the quality of coordination and cooperation across a wide spectrum of responding organizations.

The Daniel K. Inouye Asia-Pacific Center for Security Studies tasked 115 U.S. and international Fellows to hone their skills in this arena by tackling a simulated crisis exercise — focused on a pandemic — as part of the July 23 to Aug 25 Comprehensive Crisis Management course (CCM

15-1). The Fellows, hailing from 42 locations, completed the two-day capstone exercise prior to their Aug. 25 course commencement.

CCM is an executive education program designed to educate and build resilient capacity among security practitioners for crisis preparation, response and recovery. It helps participants develop a comprehensive understanding of crisis and disaster management with a focus on the strategic impacts of decisions and actions before, during and after events.

“Often in disaster/crisis situations, you have to go beyond your ministry or agency to work with others,” said CCM manager Professor Jessica Ear. “With ‘Katrina,’ for

example, there were countless organizations and departments involved. One of the biggest challenges to coordination is not understanding the protocols and procedures of other involved entities.”

Ear added the exercise highlighted key points covered in the prior weeks’ curriculum with emphasis on building collaboration between agencies and organizations with often dissimilar culture, terminology and priorities.

The capstone scenario called for each of eight CCM seminar groups to act as a different government ministry in an underdeveloped, fictitious nation wracked by spread of a communicable disease. Each group analyzed available data,

considered capabilities and challenges, then developed response proposals for the nation’s prime minister. Eight task forces were then formed containing members from each of the eight ministries with an additional “Civil Society Consortium” group role-played by 17 participants from the U.S. State Department’s International Visitor Leadership Program. Task forces, in turn, had to work through competing ministry priorities to develop and brief agreed-upon courses of action to national leadership. And, they only had two days to make it all work.

“The time constraint is very real,” said Ear. “We gave them just enough time to discuss the issues, because



(Top) One hundred fifteen international Fellows attended CCM 15-1. (Bottom) Shazia Haris, a media advisor with Pakistan’s Earthquake Reconstruction and Rehabilitation Authority, discusses the 2005 Pakistan earthquake as part of a CCM lessons-learned panel. Joining Haris on the panel were Fellows Dr. Amarsanaa Jazag (right), city council member in Ulaanbaatar, Mongolia, and Edgardo Esperancilla, regional director, Philippines Department of Science and Technology.

in a crisis situation, there isn’t time for a prolonged diplomatic standoff.” She added that Fellows “highly felt” the time constraint, which moved them to negotiate past points of contention. “Often in disaster situations, you have the best opportunity to come together because you have a common end goal...meeting human needs.”

The exercise enabled application of knowledge and understanding built through a series of topical plenary sessions, seminar discussions, exercises, on-island site visits, case studies analysis and electives. CCM facilitates this curriculum in five core modules, with the capstone as the fifth. The other four are:

- Crisis resiliency in a complex environment: this module explores the multidimensional nature of crises and factors that contribute to national resiliency to recover and rebuild.

- Enhancing Crisis Leader and Team Capabilities: Fellows develop personal skills needed to comprehensively analyze crises, assess potential outcomes, and lead and design strategies for effective crisis communication and information sharing.

- Improving Crisis Coordination and Collaboration: this module focuses Fellows “outward,” enhancing their ability to understand and work with other actors and their practices in crisis management.

- Focused Knowledge Enhancement: faculty facilitate a deeper experience in skills- and knowledge-based learning. This block included visits to the Hawaii Emergency Management Agency, the National Oceanic and Atmospheric Administration and its Pacific Tsunami Warning Center, and the local U.S. Coast Guard unit.

“The approach taken by APCSS to adult learning is wonderful,” said Maj. Garth Andersen, a Fellow from the Ja-

maica Defense Force. “It affords a very balanced experience of theory mixed with practical knowledge. The overall experience was great...I don’t think I could have spent it in a better learning experience or around a better group of people.”

Joining Andersen were Argentina’s and Paraguay’s first-ever APCSS Fellows. Other participants hailed from Afghanistan, Argentina, Australia, Bangladesh, Brazil, Cambodia, Chile, China, Colombia, Cook Islands, Dominican Republic, Fiji Islands, India and Indonesia. Fellows also came from Japan, Kiribati, Laos, Malaysia, Maldives, Marshall Islands, Micronesia, Mongolia, Myanmar, Nepal, Pakistan, Palau, Palestine, Papua New Guinea, Philippines, Romania and Samoa. Also taking part were Fellows from South Korea, Sri Lanka, Taiwan, Thailand, Timor Leste, Tonga, the United States and Vietnam.

Complementing the course demographic were four Fellows representing the United Nations Office for the Coordination of Humanitarian Affairs, the United Nations Development Programme, the World Bank, and the Japan International Cooperation Agency.

CCM culminated in participants accomplishing Fellows Projects intended to effect crisis management improvements within their organizations or countries.

### CCM at a Glance

#### Formerly SSTR

(Since 2006)

- 13 Courses / 864 Fellows
- 64 nations
- Course 15-1 Demographics
  - Fellows: 115
  - Male: 81% / Female: 19%
  - Military: 42% / Civilian: 49%
  - Law Enforcement: 9%
  - International: 90% / U.S.: 10%



Dr. William Wieninger facilitates an APOC 15-3 plenary discussion on inclusion of women in the security sector. Australian Fellow Anna Koestenbauer engages in discussion with her peers during an APOC 15-3 seminar session.

Gaining an expanded perception of regional security issues, 300 professionals completed two Asia-Pacific Orientation Courses at the Asia-Pacific Center for Security Studies.

APOC is a five-day course designed to provide an overview of regional states and trends in socio-economic, political, defense, health and environmental arenas that drive the Asia-Pacific security environment.

Attendees are generally junior- to mid-grade U.S. military members and their civilian counterparts in various security-related fields.

“Given the size and complexity of the region, and its increasing interconnectedness, it’s critical that security practitioners in this domain are able to understand current and future

## APOC broadens view of regional dynamics

security challenges, both traditional and non-traditional,” said APOC course manager Cmdr. Alan Chace. This is especially true, he said, in light of the ever evolving security environment in the region.

### APOC 15-2

One hundred fifty attendees in the June 22 to 26 course gained a deep analysis of Asia-Pacific nations, sub-regions such as Oceania, Southeast Asia and South Asia, and key national behaviors.

They learned through a combination of plenary discussions, electives and seminar sessions that allowed them to share perspectives

and form valuable connections with their peers.

“I thought it (the course) was fantastic... good foundation for working in the region (and) a great opportunity to meet other people.” said Scott Linton, assistant foreign policy advisor with U.S. Pacific Command.

Linton added the course did well in tying together differing elements that contribute to national security — such as economics, defense and politics — to help Fellows connect these elements and see how they work into U.S. and other nations’ policies.

Among course plenary discussions were “Terrorism

in the Asia-Pacific Region” by Dr. Christopher Harmon; and “Security Dynamics in Northeast Asia” by Dr. David Fouse. There were also several lunchtime seminar options that included Women, Peace and Security by Dr. William Wieninger and Dr. Saira Yamin.

Linton and his APOC 15-2 peers hailed from 11 locations to include Australia, Brunei, Canada, Indonesia, Japan, New Zealand, Singapore, South Korea, Taiwan, the United States, and Vietnam.

### APOC at a Glance (Since 2007)

- 27 Courses / 2,764 Fellows
- 18 nations
- Course 15-2/3 Demographics (Course numbers averaged)
  - Male: 79% / Female: 21%
  - Military: 63%
  - Civilian: 49%
  - International: 21%, U.S.: 79%
  - U.S. non-DoD: 17%

### APOC 15-3

In the Aug. 31 to Sept. 4 iteration, 13 topical discussions included “Security, War, and the Strategic Effects of the Law in the South China Sea” with APCSS Associate Dean of Academics Dr. Justin Nankivell, and “Security Dynamics in Oceania,” led by professor Dr. Alfred Oehlers.

In the latter, Oehlers guided the course’s 150 Fellows in examining security issues associated with a region that covers 11.5 million square miles, includes the sub-regions of Micronesia, Melanesia and Polynesia, and stretches from Easter Island in the Eastern Pacific to New Guinea in the Western Pacific. He addressed how economic, political and social conditions drive the region’s security environment and discussed the nature of U.S. engagement in the area.

“It was a good summary of the issues and trends in the region,” said Joanna Clarke, an analyst with the New Zealand Ministry of Defence. Clarke said that because her nation is a key player in Oceania, she found it beneficial to gain others’ perspective on the

region, describing Oehler’s views as insightful and a good look at how the region’s future is evolving.

Clark and fellow attendees also had their choice of 14 elective titles to

**“...it’s critical that security practitioners in this domain are able to understand current and future security challenges, both traditional and non-traditional.”**

Cmdr. Alan Chace  
APOC course manager

include “How Terrorist Groups End” by Dr. Chris Harmon; “Latin America and the Asia-Pacific,” by U.S. Navy Lt. Nick Matchek; and “Russia and the Asia-Pacific: Before and After the Ukraine Crisis,” by Dr. Rouben Azizian.

U.S. Coast Guard Lt. Cmdr. Warren Wright, with Hawaii’s 14th Coast

Guard District, praised an APOC 15-3 curriculum that facilitated information cross-flow. “What I enjoy is the ability to hear from subject matter experts in an environment that includes colleagues from different regions...some of the very regions we’re covering.”

“The course is designed to build interconnectivity among the Fellows,” added Chace. “As they share perspectives on challenges and opportunities at the macro- and sub-regional levels, they see how multinational, multi-organizational and even individual linkages are required to enhance stability and development. This is woven throughout our curriculum and supported by our guiding principles of inclusion, mutual respect and transparency.”

APOC 15-3 Fellows hailed from Australia, Brunei, Canada, Japan, New Zealand, Singapore, South Korea, Taiwan, and the United States.

Taiwan sent its largest cohort yet to an APCSS course with 19 participants. It was also the Center’s largest representation from a single location other than the United States.



Two iterations of DKI APCSS’ orientation course featured 300 Fellows from 11 Asia-Pacific locations. Participants in APOC 15-2 (top) gathered June 22 to 26. APOC 15-3 Fellows (bottom) took part in this five-day course Aug. 31 to Sept 4.

# TSC develops strategic-level collaboration

**H**oning their abilities to cooperate on major international crises, 24 military and civilian security practitioners from 23 locations completed the Transnational Security Cooperation course (TSC 15-1) June 5 at the Daniel K. Inouye Asia-Pacific Center for Security Studies.

TSC is a senior executive course designed for military general officers and civilian equivalents in the security sector. Fellows include leaders in policing, emergency response, foreign relations, economic development and civil government. The latest iteration of the five day course took place June 1 to 5.

APCSS faculty challenged TSC 15-1 Fellows to collaborate on responses to an Ebola outbreak and cyber attacks against vital infrastructure in the Asia-Pacific region. Teams analyzed impacts on critical entities, such as economic, public health and governance sectors, and formed and documented response measures and potential solutions. These conceptual exercises were designed to promote interagency collaboration in solving local, regional and even global security-related challenges.

Exercises complemented a course curriculum that included topical discussions such as “Strategic Assessment and Planning” and “Shifting Geo-Politics.”



(Above) Alice Li Hagan, director of custom executive programs at University of Hawaii's business college, leads a group discussion on developing strategies to deal with a simulated cyber attack. (Left) Twenty-eight senior leaders from 23 locations in the Asia-Pacific region took part in the Transnational Security Cooperation course (TSC 15-1).

Elective offerings included “A Safer World: Pandemic Response in the Asia-Pacific,” and “The Changing Face of Asia-Pacific Deterrence.”

“The course enhanced regional leaders’ capacity for strategic assessment and planning and multinational collaboration,” said course manager Dr. Malik Mohan. He added Fellows gained a “broadened understanding of U.S. policy in the region and developed networks of action-oriented security practitioners.”

Fellows noted discussions on the impacts of resource disputes and economic change; the complexity and inter-connectedness of large cross-cutting is-

ssues such as terrorism and trafficking; and the link between security and development as key TSC 15-1 topics.

