



Asia-Pacific Center for Security Studies

CURRENTS



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CURRENTS

Asia-Pacific Center for Security Studies

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Director's Message

Aloha from APCSS! As you know, we at APCSS work hard to offer what we believe is a different and uniquely valuable shared learning experience that will benefit participants for the rest of their lives.

Our learning model is tested, proven and evolutionary to the needs of security practitioners, regionally and around the rest of the world. Bottom line: it works! Your regular feedback to us validates what we are trying to do.

That said, part of what happens in a participant-centered, activity-based learning process like that at APCSS, is the requirement to do a lot of self-examination—all parties involved. Most APCSS Fellows discover, for example, the need to ask the question, “How do I get the most out of this learning experience as I am undergoing it, and how do I apply it regularly in what I do at home?”

Because learning audiences at APCSS are by design diverse and constitute a valuable feedback framework, APCSS program participants are helped to discover some of their biases and continuing leader-development needs. Some discover that what's really available during their APCSS learning experience and most merits their attention, is something they didn't anticipate. That is, the chance to practice applying new knowledge gained in serious debate and collaborative analysis among other regional (and global) leaders who have quite different ethnic, educational, cultural, religious, ideological, and political perspectives. In fact, many APCSS participants discover the APCSS brand of shared learning provides a realistic laboratory for understanding and influencing counterparts with similar responsibility, but very different backgrounds, on matters of mutual importance.

Further, the hands-on introduction to, and use of, decision-analysis tools and critical web-based information keeps our educational process looking forward but grounded in the world as it is, and as it evolves daily. At APCSS, we deal with critical security challenges, now and ahead, as cooperative opportunities we need to anticipate, recognize, understand, and act on as responsible officials. Said simpler, we help leaders as doers, as well



Lt. Gen. (Ret.) Ed Smith, U.S. Army
*Director,
Asia-Pacific Center for Security Studies*

as thinkers. We work hard to get mature talented participants of most promise to their sponsoring nations and organizations involved in our programs. We market extensively what we offer in order to attract those who can best make use of what we offer. It is a calling worth the best efforts of all involved—those participating and those supporting.

Please help others who get the chance to become APCSS Alumni understand the opportunity at hand. It is not the same for all, by design. It requires participants to figure out for themselves what they need and how they intend to leverage what's offered. As in all we do at APCSS, the center of attention and expectation is on careful and comprehensive learning from scholar mentors and colleague participants, daily. And the learning is life-long. What starts at APCSS continues as long as Alumni desire, via the internet link to APCSS, and more importantly, to other Alumni.

Keep up your superb work. We're proud of you and your accomplishments! Look forward to seeing you throughout the Asia-Pacific region! ■

New Wing in Final Planning Phase

The Asia-Pacific Center for Security Studies is currently in the final planning phase of a military construction project that will add an additional building to the site at Ft. DeRussy. The new \$12.7 million, environmentally-friendly, single-story, multi-use building will add just over 10,000 sq. ft. of classroom and conference space.

The new facility will fit into the architectural design of Ft. DeRussy and reflect Hawaii's unique environment. The building exterior will include some historical, or historically-inspired, designs.

It will include a large plenary area and six new seminar rooms. The use of moveable walls will provide flexibility for any necessary floor plan changes in the future.

According to APCSS Deputy Director, retired Army Brig. Gen. Jim Hirai, "We will minimize the loss of open green space where possible and enhance the current landscape design by adding a botanical



An artist rendering of the new Wing C.

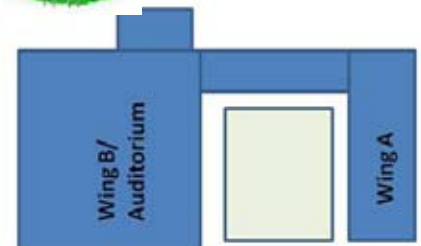
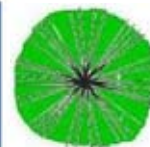
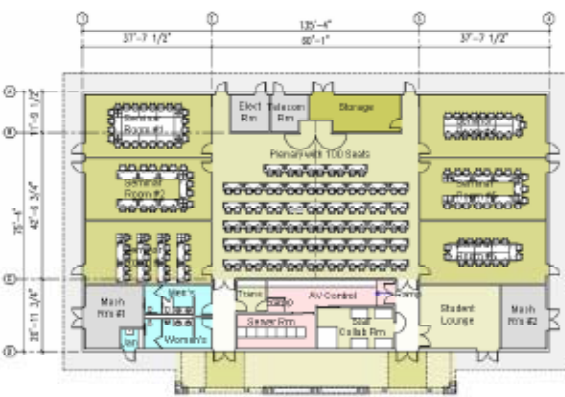
feature with native plants and flowers. In addition, the building will meet, and in some cases, exceed current environmental conservation standards."

Some environmental considerations include a high efficiency landscape irrigation system and an eventual photovoltaic system on the roof. "This is a continuing effort to improve the sustainability of APCSS facilities," said Hirai. Recently, APCSS completed a \$2.2 million improvement of part of a roofing project on Wing B. The project included solar water heating and prepared the roof for photovoltaic panel installation.

APCSS' mission is to expand cooperation among security practitioners in the Asia-Pacific region. Honolulu is a natural gathering place for such leaders from our region. This new facility will increase our capacity to bring these people together and help them share learning.

The construction contract will be announced and awarded in early 2010. Construction is expected to begin in spring of 2010 and be completed by January 2012. ■

Room	Floor Area (sq. ft.)
Plenary	2,023
Seminar Room#1	660
Seminar Room#2	660
Seminar Room#3	660
Seminar Room#4	660
Seminar Room#5	660
Seminar Room#6	660
Tables/Chairs	82
AU Control	312
Barrel	225
Boat	284
Storage	262
Student Lounge	290
M. Toilet	166
W. Toilet	166
Jan Rm	36
Telecom	106
Elect	120
Meat Rm	919
Nat. Floor Area	9,471
Org. and Structure	734
Tables (Fixed)	242 (121)
Tables (Open)	734
GROSS AREA	10,315



Below left: floor plan on the new wing.

Below right: APCSS site map (not to scale)

Recent Faculty Publications

Coming Soon!

Faculty members are currently editing a new publication *“Issues for Engagement: Asian Perspectives on Transnational Security Challenges.”* This new publication will be available online sometime in early 2010.

Fixing Fractured Nations: Ethnic Separatism in the Asia-Pacific

Dr. Ehsan Ahrari recently co-edited *“Fixing Fractured Nations: Ethnic Separatism in the Asia-Pacific.”*

According to Dr. Ahrari, “Asia’s rising power and wealth offer its many oppressed ethnic minorities hope for greater political freedom and an end to violence. But the reality of this hope is cast in doubt by acute separatist conflict.” This book assesses separatist struggles and prospects for conflict resolution in nine countries of Asia.

You can find it online at <http://www.chapters.indigo.ca/books/Fixing-Fractured-Nations-Ethnic-Separatism-Ehsan-Ahrari/9780230236592-item.html?ref=Search+Books%3a+%2527ahrari%2527>

Note: these publications are the personal opinions of APCSS faculty members printed in outside publications. Contents are not necessarily the official views of, or endorsed by, the U.S. Government, the U.S. Department of Defense or APCSS.

War talk: Perceptual Gaps in “Chindia” Relations

Dr. Mohan Malik was recently published in “China Brief” a publication by the Jamestown Foundation.

His article: “War Talk: Perceptual Gaps in “Chindia” Relations,” is available in China Brief, Vol. IX, Issue 20, October 7, 2009, pp. 6-9 online at http://www.jamestown.org/uploads/media/cb_009_52.pdf

India-China Relations

Dr. Mohan Malik also recently contributed an article on “India-China Relations” in the latest Berkshire Encyclopedia of China. You can find it online at: <http://www.berkshirepublishing.com/brw/product.asp?projID=65> or on APCSSLink.

China’s Preoccupation with Asymmetric War

China’s Preoccupation with Asymmetric War: Lessons Learned from the Hezbollah-Israeli War by Ehsan Ahrari was printed in the Small Wars Journal (<http://smallwarsjournal.com/blog/2009/10/chinas-preoccupation-with-asym/>). The following is an excerpt from that article:

Chinese leaders have decided long ago that, in the wake of a conflict, their military cannot fight and win a battle against the U.S. military on a force-on-force basis. However, that reality was not going to discourage a country whose strategic culture has produced original thinkers of the caliber and reputation of Sun Tzu and Mao Zedong.

In answering this question, one has to remind oneself of

a few famous quotes of Sun Tzu: “All warfare is based on deception.” “If your enemy ... is in superior strength, evade him...” and “Pretend to be weak, that he may grow arrogant.” One must also recall Unrestricted War, published in 1999, by two senior Chinese colonels, Qiao Liang and Wang Xiangsui. It stated that, when faced with a technologically superior enemy, it is “necessary to dare to completely upset the order of the cards in one’s hands and reorganize them in accordance with the needs of war and the interests of a nation.”

The conventional wisdom regarding China’s asymmetric war doctrine is that it is “aimed at finding key vulnerabilities in American forces.” In the post-9/11 era, that doctrine is focused not only on military-related susceptibilities, but also on other weak points. In this context, one has to keep in mind Chang Mengxiong’s concept of “assassin’s mace” (“shashou jian”). Using the analogy of acupuncture for fighting asymmetric wars, this concept argues that even a superpower like the United States has a great number of points of vulnerabilities. If the focus of asymmetric attack is on those points, then the military giant can be brought down by a “weak” power like China.

How Soft Power Works

What is Soft Power and how can it be generated? APCSS professor Dr. Alexander Vuving writes about it in a paper now available on the APCSS website at <http://www.apcss.org>.

“How Soft Power Works” explores what constitutes soft power and what underlying conditions gen-

erate it. In addition, Vuving surveys major policy tools and how these tools facilitate and produce soft power.

This paper was presented at a panel on “Soft Power and Smart Power” at the American Political Science Association’s annual meeting held September 3 in Toronto. ■

APCSS Foundation

The Asia-Pacific Center for Security Studies Foundation held two meetings at the Center this past year. In addition to their normal business meeting to receive updates and provide feedback, Foundation members received regional updates from Fellows and Faculty members and met with Fellows from ASC09-1 and CCM 9-1.

Alan Pflueger with Brigadier Ashwani Kumar Siwach (India)



Ret. Lt. Gen. Hank Stackpole with Brig. Gen. MD Nasim Akhter (Bangladesh) and Mr. Vithit Powattanasuk (Thailand)



Foundation members meeting CCM09-1 Fellows.



