



Asia-Pacific Center for Security Studies

CURRENTS

INCLUSION
TRANSPARENCY
MUTUAL RESPECT



CURRENTS



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Guiding Principles

APCSS' guiding principles — transparency, non-attribution, and mutual respect — have served us very well and contributed to a well earned “APCSS brand.” For some time, I've observed how transparency and mutual respect are also reflected in how we conduct the business of operating this institution.

As times change and we continue to refine our courses and workshops, I also believe it's time to update our guiding principles.

Non-attribution is essential to our educational environment but I see it not as a principle, it as is a rule. We simply do not attribute statements or opinions to either our Fellows or our guest speakers by name, organization, or country without their express permission. Adhering to our pledge of non-attribution enables participants in our activities to speak freely and openly. I've also con-

sidered diversity as a strength that adds value to every human endeavor I've observed.

With that in mind, we decided to modify the guiding principles by:

- Adding inclusion
- Considering non-attribution a rule instead of a principle
- Codifying transparency, mutual respect and inclusion as guiding principles for all that we do.

Let me explain how I view those concepts and their applicability to our work.

Transparency. This is probably the most challenging of our three principles to define. While commonly used in today's lexicon, the dictionary is not of much help. Having “properties like glass” is difficult to transpose to speech and interaction. But I think there is a common understanding that I would express as “stating one's views openly and honestly.” In the auditorium, in the seminar room, in our meetings, and in one-on-one conversations, that's exactly what we should do.

Mutual respect. When we state our views honestly and openly, those views should be respected and we should respect the views of others even when we have differences. In academic settings, differences often originate because of differing regional or national perspectives. We are very successful at encouraging our fellows to discuss their differences and even if they don't reach agreement, respect the views of others. We will not always reconcile divergent views, and at some point choices have to be made. But in the spirit of mutual respect, we can do so without acrimony, without having winners and losers.

Inclusion. In academic and work pursuits, the APCSS Ohana should be naturally inclusive. In our courses, and in our workshops, we work hard to include Fellows and participants from across the security spectrum, from a diverse set of nations and organizations, with the right balance in all areas including gender.

These are guiding principles that support the APCSS foundations of Fellowship. They are also good principles for us to lead our everyday business and personal lives.

Sincerely,

 A handwritten signature in black ink, appearing to read "Dan Leaf". The signature is written over a faint, circular watermark or logo.

Lt. Gen. (Ret.) Dan Leaf
Director, APCSS



From the left, APCSS Director, U.S. Air Force Lt. Gen. (Ret.) Dan Leaf, the late U.S. Senator Daniel Inouye, Commander of U.S. Pacific Command, Adm. Samuel Locklear, and Chief of Staff for the Under Secretary of Defense for Policy, Peter Verga, untie a Hawaiian maile lei during the opening ceremony of Maluhia Hall. APCSS Honor Guard is Sgt. Jared Ching (left) and Staff Sgt. Jason Lasley.

Designed for Education: The Asia-Pacific Center opens a new learning center in Ft. DeRussy

The Asia-Pacific Center for Security Studies celebrated the official opening of Maluhia Hall, a new state-of-the-art learning center in August 2012. The \$11.4 million learning center

brings more than 10,000 sq ft of additional classroom space to support U.S. Department of Defense's security cooperation and executive education programs.

U.S. Senator Daniel Inouye; Admiral Samuel J. Locklear III, U.S. Pacific Command; Mr. Peter F. Verga representing the Office of the Secretary of Defense for Policy; and, APCSS Director Lt. Gen. (Ret) Dan Leaf.

Senator Inouye, who is considered one of the founders of the Center, reminisced about participating in a similar ceremony to dedicate the main Asia-Pacific Center for Security Studies building almost 12 years ago to this



The late Sen. Daniel K. Inouye spoke at the ceremony.