Maj. Gen. Syed Shah, chief instructor at Pakistan’s National Defense University, said he obtained more clarity on the Asia-Pacific region’s complexities, and the course motivated him to conduct further studies on regional developments. He also made note of a Center environment that fostered sharing of perspectives among policy and strategy makers.

“Ultimately,” said Malik, “The course enabled Fellows to think about trends and issues they may not have considered before

and how they relate to national and regional security.”

TSC 15-1 Fellows came from Afghanistan, Australia, Brunei, Canada, China, India, Indonesia, Japan, Laos, Malaysia, Maldives, Mongolia, Myanmar, New Zealand, Pakistan, the Philippines, Sri Lanka, Taiwan, Thailand, Timor-Leste, Tonga, the United States and Vietnam.

### TSC-at-a-Glance Formerly SEC (Since 1999)

- 34 Courses / 777 Fellows
- 44 nations
- Course 15-1 Demographics
- Fellows: 24
- Male: 92% / Female: 8%
- Military: 48% / Civilian: 44%
- Law Enforcement: 8%
- International: 92%, U.S.: 8%

**T**he Daniel K. Inouye Asia-Pacific Center for Security Studies wrapped up the latest iteration of its Senior Executive Asia-Pacific Orientation Course (SEAPOC 15-2) Oct. 9 with 46 Fellows from four nations completing the three-day curriculum.

Participants from Australia, Canada, Japan and the United States took part in the latest course. They gained insight into key drivers of the Asia-Pacific region’s security environment, including its complex challenges and cooperation opportunities.

“The course focuses on mutual security interests of the United States and other Asia-Pacific nations in an interconnected and changing region,” said Dr. Alexander Vuving, course manager. “The curriculum includes an orientation to the major trends and potential outcomes in the region and supports critical thinking about these topics.”

For three days, DKI APCSS faculty immersed Fellows in discussions on the myriad factors impacting regional stability. Among topics addressed were “The Geopolitics of Security: Power Shifts,” by Dr. Mohan Malik, “Regional Security Architecture in the Asia-Pacific” by Vuving, and “Security and the Strategic Effects of Law in the South China Sea,” by Dr. Justin Nankivell.

One Fellow praised the course’s on-target offerings.

“Much of the material is directly related to my position. One of the highlights

# SEAPOC fosters growth in regional understanding for senior defense leaders

was the ability, with electives, to take a large Asia-wide course and whittle it down to what pertained directly to me,” said U.S. Air Force Col. Scott Burnside, who recently assumed duties as U.S. Pacific Command’s Southeast Asia policy division chief.

**“The purpose is to actually help us understand differing points of view — alternative approaches — to the very significant challenges we have to deal with in the theater.”**

Rear Adm. John Korka  
U.S. Pacific Fleet Civil Engineer

Participants like Burnside had their choice of 20 electives to include a historical overview of land and maritime dis-

putes in Asia taught by Malik.

In this session, Fellows were oriented to the roots of long-festering geography-oriented rivalries — such as the India-Pakistan Kashmir dispute — that are rooted in identity, history, nationalism, domestic politics and resource scarcity. The elective also provided key background material on the current South China Sea situation.

Fellows channeled their enhanced knowledge into an Oct. 9 strategic exercise. Working in several groups, they analyzed key drivers and complexities associated with a multinational dispute over access to maritime resources. Evaluating limits of the existing regional security architecture, groups eventually outlined key elements of an enhanced architecture to lessen regional tensions. Each group briefed their recommendations to senior DKI

APCSS staff and faculty, and their SEAPOC peers.

The exercise is the application phase of a course that promotes interpersonal, interagency and international cooperation in solving what are often transnational challenges.

U.S. Navy Rear Adm. John Korka said the course’s best feature was enabling Fellows to listen to perspectives from people with a variety of experiences. “The purpose is to actually help us understand differing points of view — alternative approaches — to the very significant challenges we have to deal with in the theater,” said the admiral, who is commander of Naval Facilities Engineering Command Pacific and the U.S. Pacific Fleet civil engineer.

### SEAPOC at a Glance (Since 1999)

- 9 Courses / 226 Fellows
- 8 nations
- Course 15-1 Demographics
- Fellows: 46
- Male: 86% / Female: 14%
- Military: 78% / Civilian: 22%
- International: 9%, U.S.: 91%



Forty-six senior Fellows from four nations enhanced their understanding of Asia-Pacific security dynamics as part of the Oct. 6 to 9 Senior Executive Asia-Pacific Orientation Course (SEAPOC 15-1) at the Daniel K. Inouye Asia-Pacific Center for Security Studies.



## DKI APCSS celebrates two decades of education, empowerment, connection



(Left) Members of the Advanced Security Cooperation course (ASC 15-2) took part in the Daniel K. Inouye Asia-Pacific Center for Security Studies' 20th Anniversary celebration Oct. 6. Nearly 400 people (right) attended the commemoration, including key civilian and military leaders, many with current and/or historical ties to the Center.

**C**elebrating 20 years of building peace through education and engagement, the Daniel K. Inouye Asia-Pacific Center for Security Studies commemorated its history and its namesake, the late U.S. Senator Inouye, Oct 6.

Nearly 400 people attended the event at the Center's Fort DeRussy location in Waikiki. Among honored speakers were Commander of U.S. Pacific Command Adm. Harry Harris, Jr., President of the U.S.-Japan Council Irene Hirano Inouye (widow of Senator Inouye), Principal Deputy Assistant Secretary of Defense for Asian and Pacific Security Affairs Kelly Magsamen, and representing the DKI APCSS alumni, New Zealand Ambassador Robert Kaiwai. Four members of Hawaii's U.S. Senate and House delegation provided comments via pre-recorded video.

Attendees gathered to honor the organization's two-decade

effort to promote multilateral collaboration and problem-solving among Asia-Pacific security practitioners. The Center has engaged nearly 10,000 Fellows from more than 100 nations. Its education and outreach programs have helped nations form enhanced policies and procedures that have led to more effective governance, greater stability and heightened resiliency.

"This was an opportunity to acknowledge the people – past and present – who have made DKI APCSS an extraordinarily effective proponent of good governance and security cooperation," said Center Director Lt. Gen. (Ret) Dan Leaf, adding, "At the same time, we paid tribute to our namesake, Senator Daniel K. Inouye, and his vision for the Center, and reminded ourselves that being in Hawaii is a blessing and tremendous advantage. Twenty years of growth and accom-

plishment have set the stage for a very bright future."

### U.S. legislators honor Center's heritage

U.S. Sen. Brian Schatz added that today's commemoration was a "fitting tribute" to Senator Inouye's legacy. "His vision and work helped to build the Center into the respected institution it is today. He was a strong supporter because he recognized early on that the Asia-Pacific region would be a key to America's security, and that Hawaii was critical to our engagement in the region."

DKI APCSS activities are designed to meet Department of Defense and U.S. Pacific Command strategic objectives for the region. Those objectives center on a more secure, stable and prosperous region as envisioned by Inouye.

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### DKI APCSS Timeline

Since its inception in 1995, the Daniel K. Inouye Asia-Pacific Center for Security Studies has set the standard for innovative international executive education and leader development. Through its multiple on-site courses and regional workshops, the Center has enhanced cooperation among regional countries and organizations, built national capacities, and connected and empowered the region's security practitioners. This timeline tracks the Center's 20-year progress in evolving to accommodate nearly 10,000 international students from more than 60 nations. The Center opened its doors in September 1995 at the Waikiki Trade Center, pictured at right, in downtown Waikiki.



#### September 1994

U.S. President William Clinton signs House Resolution 4650, which provided \$3 million to stand up the Nimitz Center, shortly thereafter renamed the Asia-Pacific Center for Security Studies. The Center was tasked to directly support U.S. Pacific Command regional objectives.

#### September 1995

APCSS conducts its first workshop in Honolulu. Titled the "Humanitarian Support Operations Conference," the event spotlights, among other topics, international law in emergencies, security skill development, and regional peace operations.

#### June 1998

*U.S.-China Security Cooperation in Northeast Asia:* APCSS and the U.S. Institute of Peace invited the China Reform Forum to initiate discussions among American and Chinese scholars, analysts, and policymakers on how U.S.-China relations impact the two Koreas' political situation. Thirty-six people attended, including 10 Chinese representatives.

#### June 2000

APCSS moves into its permanent home at Fort DeRussy in the heart of Waikiki. The 25,000 square-foot building formerly housed the 9th Army Reserve Command.



#### September 1995

Secretary of Defense William J. Perry and representatives from 33 nations attend the Center's formal opening at its temporary location in the Waikiki Trade Center.



#### September 1996

APCSS conducts its first Executive Course. Twenty-three Fellows from 12 nations take part in a 12-week curriculum focused at the national policy level on factors that impact regional security.

#### October 1998

APCSS conducts its first workshop away from Hawaii. The Center supports the U.S.-Japan Security Relations Conference in Tokyo. Participants discuss Okinawa defense guidelines, the Asian financial crisis and other regional concerns.

#### August 1999

The Center stands up the Senior Executive Course, designed to build communities of interest and improve cooperation among senior regional leaders. The course later becomes the Transnational Security Cooperation course.

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## 20TH ANNIVERSARY

A sampling of the Center's regional contributions includes development of new national security strategies in Papua New Guinea, the Philippines, and Timor-Leste; implementation of earthquake preparation plans in Nepal and New Zealand; development of strategies to deal with regional biosecurity threats; and improvements in multilateral cooperation throughout the region, even between nations with long-running political and cultural rivalries.

"Since 1995, DKI APCSS has served as a strategic epicenter of learning; it is a proving ground for global security ideas and a catalyst for building international relationships," said U.S. Sen. Mazie Hirono. "Like the man it is named after, it is solutions-driven... constantly searching for ways to produce successful outcomes regardless of the challenges at hand."

From the floor of the U.S. House of Representatives, U.S. Rep. Mark Takai emphasized the Center's strategic importance.

"As the U.S. shifts its focus to the Asia-Pacific region, the DKI Center is uniquely situated to play a critical role in driving our nation's security policy. As I have witnessed firsthand, the Cen-



Pictured with the newly established DKI APCSS memorial honoring the Center's founder, the late U.S. Sen. Daniel K. Inouye, are (left to right) President of the U.S.-Japan Council Irene Hirano Inouye (Senator Inouye's widow), Commander of U.S. Pacific Command Adm. Harry Harris, Jr., New Zealand Ambassador Robert Kaiwai, Principal Deputy Assistant Secretary of Defense for Asian and Pacific Security Affairs Kelly Magsamen, and DKI APCSS Director Lt. Gen. (Ret) Dan Leaf.

ter is focused on producing results. This will be crucial as we move forward with the rebalance and begin to tackle pressing security related issues."

U.S. Rep. Tulsi Gabbard praised the Center's high-impact outreach.

"Over time, thousands of leaders from around the world have walked through your halls sharing conversations about security concerns within the Asia-Pacific region and how best to work together to solve them. As a

result, we've seen evidence time and time again that these same leaders have gone on to bring about solutions to the challenges that exist on the ground."

### Priorities drive org's evolution

The Center exists thanks, in large part, to Inouye pursuing a vision. After visiting the Marshall Center in Germany, he advocated for a similar facility in Hawaii — one that would bring the region's security minds together to share ideas and form professional relationships, all in the interest of peace. He introduced legislation to establish the Center in September 1994, and President William Clinton signed it the same year, approving \$3 million for its creation.

A year later, on Sept. 4, 1995, the Asia-Pacific Center for Security Studies stood up in temporary space at the Waikiki Trade Center. The Center's staff conducted the first course — Executive Course 96-1 — in September 1996. Twenty-three Fellows from 12 nations took part in the 12-week curriculum focused on factors impacting regional security at the national policy level.

Twenty years later, the Center has

*"There must be a place where the military leaders of the region can safely put down their arms and sit around a table to talk and to learn about one another. This can only lead to a better understanding and greater tolerance. This is the essence of aloha."*

- U.S. Senator Daniel K. Inouye

evolved to address the latest trends in environmental, defense, socio-economic, cultural and political issues through six core courses and myriad workshops.