Above: Ret. Admiral Ron Hays with Ms. Jessica Adler and Ms. Miemie Byrd. Below: Mr. Leigh-Wai Doo with Chen Tung Ko (Taiwan).



As part of the annual APCSS Foundation meeting, members were provided regional insights by current Fellows.



Retired U.S. Army Maj. Gen. Herbert Wolff, a decorated veteran of three wars and Honorary Consul General for Malaysia, died April 17. He was a longtime member of the APCSS Foundation. He will truly be missed.



Left: Mr. Gerry Sumida, Dr. Lawrence Tseu, Mr. Leigh-Wai Doo, and Lt. Gen. Ed Smith.



Right: Mr. Gerry Sumida speaks with Fellows: Mr. Vithit Powattanasuk (Thailand), Mr. Sajjad Khan (Pakistan), Col. Craig Castillo (US), and Mr. Chen Tung Ko (Taiwan).

Recent Visitors



Dr. Kurt Campbell,
Asst. Secretary for East
Asian & Pacific Affairs



Hon. John Huntsman,
U.S. Ambassador to
China



Dr. James N. Miller,
Principal Deputy Under
Secretary of Defense
for Policy



Honorable Peter Verga,
Deputy Under Secretary of
Defense (Policy Integration
and Chief of Staff)



Ret. Gen. "Chip" Greg-
son, Assistant Secretary
of Defense for Asian &
Pacific Security Affairs



The Honorable Robert
McLelland, Australia's
Attorney General.



right: Tom Patykula with Lt. Gen. Daniel Darnell,
Deputy PACOM Commander.



In July, a number of senior officers from Cambodia visited APCSS. Senior officers included Lt. Gen. Nem Sowath (SEC08-1), Director General of the Ministry of National Defense Policy & International Affairs and his deputy Lt. Gen. Soeung Samnang (EC97-1 & SEC07-2). Other alumni in the group included Brig. Gen. Tat Chathna (CSRT05-1) and Col. Ker Savoeun(CSRT04-2).



Maj. Gen. Bansho (EC00-2) is Director, Plans and Programs, JGSDF.



International Fellows from National Defense University visited APCSS in May 2009.



Willy Telavi, Minister of Home Affairs for Tuvalu (EC01-2)



One of several Republic of Korea CAPSTONE groups to visits APCSS during 2009.



A delegation of Vietnamese military officers led by Lt. Gen. Tran Quang Khue visited APCSS in June. Lt. Gen. Khue is the standing vice chairman of the Vietnam National Search and Rescue Committee. The delegation arrived in Hawaii to observe the Makani Pahili 2009 hurricane exercise, receive briefings, and witness demonstrations associated with search and rescue (SAR) and disaster management capabilities of the U.S. military, Hawaii National Guard and U.S. Coast Guard.

Farewell to Dean Endress

Dr. Lee H. Endress, Dean of the APCSS' College of Security Studies officially retires from the Center on December 31 after more than 37 years of government service. Before leaving we asked him a few questions about his time here at APCSS.

How long have you been at APCSS?

My affiliation with APCSS started 15 years ago as part of a USPACOM feasibility assessment team charted to look into what APCSS could be. The team was established in response to congressional legislation in 1994 that founded APCSS.

In September 1996, I was detailed from USPACOM Headquarters to APCSS as Director, College of Security Studies to launch the first Executive Course, Class 96-1, which ran from September 23 to December 13, 1996. The early days were exhilarating times presenting an adventure much like building the airplane while flying it.

I officially transferred to APCSS in September 1997, once APCSS had authorization to hire faculty. In August 2004, I became the third academic dean, with title Dean, College of Security Studies, holding that position until October 2, 2009.

What is most gratifying about being part of APCSS?

What has energized my involvement with APCSS from the beginning is the promise of this enterprise as envisioned by the founders, Senator Daniel Inouye and former Secretary of Defense, Dr. William Perry. That promise was to inspire and enable security cooperation among nations and leaders in the Asia-Pacific region, a region that still has no NATO-like coordinating architecture for collaborative action.

For me, the most gratifying aspect of participation in the APCSS enterprise is the personal feedback provided by our Fellows at the completion of in-residence courses and outreach activities in the region. Overwhelmingly, this feedback reflects an extraordinary educational experience that produces heightened self-confidence, sharpened leader skills, new conceptual understandings, and personal relationships that overarch national differences arising from history, culture, religion and perspectives on security. The durability of these relationships is demonstrated time and again by the efforts of our alumni to maintain professional ties at the highest levels, including graduates of our earliest courses who have advanced to very senior positions in their security establishments.

What are the most significant changes you've witnessed at APCSS over the years?

For sure there have been significant changes over the years, both programmatically and organizationally, and yet, these changes have been evolutionary, occurring in the context some fundamental continuities. I would say that these continuities include a primary focus on executive education and, from the beginning, an educational philosophy based on inquiry among our participants into the prospects of security cooperation, rather than on specific, U.S.-centric answers, solutions or approaches.

Programmatically, the suite of in-residence courses has expanded to address counterterrorism (CSRT) and crisis management (CCM) more explicitly. And to better serve U.S. military and civilian practitioners, we have also added short orientation courses (APOC and SEAPOC), presenting overviews of Asia-Pacific security dynamics. Overall, courses have been shortened, including the flagship Executive Course (ASC), now down from 12 weeks to six and a half weeks. Top tier security practitioners



Dr. Lee H. Endress, pictured with his wife Florence, has been APCSS' Dean of the College of Security Studies since 2004.

can't afford to be away from their agencies longer.

Perhaps most prominent over the last five years has been the elimination of large-scale conferences in favor of focused and tailored outreach activities conducted in the region to advance security sector development and related capacities in partner countries. These outreach activities build on the network of relationships forged during in-residence courses and take the form of workshops, seminars or mini-courses, some multinational and some devoted to a single country.

In terms of organization, especially in the College of Security Studies, we have transitioned from academic departments to a structure based on academic programs designed to integrate educational, outreach and research activities more synergistically. Program managers are now empowered to advance the academic



(above) Lt. Gen. (Ret.) Ed Smith presents Dr. Endress with an award for Exceptional Civilian Service, OSD's highest level civilian career award. (right) Receiving a photo memory book from Deputy Dean Dave Shanahan.



agenda comprehensively in the service of the APCSS mission.

Together, these programmatic and organizational changes have supported greater emphasis on participant-centered, activity-based, and technology-enabled educational methods in all that we do. I believe that APCSS is advancing smartly on the right trajectory.

How has the region changed since you started at APCSS?

From the beginning, APCSS has taken a broad, comprehensive view of security, not as a prescription, but as an opening to meaningful discourse. Certainly, major occurrences in the region and globally have given salience to the comprehensive nature of security, going beyond traditional notions of military security at the national level. I have in mind such occurrences as the Asian

financial crisis that unfolded 1997, the terrorist attacks of September 11, 2001 and subsequent terrorist activities in Asia, myriad natural disasters in the region, including the tsunami of 2004, SARS and avian flu outbreaks, and now a U.S. led economic crisis of global proportions. Add to all this the potential impacts of energy dependence and climate change and it becomes clear that the security agenda for the Asia-Pacific region is expanding dramatically at the same time that older geopolitical rivalries persist. And without question, the rise of China and, in fact, China-India competition are prominent security concerns today.

While there have been no revolutionary changes in the regional security architecture, overlapping multilateral arrangements are advancing security dialogue and cooperation, and here I would include ASEAN,

continued on page 12

College Update

Recruitment is in process for Dean of the College of Security Studies. With the departure of Dean Endress the College Deputy Dean David Shanahan will serve as Dean until a permanent replacement is selected.



Mr. Shanahan

Coincident with the Dean transition a number of organizational changes have occurred in the structure of the College of Security Studies. In addition to the Deputy Dean and Academic Chief of Staff, two Program Managers will report to the Dean: the Program Manager for Comprehensive Security Development (CSD), Dr. Rouben Azizian, and the Program Manager for



Dr. Azizian

Transnational Security and Crisis Management (TSCM), Dr. Alfred Oehlers.

Program Managers have responsibility and authority in four areas: guidance of executive education courses under their purview, management of assigned faculty, coordination of outreach activities relevant

to their programs, and sponsorship of research and analysis related to their fields of study. Dr. Azizian supervises the Advanced Security Cooperation: Executive Course (ASC), the Senior Asia-Pacific Orientation Course (SEAPOC), and the Asia-Pacific Orientation Course (APOC), which are foundational courses and provide broad overviews of the Asia-Pacific region. Dr. Oehlers supervises the Comprehensive Crisis Management Course (CCM) and the Comprehensive Security Responses to Terrorism Course (CSRT), which are specialized courses.



Dr. Oehlers

“The purpose for this new structure is to centralize and integrate the different activities within the courses at APCSS, as well as to consolidate authority and accountability within the CSS,” said Dr. Azizian. “The rotation of Program Managers and Course Managers allows for a dynamic environment while maintaining some continuity and the continued professional development of our faculty.”

Dr. Endress

from page 11

the ASEAN Regional Forum, the newer (as of 2005) East Asia Summit, the Asia-Pacific Economic Cooperation process, and the Shangri-La Dialogue, which annually brings together defense ministers from Asia and Europe for high-level discussions and coordination in Singapore. I find it remarkable that the agenda for the Shangri-La Dialogue in 2008 gave top billing to such issues as energy security, climate change, and natural disaster, with special emphasis on Cyclone Nargis.

APCSS now has some 4,500 graduates of in-residence courses and 44 alumni associations, together forming a network of professional relationships founded on trust and confidence, and extending the infrastructure of cooperation in the region. We are seeing the results as nations pursue security sector development, enhancing interagency and multinational capacity to address a full range of comprehensive security challenges. I think Bangladesh, Cambodia, Indonesia, Malaysia, Mongolia, Nepal, Timor-Leste, and Vietnam are notable examples. APCSS facilitated workshops in support of these countries, but the participants did the work, produced results, and fully deserve the credit for progress achieved.

What issues do you believe are most important for Fellows and Alumni to focus on in the future?

In September 2008, the faculty in the College of Security Studies conducted a review of executive education at APCSS with the objective of fostering greater integration across academic programs and courses. Central to this review was the identification of capacity-building focus areas to guide curriculum development, outreach activities, and research efforts. Six security issues emerged as top priority areas of focus: socio-economic development; energy and environmental security; security sector development; homeland security/weapons of mass destruction; and disaster management.