According to APCSS Director, retired U.S. Air Force Lt. Gen. Dan Leaf, "the building is designed for education. In addition to the extra capacity for courses and workshops, the building itself is engineered with improved acoustics and Information Technology connectivity to support the programs. It is also built to be sustainable, which is very important to our community."

The ceremony was attended by about 300 guests including 73 members of the course in session. The Comprehensive Crisis Management course include Fellows from 34 different countries throughout the region.

Guest speakers at the ceremony were:



APCSS' Tech. Sgt. Lester Clayton opened the ceremony with the singing of the National anthem.



Kahu blesses the Center and Maluhia Hall.



Director Leaf provides comments at the ceremony.

day. His speech then still resonates today emphasizing the need for building a regional “Ohana,” with “Aloha” to achieve “Ho’o pono pono,” meaning reconciliation or to make things right.

“In addition to the extra capacity for courses and workshops, the building itself is engineered with improved acoustics and Information Technology connectivity to support the programs. It is also built to be sustainable, which is very important to our community.”

- Lt. Gen. (Ret.) Dan Leaf

The new Maluhia Hall bridges the past with the future: Its name “Maluhia,” which means a haven of rest and peace, is inspired by a World War II rest and recreation facility formerly at the same site. Its design features



U.S. Congresswoman Mazie Hirono was among the attendees.

and landscape complement Hawaii’s unique environment and culture, and serves as a model of technology and sustainability.

Since 1995, nearly 15,000 course alumni and workshop participants from 104 countries have benefited



The new plenary room in Maluhia Hall.

from this U.S. Department of Defense institute. The new wing will provide additional classroom space to support the professional development of future security cooperation professionals.

Maluhia Hall is projected to attain a U.S. Green Building Council Leadership in Energy and Environmental Design (LEED) ‘Gold’ rating. Sustainability has been successfully integrated throughout the building design phase and construction process. This integration and consciousness is reflected in practically every design

aspect: energy (over a 30% reduction in energy budget, incorporating a follow-on photo voltaic system), water (high efficiency fixtures), maintenance (lower impact on the environment), materials (renewable, sustainable, and recycled materials), and landscaping (xeriscaping, ethno-botanical garden with native and indigenous plants).



Admiral and Mrs. Locklear admire the decor of Maluhia Hall.

HAILS AND FAREWELLS

Personnel actions at APCSS since Oct. 2012 include, Chief of Executive Operations Group **Col. Yeong-Tae “Y.T.” Pak** retired after a 30-year career in the Army at a ceremony in the APCSS auditorium. (See story next page)

Military Professor **Lt. Col. Michael Mollohan** USMC, who began his career as a Navy enlisted submariner, graduated from the Naval Academy and played on their football team, also retired after 26 years of service.

Other departing APCSS military members were **Navy Cmdr. Chris Van Avery**, an APOC course manager/military professor and **Army Staff Sgt. Jason Lasley**, who was selected as the Headquarters, U.S. Pacific Command Enlisted Person of the Quarter on Jan. 12, 2011 while working at APCSS. Lasley was also selected to reenlist aboard USS Arizona Memorial by

SECDEF Leon Panetta.

The APCSS Library lost two valued team members to retirement: **Tina Grice** and **Dave Coleman**.

Jerome Sanjulan (34 years), **Mike Daniels** (13 years) and **Gwendolyn Jacks** (31 years) also retired after long, distinguished careers in government service.

Other departing employees were **Diana Kammunkun** (Admin Mgmt. Office), **Karen Marie-Conforti** (Human Resources) and **Kevin Kruse** (Info. Svcs).

The College gained two interns Air Force **1st Lt. Oyunchimeg Young** and **Maj. Robert Koo**. College Operations Officers gained were Army **Lt. Col. Ian Francis**, Navy **Lt. Nick Matchek** and Marine Corps **Capt. Jennifer Proudfoot**. **Lt. Cmdr. Dara Kol-**

lasch joined College Ops.