As a DoD institution, the Center leverages its education and outreach capacity to support long-term and emerging policy directives identified by DoD and U.S. Pacific Command as they relate primarily to the Asia-Pacific region. DKI APCSS faculty and staff continually analyze the region's security environment, using data gained to tailor its courses and regional workshops to address the latest security issues.

For example, the Center developed its Comprehensive Security Responses to Terrorism course (CSRT) in 2004 to build collaboration among impacted nations in a post-9/11 terrorist environment that is often transnational in nature and can involve international crime syndicates.

DKI APCSS responded in 2005 when the U.S. secretary of defense identified security, stability, transition and reconstruction operations as a mission area of priority equal to traditional combat.

The Center launched the four-week SSTR course in 2006 to enable security practitioners to prepare for and respond to disasters and crises more effectively and collaboratively. Two years later, SSTR became the Comprehensive Crisis Management course.

"The priorities of the U.S. government and its combatant commanders change so we will head down a new path with OSD guidance," said Dr. Justin Nankivell, associate dean for academics. "For example, we are currently prioritiz-

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### August 2000

*Transnational Security Threats in Asia:* Security planners characterized transnational threats as key challenges to nation states in the 21st century. APCSS holds a three-day meeting analyzing these threats from sub-regional and issue-based perspectives. Among participants are representatives from Russia, Japan, Thailand and the Philippines.

### April 2004

In response to the post-9/11 security environment, APCSS launches the Comprehensive Security Responses to Terrorism course. The course facilitates a broader understanding of terrorism, to include its means and effects.

### September 2006

APCSS begins a series of outreaches to Nepal, which prove highly successful in helping that nation reform its security sector. Over the years, multiple similar workshops in Fiji, Mongolia, Philippines and other regional nations yield significant dividends in terms of building regional security capacity.

### June 2008

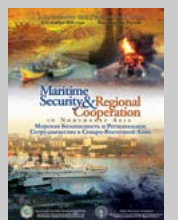
*Managing Borders in the Maritime Domain (Southeast Asia):* Participants from the United States and Southeast Asia outline primary security threats in the region. They address issues, such as trafficking and terrorism, and develop courses of action to improve multinational cooperation on border control.

### February 2009

Faculty task ASC 09-1 participants with the first Fellows Project. The assignment enables students to apply lessons learned in a medium that will allow them to effect positive security-related procedural and policy changes in their respective nations.

### November 2010

*Security and Regional Cooperation in Northeast Asia:* The Center co-hosts this maritime workshop in Vladivostok, Russia. APCSS continues to promote safety, security and sustainability in Asia-Pacific waters through multiple maritime-related events.



### July 2003

*Island State Security 2003: "Oceania at the Crossroads":* Over a three-day period, U.S. and Pacific Island nations participants discuss the residual effect of terrorism on Oceania following the 9/11 attacks and the multinational intervention in the Solomon Islands to restore law and order.



### August 2006

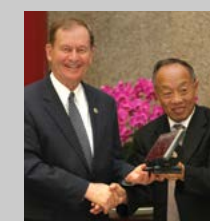
After the Secretary of Defense identified security, stability, transition and reconstruction (SSTR) operations as a mission area of priority equal to traditional combat, APCSS launches its SSTR course. The program evolves into the Comprehensive Crisis Management course.

### March 2007

In order to provide a broad, yet substantial introduction to Asia-Pacific socio-political, defense, economic and environmental issues impacting the region's security environment, APCSS launches the Asia-Pacific Orientation Course for primarily U.S. security practitioners.

### September 2008

The Center begins the Senior Executive Asia-Pacific Orientation Course designed to facilitate discussion of complex security issues among high-level military and civilian leaders. The first iteration is held in cooperation with the Hawaii Adjutant General.



### June 2009

An APCSS outreach team makes the first of a series of annual visits to Beijing and Shanghai for security dialogues with Chinese scholars. The visits are designed to build strategic trust between the two nations.

### December 2010

*Trilateral HA/DR workshop:* Practitioners within the Japanese, Korean, and U.S. security sectors take part in a trilateral humanitarian assistance/disaster relief workshop designed to improve and expand coordination between the three nations during crises. Participants address practical ways to improve information sharing.

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## Impacts...

*A U.S. State Department official recently observed first-hand the devastation in Nepal caused by the April 25 earthquake. She noted that humanitarian aid efforts were enhanced by logistical cooperation between the United States and India. In a letter to U.S. Air Force Lt. Gen. (Ret) Dan Leaf, she wrote "Our cooperation — which is so critical at times like these — was exemplary, and I wanted to thank you for the crucial role played by APCSS in facilitating this coordination. By hosting the HA/DR tabletop exercise last May, you and your team directly helped build the necessary foundations of trust and confidence between our two governments that allowed us to effectively assist earthquake survivors."*

Nishal Biswal  
U.S. Assistant Secretary of State  
for South and Central Asian Affairs

*"On a practical level, the knowledge and experience gained at APCSS has played an important role in my job as a director of information and analytic service of the National Security Council. Together with other APCSS alumni, we have been able to develop a new edition of the National Security Concept of Mongolia, and our parliament has ratified the concept. APCSS also helped us plan Mongolia's security sector development."*

Dr. Tserem Davaador  
ASC 09-2

*"Probably the biggest attribute we have today is that we've instilled a trust and confidence in nearly 10,000 people that DKI APCSS is an organization they can depend on not only to educate them, but also inspire them, to give the support they need to advance security, not only in their own country, but in the region."*

Richard Sears  
Dean of Admissions & Business Operations

ing several areas of paramount importance in the region; among them are security sector development and modern civil relations, maritime security, institution building, and humanitarian assistance and disaster recovery."

Nankivell said faculty also carefully consider the needs of Fellows when making curriculum adjustments. As changes progress, the Center remains focused on the driving principles of transparency, mutual respect and inclusion.

### Spotlighting Center's vital mission

The ability to evolve is critical in a region with a security environment that Commander of U.S. Pacific Command Adm. Harry Harris, Jr., said is as "complex as it's ever been."

Fellow commemoration speaker and Department of Defense official Kelly Magsamen agreed.

"The regional security environment is changing. Defense spending is rising among key powers, opaque military modernization is ongoing, there are contested maritime and territorial claims, and non-traditional threats — such as weapons proliferation, piracy and natural disasters — pose significant challenges to the Asia-Pacific and the United States."

She noted, however, they also offer opportunities for collaboration.

"Opportunities (in the region) allow us to collaborate on issues ranging from humanitarian assistance to maritime security (and) counterterrorism in order to help manage tensions and prevent conflict. And there's no place better suited to help maximize these opportunities than DKI APCSS," said Magsamen, principal deputy assistant secretary of de-



Commander of U.S. Pacific Command Adm. Harry Harris, Jr., and Kelly Magsamen, principal deputy assistant secretary of defense for Asian and Pacific security affairs, honored DKI APCSS' contributions to regional security during the Oct. 6 commemoration.

fense for Asian and Pacific security affairs.

The Center provides a gathering place for the region's security practitioners to build collaboration skills, increase knowledge of factors impacting Asia-Pacific security, and to come to a shared understanding on how to solve regional problems.

"I believe solutions to challenges are not primarily military in nature,



but they do require a deep understanding of the region and regional security," said Harris. "The answers begin with education and understanding — DKI APCSS has become the region's go-to venue for resolution of the region's most difficult and complex security challenges."

The Center answered DoD's call, for example, to facilitate the May 2015 "Building Maritime Shared Awareness

in Southeast Asia" workshop in support of ASEAN.

DKI APCSS guided 71 participants from 10 nations in sharing best practices in multinational information sharing. The intent was to evaluate lessons learned and how to apply them in countering piracy and trafficking, and improving search and rescue and crisis response.

"The outcomes of that engagement has helped us increase our understanding of security complexities in the region and helped (us) better adapt our policies to keep the seas of Southeast Asia free and open," Magsamen related.

Since 1995, DKI APCSS has conducted more than 200 dialogues and workshops in more than two dozen nations. Recent workshops focused on helping the Lao People's Democratic Republic prepare for assumption of the ASEAN chairmanship and helping Fiji form a new national security strategy.

"The future, in my opinion is one of multilateralism," said Harris. "DKI APCSS' focus on regional cooperation and tangible outcomes is critical to our ability to work closely with friends, allies and partners."

## Regional engagements

Workshops and dialogues take place throughout the Asia-Pacific region and are designed to establish conditions that enable nations to build security capacity while solving problems that are often transnational in nature. Since 2006, the Center has conducted events tailored to meet the evolving security needs of governments in the region and focused on achieving tangible outcomes. This timeline of DKI APCSS' history includes a representative sampling of the hundreds of engagements either hosted or supported by DKI APCSS.

### May 2011

*Northeast and Central Asia Transnational Security Challenges...*: The workshop served as a "mini-CSRT" to further information sharing and collaboration on security threats that often cross national borders and are driven by globalization and technology.

### August 2012

APCSS opens its new wing, Maluhia Hall. The project adds 10,000 square feet of space, providing six additional seminar rooms, an information technology booth, and a lecture hall.



### April 2013

*U.S. Strategic Rebalance: Asia-Pacific Perspectives*: This workshop enabled high-level security officials from U.S. treaty partner nations and other key countries to discuss the U.S. rebalance impacts on defense, development and diplomacy.

### November 2014

*Comprehensive Security Sector Development in Myanmar*: This event provided the opportunity for more than 30 Myanmar participants to expand their understanding of the concepts and best practices of SSD and modern civil-military relations. They examined experiences from other nations and made recommendations for measures to improve Myanmar's security and governance.

### March 2015

*Vietnam and Regional Cooperation in the Asia-Pacific*: DKI APCSS faculty paired with 30 Vietnam leaders to enhance their understanding of evolving international dynamics as their nation emerges onto the world stage. The event was considered ground-breaking in that it was the first joint security education event between the U.S. government and Communist Party of Vietnam.

### June 2012

Eight Pacific Islands women take part in the inaugural Women, Peace and Security project during ASC 12-1. In support of the U.S. National Action Plan on WPS, APCSS seeks to foster an inclusive security sector through increased participation of women in its education and workshop programs.

### March 2013

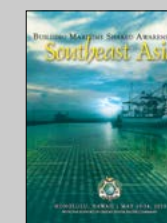
*Building an Effective Security Sector Through Inclusion*: The workshop provided 39 participants from nine nations an opportunity to understand and articulate the case for increasing inclusion of women as vital to improving the security sector. Participants determined that countries with inclusive national security institutions validated the utility of the approach.

### August 2014

*Biosecurity in Southeast Asia*: Health and security professionals from eight nations and 10 organizations analyzed threats posed by regional pandemics, infectious diseases and bioterrorism activities. The group developed a list of 21 recommendations for the World Health Organization to strengthen preparedness and response.

### February 2015

The Hawaii Congressional Delegation announces the redesignation of APCSS as the Daniel K. Inouye Asia-Pacific Center for Security Studies. The change is included in the 2015 National Defense Authorization Act.



### May 2015

*Building Maritime Shared Awareness in Southeast Asia*: ASEAN maritime policy makers gathered to share best practices and lessons learned to expand their knowledge of and cooperation on security issues associated with the region's maritime environment.

# Transnational migration

Jakarta workshop seeks to ensure safety for Asia-Pacific's on-the-move laborers



## Trends and Challenges

■ Demand for domestic laborers via transnational migration will continue to increase

■ More young people in transnational migration may increase the pool of vulnerable recruits for separatist movements and also could exacerbate challenges with human trafficking

■ Human resources quality and competitive salaries will increasingly drive transnational migration of business professionals

■ Global population becomes more urban than rural. Asia is a principal site of rapid urbanization: In 2030, 53 percent of the world's urban population will live in Asian cities, with important consequences for human and national security.

Data based on DKI APCSS faculty research and presented in the workshop brief "Securing Transnational Migration."