The review process also established strategic context for the six focus areas, embedding them in an Asia-



Dr. Lee H. Endress with the first graduating class - Executive Course 96-1.

Pacific security environment characterized by several cross-cutting themes: geopolitics and the legacy of history; culture and religion; civil-military relations; mechanisms of governance; globalization; and the role of international organizations (IOs), non-governmental organizations (NGOs), and the private sector.

If I were to advocate anything in the way of focus for the future, it would be increased emphasis on planning, prevention and preparedness in advance of possible crisis, rather than just response to crisis after it occurs. This, I believe, applies to the full range of comprehensive security

issues and requires both interagency and multinational cooperative approaches.

What's next for you personally and professionally?

Since joining the USPA-COM staff in 1989, my professional interest has been the link between economics and security in the Asia-Pacific region. I value the opportunity now to focus more specifically on the foundations of economic growth, energy security, and environmental sustainability in an international context.

I will continue as an affiliate member of the graduate faculty in the Economics Department, University of Hawaii at Manoa, where I have taught in the Ph.D. program since 1998.

My wife, Florence, and I are committed to staying in Hawaii. I anticipate taking on short-term analysis and consulting assignments in the spirit of "have charts, will travel." Most importantly, I look forward to serving as an ambassador-at-large for APCSS and the possibilities it represents. ■



The graduation of CCM09-1 was Dr. Endress' final graduation ceremony at APCSS.

Hails & Farewells...

The past six months has seen a host of personnel changes and events, including the departure of three College of Security Studies educators with long associations with APCSS. In addition to CSS Dean **Endress** (see pg 10), **Dr. Elizabeth Van Wie**



Dr. Davis

Davis and **Dr. Yoichiro Sato**, both who joined the Center in 2001, moved on to new chapters in their lives.

Also from the CSS ranks, U.S. Navy **Capt. Brad Smith** and Marine Corps



Captain Smith

Lt. Col. Eugene Bose retired. Marine Corps **Lt. Col. Michael Weisz** left for an assignment in Afghanistan, while U.S. Army **Lt. Col. Ron Sargent** began his tour with us. **Shyam Tekwani**, who often taught here in an adjunct capacity, joined



Shyam Tekwani

the faculty as an associate professor. Senior Army Fellow **Lt. Col. Seung Jik "SJ" Lee** left and **Lt. Col. William McDonough, III**, came to fill that position in time to become a Fellow in CCM09-1. Formally in the Admissions Branch, Marine Corps **Lt. Col. Michael Mollohan, Sr.**, returned from temporary duty with the United Nations to join the faculty.



Dr. Kim

Dr. Steven Kim was promoted to associate professor.

Additionally, the CSS Operations branch got a big boost as **Ben Purvis** took over the administrative lead and was joined by **Gina La-Mountain**, **Jason Poe**, **Kylee Kim** and **Samantha Chung**.

The Admissions Department also saw a lot of changes. Registrar NCO Navy YNC **Lawrence Sivils** departed after turning over his duties to YNC **Jamil Al-Amin**. Likewise, Marine Corps **Cpl. Jared Taylor** assumed the duties of a departing **Cpl. Justin Hartfield**. **Camisha Hill** departed and **Rebecca Watson** arrived to work in the Alumni Branch,



Deputy Director Hirai saying farewell to Dr. Yoichiro Sato.

but later moved to the Human Resources Department. Her Alumni duties were assumed by **Pearl Peiler**. Alumni's Air Force **Maj. Rod Santulan** and his wife, **Merci** were blessed with a son, **Logan**. Army **Staff Sgt. Andria Stephens** and her husband, **Shelvic**, marked the arrival of a daughter, **Saniyah**. **Stephens** also received word of her selection for promotion to **Sgt. 1st Class**.

In the Information Services Department, **Frank Ong** advanced to head the department. **Melody Pickens** left the computer lab as **Debra Fikac** returned after four years to take over the position. **Henry Inocencio** joined the Customer Service Branch, and **Arthur Feagles** stayed shortly in the Network Technology Branch. In the Visual Information branch, **Kathleen Kaiser** departed and **Debra Castro** joined the staff.

The Travel Division saw the departure of another 2001 veteran, **Linda Jimenez**. **Lily Ordonez** joined the Travel team and **John**

Wang received a promotion.

L.A. Jeffords-Mills departed as the head of the Human Resources Department. **Karen-Maria Anderson** is the interim department head. **Sheri Plummer** also moved on. In the Conference Department, **Iris Bertelmann** departed and Navy **YNSA Shanelle Scales** arrived.

Army **Col. Thomas Sweeney** transferred to Paris, while Army **Col. Bernard Gabriel** moved in to head the Executive Operations Group. Air Force **Lt. Col. Ray Simpson** departed for an assignment in Australia and newly promoted Air Force **Maj. Steven Syn-gajewski** took over as the Assessments Operations Officer. **Stephanie Kawasaki** joined us as a Management Analyst.

Finally, the APCSS family bids a sad farewell to our former procurement specialist, Navy **SKC Wilfredo Rodrigo**, who left us in 2006 and tragically lost his life this past summer. ■

Transnational Security Cooperation

TSC09-1 and TSC09-2

Two classes of the Transnational Security Cooperation (TSC) course were held in the first half of 2009.

The first class (TSC09-1), which was held in March, included 22 Fellows from: Afghanistan, Australia, Cambodia, India, Indonesia, Japan, Malaysia, Maldives, Mongolia, Nepal, the Pacific

Island Forum, the Philippines, Taiwan, Thailand, Timor-Leste, the United States, and Vietnam.

In August a second class (TSC09-2) was held with 21 Fellows from 21 countries in the Asia-Pacific region.

They included military and civilian leaders representing: Australia, Cambodia,

China, Fiji, France, India, Indonesia, Japan, Laos, Malaysia, Maldives, Mongolia, Nepal, New Zealand, Republic of Korea, Sri Lanka, Thailand, Timor-Leste,

Tonga, the United States, and Vietnam.

The course, an intensive program for current and future senior regional security influencers/leaders, emphasized the impact of current and future changes in the region, as impacted by regional and global security threats. Courses included guest speakers prefacing interactive seminar workshop scenarios which addressed a series of complicated and possible transnational threats. A visit with Senior U.S. Pacific Command officials enabled shared perspectives and identified cooperative approaches to transnational security issues of common concern. ■



TSC09-1 Fellows: Commodore Jose Luis Alano (Philippines) Mr. Yusuke Arai (Japan), Rear Admiral Mike Rodgers (US) and Mr. Peter Forau (Fiji).



TSC09-1 included 22 Fellows from Afghanistan, Australia, Cambodia, India, Indonesia, Japan, Malaysia, Maldives, Mongolia, Nepal, the Pacific Island Forum, the Philippines, Taiwan, Thailand, Timor-Leste, the United States, and Vietnam.



TSC09-2 was held in August 2009 with 21 Fellows from 21 countries.



Above & below: TSC09-2 Fellows discuss courses of action during an exercise.



Rear Admiral Mike Rodgers (US) and Brig. Gen. Che Akmar Mohd Nor (Malaysia).

TSC at-a-glance (Since 1999)

- 22 Classes
- 446 Fellows from 34 Countries and 3 Int'l Organizations

Comprehensive Crisis Management

CCM09-1

In APCSS' latest Comprehensive Crisis Management course participants included 75 senior military and civilian leaders from 31 countries and territories as well as representatives from the United Nations.

The Fellows attending the course came from American Samoa, Bahamas, Bangladesh, Cambodia, Chile, Cook Islands, Fiji, India, Iraq, Kazakhstan, Laos, Malaysia, Mexico, Micronesia, Mongolia, Nepal, Pakistan, Papua New Guinea, Philippines, Republic of Korea, Saipan, Solomon Islands, Sri Lanka, Taiwan, Tanzania, Thailand, Tonga, Turkey, Tuvalu, the United States and Vanuatu. The two Fellows representing the U.N. were from Sweden and Uruguay.

The four-week CCM course takes a comprehensive approach to CCM operations and activities. Course content focuses on enhancing the skills of leaders in crisis management across five core areas:

- Forming a comprehensive understanding of crises reflecting all aspects of complexity
- Devising accurate assessments and solutions within this context of complexity
- Cooperating and collaborating effectively with partners in an interagency and multinational setting
- Communicating effective-



CCM09-1 included 75 senior military and civilian leaders from 31 countries and territories as well as representatives from the United Nations.

ly with the public and other interested stakeholders

- Leveraging appropriate technology to support all phases of crisis management

The course curriculum is generally divided into three major blocks: (1) framing the CCM problem and strategy development, (2) the interagency process and five lines of effort and, (3) collaboration and communication in crisis management. In addition to this curriculum, Fellows were provided an opportunity to apply the knowledge and insights gained during the course to a real-world challenge they faced in their home nations and agencies during a dedicated "Next Steps" workshop towards the end of the

continued on next page

(right) Mr. Tataua Pese (Tuvalu), Ms. Pannapa Boonyasridee (Thailand), Mr. Vinnie Atofau (American Samoa), Cmdr. Devanshu Rastogi (India) and Lt. Col. William McDonough III (US) work on a problem.



Mr. Hazari Lal (India) & Col Young Yeol Oh (Korea).



Ms. Ingrid Nordstrom Ho (UN) and Cmdr. Jaime Contreras (Chile).



Senior Col Ittarong Julapot (Thailand), mostly hidden-Maj. Adil Mohammad (Pakistan), Maj Muhammad Ishtiaq (Pakistan), Col Hariharan Dharmarajan (India) and Mr. Ung Eang (Cambodia) resolve differing solutions in the auditorium.



Asia-Pacific Orientation Course

APOC09-2 and APOC09-3

course. In addition, working collaboratively in their seminar groups, Fellows also conducted a research project focusing on a regional crisis risk, providing recommendations on ways forward to address the issue. This “Regional Strategy Project” was conducted during the four weeks the course was in session, culminating in a series of highly professional briefings by seminar groups at the conclusion of the course.

Soon after the course ended, tragedy struck the region in the shape of typhoon Ketsana, as well as a series of devastating earthquakes and tsunamis. Affecting a host of nations such as the Philippines, Vietnam, Cambodia, Indonesia, Samoa, American Samoa, Tonga, and others, Fellows in this graduating course as well as many CCM-alumni kept in touch through APCSSLink and other means as they faced the challenges of these multiple disasters. At this time of great loss and suffering, APCSS conveys its deepest sympathies to those affected. Our thoughts and best wishes remain with you, as you confront the daunting tasks that lie ahead. ■

CCM at-a-glance (Since 2006)

- 7 Classes
- 342 Fellows from 42 Countries



On the Road: APOC09-2, the first APCSS course completely held in Washington D.C., included 52 Fellows.