Contractor **James Morel, Jr.** (IT) was welcomed into VI and Daniel Park was hired into Info. Svcs.’ Customer Service. APCSS Registrar’s office just gained **Sgt. Daniel Fogerty** and **Chief Yeoman Sonia McDermotte**, both welcome additions to the APCSS team.

Resource Management welcomed **Joseph Torres** and **LS2 Kandi Latcham**.

Candace Wiant replaced **Johanna Marizan-Ho** as the Intern Coordinator. APCSS also welcomed Visiting Scholars/Interns **Asmaullah Junjeo**, **Brian Nelson**, **Nika Nashiro**, **Adrienne Brantley**, **Valeria Villasanor-Bruyere**, **Yvette Median** and **Loan Le**. Departing interns were **Brendan Jinnohara** and **Carlos Tijerina**.

1. COL. YEONG-TAE PAK
2. MR. DAVID COLEMAN
3. LT. COL. MIKE MOLLOHAN
4. TINA GRICE



5. JOHANNA MARIZAN-HO
6. MR. MIKE DANIELS
7. MR. JEROME SANJULAN
8. KAREN MARIA-CONFORTI
9. DIANA KAMMUNKUN

Army colonel celebrates career, family

Colonel Yeong-Tae “Y.T.” Pak had much to celebrate Mar. 4, 2013.

In a ceremony held at the Asia-Pacific Center for Security Studies, Col. Pak and his family celebrated the conclusion of his 30-year career in the U.S. Army. It is one that took them around the world with assignments in Germany, Korea, Japan, Malaysia, Washington, D.C., and finally, Hawaii where he served as the head of the APCSS Executive Operations Group.



Col. Pak watches his son Jason being interviewed by a local TV news station.



1st Lt. Jason Pak, Col. (Ret.) Y.T. Pak, USAF ROTC Cadet Sarah Pak and Young-Ae Pak celebrate Y.T.'s retirement from 30 years of active duty.

The honored speaker was U.S. Army Training and Doctrine Command Deputy Commander, Lt. Gen. David Halverson, who served with Pak several times throughout their careers. He spoke of the importance of family and their family ties which was an unofficial theme for the ceremony. While retirement ceremonies are very special events, this one was especially notable.

Participating were his wife Young-Ae, his daughter Air Force ROTC cadet (and former APCSS intern) Sarah Pak and his son Army 1st Lt. Jason Pak.

Two months ago 1st Lt. Jason Pak was critically injured by an IED while serving in Afghanistan. He lost both legs and several fingers but despite it all he kept his positive attitude. A

tight-knit family, the Paks came together to support Jason during his recovery at Walter Reed Army Medical Center. During the recovery Jason set a milestone: that he would stand at his father's retirement ceremony.

During the ceremony, with this son and daughter both standing at attention, Col. Pak closed out his career.

“I must never forget to thank all the soldiers, non-commissioned officers and fellow officers, who helped me throughout my career,” said Pak. “I also need to thank Lt. Gen. Leaf and Brig. Gen. Hirai. They are truly the right leaders at the right time as we (APCSS) move to the next level to ‘Change the World.’”

“It was 30 years ago when I stood on the plains at West Point to take my oath as a proud officer in the United States Army. It has been a tremendous journey that has not only developed me as a person but provided me a wealth of experience and numerous friends around the world that will last a lifetime,” said Pak.

The story of 1st Lt. Pak and his father was also covered by local ABC news affiliate KITV. It can be viewed online at: <http://www.kitv.com/Solider-who-lost-his-legs-stands-for-his-father-s-retirement/-/8906042/19181318/-/item/0/-/17vywr/-/index.html>.



The APCSS Auditorium was filled to capacity with standing room only for the ceremony.

VISITORS



(Left) Commander, U. S. Pacific Fleet Adm. Cecil B. Haney addresses the fellows of ASC 12-1 at APCSS October 2012.



(Right) APCSS alumnus Amb. Steven McGann, Vice Chancellor, College of Int'l Security Affairs, NDU visited APCSS July 2012.