The interconnected global economy, with its tremendous imbalances in workforce demographics and development levels, generates millions of labor-related migrants. This situation poses unique security challenges for both origin and destination countries in the Asia-Pacific region.

To address these challenges and associated cooperation opportunities, 42 professionals from 10 origin and destination nations, and three international organizations gathered for the June 9 to 11 workshop "Securing Transnational Migration in the Asia-Pacific Region." The Daniel K. Inouye Asia-Pacific Center for Security Studies co-hosted the event in Jakarta, Indonesia, in partnership with Lemhannas RI, the National Resilience Institute of Indonesia.

"Globalization has increased profoundly the flow of labor across national boundaries over the last 20 years," said U.S. Ambassador to Indonesia Robert Blake. "According to the United Nations Economic and Social Commission for Asia and the Pacific, there are over 50 million migrant workers in Asia and the Pacific region, or roughly one quarter of the world's total population of migrant workers." Blake provided opening remarks at the Jakarta workshop.

According to the World Bank, over 110 million people are working outside the country of their birth today. These numbers are increasing as is the percentage of south-south migration (migration between developing countries). The number of migrants from East Asia and the Pacific has increased by nearly

60 percent since 2000. Malaysia, for example, has seen an increase in foreign workers from 380,000 in 1990 to between 2 and 4 million in 2010.

"The issue of labor migration is critical to the economic security of the Asia-Pacific region. Origin countries rely on money sent home (remittances) to support domestic spending while destination countries rely on imported labor to fill manpower gaps," said DKI APCSS workshop lead Dr. Lori Forman. She noted, for example, that nearly 30 percent of Nepal's gross domestic product is derived from remittances.

*"Too often, migrant laborers fall through jurisdictional cracks. While international conventions, regional protocols and bilateral agreements exist, adding a security perspective to the discussion can contribute to safe and productive migration."*

Dr. Lori Forman  
APCSS Professor

Several Pacific Islands exceed 20 percent, while Bangladesh, Sri Lanka and the Philippines officially post levels around 10 percent.

Demographic trends in the region – such as the aging of populations in Northeast Asia – will increase demand for labor to be supplied from other parts of the world.

Workshop participants contemplated how their countries would be impacted if migration ended and mi-

grants had to return to their origin country. Second- and third-order effects would quickly result in a region marked by increased instability and decreased human and national security.

Participants noted that security challenges associated with migration go beyond economics. Improper treatment of workers can strain official bilateral relations between origin and destination countries, increasing tensions in the region. Migrant workers also

impact resource requirements and introduce new cultures and behavioral norms in their non-native countries. When most of these workers are lower-skilled laborers, working in low-wage jobs with little protection, these factors can result in conflict with host-nation residents, exploitation, or human trafficking.

"Too often," said Forman, "migrant laborers fall through jurisdictional cracks. While interna-

tional conventions, regional protocols and bilateral agreements exist, adding a security perspective to the discussion can contribute to safe and productive migration."

Through a combination of topical presentations and group discussions, workshop participants prioritized a menu of actions to address national security issues at organizational, national and regional levels. The group agreed that migration is a national security issue that

needs more attention from the combined security community.

They also recommended increased interagency collaboration and a thorough review of existing migration dialogues to assess their effectiveness and their inclusion of a security viewpoint. Participants also called for more information exchange on migrant flows and cited enhanced use of biometrics as an opportunity to improve document security.

Participants emphasized that neither origin nor destinations nations alone can accomplish what is required. Many participants noted this workshop was a unique opportunity for origin-destination interaction.

"We are all working toward the same broad goal of comprehensive security... only by working together in a coordinated and integrated fashion can we make progress," Blake said.

Participants hailed from Australia, Bangladesh, Hong Kong, Indonesia, Malaysia, Nepal, the Philippines, South Korea, Sri Lanka and the United States.



(Clockwise) Forty-two people from 10 locations and three international organizations gathered in Indonesia for the June 9 - 11 transnational migration workshop co-hosted by DKI APCSS and Indonesia's Lemhannas RI. (Left) Dr. James Campbell leads a breakout group discussion focused on migrant security. (Right) Professor Ir. Budi Susilo Soepandji, governor of Lemhannas, provides opening remarks. Dr. Lori Forman (seated at right of Soepandji) served as DKI APCSS workshop lead.

### Workshop Demographics

- 42 participants
- 10 nations
- 3 international organizations
- Male: 69% / Female: 31%
- Military: 10%
- Law Enforcement: 28%
- Civilian: 62% (includes intl org reps)
- 43 alumni attend post-workshop event



Dr. Justin Nankivell (at podium) delivers opening remarks at a July workshop in Tokyo focused on international cooperation in the Arctic.

## Ten nations meet to address strategic interests in Arctic

Subject matter experts and policy experts from ten countries gathered in Tokyo July 14 to 16 for a workshop focused on the growing strategic importance of the Arctic region in maritime security.

The workshop titled “Ensuring Maritime Stability, Security and International Collaboration in a Changing Arctic,” sought to build cooperation globally in sustaining peace, stability, rule of law, and responsible resource management in the Arctic region. The Daniel K. Inouye Asia-Pacific Center for Security Studies co-hosted the event with Japan’s Oceans Policy Research Institute Sasakawa Peace Foundation.

Fifty-one participants hailed from the five Arctic littoral states, Canada, Russia, the United States, Norway and Denmark, all nations that share a maritime border to the Arctic Ocean and make up the Arctic Council. Also represented were Japan, China, Singapore, South Korea, and India, all of which

are permanent observers to the Arctic Council.

The gathering’s objective was to specifically outline Asian states’ core Arctic security interests and policy priorities in four key areas: freedom of navigation, maritime security, sustainable resource extraction, and environmental management challenges.

The event enabled littoral nations to better understand Asian states’ strategic interests and explore opportunities for collaboration.

“As the Arctic environment continues to shift, the expansion of additional Asian states into the existing governance frameworks requires a deliberative effort to explore and include interests that cut across the maritime domain,” said Dr. Justin Nankivell, DKI APCSS’ workshop lead.

He added, “The workshop offered in particular an opportunity for senior leaders in Japan and the U.S to discuss their Arctic priorities as the U.S. assumes the Chair of the Arctic Council. Additionally, freedom of navigation comparisons between the Arctic Ocean and South China Sea were put in a clearer light in discussions between China and U.S. representatives.”

Among guest speakers were Mr. Yukio Kato, Secretary General, The Secretariat of the Headquarters for Ocean Policy, Cabinet Secretariat, Government of Japan; Kazuko Shiraiishi, Japan’s Ambassador in charge of Arctic Affairs; Evan Bloom, Director of the U.S. State Department’s Office of Ocean and Polar Affairs; Mr. Hiroshi Terashima, President OPRI SPF; and Lt. Gen. (Ret) Daniel Leaf, DKI APCSS director.



Fifty-one people from 10 nations took part in the July 14 to 16 workshop titled “Ensuring Maritime Stability, Security and International Collaboration in a Changing Arctic.”

### Workshop Demographics

- 69 participants
- Male: 83% / Female: 17%
- Military: 16%
- Law Enforcement: 0%
- Civilian: 84%
- International: 90% / U.S.: 10%

## Center professors lead discussions in Thailand on current regional security conditions

Exploring a theme of “Major Power Relations and Engagements in Southeast Asia,” four members of the Daniel K. Inouye Asia-Pacific Center for Security Studies faculty took part in a pair of bilateral dialogues in Bangkok sponsored by the Thailand National Security Council.

According to DKI APCSS professor Dr. Al Oehlers, the dialogues assisted Thai NSC staff in deepening their understanding of recent changes in regional and international power dynamics and their implications for Southeast Asia. The events also sowed the seeds of greater cooperation among Thailand’s many security-related organizations represented at the events.

“They (dialogues) assisted the strengthening of an emerging relationship between the NSC and a diverse range of inter-ministry partners with responsibilities in coordinating the nation’s national security policies,” Oehlers said, adding, “For the NSC, nurturing these relationships is a high priority as it seeks to develop a broader and more inclusive ‘community’ of stakeholders it intends to consult with.”

In the June 16 to 17 event, DKI APCSS professors Dr. Alex Vuving and Shyam Tekwani led discussions on “China’s Foreign Policies Towards Vietnam,” “India’s Act East Policies and Implications for Southeast Asia,” and “A Comparison of U.S. and Chinese Policies Towards ASEAN.” Joining the pair was a number of dis-



Pictured are DKI APCSS alumni from Thailand and three professors from the Hawaii-based Center that took part in the June 16 to 17 bilateral dialogue in Bangkok. The event was one of two bilateral dialogues this year sponsored by the Thai National Security Council.



tinguished professors from leading universities and institutes in Thailand, including Chulalongkorn University, Chiang Mai University, and the Institute of Strategic and International Studies.

The June dialogue featured 92 participants from 19 Thai organizations. These included Thailand’s Ministries of Foreign Affairs, Defense, Interior, Commerce and Justice, and agencies such as the Royal Thai Police and National Intelligence Agency.

Eighty-one participants from 22 organizations took part in the second dialogue held Aug. 18 to 19.

Dr. Rouben Azizian and Dr. Christopher Snedden presented “India in Asia: Key Bilateral, Trilateral and Other Relations,” “Russian Foreign Policies and Implications for Southeast Asia,” “Japan through the eyes of India and Russia: Implications for Southeast

Asia,” and “Central Asia: Key Security Trends and Relationships.”

Joining DKI APCSS professors were speakers from Thammasat University, Ubon Ratchathani University, and Chulalongkorn University.

Oehlers related that “this dialogue was consistent with one of the key priorities for DKI APCSS in supporting defense reform efforts and institution building in the Asia-Pacific region, and promoting improved security sector governance and defense reform.”

Oehlers, who coordinated and managed the Center’s dialogue involvement, related the Thai NSC will continue a program of regular conferences to provide for its staff’s professional development.

The events also enabled the Center’s faculty to strengthen relationships with former DKI APCSS’ “extensive Thai alumni network.”

### Workshop Demographics

(Combined figures)

- 173 participants
- Male: 55% / Female: 45%
- Military: 33%
- Law Enforcement: 8%
- Civilian: 59%
- International: 89.5% / U.S.: 10.5%

## Alumna leads earthquake recovery effort for Thai nationals

When a devastating earthquake struck Nepal in April this year, Thai citizen Jiraporn Sudanich set up an emergency center to help fellow Thai nationals weather post-disaster impacts.

Sudanich is an alumna of the Daniel K. Inouye Asia-Pacific Center for Security Studies Comprehensive Crisis Management course (CCM 11-1).

She was serving in Nepal as Thailand's deputy chief of mission in Kathmandu. Because the Thai ambassador was out of the country when the earthquake struck, Sudanich was the country's senior representative in Nepal.

She led two embassy staff members in recovery efforts. Together, they identified roughly 200 Thai citizens



Thailand's *Spouse* magazine profiled Jiraporn Sudanich's Nepal earthquake response.



needing assistance.

She and her team drove embassy vehicles through nearby neighborhoods and at the airport to transport Thai citizens to the ambassador's residence where they coordinated security and provision of food, water and gas

for one week. A few days later, the Kathmandu airport re-opened and Sudanich's team aided evacuation of Thai citizens back to their home nation.

Sudanich said her CCM experience equipped her with tools needed to think through

such a situation.

"Learning about causal loops (a problem analysis tool) helped me enormously during those critical days in the aftermath of the earthquake. I was able to think and plan everything within the framework of a system. I used this to categorize the problems I had to deal with, understand ways to solve them and who should be responsible for each step."

She also noted how she was able to use her DKI APCSS alumni connections to gain valuable assistance from the Nepal Army and police. Sudanich also praised support from other entities, private and diplomatic.

*Editor's note: Several DKI APCSS alumni from various countries assisted in the broader relief effort.*

## Former Fellow affects positive change in diplomatic service

An alumnus of the Daniel K. Inouye Asia-Pacific Center for Security Studies has transformed the way Pakistan approaches career development and assignment of its foreign service officers.