The Asia-Pacific Orientation Course provides a basic orientation on trends and current issues shaping the Asia-Pacific security environment, equipping course Fellows with policy perspectives and tools important for duties at interagency headquarters. By design, this course directly supports the U.S. Pacific Command by providing its staff and

supporting components an educational environment to create a foundation of knowledge or build upon already existing Asia-Pacific experiences.

In June 2009, APCSS offered the course outside Hawaii for the first time. About 52 Fellows participated in the course held at the Defense Threat Reduc-

tion Agency in Ft. Belvoir, Virginia.

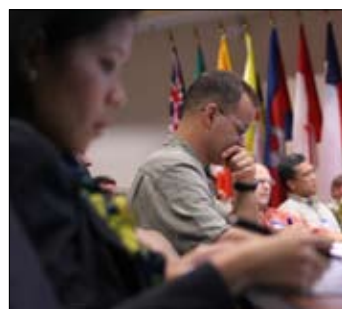
More than 400 Fellows have been through this course to date. ■

APOC at-a-glance Since 2007

- 7 Classes
- 422 Fellows



APOC09-3 included Fellows from Australia, Canada, Singapore, Taiwan, and the United States.



Photos of APOC09-3 Fellows in the Auditorium.



With 91 Fellows from 44 countries and 2 territories, CSRT09-1 was APCSS' most diverse class ever!

Comprehensive Security Responses to Terrorism

CSRT09-1

In May, 91 Fellows graduated from the Comprehensive Security Responses to Terrorism (CSRT) Course.

The military and civilian participants who attended the three-week course, were from 46 locations, primarily throughout the Asia-Pacific region, as well as other far reaches of the globe.

Participating in the CSRT course were Fellows from Afghanistan, American Samoa, Australia, Bangladesh, Bhutan, Brazil, Cambodia, Chile, China, Colombia, Comoros, Djibouti, Egypt, El Salvador, Fiji, Guam, Guatemala, India, Indonesia, Kenya, Laos, Lebanon, Malaysia, Maldives, Mauritius, Mexico, Micronesia, Mongolia, Mozambique, Nepal, Pakistan, Peru, Phil-

ippines, Republic of Korea, Singapore, South Africa, Sri Lanka, Taiwan, Tanzania, Thailand, Timor-Leste, Tonga, Turkey, Tuvalu, United States and Vietnam.

One comment from a graduating Fellow was that “this course actually got me reading more into current issues that I originally thought had no relation to me or my geographic area. I’ve come to realize that I have to be more proactive in keeping current on issues of importance/terrorism and crime trends that may affect the area in which I live.”

Another Fellow felt that “some of us were comfortable with the feeling that terrorism has not much relevance to my part of the world as we are not directly affected by it. But after attending this course we have come to learn that in terrorism there is nothing like not being affected as the world is a globalised world. You can neither feign innocence here nor say we did not

antagonize them because to the terrorist, if we do not follow their ideology, do not believe what they believe, do what tell you to do, then you are their enemy.

Therefore, there is the need to shun the terrorist for all times and work together with all agencies towards controlling/preventing terrorism.”

CSRT provides key states in the region and other designated countries, the operational and strategic-level skills necessary to enhance

their ability to combat terrorism and to cooperate with other regional nations. It is designed to build relationships between and among the United States and current and future counterterrorism practitioners of participating countries, develop the trust and confidence necessary for increased information sharing, and identify ways to reduce obstacles to cooperation in the international struggle against those who use terror to promote their goals. ■

CSRT at-a-glance

Since 2004

- 12 Classes
- 642 Fellows from 70 Countries



Mr. Prit Pal Singh (India), Cdmr. Barney Montalvc (Mexico), Lt. Col Kosal Kea (Cambodia), and Mr. Azizan Abd Aziz (Malaysia) share their views.

Fellows Advocacy Workshop



Lt. Col. Ahmed Nawab and Mr. Jatinderbir Singh (India) discuss the process of selecting Fellows.

APCSS joined tri-party groups comprised of U.S. embassy, partner nation and APCSS alumni representatives from 10 countries for a 3-day workshop to discuss the process for getting Fellows who could best take advantage of APCSS courses and workshops. The following countries were represented: Australia, Fiji, India, Indonesia, Maldives, Papua New Guinea, Philippines, Sri Lanka, Thailand and Tonga.

The workshop focused on looking at ways to improve understanding of APCSS' and the tri-party groups' processes for getting suitable Fellows to participate in APCSS courses and outreach activities and to create a common understanding of the broadened security sector and what constitutes a suitable Fellow for APCSS courses and activities.

To gain a better understanding of APCSS and its programs, workshop attendees

participated in presentations about APCSS courses, outreach events, facilities, and networking tools and portals. To further appreciate the executive-education methods employed by APCSS, participants immersed themselves in an ongoing Advanced Security Cooperation course as well as engaged in cultural activities involving representatives from 35 nations.

Anticipating the tri-party groups would share experiences in identifying suitable Fellows, the groups listed criteria for "suitable Fellows." Among recommended mandatory criteria were English speaking skills (at a prescribed level); longevity (Fellow has at least two-years remaining in government or International Organization/Non-Government Organization (IO/NGO) role; security practitioner experience; and, current or future/potential as a security-affairs influencer. Further desired criteria included

such factors as computer literacy, leadership skills, ability to contribute positively to national and international security; relevance to the course of current job responsibilities; and cultural tolerance, open-mindedness, pro-active and gender representation consistent with society.

In defining the security sector, the teams went well beyond the traditional Ministry of Defense (MOD), Ministry of Foreign Affairs (MOFA) and police elements by describing a very broad range of organizations to include ministries throughout the government, media, NGOs, IOs, and civil society. These organizations were identified as playing a role in contributing to national and regional security. Some partner nation reps prioritized organizations within these security sectors.

Regarding the actual invitation, nomination and selec-

tion process, each embassy and partner nation was recognized as unique; however, some common elements surfaced as far as how course invitations are made and nominations are processed.

Some of the recommendations included improved marketing and information sharing to better reach intended audiences, providing course schedules at least one year in advance, improved vetting processes, and better communication in order to share unfilled billets with other countries if necessary.

Despite the unique nomination processes within each nation, all representatives agreed to take steps towards process improvement, recognizing the importance of identifying the Fellows from a very broad security sector who are best suited to take advantage of APCSS courses for the sake of their own national security goals. ■

Security Sector Development

The Asia-Pacific Center for Security Studies held its inaugural Security Sector Development workshop October 5-9. The 4 ½ day workshop brought together participants from Indonesia, Nepal, Bangladesh, Timor-Leste and Maldives.

Country teams of 4-6 members spent the week developing a framework to address their own Security Sector Development needs and outlining action steps for addressing them. Final briefs to one another demonstrated the importance and seriousness each of the cohort teams placed on the issues they selected.

According to retired Col. Dave Shanahan, acting Dean of APCSS' College of Security Studies, "the ultimate value of the workshop will be borne out over time with an assessment of what carries forward from the country cohort teams' work. What can be assessed absolutely at this point is that the workshop format had tremendous utility. It brought together professionals from a broad spectrum of participant nation's Security Sector and gave them a vehicle to gauge their own challenges and opportunities against those of worldwide best and worst practice as described by UN and other academics and professionals. As well, and perhaps more importantly,



The SSD Workshop was held in a roundtable format in the newly renovated auditorium.



Mr. MD Ghulam Hussain (Bangladesh)

it connected participants with similarly challenged regional professionals who now are a resource to them in the future."

The workshop format allowed for focused, deliberate interaction outside of the



Brig. Gen. Indradi Thanos (Indonesia)

glare of external scrutiny between opposing/contentious national elements in the political and policy debates that surround Security Sector development.

"This was a tremendous learning experience," said a

participant. "We were able to sit down and come up with concrete ideas which would really have a huge impact – they were all small ideas but they would have a huge impact– on the security sector of our country." He continued, "This will



Delegates from Indonesia: Brig. Gen. Puguh Santoso, Brig. Gen. Junias Tobing, and Maj. Gen. Bambang Heru Sukadi.



Dr. Roque Rodrigues (Timor-Leste)



Dr. Bill Wieninger and Dr. Rollie Lal lead a seminar group made up of delegates from Bangladesh and Indonesia.



Dr. Adedeji Ebo (United Nations)

further the debate and hopefully make a much more long-lasting reform, a transformation.”

APCSS workshops in Nepal in 2006 and with Timor-Leste in 2008 sparked the creation of a self designated “core group” from its participants, and each of these group has accomplished much in providing an out-of-the-spotlight forum to discuss and forge action on

critical political and Security Sector issues. The other country participant groups from this workshop have been challenged and have the potential to succeed to similar roles in fostering the cross-sectoral communication necessary for real progress to be made in this vital area.

APCSS is planning to host another Security Sector Workshop in July 2010. ■



Mr. Carleton Cramer, APCSS academic chief of staff, leads a seminar discussion on roles and responsibilities in a crisis.

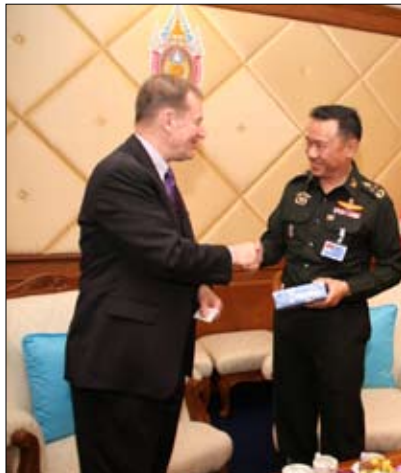
Lt.Gen. Smith meets Prime Minister of Bangladesh

Photo from the Daily Star (Bangladesh)



Director of Asia-Pacific Center for Security Studies (APCSS), retired U.S. Army Lt. Gen. Ed Smith met with Prime Minister Sheikh Hasina at her office June 19. This meeting was arranged by U.S. Ambassador to Bangladesh, James F. Moriarty, to have Director Smith outline what APCSS could offer in the form of a partnered workshop examining civil-military relations in Bangladesh today. ■

APCSS Team Conducts Outreach to Thailand and Vietnam



APCSS Director retired Army Lt. Gen. Edwin Smith exchanges gifts with Thailand Chief of Defense Force General Songkitti Jaggabatara at Royal Thai Armed Forces Headquarters in Bangkok.



