

# Mongolia focuses on emergency readiness

Working to improve emergency response and risk reduction was the topic of a workshop held March 10-14 in Ulaanbaatar, Mongolia. The Mongolian participants, all key leaders in the energy sector, focused their discussions on how the Mongolian government coordinates and synchronizes appropriate steps to build national disaster resiliency while reducing risk. They also discussed how relief and humanitarian assistance efforts would be managed by the whole of government, international organizations and registered non governmental organizations in the event of a disaster.

The workshop centered on two key components of crisis management: response and prevention. The discussions on response considered: (1) managing Humanitarian Assistance/Disaster Response (HA/DR) requirements; (2) understanding the various dimensions of the disaster; (3) coordinating and supervising internal government and non-government response efforts; and (4) managing the interface with external organizations. The participants derived over twenty specific recommendations for immediate action from their discussions of preventative options.

Thirty-seven participants attended the workshop, including representatives from eight ministries and seven other agencies of government, representatives from the National University of Mongolia, and observers from USAID, World Bank, Asia Foundation and other key development agencies and non-governmental organizations.

Deputy Prime Minister Miye-gombo Enkhbold and Ambassador Mark C. Minton provided opening remarks for the workshop. Their remarks were followed by framing comments from APCSS Deputy Dean Dave Shanahan and the new

NEMA High Commissioner Tsvegmid Amgalanbayer.

Presenters included: Jim Petroni, who offered "International Best Practices;" John Livengood of the Pacific Disaster Center who presented information on Vulnerability and Assessment Visualization, and George Mayberry from the Alaska Dept. of Homeland Security and Emergency Management who compared the costs of mitigation efforts built into the Alaska pipeline with the payoff benefits seen during a recent earthquake that devastated the adjoining road



# Pandemic Tempest

network but left the pipeline intact.

Following the presentations and a day of scenario-driven exploration of the current state of Mongolian preparedness, the heart of the workshop was the 3rd and 4th day subgroup discussions led by APCSS Professors Herman Finley and Col. Charlie King. These discussions identified the most important actions needed to respond to a crisis were it to occur, and more importantly to better prevent such a crisis from happen-

ing in the first place. Professor Finley commented: “the depth of these discussions represented an almost unprecedented willingness to share information across agencies within the Mongolian government—a real step forward.”

The workshop closed with presentation of results and recommendations to the Minister of Fuels and Energy and the Deputy State Secretary for the Cabinet. The Deputy Prime Minister will receive the results of the workshop through his Advisor for Emergency Matters who attended elements of the workshop.

According to Shanahan, “the output was unprecedented in its candor and might actually be catalyst of needed change depending on the flow of the political situation over the coming months.”

In addition, “many commented that our workshop was a unique opportunity for mid-senior officials involved in the Energy and Disaster fields as well as other ministries to come together in common cause,” said Shanahan.

The workshop was sponsored by Mongolia’s National Emergency Management Agency and APCSS with assistance from the U.S. Embassy in Mongolia, the Pacific Disaster Center and the Institute for Strategic Studies.



Senator Daniel Inouye



(above) Congresswoman Madeleine Z. Bordallo and Hawaii Lieutenant Governor, James “Duke” Aiona

In collaboration with the National Defense University Strategic Policy Forum and U.S. Pacific Command, this crisis simulation exercise provided a forum for Federal, State, and local officials to explore an urgent real world crisis of avian flu and issues and the requirements for effective integration of their efforts. Held Jan. 10 at APCSS, attendees/speakers included: the Honorable Senator Daniel Inouye, the Honorable Senator Dan Akaka, Mr. Peter Verga (PDASD for Homeland Defense) and Hawaii Lt. Governor Duke Aiona.