Syed Gillani, director of personnel for Pakistan's Ministry of Foreign Affairs, successfully implemented a Fellow's Project he developed as part of the Advanced Security Cooperation course (ASC 14-1) curriculum.

Gillani established an improved career planning and assignment processes for Foreign Service officers who serve in diplomatic posts worldwide. During a May 1 brief to 112 Fellows of ASC 15-1, he explained that the old assignment system lacked transparency, logical career development paths and consideration for personal choices and family circumstances. He said he realized individual success within the service was based predominantly on each individual's own

ambition and entrepreneurship rather than a systemic, institutional process that facilitated their development.

Gillani built his Fellows Project, under the guidance of DKI APCSS faculty members Dr. Miemie Byrd and Butch Finley, to achieve three core objectives: make assignments more predictable, inclusive and transparent; develop core competencies centered on vital international relationships and issues; and minimize interference with children's academic year due to moves.

The ASC alumnus said his persistence enabled him to overcome common organizational change resistances. The successful implementation of his project resulted in higher morale and improved efficiency and effectiveness for the department as 67% of the officers received their first choice of assignments while 88 percent received at least one of their top three selected preferences.



DKI APCSS alumnus Syed Gillani successfully implemented a Fellows Project designed to improve career development and assignments for foreign services officers in Pakistan.

## CCM alum leverages TV role to advocate women's equality

Launches project to spotlight issues associated with wartime violence and crisis vulnerabilities

Aarti Chataut, a broadcast journalist with Nepal Television, discussed her work in addressing gender-based violence and inequality with 150 U.S. and international Fellows July 31 at the Daniel K. Inouye Asia-Pacific Center for Security Studies.

Chataut is an alumna of the Center's Comprehensive Security Responses to Terrorism course (CSRT 15-1) and an expert on gender issues in her nation. Utilizing a DKI APCSS education on subjects, such as interagency collaboration and inclusion, she developed a Fellows Project titled "Breaking the Silence: Bringing Real Peace to Nepal through Reconciling the Issue of Wartime Violence against Women."

Chataut tackles what she perceives are persistent inequalities and vulnerabilities impacting women and children following the Nepal government's roughly 10-year fight with Maoist rebels.

A 15-year broadcast veteran and commentator on Nepal's political and social life, Chataut leveraged her NTV position to bring her Fellows Project to life. She launched a new 25-minute



Aarti Chataut leads a Nepal Television program dedicated to building awareness on women's post-conflict vulnerabilities. The program, called *PAHAL*, is the result of the Fellows Project she developed during her time in APCSS' Comprehensive Responses to Terrorism course (CSRT 15-1).

TV magazine program called *PAHAL* in April 2015. Its objective is to raise awareness about women and children, their vulnerabilities during crises, and sexual and gender-based violence against women. Its first edition featured an interview with Nepal's Minister of Women, Children and Social Welfare. Chataut has engineered 13 subsequent episodes in less than four months on Nepal's principle broadcast information network.

According to the APCSS alumna, the program not only informs the public, but also puts forward proposals on how to solve problems. Offered solutions include everything from setting up special units within security agencies to introducing training courses for agencies that educate government officials about gender-related international laws. Her program has also proposed long-term solutions such as the inclusion of gender issues in school

curricula, to change what she calls anti-woman practices in society.

Chataut said her DKI APCSS experience was instrumental in helping her understand multiple facets of issues that can emerge during a crisis.

She also noted she learned to take a whole-of-society approach by identifying multiple stakeholders involved in an issue. "When I decided to launch my project...I was able to develop the concept and contents based on what I learned at (DKI) APCSS."

In her July address to Comprehensive Crisis Management course (CCM 15-1) participants, Chataut encouraged Fellows to "go the extra mile" in taking on a Fellows Project. "A person can change the world... we all have the capacity to change the world."

In addition to being a journalist, Chataut also serves as an instructor for in-service training for government officials and police officers on the implementation of U.N. Security Council Resolutions 1325 and 1820, and other gender-specific subjects.

She has received 30 national and international awards for her work on women's and gender-related issues. She has also received three Nepal government awards for achievements in women's empowerment, journalism and education.

## DKI APCSS publishes book on Oceania

The latest book published by the Daniel K. Inouye Asia-Pacific Center for Security Studies, *Regionalism, Security & Cooperation in Oceania*, demonstrates the Pacific Islands region is a complex study in how diplomatic, defense, economic and socio-political factors shape the region's identity and comprehensive security.



DKI APCSS professor **Dr. Rouben Azizian** and **Dean of Academics Carleton Cramer** edited the collection of writings from 11 authors with expertise in issues impacting the area.

The work's intent is to help build more interest toward better understanding of Oceania's security – something often missing along with cultural sensitivity and strategic vision as many of the authors in this volume suggest, said Azizian.

The book is the result of an August 2014 workshop on regional security governance and architecture held in Vanuatu and hosted by DKI APCSS and the Pacific Institute of Public Policy.

Contributing authors were workshop participants. In this book, they offer expert analysis and discussion of key trends, challenges and opportunities for enhancing regional security cooperation and harmonizing Oceania's regional security architecture.

More information on the book is available at <http://apcss.org/apcss-publishes-new-book-regionalism-security-cooperation-in-oceania/>.

DKI APCSS faculty members wrote the following articles and papers in their capacity as subject matter experts. The views expressed in these articles are those of the authors alone. All listed writings are available on-line.

### Non-traditional Security in East Asia: A Regime Approach

**Dr. Jeffrey Reeves** joined Dr. Ramon Pacheco of Pardo of King's College in London to edit the book *Non-traditional Security in East Asia: A Regime Approach*.



The book addresses the changing East Asia security environment as impacted by the U.S. pivot to Asia, the rise of China, growing economic interdependence, new institutional frameworks, and long-standing tensions.

The book brings together experts in security arenas, such as weapons proliferation and biosecurity, to evaluate the evolution, current state and possible future of the East Asian security environment built on dynamics dating back to the Cold War.

Reeves wrote a chapter in the book titled "Transnational Organized Crime in Asia: Norms, Principles and Regimes."

In this chapter, Reeves discusses how "The region's prevailing norms and principles changed from viewing security in entirely traditional terms to considering security from a horizontal perspective encapsulating issues such as terrorism, economic security and transnational organized crime. A number of regimes developed in response to these shifting norms and values, some building on existing norms, such as the need for greater regionalism,

and regimes such as the Association of Southeast Asian Nations (ASEAN), while some emerged from scratch."

The book also includes a chapter by DKI APCSS' **Dr. Jim Campbell** entitled "The Challenge of Biosecurity in East Asia: A Case of Proportional Ethics, or Non-Transferability of an International Regime?"

More information on the book is available at: <http://www.worldscientific.com/worldscibooks/10.1142/p1008>.

### A 'Rules-based Approach' to Airspace Defense

**U.S. Navy Cmdr. Jonathan G. Odom's** article on air defense appeared in the October issue of *Revue Belge De Droit International (Belgian Review of International Law)*.

"A 'Rules-Based Approach' to Airspace Defense: A U.S. Perspective on the International Law of the Sea and Airspace, Air Defense Measures, and the Freedom of Navigation" is based on a presentation he made last year at a University of Ghent conference.



In light of recent international developments, such as China's declaration of an air defense identification zone (ADIZ) in the East China Sea and intercepts of military aircraft in international airspace, this article seeks to advance legal discussion and provide an updated perspective on the applicable international law of the sea and airspace, air defense measures, and the freedom of navigation.

It examines, among other things, the inherent differences between national and international airspace and

discusses how air defense measures of ADIZs and aircraft intercepts can be employed in a manner consistent with the freedom of navigation.

To read more, go to the Social Science Research Network site at <http://papers.ssrn.com/sol3/papers>.

### A Tipping Point in the U.S.-China-Vietnam Triangle

Published in the on-line magazine *The Diplomat*, Dr. Alexander Vuving's article "A Tipping Point in the U.S.-China-Vietnam Triangle" addresses the first-time visit by a Vietnamese



communist party chief to the United States.

According to Vuving, when U.S. President Barack Obama met with General Secretary Nguyen Phu Trong in the White House July 7, the two leaders took a major step forward in the quiet, yet profound shift that is "changing the game" both in the U.S.-China-Vietnam triangle and in Vietnam's domestic politics.

Vuving writes the visit reflects Vietnam's growing strategic partnership with the United States, a relationship that favors Vietnam's reformers as opposed to its conservative elite and will likely "irritate China." "It also means that Hanoi has reached the limits of its engagement with Beijing and is now trying to reach out to Washington to broaden its options." Vuving intimates China's actions in the South China Sea may be contributing to Vietnam's look West.

To read the complete article, go to <http://thediplomat.com/2015/07/a-tipping-point-in-the-u-s-china-vietnam>

### Sharia Law and Its Implications for Women's Status and Rights

Dr. Saira Yamin contributed a chapter titled "Sharia Law and Its Implications for Women's Status and Rights" to a new two-volume book *Women, War and Violence: Topography, Resistance and Hope*, edited by Mariam



M. Kurtz and Lester R. Kurtz. Her chapter, which appears in volume 1, examines the relationship between Sharia (Islamic) Law and the status of women in Muslim societies.

In the book, Yamin explores how Sharia has been incorporated in legal and social structures and institutions, and reflects on associated implications for women.

According to Dr. Yamin, the chapter "finds that the interpretation and uses of Sharia are not uniform across the Muslim world and it has been used either as a tool for progressive reform or, conversely, for the suppression of women."

"This illustrates that in some Muslim societies where patriarchal norms and traditions are pervasive, women are subjected to injustice through judicial or extrajudicial means sometimes through misrepresentation of Sharia."

Yamin relates there is evidence to suggest that transformative change for women is possible through legal reform in compliance with Sharia.

For information on the book containing Yamin's chapter, go to <http://www.abc-clio.com/ABC-CLIOCorporate/product.aspx?pc=A4032C>.

...Publications continued on Page 42

## Alumni Perspectives

While attending APCSS courses, Fellows are required to complete a *Fellows Project*, which may be done as a presentation, research paper or policy brief. APCSS makes these papers available on-line in our "Alumni Perspectives" publications.

"**Cost-effective Maritime Security Cooperation Against Piracy in the Somali Region**" is a paper by a recent graduate of the Advanced Security Cooperation course (ASC 15-1) **Cmdr. Zeeshan Kareem**, who serves with the Pakistani Navy. Kareem's paper addresses current international efforts to combat piracy in sea lanes off the Horn of Africa. He explains that Somali piracy has cost nations and companies billions of dollars over the years, including more than \$1 billion in 2013 alone. His paper advocates for continued international collaboration despite a lessening of piracy in the region since 2012. The

paper is available at <http://apcss.org/wp-content/uploads/2015/06/Zeeshanfinal-revised-final.pdf>.

"**Engagement of Malaysia and Indonesia on Counter-insurgency in the South of Thailand**," is a paper by recent graduate of the Advanced Security Cooperation course (ASC 15-1) **Wassana Nanuum**. She is a journalist with the Bangkok Post who writes on political and military issues. Her paper promotes cooperation between Thailand and two neighboring nations to help solve what she describes as an intractable insurgency in southern Thailand. The conflict has resulted in 5,300 deaths between 2004 and 2014. She writes that Thailand is moving away from a military focus to emphasis on peaceful dialogue. The paper is available at <http://apcss.org/wp-content/uploads/2015/08/AP-Wassana-counterinsurgency-Aug2015.pdf>.

PROMOTIONS

BANGLADESH

- **Mohammad Tawhid**, CSRT05-2, promoted to brigadier general and selected as head of the Counter Terrorism Intelligence Bureau.
- **Muhammad Mustafa**, CCM14-1, promoted to joint secretary.
- **Abu Esrar**, EC06-3, promoted to air marshal.

CAMBODIA

- **Veasna Var**, ASC12-2, promoted to brigadier general. He is undertaking a Ph.D. program at the University of New South Wales at the Australian Defense Force Academy.

CANADA

- **Christine Whitecross**, SEAPOC14-1, promoted to lieutenant general and appointed commander, Military Personnel Command.
- **Michael Hood**, SEAPOC14-2, promoted to lieutenant general and appointed commander of the Canadian Air Force.