(Left) Ms. Michele J. Sison, U.S. Ambassador to Sri Lanka and Maldives visited August 2012.



(Right) National Defense University Capstone 13-1 Fellows visit APCSS October 2012.



(Left) Then Hawaii Lt. Gov. Brian Schatz visits ASC 12-2, October 2012. He has since been approved to the U.S. Senate.



(Right) Deputy Assistant SECDEF Robert Scher visited the Center July 2012 for a roundtable discussion with staff and faculty.



(Left) General Kwon Oh Sung, Deputy Commander, ROK-U.S. Combined Forces Command visited May 2012.



(Right) U.S. Ambassador to the Federated States of Micronesia Doria Rosen visited APCSS September 2012.



(Left) Dr. John J. Hamre, President & CEO of Center for Strategic International Studies visited APCSS September 2012.

(Right) Ambassador Marc Wall Foreign Policy Advisor USPACOM J005 visited July 2012.



(Left) Atul Keshap, U.S. Senior Official for Asia Pacific Economic Cooperation (APEC) visited January 2013.

(Right) U.S. Ambassador to Bangladesh Dan Mozena, visited APCSS for a roundtable discussion October 2012.



(Left) Adm. William McRaven, U.S. Special Operations Command visited January 2013 for an overview of APCSS programs.

(Right) Medal of Honor recipients Gary Littrell and Allen Lynch speak to APCSS enlisted during their visit October 2012.



(Left) Mr. Hoang Binh Quan, Chief of the Communist Party Central Committee's Commission for External Relations, Vietnam visited December 2012.

(Right) Gen. Herbert Carlisle (USAF), Commander, Pacific Air Forces, visited October 2012 for an APCSS briefing and roundtable.



APCSS jointly produces new publication



“From APEC 2011 TO APEC 2012: American and Russian Perspectives on Asia-Pacific Security and Cooperation” was published on the eve of the APEC 2012 summit in Vladivostok, Russia.

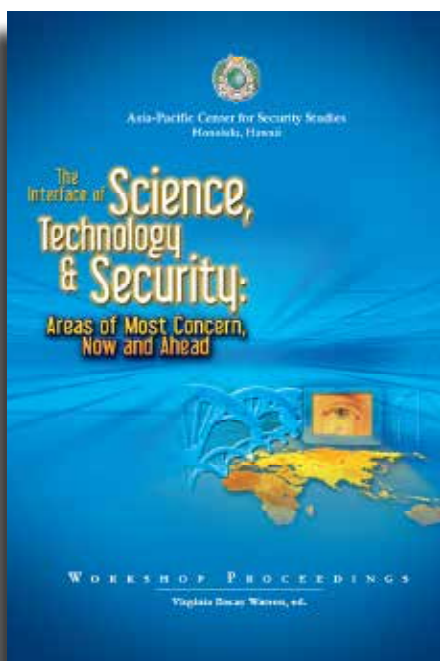
The volume, edited by Dr. Rouben Azizian (APCSS) and Dr. Artyom Lukin (FEFU), was jointly produced by Asia-Pacific Center for Security Studies (APCSS) and the Far Eastern Federal University (FEFU) of Vladivostok, Russia. The team of book authors includes twelve APCSS faculty members and eight Russian experts representing FEFU and the Russian Academy of Sciences. Seven of the Russian authors are APCSS alumni.

The volume examines three broad and intertwined themes of significant importance for the Asia-Pacific region. Firstly, the book discusses the complex mosaic of current and emerging regional security issues and relates them to the activities of the Asia-Pacific Economic Cooperation (APEC) forum and other regional organizations. Secondly, the volume contributors offer their diverse perspectives on the evolving roles of influential regional actors, such as China, Japan, Russia, and the United States. Thirdly, the book examines the gaps and opportunities in U.S.-Russia relations in the context of their increased appreciation of the Asia-Pacific region.

The book is thematically divided into two parts. Part One reviews regional security trends and emerging issues. Part Two discusses major actors, evolving principles, and regional architecture.