## Trilateral Radicalization Workshop: U.S.–Japan–Australia



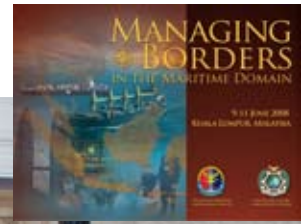
APCSS provided support for a trilateral workshop on radicalization from March 31 through April 3. Counter-radicalization was one of the major themes discussed at the June 2007 Counterterrorism Trilateral Conference involving senior participants from the U.S., Japan, and Australia. As a follow up, participants agreed to hold a counter-radicalization workshop for working-level officials from trilateral partners to exchange research on domestic and international counter-radicalization programs and to discuss how such research can be most effectively used in policy formulation and evaluation.



### Spotlight on Mongolia

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# Managing Borders in the Maritime Domain



“Managing Borders in the Maritime Domain” was the focus of a recent conference co-hosted by the Malaysia Maritime Enforcement Agency (MMEA) and the Asia-Pacific Center for Security Studies. Held June 9-11 in Kuala Lumpur, the conference brought together more than 50 international experts from 11 nations to look at how they can better work together.

The focus of seminar discussions was better understanding of how various levels of inter-agency officials in the governments of South East and South Asia nations coordinate and share useful information to delineate and control borders, resolve fishing and disputed resource issues, and correspondingly deal with all forms of trafficking challenges, including human, drug, weapons, and animals, as well as terrorist transits and disease control. Break-out group discussions

specifically addressed management techniques, procedures, technology and organizations related to efforts conducted by governments and non-governmental organizations throughout the region.

Opening ceremonies included a keynote address by Yang Berhormat Dato’ Haji Hasan Bin Malek, Deputy Minister in the Prime Minister’s Department. He stated that “it is essential that states in the region cooperate, identify and resolve weaknesses in their enforcement mechanisms, including all elements of ambiguities, and lacunae of existing international and domestic laws. By doing so, they will ensure that no criminals are able to escape the hands of the law, and this will in turn pose a sufficient deterrence to would-be offenders. After all, prevention is still the



RADM Dato’ Noor Aziz (4th from the left) discusses maritime security. Pictured are: Mr. Jun Tsunekawa, Dr. Greg Barton, Dr. Lee Endress, RADM Dato’ Noor Aziz, Mr. Rodel Cruz, and Dr. Hj Sutarnji.

best form of effective law enforcement.”

Additional opening remarks were made by MMEA Director General and APCSS alumni (SEC05-2) Admiral Dato’ Mohd Amdan bin Kurish (SEC05-2), and; Mr. David Shear Deputy Chief of Mission, U.S. Embassy Kuala Lumpur. Other keynote speakers included: Rear Admiral Dato’ Noor Aziz bin Yunan, Deputy Director General (Operations), MMEA; Dr. Lee Endress, Dean, College of Security Studies, APCSS; Dr. Greg Barton, Monash University; Mr. Shyamsunder Tekawani, Nanyang Technological University,

Singapore and Ms. Lee Yin Mui, Assistant Director of Research, ReCAAP.

According to APCSS professor, retired U.S. Navy Captain Carleton Cramer, the conference was successful in providing participants a better understanding of various national perspectives on border control challenges in the maritime domain. Participants also gained an appreciation for shared maritime border control, where appropriate and necessary.

*This event was a follow-on multinational conference to the February 2007 land-border control conference held in Phnom Penh, Cambodia.*

# Strengthening Democratic Governance of the Security Sector: Indonesia and Mongolia

*Dr. Alfred Oehlers*

In April, Parliamentarians from Indonesia and Mongolia participated in a workshop focusing on strengthening democratic governance over the security sector in their respective nations. A collaborative effort between APCSS and the U.S. House of Representatives' House Democracy Assistance Commission (HDAC), the workshop comprised two sections, the first of which was held at APCSS in Honolulu between April 23 – 25, and the second in Washington, D.C. from April 28 – May 1, 2008.

The nine participants included six from Indonesia's Parliamentary Commission I: Defense and Foreign Relations, together with two Parliamentarians and a staffer from Mongolia's Standing Committee on Security and Foreign Policy.

During the Honolulu phase, participants were afforded the opportunity to reflect on the key challenges encountered in strengthening security sector governance in their countries. Through a series of focused group discussions, they also identified critical next steps that could be taken in order to address these challenges.