COLOMBIA

- **Juan Palacios**, CSRT15-1, was promoted to colonel.

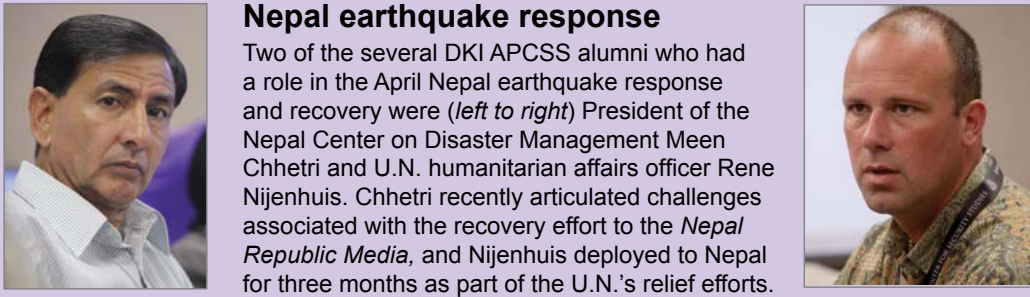
INDIA

- **Sundari Subramaniam Pujari**, EC00-3, promoted as director, General Defence Estates, Ministry of Defense.

- **Sushil Kumar Sharma**, ASC10-2, was promoted to brigadier general, and he completed his Ph.D. on internal security.

INDONESIA

- **Syaiful Anwar**, EC02-3, promoted to major general.
- **Erwin Suherman**, CSRT08-1, promoted to colonel. He is working as the Indonesian defense attaché to Pretoria, South Africa.
- **Col. Afrizal Hendra**, ASC11-1, promoted as head of the Cooperation Department in the Academic Bureau of the Indonesia Defense University.
- **Lt. Col. Victor George**, ASC14-1, is working at U.N. Headquarters in New York.



**Nepal earthquake response**  
Two of the several DKI APCSS alumni who had a role in the April Nepal earthquake response and recovery were (left to right) President of the Nepal Center on Disaster Management Meen Chhetri and U.N. humanitarian affairs officer Rene Nijenhuis. Chhetri recently articulated challenges associated with the recovery effort to the *Nepal Republic Media*, and Nijenhuis deployed to Nepal for three months as part of the U.N.'s relief efforts.

KOREA

- **Kim, Jin Ho**, EC03-2, was promoted to brigadier general.

MALAYSIA

- **Puzi Ab Kahar**, EC01-1/TSC14-2, was promoted to admiral and appointed as director general, Malaysia Maritime Enforcement Agency.
- **Che Hassan bin Jusoh**, SEC06-2, promoted to vice admiral and appointed as deputy director of operations, Malaysia Maritime Enforcement Agency.

MALDIVES

- **Abdulla Nawaz**, ASC14-1, was promoted as assistant commissioner of police.

MONGOLIA

- **Gansukh Erkhembayar**, CCM12-1, was promoted to major.

NEW ZEALAND

- **Steve Hancock**, CA14-1, was promoted to wing commander and transferred to the New Zealand Defence College headquarters as the director, education and training chief of staff.

NEPAL

- **Shekhar Basnyat**, CSRT15-1, promoted to major general and appointed as divisional commander.

PANAMA

- **Yovani Chavez**, CSRT14-1, was promoted to major.

PAPUA NEW GUINEA

- **Eseki Wenzel**, ASC10-2, was promoted to colonel and appointed chief of joint operations, PNG Defense Force.

PHILIPPINES

- **Police Col. Jean Fajardo**, ASC14-1, was promoted as chief of police in the city of San Fernando Pampanga, Philippines.

SRI LANKA

- **Nalindra Jayasinghe**, ASC14-3, was promoted to captain.

TAIWAN

- **Adm. Yeong Kang Chen**, SEC05-2, was promoted as deputy minister of national defense.

THAILAND

- **Manote Plai-ngam**, CCM14-1, was promoted to wing commander and appointed chief of operational section, Aeromedical Evacuation Control Center, Institute of Aviation Medicine. He is currently studying in the Senior Air Officer Course of the Royal Thai Air Force.
- **Vutti Vuttisant**, EC05-3, was promoted as Ambassador to Nepal.



Director meets with alumni in Palau

DKI APCSS Director Lt. Gen. (Ret) Dan Leaf (center) traveled to Palau, Vietnam, and Korea in November to reinforce U.S. national security objectives, provide focused recruiting for the Center's security education programs, and facilitate network-building. The director met with alumni in each of the three locations. The general, along with DKI APCSS faculty member Dr. Lori Forman (at left, second row), is pictured here with alumni from Palau.

Alumni Associations

- Afghanistan
- American Samoa
- Australia
- Bangladesh
- Bhutan
- Cambodia\*
- Cameroon
- Canada
- Chile
- China
- Colombia
- Comoros \*\*
- Cook Islands
- Fiji
- Guam
- Hong Kong
- India
- Indonesia
- Iraq
- Japan
- Jordan
- Kazakhstan
- Lao PDR
- Lebanon
- Madagascar\*\*
- Malaysia
- Maldives
- Marshall Islands
- Mauritius\*\*
- Micronesia
- Mongolia
- Mozambique
- Myanmar
- Nepal
- New Zealand
- Pakistan
- Palau
- Papua New Guinea
- Peru
- Philippines
- Republic of Korea
- Russia & Far East Russia
- Samoa
- Singapore
- Solomon Islands
- Sri Lanka
- Taiwan
- Tanzania
- Thailand
- Timor-Leste
- Tonga
- Tuvalu
- Vanuatu
- Vietnam
- U.S. (D.C. & Hawaii)

\* Informal group  
\*\* Joint alumni association with the Africa Center

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- **Peerapong Muangboonchoo**, ASC15-1, was promoted to major general.
- **Chusak Chupaitoon**, EC05-1, promoted to rear admiral and selected to attend the Thai Defense College.

**TANZANIA**

- **Willy Mlulu**, ASC12-2, was promoted as Senior Assistant Commissioner of Police.

**TIMOR-LESTE**

- **Salustiano De Vasconcelos**, ASC11-1, was promoted to major, and is working with the U.N. in South Sudan.

**UNITED STATES**

- **Brian Middleton**, CCM08-2, was promoted to lieutenant colonel and was selected to command the newly reactivated, 3rd Battalion, 4th Marines.
- **John Black**, APOC12-2 was promoted to lieutenant colonel.

**POSITION CHANGES**

**AUSTRALIA**

- **Sandra Edwards**, CSRT10-1, is assistant director, military strategic futures, military strategy branch.
- **Ky Blackman**, ASC12-1 and CCM13-1, is counsellor defense at the Australian High Commission, London.

**BANGLADESH**

- **Group Capt. Sharif Sarker**, CCM12-1, was appointed director of overseas air operation directorate in

Air Headquarters.

- **Benazir Ahmed**, CSRT07-1, was appointed director general, rapid action battalion forces. He is responsible for counterterrorism operations and fighting organized crime.
- **Lt. Gen. Abu Belal Mohammad Shafiqul Huq**, TSC12-2, was appointed chief of the Bangladesh Army.

- **Lt. Col. Mohammad Saif Ullah**, CSRT15-1, is director of special Security force, an elite unit providing protection to the president, prime minister and other Bangladesh officials.

- **Masudur Rahman**, ASC09-1, is consul general in Dubai.

- **Wing Commander Md Shariful Islam**, CCM11-1, is serving with the U.N. Multidimensional Integrated Stabilization mission in Mali.



**Earns doctorate**

Sri Lanka Adm. (Ret) Jayanath Colombage, an alumnus of Executive Course (EC 06-3), recently earned a Ph.D. from the General Sir John Kotalawa Defence University in Ratmalana. He is the first to earn a doctorate from the Sri Lankan university.

- **Abdul Motaleb Sarker**, EC06-1, was appointed Bangladesh ambassador to Lebanon.

**CAMBODIA**

- **Ung Eang**, CCM09-1, CSRT09-2 and ASC11-1, was appointed vice president, secretariat of national counterterrorism committee with the rank of secretary of state.

**CANADA**

- **Col. Colin Magee**, CA13-07, was assigned as senior staff officer, joint professional development for the Canadian Armed Forces. He also completed his Ph.D. in management (organizational leadership).

- **Maj. Gen. (Ret) Richard Blanchette**, TSC10-2, is a consultant at RVB Securi-T in Quebec.

- **Rear Adm. Gilles Couturier**, TSC14-2, was appointed commander, Maritime Forces Pacific and Joint Task Force Commander Pacific.

- **Rod Knecht**, SEC08-1, was appointed chief of police in Edmonton, Canada.

- **Lt. Col. James Follwell**, APOC11-2, transferred to the U.N. Command as the multinational coordination lead and commander of the Canadian Contingent.

- **Lt. Gen. Steve Bowes**, TSC13-1, was appointed commander, Canadian Joint Operations Command.

**CHILE**

- **Claudio Rojas Rachel**, ASC15-1, has been posted to Georgetown, Guyana.

**CHINA**

- **Jian Yang**, EC00-3, was appointed ambassador to Brunei.



**Taiwan alumni gather**

DKI APCSS' new foreign policy advisor, Brent Christensen (center), accompanied the Center's director, Lt. Gen. Dan Leaf (right of center) on a July three-nation visit with government officials and alumni in Mongolia, Japan and Taiwan. The pair, along with faculty member Dr. Lora Saalman (fourth from right) are pictured here with Taiwan alumni during a July 20 gathering in Taipei.

**FIJI**

- **Maj. Gen. Ioane Naivalurua**, SEC05-1, was appointed ambassador to Beijing, China.

- **Commodore Esala Teleni**, SEC06-1 and ASC15-1, was appointed ambassador to Papua New Guinea.

- **Erica Lee**, ASC14-3, transferred to the Pacific Financial Inclusion Programme under the U.N. Development Programme, Pacific Office, as the communications associate.

**INDIA**

- **Brig. Gen. Pranav Jaiswal**, CCM08-3, was assigned to a Power Sector enterprise under the Ministry of Power, Government of India.

- **Air Commodore Vimal Dubey**, ASC10-2, was appointed deputy director general of Armed Forces Medical Services.

- **Inspector General Kuldip Singh Sheoran**, ASC11-2, is commander of the Indian Coast Guard Region A&N.

- **Ambassador Vishnu Prakash**, EC96-1, was appointed India's high commissioner to Canada.

**INDONESIA**

- **Agung Sampurno**, CCM10-1, is directorate general of immigration, Ministry of Interior.

- **Maj. Gen. Imam Edy Mulyono**, TSC12-1, is working in Western Sahara as part of the U.N. mission in Minurso; he is the Minurso force commander.

- **Col. Agus Renaldi Kusuma**, ASC14-2, was selected as commander for an intelligence task force for domestic affairs.

- **Ruli Rulijanto**, EC05-2, is deputy director of enforcement on task compliance, directorate general of customs and excise, Ministry of Finance.

- **NFN Aguswandi**, CCM08-2, has been posted to the Solomon Islands as a U.N. peacebuilding and development adviser.

- **Rizal Wirakara**, ASC09-2, is working as head of division-2, directorate of Asia-Pacific and Africa intra-regional cooperation.

- **Col. Aditya Kumara**, ASC10-2, was assigned to Seoul, Korea, as the Indonesian defense attaché.

**JAPAN**

- **Lt. Gen. Shigeru Kobayashi**, EC03-1, is vice president of the National Defense Academy.

- **Atsuo Suzuki**, SEC08-2, is deputy director general, defense policy bureau, Ministry of Defense.

- **Shimpei Ara**, APOC10-1, is deputy director, National Security Council.

- **Maj. Gen. Tamotsu Kidono**, TSC10-2, is director, personnel, education and training department.

- **Takashi Kawamoto**, APOC13-1, is senior researcher, KEIO Research Institute.

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**LAOS**

- **Khamsouay Keodalavong**, ASC12-1, was appointed ambassador to Republic of Korea.