Director Smith discusses security challenges and exchanges ideas with Major General Jerdwut, director of the Peace Operations Centre at Royal Thai Armed Forces Headquarters in Bangkok.

APCSS Director, retired Army Lt. Gen. Edwin Smith, recently visited Thailand where he met with military officials and APCSS alumni to discuss security challenges in the Region.

After Thailand, Director Smith proceeded to Hanoi where APCSS and the Diplomatic Academy of Vietnam (DAV) co-hosted a “Vietnam and United Nations

Peace Operations” workshop (see story on page 22)

Mid-level and senior policy level leaders from the Vietnamese Ministry of Defense and Ministry of Foreign Affairs involved in peace operations participated in this workshop. Examined was Vietnam’s potential future role as a peace-keeping contributor nation. ■

Security Challenges in Southeast Asia

In August, Prime Minister Samdech Akka Moha Sena Padei Techo Hun Sen and U.S. Ambassador Carol A. Rodley gave the opening remarks at the beginning of a four-and-a-half day comprehensive course focused on Security Challenges in Southeast Asia. The course, held in Phnom Penh from August 17-21, focused on addressing the principal security challenges associated with the evolving dynamic of terrorism in Southeast Asia.

The course, co-hosted by the Asia-Pacific Center for Security Studies and the Cambodian National Counter-Terrorism Committee, was designed to complement APCSS' existing CSRT resident course program, but was held in-region. Course participants included security practitioners and subject matter experts from Australia, the United States and the following Southeast Asian countries: Cambodia, Thailand, Indonesia, Malaysia, Philippines, Vietnam, Laos, Singapore, and Brunei.

In her opening remarks, Ambassador Rodley stated that, "Terrorism remains a very real threat to the safety of individuals and the stability of states across Southeast Asia." Additionally, Ambassador Rodley said,



Course participants include CT experts and representatives from nine different Southeast Asian countries.

"terrorism is not merely a military problem. It is a multi-dimensional threat which cuts across governmental, economic, social, and religious divides."

The course, which concluded on August 21 in a closing ceremony presided over by Cambodian Deputy Prime Minister, Sok Ann, was created as an aid towards identifying effective ways and means to enhance existing cooperative efforts in Southeast Asia to detect and defeat terrorist acts, both at the international and regional levels, particularly with respect to deterring, interdicting and managing extremist political violence that poses a direct challenge to effective regional governance.

In one of Ambassador Rodley's final comments at the opening, she stated that, "this seminar is but one example of the commitment of the United States to the peace and security of Cambodia, all the states of Southeast Asia, and indeed



U.S. Ambassador Carol A. Rodley and Prime Minister Samdech Akka Moha Sena Padei Techo Hun Sen gave the opening remarks at the beginning of the course.



the Asia Pacific region. All good nations must stand together as partners to fight the threat of terrorism." ■

Combined editorial content by APCSS and the US Embassy in Phnom Penh, Cambodia.

Stability & Reconstruction

APCSS and the George C. Marshall Center for Security Studies recently held their second joint senior alumni workshop. The workshop, held in Garmisch, Germany, Oct. 19-23, focused on Stability Operations and was attended by 27 alumni from 26 countries.

As with all the programs of both centers, this workshop brought together a diverse group of civilian and military leaders from both the Asia-Pacific and Europe-Eurasia regions.

In addition to providing an opportunity to share experiences and best practices related to Stability Operations, the workshop had as a major objective allowing participants to view such operations through each others eyes.

Workshop topics included: drivers of fragility and state failure, inter-agency and multi-national challenges related to reconstruction, and more. Case studies were presented on Timor-Leste, Afghanistan, and Sudan.

Speakers included Mrs. Helene H. Bourgade, head of the Unit for Social and Human Development and Migration for the European Commission and British Lt. Gen. J.B. "Jim" Dutton, deputy commander of the International Security and



Lt. Col. Marian Schiebilski (Germany), Lt. Gen. (Ret.) Chitra Gurung (Nepal), Mr. Slobodan Radulovic (Serbia), Mr. Matt Leslie (New Zealand), and Col. Dan-Nicolae Stroescu (Romania).

Assistance Force in Afghanistan. Also speaking were Mr. Walter Kowbow, formerly of the German Defense Ministry and Amb. David Greenlee of the U.S. State Department's Coordinator's Office for Reconstruction and Stabilization. ■



Col. Alan Gauthier (Canada)

(left) Mr. Herman Finley and Mr. Savas Simsek (Turkey).



Retired Lt. Gen. Farooq Khan (Pakistan), Maj. Gen. Koichiro Bansho (Japan), Dr. Gyrogy Borok (Hungary).



Twenty-seven Fellows participated in the workshop held in Garmisch.



Mr. Rodel Cruz (Philippines)



Regional Center directors: Dr. John Rose (GCMC) and Lt. Gen. (Ret.) Ed Smith (APCSS).

Focusing on UN Peacekeeping Options, Challenges

An Asia-Pacific Center for Security Studies (APCSS) team led by Director retired Army Lt. Gen. Ed Smith led a workshop entitled “Vietnam and United Nations Peace Operations” at the Diplomatic Academy of Vietnam (DAV) in Hanoi in April.

The focus of the five-day workshop was to examine the issues and challenges that countries face in conducting peacekeeping operations (PKO). Co-hosted by the DAV, nearly 50 mid-level and senior policy leaders from the Vietnamese Ministry of Defense, Ministry of Public Safety and Ministry of Foreign Affairs, who are involved in peace operations actively participated in the workshop.

“This workshop has helped me explore different aspects of UN peace operations, and gain in-depth knowledge of their challenges and opportunities,” said one Vietnamese workshop participant. “The practical experiences shared by the speakers have reminded me to adopt a more objective view of the effectiveness of UN PKO.”

President of the DAV retired Amb. Duong Van Quang delivered opening remarks and Amb. Michael Michalak, U.S. Embassy Hanoi, also spoke at the opening ceremony.



The workshop included nearly 50 attendees from the Vietnamese Ministry of Defense, Ministry of Public Safety and Ministry of Foreign Affairs, who are involved in peace operations.

Retired Maj. Gen. Patrick Cammaert, a former Dutch military commander, United Nations Force Commander and military advisor to the UN Security Council, was a workshop speaker and subject matter expert (SME) who shared many real-life experiences with the participants. He discussed some of the challenges a new country faces when beginning to work in the field and how to coordinate with UN Headquarters.

Other SMEs on hand were Stein Ellingsen, who discussed legal and training issues and Army Col. William Keyes, who discussed financial and logistics issues, and the UN’s requirements for support to troops out in the field.



“Our subject matter experts General Cammert, Stein Ellingsen and Colonel Keyes’s added a great deal to what APCSS had to offer,” said APCSS State Department advisor retired Ambassador Charles Salmon.

The academic lead for the conference was APCSS associate professor Tom Peterman, who also assisted Dr. Alexander Vuving in facilitating one of two groups during breakout sessions.

Amb. Salmon and Lt. Col. Matthew Schwab facilitated the second breakout group.

“The workshop was a valuable learning experience for everyone involved” said Schwab. “The Vietnamese participants were enthusiastic and eager to learn more about UN Peacekeeping Operations and discuss their views. Just as important, by sharing their perspectives, the workshop participants provided the APCSS faculty with valuable insights



Tom Peterman conducts a session on Peacekeeping Operations.



and deeper appreciation for Vietnamese culture and national priorities.

“I was very impressed with the quality of the workshop subject matter experts as well as the caliber of the all the participants,” Schwab continued. “We were especially impressed that the use of English throughout the workshop did not inhibit open discussion and sharing of different perspectives.”

A final goal of the workshop was to formulate how working with the UN will affect Vietnamese participation in peace operations. Near the end of the workshop, the two subgroups nominated representatives to deliver their presentations. The intent of the reports were to be recommended next steps for Vietnam’s participation in UN peacekeeping operations may be presented in due course to the Government of Vietnam.



Lt. Gen. Ed Smith speaking with Retired Maj. Gen. Patrick Cammaert, a former Dutch military commander, United Nations Force Commander and military advisor to the UN Security Council.



Dr. Ngy Duy Ngo, Deputy Director General of the Diplomatic Academy, pictured with Amb. Charles Salmon, is an APCSS alumnus (EC07-2 & CRC08-1).

“Attendees of this workshop come from different ministries, which will have a role in the preparation process and the participating of Vietnam in PKO,” another participant further explained. “They will brief their bosses on the insights of PKO, the available expertise and knowhow Vietnam can make use of...I’m positive that Vietnam is in a better position now to prepare for participation in PKO.” Laying the groundwork for the workshop also played a vital role in it’s success, according to Salmon.

“The work APCSS and the Diplomatic Academy had done together in December 2007 on the UN Security Council was clearly helpful,” explained Salmon. “Support from Ambassador Michalak and his country team was outstanding. All in all a very successful event on the critically important subject of international peacekeeping about which Vietnam is thinking very carefully.” ■

Alumni Association Leadership Workshop

Together with the Philippines Alumni Association, APCSS co-hosted an alumni regional security cooperation workshop focused on improving the connectivity between alumni and increasing the opportunity for enhancing national security capabilities and regional security cooperation. The conference was held July 13-15 in Manila.

Representatives from 14 nations including: Bangladesh, Bhutan, Cambodia, India, Indonesia, Malaysia, Maldives, Mongolia, Nepal, Pakistan, Philippines, Sri Lanka, Thailand and Laos participated in the three-day workshop. They assessed the current and future roles of APCSS alumni in advancing national and regional security cooperation and capability. The workshop was also intended to enable and empower the alumni network, including formal/informal associations, by facilitated development of action plans. The action plans addressed how to connect, network, build self-sustaining capacity, and launch security cooperation initiatives within respective countries and regions.

Key speakers included the Honorable Evan P. Garcia, the Philippines Assistant Secretary for United Nations and Other International Organizations, who spoke about "Multilateral Networking and Collaboration." Philippines National



Security Advisor, the Honorable Norberto B. Gonzales spoke to the group about National Security Issues of the Philippines and Deputy Director General James M. Kraft of the Philippines National Intelligence Coordinating Agency discussed the importance of "Interagency Cooperation." The Honorable Ricardo Blancaflor, Philippines Undersecretary, Department of Justice, also spoke on the "Role of Civil Sector in Security."

Each alumnus briefed recommendations for an action plan to the co-hosts representatives, Undersecretary Jose Tale and Brig. Gen. (Ret.) James Hirai. These plans are recommendations only as they must be considered by each country's alumni association prior to approval and implementation. For the workshop's closing event, the APCSS

Foundation hosted the Philippines Alumni Association, workshop participants, and special guests including the Deputy Chief of Mission of the US Embassy, Ms. Leslie A. Bassett, who spoke at the event.