While in Washington, the Parliamentarians had the opportunity to interact with key stakeholders in security sector governance in the

United States. The visit included a full-day of briefings and discussions at the Pentagon (including a lunch hosted by Deputy Secretary for Defense, Mr. Gordon England); two days of briefings and meetings at Congress with Members on key committees and their staffers (e.g. HDAC, the House Armed Services Committee, the Appropriations Subcommittee, etc.); and a final day at the State Department (with a short meeting with AMB Scot Marciel - U.S. Ambassador for ASEAN Affairs - and a roundtable chaired by Principal Deputy Assistant Secretary Glyn T. Davies, with Deputy Assistant Secretary Thomas J. Christensen in attendance). Sandwiched within this packed schedule, the Asia Foundation graciously hosted a dinner at Congress for the visiting Parliamentarians – an extremely enjoyable and successful event that was well-attended by representatives from the Pentagon, Congress, and Washington policy community.

According to participants, the Honolulu phase provided an invaluable preparatory foundation for the Washington, D.C. visit. The time at APCSS allowed them to systematize and organize their thoughts on the security sector in Indonesia and Mongolia. Further, as one participant observed, "by analyzing the weaknesses



Indonesian and Mongolian Parliamentarians visit the Pentagon during a recent trip to Washington D.C. where they also met with key members of the U.S. Congress and U.S. Department of State.

of Security Sector governance, I had an opportunity to identify potential steps to improve." Participants were highly appreciative of APCSS faculty efforts during this phase. Expert lectures combined with skillful facilitation assisted Parliamentarians in identifying "standard systematic mechanisms... [for] the way the practice of democratic governance controls [should] be implemented." Another declared the "analytical tools provided by faculty greatly enhanced our capabilities" in security sector governance.

Participants were similarly enthusiastic about the visit program in Washington, D.C. Through the briefings and discussions with key U.S. stakeholders, the Parliamentarians developed a much finer understanding of U.S. institutions, policies, and processes in the arena of security sector

governance. Significantly, they also gained valuable insights into best practices that may assist their efforts in enhancing security sector governance in their home nations. As one Parliamentarian stated: "Such meetings exceeded our expectations and we were able to obtain the results that we were looking for."

For all concerned, the workshop was immensely successful. As one Parliamentarian put it: "Great: right topics, right people, right time, right place and organized right." APCSS was delighted to have the opportunity to work with HDAC in achieving such positive results. Beyond strengthening the capacity for effective security sector governance in Indonesia and Mongolia, the workshop definitely improved further the strong ties that exist between the U.S. and these nations.

# Building stronger associations

## *Workshop brings together Alumni Leaders*

Alumni Association representatives returned to APCSS to discuss how their organizations can help improve connectivity with APCSS and each other in support of regional security cooperation.

A workshop for designated representative of each of the 37 APCSS alumni associations was held July 1-3. There were three primary objectives of the workshop: to improve connectivity between alumni and with APCSS; to develop an outline for each individual country's alumni association initiatives and challenges and to build alumni network and association capacity, specifically outlining the role of alumni associations in advancing regional security cooperation.

Discussions revolved around top regional security issues and how APCSS is addressing these challenges, active associations' presentations on best practices, planning association initiatives within individual countries, and planning sub-regional and regional events to advance security cooperation.

"The alumni conference was a two-way contributory exercise which will ultimately yield the result of professional development of each alumni association in vari-

ous parts of the world," said Tahir Hanfi, ndc, Secretary of the APCSS Alumni Association in Pakistan (AAP).

"The frank and bold exchange of views generated a challenging atmosphere and at the end of the each work day, we all came up with a serious problem and also hints for its practical solution.

"The bottom line is 'alumni Conference proves part of solution,'" said Hanfi.

The workshop also included training for alumni association representatives on the new APCSS*Link* portal. As part of the training, representatives created groups for members of their individual associations, posted plans for future events, and learned how to use the system to continue to connect with other alumni throughout the region.