**LEBANON**

- **Michel Abdo**, CCM12-1, was elected to serve in national disaster and crisis management.

**MALAYSIA**

- **Abdul Samad Othman**, CCM14-1, was appointed as Malaysian ambassador to Italy.

**MICRONESIA**

- **Joses Gallen**, ASC10-2, was appointed secretary of Micronesia's Department of Justice.

**MONGOLIA**

- **Mr. Avirmed Battur**, SEC05-1, was appointed vice minister of defense.

- **Gunaajav Batjargal**, TSC09-2, was appointed ambassador of Mongolia to Austria and permanent representative of Mongolia to the U.N. in Vienna.

- **Ms. Enkherel Enkhtuvshin**, ASC10-2, is advisor to Member of Parliament.

**NEPAL**

- **Col. Niranjan Shrestha**, CSRT08-2, is serving the U.N. mission in South Sudan as the senior military liaison officer.

- **Dr. Thakur Mohan Shrestha**, EC08-2, is a member of the "Executive Committee National Coordination Council of Government Ex. Employees Association Nepal."

- **Lalit Bahadur Basnet**, ASC09-2, was appointed legal adviser to the president of Nepal. This is a position at the state minister level.

- **Col. Sagar Thapa**, CCM08-2, was

nominated as the deputy chief of the Joint Border Verification and Monitoring Mechanism (JBVMM) between North and South Sudan.

**NEW ZEALAND**

- **Ambassador Robert Kaiwai**, TSC11-1, is now consul general to the United States in Hawaii.

**PAKISTAN**

- **Adm. (Ret) Asif Sandila**, SEC07-1, is part of the Moawin Foundation, a non-profit organization aimed at uplifting the education standards of boys and girls in Pakistan's rural areas.

- **Brig. Gen. Nadeem Anjum**, TSC14-1, has joined the Royal College of Defence Studies in the United Kingdom.

**PAPUA NEW GUINEA**

- **Bernadette Efi**, ASC14-3, was ap-

pointed director of public relations media and liaison division, PNG Science and Technology Council Secretariat.

**PHILIPPINES**

- **Brig. Gen. Joselito Kakilala**, EC08-2, was appointed as commander, civil relations service and the Armed Forces of the Philippines spokesman.

- **Rear Adm. Aurelio Rabusa**, ASC11-1, is the deputy chief of staff for reservist and retiree Affairs.

- **Col. Romeo Brawner, Jr.**, ASC14-2, is chief of staff, 6th Infantry Division of the Philippine Army in Maguindanao.

- **Brig. Gen. Nic Ojeda**, EC06-2, is the deputy executive director for cybersecurity, information and communications technology office.

**RUSSIA**

- **Olga Noyanova**, EC03-1, is head of the international cooperation department, Office of the Commissioner for Human Rights in the Russian Federation.

**THAILAND**

- **Marinee Suwanmoli**, ASC10-1, is deputy consul general, Royal Thai Consulate, Hong Kong.

- **Senior Col. Titawat Satiantip**, ASC10-1, is director of Army attaché office, external relations, directorate of intelligence, Royal Thai Army.

**TIMOR-LESTE**

- **Dr. Julio Tomas Pinto**, TSC09-1, the former secretary of state for defence, is a senior lecturer in the department of political science, National University of Timor-Leste.

**TURKEY**

- **Mustafa Uckuyu**, CSRT14-1, was appointed vice governor of Balikesir.

**UNITED STATES**

- **Col. Ron Sargent**, SSD10-1, graduated from the National War College. He has been assigned as the U.S. Army attaché in Malaysia.

- **Capt. Jennifer Miller**, CSRT13-1, completed her tour of duty at APC-SS. She is now assigned to Headquarters Marine Forces Pacific.

- **Anthony Kolankiewicz**, EC98-2, transferred from Dakar, Senegal to Jerusalem.

- **Capt. Tony Cowden**, APOC12-2, is a military faculty member teaching in the national security affairs department, Naval War College, Rhode Island.

- **Tommy Penrose**, ASC13-1, is the chief of safety for the U.S. Army Corps of Engineers in Korea.

- **Rear Adm. Thomas Carney**, SEAPOC12-1, is serving at U.S. Pacific Command as vice director for force structure, resources and assessment.

- **Col. (Ret) David Kasberg**, SEAPOC12-1, is vice president for U.S. Air Force customer business at Rolls-Royce North America.

- **Scott Marciel**, SEC06-1, nominated as ambassador to the Union of Burma.

- **Sgt. Maj. Richard Thresher**, APOC15-1, transferred to the II Marine Expeditionary Force as the sergeant major of the 2nd Marine Aircraft Wing.

**VIETNAM**

- **Ambassador Le Duc Luu**, EC01-2,

is Vietnam's ambassador to Bulgaria.

- **Pham Hoang Kim**, EC05-3, deputy director general, head of administrative office, Ministry of Foreign Affairs.

- **Senior Capt. Vu Van Hiep**, CA14-1, is working as a U.N. peacekeeper in Africa.

**RETIREMENTS**

**GUAM**

- **Fred Bordallo**, JEC05-3, retired as Guam chief of police.



**NEPAL**

- **Brig. Gen. Suresh Sharma**, EC06-3, retired from the military and he is now general manager, Harvestmoon International Trekking and Expedition, Ltd.



**PHILIPPINES**

- **Lita Enok**, CCM09-1, retired from government service, after completed her work with the Philippine government, training people on contingency planning for emergencies and related crisis situations.



**UNITED STATES**

- **Lt. Col. Matt Keller**, APOC14-1 and ASC14-3, retired from the military.



- **Jesse Flores**, APOC11-2, retired from the military and is now working with Lockheed Martin.



**Alumni meet during climate change workshop in China**

DKI APCSS Deputy Director Brig. Gen. (Ret) James Hirai (front, second from left) is pictured with alumni and Center team members who attended the Nov. 3 to 6 "Climate Change and Environmental Security in High Asia" workshop in Beijing. DKI APCSS and the Chinese Academy of Sciences jointly hosted the event focused on improving collaboration to combat emerging environmental threats. Look for a detailed story in the next edition of *Currents*.

## VISITORS



**Senator Mazie Hirono**  
**U.S. Senator from Hawaii**  
 Toured DKI APCSS Aug. 18 and met with staff and faculty for a roundtable meeting on regional topics.

**Der-Ling Wang**  
**Deputy Director-General**  
**Taiwan National Security Bureau**  
 Took part in a roundtable discussion and orientation on the Center's education programs Aug. 28.



**Anne Witkowski**  
**U.S. Deputy Assistant Secretary of Defense for Stability and Humanitarian Affairs**  
 Joined staff and faculty in a roundtable discussion and Center orientation July 24.

**Adm. Michelle Howard**  
**U.S. Vice Chief of Naval Operations**  
 Leveraged her May 14 visit to prepare for follow-on travel to South Korea and Singapore where she met with U.S. international partners.



**Air Vice-Marshal Kevin Short**  
**New Zealand Vice Chief of Defence Force**  
 On May 26, spoke with staff and faculty on South China Sea and Oceania issues, and potential partnership opportunities between DKI APCSS and New Zealand.

**Ambassador Ted Osius**  
**U.S. Ambassador Vietnam**  
 Engaged with staff and faculty on Vietnam topics and received a Center tour and operations orientation June 3.



**Hideshi Tokuchi (C 96-2)**  
**Vice Defense Minister of Japan**  
 Engaged with staff and faculty Aug. 5 on Japanese security issues and future DKI APCSS opportunities.

**Gen. Meas Sophea**  
**Deputy Commander**  
**Royal Cambodian Armed Forces**  
 Visited May 20 for an orientation and to discuss the potential for future Cambodian participation in DKI APCSS programs.



**Adm. Scott Swift**  
**Commander, U.S. Pacific Fleet**  
 Toured the DKI APCSS facility and received information on the Center's course and workshop operations July 29. Also served as the military keynote speaker for ASC 15-2 Oct. 16.

**Amb. Le Duc Luu (EC 02-2)**  
**Vietnam Ambassador to Bulgaria**  
 Received an orientation on DKI APCSS operations and discussed topics associated with his home nation Sept. 11.



**Nisha Biswal**  
**U.S. Assistant Secretary of State for South and Central Asian Affairs**  
 Served on a panel June 26 during the Asia-Pacific Orientation Course (APOC 15-2) to address the U.S. State Department's Asia-Pacific perspectives.

**Amy Searight**  
**U.S. Deputy Assistant Secretary of Defense for South and Southeast Asia**  
 Exchanged perspectives on sub-regional topics with DKI APCSS staff and faculty June 26.



**Scott Aranson**  
**Lead Humanitarian Assistance Advisor, USAID**  
 Visited Sept. 9 for conversation on regional humanitarian assistance/disaster relief issues in the region.

**Heather Variava**  
**U.S. Consulate General, Subaraya, Indonesia**  
 On July 31, discussed with Center staff and faculty security-related issues associated with Indonesia. The meeting also included discussion of recruitment of future Indonesian Fellows.



**Rep. Vicky Hartzler**  
 As part of a U.S. Congressional delegation, met with Center staff and faculty Sept. 3 for a discussion on regional security challenges.

**Amb. Richard Verma**  
**U.S. Ambassador to India**  
 Discussed issues related to India-U.S. engagement and received an orientation on the Center's mission during his Sept. 17 visit.



## Center welcomes new foreign policy advisor

Brent Christensen is the new foreign policy advisor at the Daniel K. Inouye Asia-Pacific Center for Security Studies. He is only the second such advisor in the Center's 20-year history, and is the first active duty U.S. Foreign Service officer to serve in this position. He replaces retired Ambassador Charles Salmon, who retired in 2014.



As DKI APCSS' foreign policy advisor, Brent Christensen will use his understanding of the Asia-Pacific region to help evolve the Center's academic and outreach programs.

Christensen will evaluate the Asia-Pacific region's political and security environment, and leverage his observations to assist the Center's leadership in designing and implementing outreach programs and courses.

His principal task is to help the Center evolve its academic programs to address the region's latest core challenges and meet U.S. Pacific Command the-

ater engagement objectives.

These objectives include connecting U.S. and international security leaders in the interest of peace, an effort that Christensen said made the advisor's

job appealing.

Prior to his arrival, Christensen served as deputy director of the American Institute in Taiwan for three years. In this position, he managed the United

States' unofficial mission in Taiwan and supervised its 450 American and local employees. From 2010 to 2012, he contributed to formulation of U.S. policy toward Taiwan as director of the U.S. State Department's office in Taipei.

Christensen has also served as a counselor for environment, science, technology and health at the U.S. Embassy in Beijing and as foreign affairs advisor to former U.S. Sen. Olympia Snowe.

His education background includes a master's degree in East Asian Studies from George Washington University and bachelor's degree in Chinese from Brigham Young University. He also holds a doctor of dental medicine degree from Oregon Health Sciences University.

## IT department ensures vital comm capabilities for DKI APCSS staff, faculty, Fellows

Communication and information capabilities are a critical component of any modern education program.

The Daniel K. Inouye Asia-Pacific Center for Security Studies information services department provides the Center with the on-line networking, computer maintenance and audiovisual support needed to accomplish its mission.

"Our team provides exceptional education technology, support and services that enrich the DKI APCSS learning environment and enable interaction with the global audiences," said department head Brad Ong.

The department is comprised of 21 professionals in three divisions: network technology, customer services and visual information.

Prior to, during and after courses and workshops, the staff strives to provide key services such as:

- Maintaining client support for normal computing and network operations;
- Ensuring compliance with U.S. government directives regarding secure computing; and
- Leading modernization, administration and maintenance of the electronic communications infrastructure.



Debbie Fikac (left) and Sharon Godwin transport laptops used by course Fellows to accomplish research and access network capabilities. The two are among the 21 members of the Center's information services department.