According to APCSS alumni director John Gasner, "this workshop produced

several positive effects. It helped APCSS connect with alumni and helped them connect with each other through the online portal, APCSSLink. It also resulted in the proposal of many innovative initiatives to improve interagency and multinational cooperation on security-related issues."

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Dr. Rouben Azizian, Under Secretary Jose Tale, and Brig. Gen. (Ret.) Jim Hirai.



Security Advisor, the Honorable Norberto B. Gonzales with AM (Ret.) AK Singh (India).

The Fellows Project was enthusiastically received by the participants. Alumni agreed that such projects could empower Fellows in post course, back-at-work environment. They also agreed that some projects could become a rallying point for alumni in support of national issues. Representatives decided to assist Fellows in implementing their project action plans to achieve objectives.

According to Gasner, participants appreciated the sub-regional focus of the workshop. They shared similar geographic, politi-

cal and cultural experiences and discussed possible sub-regional collaboration. The South Asian alumni group intended to establish an informal “track two” process to support the South Asian Association for Regional Cooperation (SAARC) and other sub-regional projects.

“The very effective workshop support provided by the Philippine Alumni Association was inspirational for other alumni in demonstrating the capabilities and influence of an association,” said Gasner. “The caliber of workshop speakers, invited guests and overall attention from the Philippine Government demonstrated the great potential of alumni associations in enhancing national capabilities and multilateral cooperation.”

One workshop participant commented that “the APCSS experience really makes us proud to belong to a community of security practitioners seriously talking about diverse topics that impact on global security.” ■



The APCSS Philippine Alumni Association with APCSS Faculty.

Alumni Association Successfully Co-Hosts Workshop in Manila

As co-host, the APCSS Philippine Alumni Association (or APA) considers the AAW as a major milestone in its growth as an alumni association, said Charie Joaquin, APA Secretary.

Mr. Jose Tale, APA President, said that the Alumni Association Workshop “enhanced the APA’s credibility, boosted its confidence and increased its capacity to pursue inter-agency and multinational cooperation efforts”.

He said that the AAW provided the much-needed impetus for Filipino alumni to move towards security-related collaborative endeavors such as planning and executing a major multinational workshop like the AAW.

The APA, in close coordination with the APCSS, identified and coordinated

with guest speakers, provided logistics and administrative support during the conduct of the AAW and coordinated with Filipino alumni for social events and other activities. The APA relied on informal and formal coordination, usually through alumni, among numerous government agencies. The role of the National Defense College of the Philippines (NDCP) as an effective base of alumni activities was also a significant factor.

APCSS Deputy Director Brig. Gen. (Ret.) Jim Hirai commended the APA for providing very effective workshop support. He said that the APA is “inspirational for other alumni in demonstrating the capabilities and influence of an association while building on the APCSS’ Alumni Workshop Outreach collaborative model.” ■

Around the Region



During his trip to Bangladesh, Lt. Gen. Smith (2nd from left) met with President, Bangladesh Alumni Association Col. ZRM Ashraf Uddin (Ret.) of EC04-2. Also pictured: APCSS' Lt. Col Brian Nelson and Maj. Mark Pralat of the U.S. Embassy in Dhaka.



Visting Alumni in Washington D.C.

When APCSS hosted it's first ever class in D.C. it gave APCSS staff & faculty members a chance to meet with some alumni. Pictured are: *Left to right:* Dr. Yochiro Sato, Lt. Col. Matt Schwab, Amb. Char-

lie Salmon, Dr. Rouben Azizian, Dr. Lee Endress, Maj. William Boswell (CCM08-1), and Tom Patykula, Byron Shorter (EC02-1, CSRT05-2), Cmdr. Noel Dahlke, Byron Black (EC03-1), and

Lt. Col. James Robinson (SSD10-1)



Left: Bryon Shorter. Taylor Scott (EC05-1), and Dr. Lee Endress.

Joint Marshall Center – Asia-Pacific Center Alumni Event in Mongolia

Story by George C. Marshall Center Public Affairs

On April 22, 60 alumni from the Marshall Center and the Asia-Pacific Center gathered at the Military Museum in Ulaanbaatar, Mongolia, together with about 30 attendees of the two-day conference, “Present and Future Security Environment in North-East and Central Asia: Ulaanbaatar - New Helsinki”.

Col. J. Enkhbayar (EPASS 2006-7), president of the Marshall Center Alumni Association in Mongolia, opened the event. Joseph Emler, Marshall Center Outreach Programs directorate, provided an update on Marshall Center programs and the alumni Knowledge Portal; and U.S. Army Lt. Col. Matthew Schwab, military professor from the Asia-Pacific Center, updated the alumni on the Hawaii-based center.

Col. A. Tuvshintugs, president of the APCSS Alumni Association of Mongolia made the closing remarks, which were followed by refreshments, networking, and a traditional Mongolian cultural performance. Also present were Brig. Gen. D. Davaadorj, Director of the Institute for Strategic Studies, National Security Council; Col. D. Jargalsaikhan (SES 2008-6), Chief of Administration, National Security Council; and U.S. Army Lt. Col. David Tatman, U.S. Defense Attache. ■



Lt. Col. Matthew Schwab



Col. A. Tuvshintugs (EC99-2), president of the APCSS Alumni Association of Mongolia made the closing remarks.

Outreach to China

At a reception in China with the China Association for Friendly International Contact (CAFIC)

Pictured (l-r): Lt. Col. Randy Lawrence, former faculty & currently with the U.S. Embassy; Dr. Rollie Lal; Prof. Yuan Ming, Beijing University; Capt. (Ret.) Carleton Cramer; Mrs. Li Zhaoxing; Lt. Gen. (Ret.) Ed Smith, former Chinese Foreign Minister and President of CAFIC Mr. Li Zhaoxing; Dr. Mohan Malik, Mr. Shen Weiping, vice president of CAFIC; Ms. Sunny Liu; and, Mr. Chen Zuming, CAFIC secretary general.



(Right) Capt. (Ret.) Carleton Cramer, Dr. Mohan Malik, Lt. Gen. (Ret.) Ed Smith, and Dr. Rollie Lal visited China last summer to discuss participation in APCSS courses and Outreach with potential partner organizations in China.

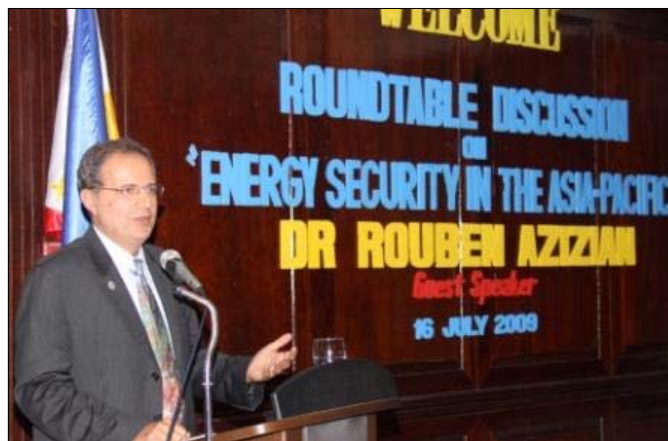


Dr. Azizian visits National Defense College of the Philippines

Forty-eight experts and practitioners gathered at the National Defense College of the Philippines July 16, to discuss energy security in the Asia-Pacific.

“Today, many of the academics in the field of international relations are discussing energy as a new factor which has very interesting impact,” said APCSS Professor Dr. Rouben Azizian, the roundtable discussion’s main speaker.

Dr. Azizian examined national security and international



Dr. Rouben Azizan makes a presentation on energy security. relations using the concept of energy security. ity, reliability, and sustainability of energy.”

Energy security pertains to the “availability, affordabil-

Agencies represented include the Department of

National Defense, Armed Forces of the Philippines, National Intelligence Coordinating Agency, Department of Energy, Philippine National Oil Company and the Department of Science and Technology.

NDCP faculty, staff and students of the NDCP’s Master in National Security Administration (MNSA) program also attended the discussion. ■

Photo and story from the NDCP website.

APCSSLink Training Continues Around the Region

The Alumni team continues to provide training on the APCSSLink portal to alumni throughout the region.

Most recently they visited Cambodia, Mongolia and Taiwan. Upcoming trips include Brunei, Japan, and Malaysia. In addition to providing APCSSLink training, the team is also coordinating faculty lectures and/or roundtables. They are also assisting Alumni Associations with inter-agency coordination as the associations become more active.

APCSSLink is a web-based portal established to enhance connectivity between alumni and enable information sharing as well as future distance learning opportunities.



APCSSLink training in Cambodia during the mini-CRST course held in August.



APCSS Alumni Outreach Portal Training in Taiwan National Chengchi University in September 2009.



Participants of the APCSSLink session in Mongolia include (right to left): Col. Gal-sanjamts Sereeter (EC98-1), Col. Ganbold Shagdar (CCM08-1), Ms. Bunkhorol Tsendendorj (ASC09-1), and Mr. Mashbat Otgonbayar Sarlagtay (EC00-1).



In Kathmandu, Dayani Panagoda (Sri Lanka EC04-1) met Prof. Saubhagya Sha (Nepal EC06-2) on curriculum development for “Development, Peace and Security.” “This is a kind of link I was always thinking of and as we always teach/learn these three areas in separate study programmes. This initiative will provide Asia Pacific Universities and higher education institutes to offer diplomas, degrees and post graduate studies,” said Dayani .

Promotions

Australia

Mr. Peter Tesch, SEC02-1, was appointed as Ambassador to Germany.



State” of the Royal Government of Cambodia.

Yem Bun-Reth, EC06-1, was promoted to colonel.



as special secretary in the Ministry of Agriculture.



Mr. Ramsuhag Singh, CSRT04-2, was appointed Secretary of



the Departments of Agriculture and Information & Public Relations.

Brigadier Neeraj Bali, EC03-3, was appointed Security Advisor to the Government of Lesotho, South Africa.



Bangladesh

Anwarul Mo-men, CSRT05-1, was promoted to colonel.



Nguon Sok, CSRT09-1, was promoted to brigadier general.



Jatinder Sikand, EC01-1, has been promoted to major general and assigned as the Chief Engineer of a Theatre Command.



Mr. Thanglura Darlong, EC98-1, has been assigned as the Deputy Chief of Mission at the Indian Embassy in Bhutan.