Several members of EC04-1 reunited at the workshop. Pictured here are: Dr. Viacheslav Amirov (Russia), Lt Col. Raymond Numa (Papua New Guinea), Wandalynn Remeliik (Palau), Dayani Sumithra Panagoda (Sri Lanka), Rico Marbun (Indonesia) and Tahir Hanfi (Pakistan).



(L-R) Superintendent Kalo Willie Ben (Vanuatu), Undersecretary Ernesto Carolina (Philippines) and RAdm(Ret.) Ernesto Schroth (Peru)



Alumni Association Leadership Workshop



Leonaitasi Kuluni (Tonga), Tom Patykula and Charithie Joaquin (Philippines)



Prof. Sridhar Kumar Khatri (Nepal), Gabriel Morris, and Sherrian Marie Reber (US)



(L-R) Professor Taj Hashmi (APCSS), Captain Subramaniam Raman (Malaysia), Colonel ZRM Ashraf Uddin (Bangladesh), Captain Tomohiko Madono (Japan)



Captain Subramaniam Raman (Malaysia)



Tahir Hanfi (Pakistan)



Rico Marbun (Indonesia), Amb. Salmon and Air Vice Marshall (Ret) Koesnadi Kardi (Indonesia)



(front) David Panuelo (Micronesia), Dr. Ta Minh Tuan (Vietnam), (back) L. Kuluni (Tonga) and Bernard Adinwin (Marshall Islands)



Dr. Mani Singh Malik (India)



Rudeewan Kateluxana (Thailand)



Lt.Col John Gasner conducts APCSSLink training.



(L-R) Simon Clarkson (Aus), Charithie Joaquin (Ph.), Katrina McColl (Aus.), Col Dominique Rakotozafy (Madagascar)



Col. Enkhjargal Badarch (Mongolia), Mike Hogan, and Col. Dominique Rakotozafy (Madagascar)

# Upcoming Events

## **Pacific Island Nation Security Issues Workshop**

*Sep. 16-19, 2008 in Tonga*

Focus of the workshop is better understanding of current and anticipated priority security concerns among South Pacific Island nations. Anticipated outcomes are enhanced shared understanding of current and anticipated security issues in the South Pacific region; identification of next steps required to enhance security collaboration; and creation of a network/community of security practitioners committed to security co-operation and with shared understanding of paths forward to achieve this



## **Developing, Planning and Administering Humanitarian Disaster Relief : National, Regional and International**

*October 6-10, 2008 in Seoul, Korea*

This workshop co-hosted by APCSS and the Korean Institute of Defense Analysis will look at whole of government approaches and processes used in managing disaster relief efforts.

## **Transnational Security Challenges and Cross-Regional Cooperation**

*October 26-31, 2008 in Honolulu, Hawaii*

This seminar will be a joint effort of the APCSS and the George C. Marshall Center bringing together some of their senior alumni for a 5-day seminar. The overall objective and theme of the seminar is enhanced inter-regional understanding of security issues and concerns in regions supported by both Centers, as well as logical security-cooperation interfaces requiring cross-regional collaboration. This inaugural seminar identifies proven practices in responding to security trends and shocks and expands potential areas of inter-regional cooperation.

## **Pacific-Rim Security: Managing the Global Commons**

*January 13-15, 2009 in California*

A three-day multinational workshop of security practitioners from select Pacific-rim nations on both sides of the Pacific Ocean will initiate dialogue, gain insights and develop mutual understanding of regional policies to manage global commons. It is co-hosted with the Center for Hemispheric Defense Studies (CHDS) and the Freeman Spogli Center at Stanford University.



During a trip to Australia, Lt. Gen. Smith met with a number of alumni. Pictured here (l-r) with Col. Eric C. Lorraine, Chief, Office of Defense Cooperation at the US Embassy are Ms. Liz White (EC07-2), Dr. Karl Claxton(JEC05-2), Cmdr Chris Morris (EC07-2), Carmeron Gill (JEC06-1), and Cmdr Richard Menhinick (SEC08-1).