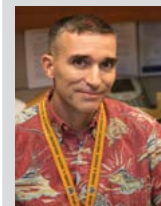
## New faculty members



**Dr. Van Jackson**  
Ph.D. in Politics  
*Northeast Asian Security, Strategic Studies, Military Trends and Modernization, International Relations Theory*



**Cmdr. Jonathan Odom**  
U.S. Navy  
Juris Doctorate  
Master of Laws  
*International Law, National Security Law, Oceans Policy, Maritime Security*



**Maj. Edward Carpenter**  
U.S. Marine Corps  
M.A. in National Security Studies  
*Logistics, Southeast Asia, Security Studies, Leadership, Women, Peace and Security*



**Lt. Col. Thomas Matelski**  
U.S. Army War College Fellow  
M.S. in Military Arts and Sciences  
*Middle East, Conflict Mitigation, Counterterrorism, Interagency Coordination, HA/DR*



**Maj. Daniel Kent**  
U.S. Army Fellow  
M.S. in Engineering Management  
*Leadership, Project Management, Operations Management, Counterinsurgency*



**Lt. Col. Gregory Ford**  
U.S. Army War College Fellow  
M.S. in Business and Organizational Security Management  
*Northeast Asia, Information Sharing and analysis*



**Maj. Dave Cho**  
U.S. Army Special Forces Fellow  
M.S. in Defense Analysis  
*Counterinsurgency, Counterterrorism, Human Domain*



**Maj. Eric Gorney**  
U.S. Air Force Fellow  
M.S. in Systems Engineering  
*Air Operations, Systems Analysis*



**Lt. Cmdr. Sean Washington**  
U.S. Navy  
M.S. in Systems Engineering  
*Maritime Security, Republic of Korea, China, South China Sea*

The Daniel K. Inouye Asia-Pacific Center for Security Studies welcomed a number of new members to its staff while saying goodbye to others during the period May 1 to October 30.

In the executive operations group, U.S. Army Col. Daniel Griffith joined the Center as the chief of staff, replacing USA Col. Doug Mulberry. EOG welcomed USA Capt. Michael Carvelli who joined the staff as an operations officer. EOG bid farewell to executive officer U.S. Air Force Maj. Nicholas Torres, the strategy and assessment division's USA Lt. Col. Susan Smeltzer, and Stephanie Hika from public affairs.

In admissions and business operations, U.S. Navy Cmdr. James Matthews arrived to assume the chief of resource management division from departing USN Cmdr. Robert Michels. Regional engagement operations welcomed USAF Maj. Quoc-Nam Nguyen, Daniel Hall and Markyeta Collins and bid goodbye to U.S. Marine Corps Capt. Jennifer Miller, Liana Brantland and Melody Adezas.

Brent Smith, Scott Shiira and Preston Hall joined DABO's information



### The next rank

U.S. Air Force Lt. Col. Joshua Burgess, assigned to DKI APCSS' alumni department, undergoes a "pin-on" by family members at his Aug. 29 promotion ceremony.

services team. DABO welcomed Theodore Uyeno, who replaced Corey Dodd in administrative support. TSgt Aristides Cruz joined the facilities division, replacing TSgt. Lester Clayton. DABO bid farewell to operations officer USMC Maj. Yohannes Negga and solar panel project manager Tom Marzec.

The college of security studies bid farewell to professors Dr. Jeffrey Horning and Dr. Steven Kim, USA Lt.

Col. Ian Francis, and USA Fellows Col. Todd Fish, Lt. Col. Kenneth Lawrence, Lt. Col. Benjamin Hwang and Lt. Col. Nathan Springer. College operations said goodbye to Filomena Batayola, who served on a temporary assignment.

The admissions department welcomed USN Yeoman 3rd Class Calandra Castillo, and USA Sgt. Sabrina Williams, and bid farewell to USN Yeoman 2nd Class Katrina Coleman and U.S. Army Sgt. Alexis Santoshenriquez.

The alumni division said goodbye to USA Maj. Raymond Brand.

People who served as interns during this period included Cadets Liana Blatnik, John Stanley and Britton Tremain, Anna Vladykina, John Stanley, Nicholas Liu, Joseph Hinton, Seo Young Myaeng, Julien Teel, Darang Candra, Emma Wendt, Luisa Telnov, Michele Ezaki, Turana Mammadova, Matyas Kreidler, David Lim, Angela Chavers, Alyson Kim, Matthew Merighi, Jacqueline Oshiro, Renae Syndergaard, Ethan Crosbie and Cody Fultz.

Masayuki Masuda and Mizuho Kajiwara served as a visiting academics.

**Understanding Kashmir and Kashmiris**

Understanding Kashmir and Kashmiris is a new book authored by **Dr. Christopher Snedden**. It provides a comprehensive,



informed and even-handed narrative of the Kashmir dispute for a generalist audience.

The seemingly intractable Kashmir dispute and the fate of the Kashmiris throughout South Asia and beyond are twin themes in Snedden's book. Its formal synopsis relates that in 1846, the British created the state of Jammu and Kashmir (J&K) — popularly called 'Kashmir' — and then quickly sold the region to the powerful local raja (ruler), Gulab Singh. Intriguingly, had they retained it, the India-Pakistan dispute over possession of the state may never have arisen, but Britain's concerns lay elsewhere — expansionist Russia, beguiling Tibet and unstable China 'circling' J&K.

In his book, Snedden contextualizes the geo-strategic and historical circumstances surrounding the British decision to relinquish prestigious 'Kashmir', and explains how they and four Dogra maharajas consolidated and controlled J&K subsequently.

For more on Snedden's book, go to <http://www.hurstpublishers.com/book/understanding-kashmir-and-kashmiris/>.

hurstpublishers.com/book/understanding-kashmir-and-kashmiris/.

**Women on the frontlines of Peace and Security**

**Dr. Miemie Winn Byrd** contributed a chapter to the new National Defense University publication *Women on the Frontlines of Peace and Security*.

Her chapter is titled, "Promoting Women's Participation in Disaster Management and Building Resilient Communities." She makes the case that because women are especially vulnerable to the effects of disasters, they should be intimately involved in disaster planning and preparation, including making decisions and allocating resources.



She refers to the U.N. Hyogo Framework, which outlines work required to reduce disaster losses and associated gender issues.

The NDU publication as a whole addresses a wide range of security topics to include women and conflict prevention and integration of women into defense policy.

To read the article, go to <http://ndupress.ndu.edu/Books/WomenontheFrontlinesofPeaceandSecurity/WPSSectionV.aspx#ch16>.

**APCSS Course Calendar**

\* Note: Dates are subject to change. Please visit our website for the most current information.

Course #	Start Date	End Date
Advanced Security Cooperation (ASC) 16-1	31-Mar-16.....	4-May-16
Comprehensive Crisis Management (CCM) 16-1	11-Feb-16.....	16-Mar-16 (T)
Comprehensive Security Responses to Terrorism (CSRT) 16-1	14-Jul-16.....	10-Aug-16 (T)
Transnational Security Cooperation (TSC) 16-1	16-May-16 .....	20-May-16 (T)
Asia-Pacific Orientation Course (APOC) 16-1	25-Jan-16.....	29-Jan-16 (T)
16-2	20-Jun-16.....	24-Jun-16 (T)

(T) = Tentative



**Sharing perspectives in CSRT**

Omobolanle Sabiu, with Nigeria's Ministry of Defense, takes part in an exercise as part of a recent Comprehensive Security Responses to Terrorism course. CSRT provides security practitioners in the Asia-Pacific region, as well as other designated countries around the world, the operational and strategic-level skills necessary to enhance their ability to understand and combat terrorism and transnational threats. CSRT Fellows explore the nature of today's terrorist threats, and analyze tools and capabilities for combating terrorism and transnational threats to promote appropriate strategies.

**OFFICE OF THE DIRECTOR**

**Director – Lt. Gen. (Ret) Dan Leaf, U.S. Air Force**  
**Deputy Director – Brig. Gen. (Ret) James T. Hirai, U.S. Army**  
**Development Advisor – Dr. Lori Forman**

**COLLEGE OF SECURITY STUDIES**  
 Dean – Capt.(Ret) Carleton Cramer, U.S. Navy

- Associate Dean, Academics – Dr. Justin Nankivell
- Associate Dean, Operations – Col. Gregory Winston, USA
- Foreign Policy Advisor – Brent Christensen
- Dr. Miemie Winn Byrd – Economics, Adult Ed., Myanmar
- Dr. James Campbell – Indonesia, BioSecurity
- Maj. Edward Carpenter, U.S. Marine Corps – Logistics, Southeast Asia, Security Studies, Leadership, Women, Peace & Security
- Cmdr. Alan Chace, USN – Northeast Asia, Pacific Maritime Security
- Maj. Young Cho, USA – Counterinsurgency, Counterterrorism, Human Domain
- Ms. Jessica Ear – Human Security, Crisis Management, Civil Societies, Cambodia
- Mr. Herman Finley, Jr. – Information Technology, Strategic Communication, China
- Lt. Col. Gregory Ford, USA – Northeast Asia, Information Sharing & Analysis
- Dr. Lori Forman – Development Financing, Development Assistance, Public-Private Partnerships, NGOs
- Dr. David Fouse – Japan
- Maj. Eric Gorney, U.S. Air Force – Air Operations, System Analysis
- Dr. Scott Hauger – Environment/Science
- Dr. Christopher Harmon – Terrorism, Insurgency, U.S. Foreign Policy
- Maj. Daniel Kent, USN – Leadership, Project Management, Operations Management, Counterinsurgency
- Lt. Col. Danny Makalena, USAF – HA/DR, Physical Security Operations, Logistics, Korea, Japan
- Dr. J. Mohan Malik – China, Geopolitics, & Weapons Proliferation
- Lt. Col. Thomas Matelski, USA – Middle East, Conflict Mitiga-

- tion, Counterterrorism, Interagency Coordination, HA/DR
- Ms. Kerry Nankivell – Maritime Security, Strategy & Decision-making
- Cmdr. Jonathan Odom, USN – International Law, National Security Law, Oceans Policy, Maritime Security
- Dr. Al Oehlers – Economics, Burma, Southeast Asia, Pacific Islands
- Mr. Tom Peterman – Disaster Management, UN HA/DR, UN Peace Operations
- Dr. Jeffrey Reeves – China, Mongolia, and East Asia Security
- Dr. Lora Saalman – India, China, Nuclear Policy, Cross-domain Deterrence, Military Modernization
- Col. (Ret) Dave Shanahan, USA – Security Sector Development
- Dr. Christopher Snedden – South Asia, Security Sector Development, International Relations
- Lt. Col. Nathan Springer, USA – South Asia, Conflict Resolution, Counterinsurgency, Counterterrorism
- Mr. Shyam Tekwani – South Asia, Media & Conflict Terrorism
- Dr. Alexander Vuving – Geopolitics, Southeast Asia, China, Vietnam, South China Sea
- Lt. Cmdr. Sean Washington, USN – Maritime Security, Republic of Korea, China, South China Sea
- Dr. Virginia Watson – Science & Technology Policy, Southeast Asia/Philippines, Water Security
- Dr. William A. Wieninger – WMD Issues, Security Sector Development, Women, Peace & Security
- Col. Gregory Winston, USA – South Asia
- Dr. Saira Yamin – South Asia, Conflict Analysis & Resolution

**ADMISSIONS & BUSINESS OPERATIONS**

Dean – Richard Sears

**ADMISSIONS**

Chief – Tom Patykula  
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**Director meets with alumni attending chiefs of defense conference**

The annual Asia-Pacific Chiefs of Defense Conference took place in Honolulu this year. Among participants in the September event were several alumni pictured at right with U.S. Air Force Lt. Gen. (Ret) Dan Leaf, director of DKI APCSS (center). They are (from left to right) Cambodia Gen. Eth Sarath (SEC 08-2), Papua New Guinea Brig. Gen. Gilbert Toropo (EC 03-3), Fiji Commodore Viliame Naupoto (EC 02-3), and Tonga's Brigadier Honorable Lord Fielakapa (EC 01-1, CCM 12-1).

*Please don't forget to contact the Outreach and Alumni Coordination Branch at [AlumniDivision@apcss.org](mailto:AlumniDivision@apcss.org) if you have been promoted, changed job positions, or moved.*

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