Mr. Md. Daud Ali, EC07-2, joined the Bangladesh Embassy in London as a political counselor.



Canada
Nigel Greenwood, EC00-3, has been nominated as Assistant Chief of Maritime Staff for Canada. He will be promoted to rear-admiral.



Cambodia

Sok Saret, EC05-2, was promoted to brigadier general.



Columbia
Andres Acosta, CSRT06-2, was promoted to captain.



Dr. Mani Mamik, EC98-1, was promoted as Dean, School of Management Studies at Ansal Institute of Technology.



Chandrashekhar Rebapragada, EC02-2, is now the Deputy Director General Discipline and Vigilance at the Integrated Headquarters of the Ministry of Defence.



Nhean Vibol, EC05-1, was promoted to police major general.



Fiji
Isireli Dakunimata, EC05-1, has been promoted to colonel and assigned as commander of the Fiji contingent in Iraq.



Sudhir Pillai, EC03-3, was promoted to rear admiral.



Arulappan Vallinayagam, EC08-1, was promoted to colonel.



Chea Vanna, EC06-2, was promoted to brigadier general.



India
Prakul Kumar, EC05-2, was promoted to air vice marshal and made Director General Air Force Naval Housing Board.



Ross Sovann, CCM08-2, has been promoted to “Deputy Secretary General” of the National Committee for Disaster Management in the rank of “Secretary of



Anil Kumar Upadhyay, SEC06-2, was promoted

Abedin Syed, EC08-2, was promoted to commodore and appointed Director General Bangladesh Coast Guard.



continued on next page



CSRT08-2 alum Efren Lapuz (US) working with Belgian and Dutch Police on an international money drug and money laundering investigation.



S.B.P. Sinha, EC03-2, was promoted to air commodore and assigned

as Base Commander of an Indian Airfield.



Naotada Moriyama, EC04-3, was promoted to major general

and assigned as Deputy Chief of Staff Northern Army.

Indonesia

Joseph Rasiman, EC05-2, was promoted to air vice marshal.



Marshall Islands

Ms. Rina Tareo, EC04-2, was appointed First Secretary at the United Nations in New York.



Shigeru Kobayashi, EC03-1, was promoted to major general and is now the Director, Field Artillery Department, Combined Arms School, GSDF, Japan.

Japan

Mr. Biuma Samson, EC05-2, was assigned to Fiji as Charge d' Affaires.



Malaysia

Nazari ABD Hadi, EC07-2, was promoted



Micronesia

Mr. Alik Alik, SEC05-1, has been elected Vice President of Micronesia.



to colonel and made Director of Development, Planning & Development Branch, Malaysia Army HQ, MINDEF.

Dato' Azizool Arif Abdul Ghani, EC00-2, was promoted to brigadier general.



Norhuda Ahmad, EC04-2, was promoted to colonel.



Mauritius Superintendent Oodally Mamode Amanollah, EC06-1, has been promoted to detective superintendent.



Micronesia

Mr. Aurelio Joab, EC03-3, is Senator in the Pohnpei State Legislature.



Amb. John Fritz, EC05-3, has been appointed Ambassador to

Japan.

Mr. Carl Apis, EC04-2, was selected as Deputy Chief of Mission at the FSM Embassy in Beijing.



Ms. Jane Chigiyal, EC03-1, is the Deputy Assistant Secretary of Foreign Affairs.

Mr. Jackson Soram, EC03-3, is the Deputy Assistant Secretary for Multilateral Affairs in the Department of Foreign Affairs.



Mongolia Ambassador Dashdorj Bayarkhuu, EC06-1, presented his Letter of Credence to His High-



Madagascar

Brigadier General Rasolomahandry Edmond, EC00-3, was appointed Chief of General Army Staff.



ness Sheikh Sabah Al-Ahmad Al-Jaber Al-Sabah of Kuwait on April 28, 2009.

Mr. Mashbat Sarlagtay, EC00-1, was promoted as Supervisor of the Center for International Security Studies.



Ms. Migeddorj Batchimeg, EC01-1, was appointed National Security Advisor to the President of Mongolia.



Shirnen Jargalsaikhan, EC97-2, was promoted to Colonel and he is the Defense Attaché, Embassy of Mongolia in Beijing.



Nepal

Suresh Pradhan, EC02-1, was appointed Ambassador of Nepal to Germany.



Bhupendra Poudyal, EC07-2, was promoted as Joint Secretary and is working for the Election Commission of Nepal.

Thakur Mohan Shrestha, EC08-2, was promoted as Additional Inspector General of Nepal Armed Police Force.



Moti Bahadur Gurung, CSRT08-2, was promoted as Additional

Chief Investigation Director of National Investigation Department.

Mr. Sanat Kumar Basnet, TSC08-2, has been promoted to inspector general (Chief of Armed Police Force).



Shailendra Shrestha, CSRT08-2, was promoted to Additional



Mongolia

Mr. Elbegdorj Tsakhia, SEC07-2, was elected President of Mongolia.



Inspector General of Armed Police Force

Daman B. Ghale, EC04-1, was promoted to Major General and assigned as Director General of Military Training of Nepalese Army.



Zaheer ud Din Babur, SSTR07-1, was promoted to brigadier general.



Muhammad Ahmad, CSRT07-1 has been promoted to colonel.



Ramesh Chand Thakuri, EC05-2, was promoted to inspector general of police. He is Chief of the National Police force in Nepal.

Mr. Syed Moazzam Shah, EC05-2 is now First Secretary (Political) to Pakistan Embassy in Belgium..



New Zealand

Air Commodore Peter Stockwell, SEC05-1, will take up the position as Head of Overseas Deployment Operations. He will be promoted to air vice marshall.



Papua New Guinea

Kapi Maro, EC97-2, recently returned from an assignment in Belgium and is now back home as Acting Director, Pacific, Australia and New Zealand Branch.



Pakistan
Mohammad Farrukh, EC 99-03, has been promoted to major general in the Infantry Corps.

Tahir Masood, EC 06 -2, has been promoted to major general in the Air Defence Corps.



Denis Maniana, CSRT08-2, has been promoted to lieutenant colonel and posted as the commanding officer of the Defense Force Training Department.



Arunrung Phothong (Thailand, EC01-3) took in the sights in Egypt during a recent trip.

continued on next page

Philippines

Moises Nayve Jr., CSRT04-1, was promoted to lieutenant colonel.



Nicolas Ojeda Jr., EC06-2, has been promoted to Brigadier General.

Robert Borje, EC08-1, assumed his new position as third secretary and vice consul at the Philippine Embassy in Washington D.C.



Peru
Augusto Freyre, CSRT07-1, is now consul general of Peru in Mexico.

Sri Lanka

Ms. Deepthi Waidyasekhara, CSRT06-1, has been promoted to Senior Lecturer in Geography, Dept. of Social Sciences, Kotelawala Defence Academy.



Saman Le-wangama, CCM08-3, was promoted to group captain.

Taiwan

Parker H.J. Chang, CSRT09-1, was promoted to captain.



Tonga
Mr. Leonaitasi Kulanuni, EC04-3, completed a counter-terrorism exercise in Australia and he was pro-

Sri Lanka

Admiral Wasantha Karanagoda, EC97-2, has been elevated from his posting as Commander of the Sri Lanka Navy to National Security Advisor.



Major General Mendaka Samarasinghe EC04-1, was promoted to Chief of Staff of the Sri Lanka Army.

moted as Deputy Foreign Secretary.

Thailand

Ms. Mathuros Ketsomboon, EC03-3, was promoted Academic Expert in the Prime Minister's Office.



Mr. Tin Aung-garee, EC05-1, was promoted as Director, Directorate 6.

Mr. Klaharn Chanvanichporn, EC05-3, was promoted as Academic Expert in the Prime Minister's Office.



Timor-Leste
Roberto Soares, EC03-1, was appointed Ambassador to Singapore.



On October 1st Nitaya Imanotai was promoted to Air Vice Marshall. She was promoted by Air Chief Marshal Ithaporn Sopawong, the Royal Thai Air Force Commander-In-Chief. Her two daughters and husband were in the ceremony as well.



Sri Lankan Ambassador A.M.J. Sadiq (EC01-3) presenting his credentials to the President of Brazil, Luiz Inacio Lula da Silva in Brasilia on Aug. 14, 2009.

United States

Marvin Park, JEC05-2, was promoted to lieutenant commander.



Stewart Taylor, CSRT 08-3, promoted to lieutenant colonel.

Noel Dahlke, EC08-1, was promoted to commander.



Vyacheslav Amirov, Vladimir Petrovsky, Tatiana Poliakova, Rouben Azizian, Alexei Maslov and Leonid Ryabikhin.



APCSS Alumni chance meeting in New York

In November, several APCSS alumni had a chance meeting in New York at the United Nations. Pictured above are: (L-R) Eugene Gepte, Philippines (EC06-1), Karma Tshosar, Bhutan (EC06-1), Hon. Leslie Gatan, Deputy Ambassador, Philippine Mission to the UN (EC02-3), Matt Leslie, New Zealand (EC06-1)

(Right) After more than 3 years, three members of APCSS Executive Course 06-1 reunited at United Nations HQ, New York.

L-R: Matt Leslie (New Zealand), Eugene Gepte (Philippines), Karma Tshosar (Bhutan).

Retirements

Bangladesh

General Moeen Ahmed,

SEC04-2, retired from the military and from his position as Chief of Army Staff.



India

Brigadier Harinder Pal Singh Bedi,

EC06-1, has retired from the Indian Army after 36 years of service.



Nepal

Senior Superintendent Rajan Thapa,

EC08-1, has retired from the Police. He will work in United Nations Mission in Darfur, (UNAMID) for the next five months.



Colonel Rolland (Randy) Reynolds, Jr.,

EC03-1 and CRST05-1, retired from the U.S. Air Force after 34 years of service and is living in Texas.



Pakistan

Nadeem A. Khan, EC00-3, retired as a Group Captain

from the military. He is working in Flight Operations at the Jinnah International Airport, Karachi.



Mr. TSR Swamy, EC05-2, retired from government service and

is working at Brahmos Aerospace, (a Joint Venture between Governments of India and Russia) as Deputy General Manager (Administration).

United States

Major General Vern T. Miyagi, SEC07-2 and



SEAPOC09-1, retired from the U.S. Army.

Colonel Michael Keogh, EC05-3, retired from the



military and has moved to Washington State.

Sri Lanka

Air Chief Marshall Donald Perera, SEC04-2,

retired from the military and from his position as Chief of Defense Staff.