Director Smith and the then Secretary General of Thai NSC LTG Sirapong Boonpat.



Dr. Yoshiro Sato; Dr Alan Ryan, CDSS Principal; Dr. Rouben Azizan; CDSS Course Director Col. Rob Hitchings(SS07-1); and Dean Lee Endress. *Not pictured:* Dr. Mohan Malik.

## **APCSS Faculty Goes Down Under**

In May, an APCSS team conducted several workshops at the Centre for Defence and Strategic Studies in Canberra Australia. The workshops enhanced CDSS curriculum and benefitted APCSS through a sharing program. The focus of the APCSS module was energy security cooperation. Participating in this event were Dean Lee Endress, Dr. Rouben Azizian, Dr. Mohan Malik. and Dr. Yoshiro Sato.

# Building partnerships in the region...

During the past few months, APCSS has continued to engage with regional leaders to better understand the security issues but also by building relationships with like-minded officials and institutions.

**Thailand:** In Thailand, over 60 officials from the Office of the Prime Minister, Ministry of Defense, National Intelligence Agency, (NIA) and Ministry of Foreign Affairs engaged Director Smith in a roundtable discussion on “Security Challenges Ahead.” This discussion provided a great exchange of perspectives for dealing with future regional security challenges. To foster partnering opportunities, APCSS established a relationship with the National Security Council (NSC). The NSC has created a National Crisis Management Center (NCMC) and to help develop the professionals in NCMC, APCSS provided opportunities to participate in its Comprehensive Crisis Management course.

**Hong Kong:** In Hong Kong, the Permanent Secretary of Security, Ms King Yiu Chang welcomed the notion of increased cooperation between Hong Kong security practitioners and APCSS. The Hong Kong Commissioner of Police, King Shing Tang, is enthusiastic about the opportunity to send more police force personnel to APCSS courses. Mr. Yam-Yung “Frank” Kwok, graduate of CSRT06-1, indicated that the

education and experience received from the APCSS counter terrorism course helped members of the Hong Kong police force plan and implement security measures in support of the 2008 Olympics.

**India:** To expand APCSS regional

partnerships, Director Smith met with Lt Gen Satish Nambiar, Director, United Services Institution of India; Vice Admiral S. Bhasin, Commandant of National Defence College; and Maj Gen Bhatnagar from the Indian Center for UN Peacekeeping. The representatives of these prestigious institutions are interested in future col-



LTG Smith with Ms. King Yiu change, Permanent Secretary of Security



The Australian Homeland Security Centre and the newly forming Asia-Pacific Centre for Civil-Military Cooperation (APCCMC) welcomed engagement with APCSS. These institutes are designed to help Australia better align public (civilian and military) with private-sector assets. Getting government and non-government officials to cooperate in the complex security environment is a common goal shared by APCSS.

laboration with APCSS. At India’s request, Director Smith served as the inaugural speaker at the new Joint Warfare Center. Joint/Multinational Collaboration was the topic for the event and over 60 Indian officials participated in the discussion.

**Cambodia:** In Cambodia, LTG Sem Sovanny (Director of Training, Mine/UXO Clearance Center) expressed interest in a potential Peacekeeping Operations (PKO) outreach event with APCSS. The Udong Demining Training Center may further develop from a regional demining training center to a PKO training site.

**Vietnam:** APCSS enhanced its relationship with Director General Duong van Quang, his principal deputies, and around 30

faculty and researchers of the Diplomatic Academy of Vietnam. In addition, senior officials from the Institute of Defense International Relations sought greater engagement with APCSS.

**Indonesia:** The president of the Indonesia APCSS Alumni Association AVAM (Ret) Koesnadi Kardi welcomed APCSS to its first Indonesian APCSS Alumni Association Outreach Event. The subject of the workshop was “Discussion on the Development of an Indonesian National Defense University.” Participants shared insights on establishing a military higher education institution. This is a fine example of great initiative within the alumni association.