Japan

Lieutenant General Kunio Orita, SEC06-2, re-

tired from active duty.



Captain James Gillcrist,

EC02-2, retired from the Navy and is living in San Diego, CA.



Colonel Marshall Bronston, EC05-1, re-

tired from the Air Force after 31 years of service.



Taiwan

Wang Li-Shen, SEC06-1, recently retired as an

admiral from his position as Chief of Navy. He is now serving as Strategic Advisor to the President of Taiwan.



Malaysia

Ms. Prema Selvanayakam, EC02-1, has retired

from Ministry of Defense.

Colonel Mohd Amin Bin Mohd Razi, EC05-1, re-

tired from the military after 37 years of service. He is now Director, QA & Safety Integrated Training & Services Pte. Ltd. Check out his website at www.itns-group.com



Tswen-Juh Gu, EC03-1, retired from the navy at the rank of captain.



In the Solomon Islands...

Maj. "Boz" Boswell (U.S., CCM08-1) meets with alumni in Honiara, Solomon Islands. to discuss potential attendees for APCSS courses. *Pictured are:* Maj Boz Boswell, Johnson Siapu (EC01-1), Nelson Nausi (EC04-1), Nathan Ratu (EC08-1), and Daniel Hunikira (CS08-2). *Not pictured:* Jack Balaga (EC07-2).

Alumni Association Events



Lt. Col. Mike Weisz with APCSS Alumni in Afghanistan: Ghulam Haider (CCM08-1), Col. Dawod Muhammad (EC08-2), and Mr. Ajmal Shirzai (CCM08-1).



During the recent Security Sector Development workshop, participants from Timor-Leste took the opportunity of officially inaugurate the Timor-Leste APCSS Alumni Association. Pictured are: Inspector Jorge Monteiro, Mr. Anacleto da Costa Ribeiro, Mr. Martinho Maia Goncalves, Mrs. Ana Carvalho, and Dr. Roque Rodrigues.

Alumni Associations

Afghanistan
American Samoa
Australia
Bangladesh
Bhutan
Cambodia *
Canada
Chile
Comoros
Cook Islands
Fiji
Guam
Hong Kong
India
Indonesia
Iraq
Japan
Madagascar **
Malaysia
Maldives
Marshall Islands
Mauritius**
Micronesia
Mongolia
Nepal
Pakistan
Palau
Papua New Guinea
Peru
Philippines
Rep. of Korea
Russia
Solomon Islands
Sri Lanka
Taiwan
Thailand
Timore-Leste
Tonga
Tuvalu
Vanuatu
Vietnam
United States (HI & DC)

* informal group

** Joint alumni association with the Africa Center

Fellows Project Expanded to Additional Courses

By Michael Daniels

It could be as simple as setting out to develop a protocol manual, and then having a fellow seated nearby offer you a copy of his country's document to get you started. Or, having an "aha" moment when a Fellow realizes that people that she's had trouble dealing with in the past are operating under a totally different thought process than the one she's been using. These are just two of the successful outcomes of the Fellow's Project.

Proposed by Prof. Miemie Byrd, the Fellows Project was first introduced in ASC09-1. Initially, many Fellows express the opinion that they are too low in the chain to effect change, while others choose the "world peace" route, that is, impossibly broad goals or ones over which they have no control. According to Byrd, that's where the Project really displays its value. "I think that the Fellow's Project is empowering, so when they leave here, they feel confident that they have some type of action plan they can start.' Even if



Dr. Bill Wieninger discussing a project with a couple of CSRT Fellows. Presentation of the projects has been done in several different ways. During the CSRT, a Fellows Project Fair was held.

the plan changes once they get home, "That is not the point, the point is that this is a seed to get them started," she said.

Designed to connect course material to Fellow's job, connect Fellows professionally to each other, and help them exert influence in an area that's important to them, the project tool has evolved through Fellows and faculty feedback, as well as program variations when employed in CSRT

09-1 and CCM09-1. When implemented in ASC09-2, the project will see a tighter connection to course lessons, as well as a return of the well-received Fellow's Fair, first used in CSRT09-1. Another enhancement will be earlier contact with Alumni Branch staffers and project advisers, many of them recent alumni, who have themselves participated in a project. Even then though, Byrd has also taken steps that she hopes will foster more cross-talk between fellows resulting in an increase in fellow-to-fellow coaching.

"The Fellows Project is meant to meet the objective of our mission of empowerment," says Byrd. According to her, one of the reasons she proposed

the concept was because of sentiments often made by APCSS Director, Ed Smith, when addressing the fellows. He'll point out that the changes and improvements discussed at APCSS have to be carried out by someone, she says. Then he looks at the Fellows and says, "If it's not you, then who?" ■

"These projects are empowering, so when Fellows leave here, they feel confident that they have some type of action plan they can use at home..."

- Prof. Miemie Byrd

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NDCP leads relief operations in Marikina

From National Defense College of the Philippines

October 10 - The National Defense College of the Philippines (NDCP), in partnership with other government agencies, distributed breakfast packs and relief goods to residents of barangays Sto Niño and Malanday in Marikina City, one of the areas hardest hit by typhoon Ondoy (Ketsana).

NDCP Vice President for Research and Special Studies Commodore Mariano S Sontillanosa AFP (Ret.) who led the relief operations said, "The Presidential Management Staff (PMS) provided 1,000 relief bags for affected families while NDCP staff prepared 1,000 breakfast packs which were distributed to children."

PMS relief bags contained food items such as rice, sardines, noodles and bottled water while NDCP breakfast packs contained hard-boiled eggs, saba bananas and pandesal.

Commodore Sontillanosa said, "We called our operations '1,000 Breakfasts'. We hope that a simple pack of ready-to-eat food will make a difference among children in typhoon-stricken areas as they start another day of rebuilding their lives."

NDCP also turned over boxes of used clothing, canned goods, noodles and bottled water to the local officials of

Sto Niño for repacking and distribution.

Speaking briefly with NDCP officials before the relief operations, former Marikina City Mayor and now, Chairman of the Metro Manila Development Authority Bayani Fernando expressed his appreciation to the NDCP and its leadership for taking the time to assist his fellow Marikēños especially in their time of great need.

In Marikina City, at least 13,000 families were affected by typhoon Ondoy.

Local officials, Marikina City police force and a representative from the Department of Social Welfare and Development (DSWD) were present to ensure safe and orderly distribution.

Maj. Rod Santulan USAF, Chief of the Alumni Outreach of the Hawaii-based Asia-Pacific Center for Security Studies, said, "It is inspiring to witness the surge of Filipino unity and generosity especially during a crisis. The NDCP's effort in disaster relief is commendable." Maj. Santulan and his wife, Merci, assisted during the relief operations.

PMS supervises the Oplan Sagip Bayan, a 24-hour relief operation based inside Malacañang. Established to alleviate the suffering of the victims of typhoons Ondoy and Pepeng (Parma), Oplan



NDCP personnel and APCSS Alumni in the Philippines teamed together to assist with giving out relief supplies. There were close to 1,500 people in the Santo Niño, Marikina area that needed assistance.



APCSS' Maj. Rod Santulan helping out during relief efforts. He and his wife were there on vacation when he was invited by APCSS alumni at NDCP to assist with giving out relief supplies.

Sagip Bayan repacks and distributes relief bags, dispatches National Food Authority (NFA) rolling stores and conducts fire-brigade clean-up and water distribution.

Established on August 12, 1963, the NDCP is the government's key education institution for training and research on defense and security. As an institution where admission is an honor by itself, the College has produced 1,855 graduates through its year-long Master in National Security Admin-

istration academic program. More than 6,000 had participated in various non-degree courses and training under the NDCP's Defense Management Institute and Crisis Management Institute. ■

*Submitted by --
Charithie B Joaquin
Head, Defense Management
Institute, National Defense
College of the Philippines*

<http://www.ndcp.edu.ph>



APCSS FY10/FY11 Calendar

** note: dates are subject to change*

Course # Start Date End Date

Comprehensive Security Responses to Terrorism (CSRT) Course

10-01 08-Jul-10 05-Aug-10
 11-01 07-Jul-11 05-Aug-11

Comprehensive Crisis Management (CCM) Course

10-01 18 Feb-10 19 Mar-10
 11-01 24-Feb-11 25-Mar-11

Advanced Security Cooperation (ASC) Course

10-01 29-Apr-10 16-Jun-10
 10-02 21-Oct-10 10-Dec-10
 11-01 28-Apr-11 15-Jun-11

Transnational Security Cooperation (TSC) Course

10-01 01-Feb-10 05-Feb-10
 10-02 20-Sep-10 24-Sep-10
 11-01 07-Feb-11 11-Feb-11
 11-02 12-Sep-11 16-Sep-11

Asia-Pacific Orientation Course (APOC)

10-01 25-Jan-10 29-Jan-10
 10-02 29 Mar 10 02 Apr 10
 10-03 27-Sep-10 01-Oct-10
 11-01 24-Jan-11 28-Jan-11
 11-02 19-Sep-11 23-Sep-11
 11-03 26-Sep-11 30-Sep-11

Senior Executive Asia-Pacific Orientation Course (SEAPOC)

10-01 13-Jan-10 15-Jan-10
 11-01 12-Jan-11 14-Jan-11

Alumni Subscriptions to Currents Magazine

In order to encourage further use of our expanding website and portals, and to economize on mailing costs, we are asking our alumni to notify us of their *Currents* distribution preference. If you would like to continue receiving a hard copy of the magazine please confirm this by sending us your updated mailing address via email to AlumniDivision@apcss.org.

as of September 30, 2009

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Alumni gather at PACC/PAMS

In August 2009, APCSS Director retired Lt. Gen. Ed Smith attended the Pacific Armies Chiefs Conference/ Pacific Armies Management Seminar held in Tokyo, Japan where he met with a number of alumni. Pictured are: Maj. "Boz" Boswell (U.S.) Captain AleAle (PNG), Maj. Mapakaitolo (Tonga), Maj. Gen. Nazaddorj (Mongolia), Maj. Gen. Ouk (Cambodia), Col. Visaya (Philippines),



Maj. Gen. Liyanage (Sri Lanka), Lt. Gen. Ed Smith, Capt. Tom (PNG), Maj. Gen. DiSilva (Sri Lanka), retired Col.

Dave Shanahan (U.S.), Col. Reardon (U.S.), Maj. Gen. Rahman (Bangladesh), and Col. Shin (U.S.).

Please don't forget to contact the Outreach and Alumni Coordination Branch at AlumniDivision@apcss.org if you have been promoted, changed job positions, or moved.

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