The book is available online in its entirety and by chapter at: <http://www.apcss.org/college/publications/from-apec-2011-to-apec-2012/>

The Interface of Science, Technology & Security



“The Interface of Science, Technology & Security” edited by Dr. Virginia Watson, Ph.D., is the latest publication produced by the Asia-Pacific Center for Security Studies. The book includes updated papers from the October 2010 workshop which identified and assessed the most significant current and emerging scientific and technological developments, evaluated their impact on international security, and recommended priority science and technology (S&T) and security policy agenda items based on Asia-Pacific perspectives.

The book is available online in its entirety and by chapter at:

<http://www.apcss.org/college/publications/the-interface-of-science-technology-security/>

APCSS FY14 Calendar

** Note: Dates are subject to change. Please visit our website for the most current information.*

<i>Course #</i>	<i>Start Date</i>	<i>End Date</i>
Advanced Security Cooperation (ASC)		
13-02	10-Oct-13	15-Nov-13
Transnational Security Cooperation (TSC)		
13-02	09-Dec-13.....	13-Dec-13
Senior Executive Asia-Pacific Orientation Course (SEAPOC)		
14-01	15-Jan-14.....	17-Jan-14
Asia-Pacific Orientation Course (APOC)		
14-01	27-Jan-14.....	31-Jan-14
Comprehensive Security Responses to Terrorism (CSRT)		
14-01	20-Feb-14	21-Mar-14
Advanced Security Cooperation (ASC)		
14-01	10-Apr-14.....	16-May-14
Comprehensive Crisis Management (CCM)		
14-01	29-May-14.....	03-Jul-14
Transnational Security Cooperation (TSC)		
14-01	16-Jun-14.....	20-Jun-14
Asia-Pacific Orientation Course (APOC)		
14-02	21-Jul-14	25-Jul-14
14-03	08-Sep-14	12-Sep-14
Advanced Security Cooperation (ASC)		
14-02	25-Sep-14.....	31-Oct-14



FOUNDATIONS OF FELLOWSHIP



(clockwise from top left) CCM 12-1 Fellows “high five” each other after winning their volleyball game at the Bellow’s Team building event. CSRT 13-1 Fellows serve traditional foods from their respective country’s at Taste of Asia Pacific. An ASC 12-2 Fellow “heads” a pass to his team mate during a soccer game.



(clockwise from top left) CSRT 13-1 Fellows go for a “dig” during their volleyball match at Bellows AFB. ASC 12-1 Fellows from Indonesia show their traditional dolls to children at Taste of Asia Pacific. ASC 12-2 Fellows bond at the Hickam Par 3 Golf Course. CCM 12-1 Fellows on their way to an outing on the APCSS bus. CCM 12-1 Fellows pose for a group photo at the Team building event at Bellows AFB.

Advanced Security Cooperation 12-2

Ninety three military and civilian government leaders from 34 countries, territories, and one international organization graduated October 31 from the Asia-Pacific Center for Security Studies “Executive Course: Advanced Security Cooperation.”

Attending the regional security course were representatives from: Afghanistan, Australia, Bangladesh, Cambodia, Canada, Chile, China, Colombia, Timor-Leste, Fiji, India, Indonesia, Japan, Laos, Malaysia, Maldives, Marshall Islands, Mauritius, Micronesia, Mongolia, Nepal, Pakistan, Palau, Peru, Philippines, Republic of Korea, Sri Lanka, Tanzania, Thailand, Tonga, United States, Vanuatu, Vietnam and the Association of Southeast Asian Nations.

The four-week Executive Course focus is on building relationships among mid-



Ninety three military and civilian government leaders from 34 countries, territories and one international organization graduate from the Asia-Pacific Center for Security Studies Advanced Security Cooperation Course Oct. 31, 2012.

career leaders and decision makers within the region. Its curriculum emphasizes the non-war fighting aspects of security and international relations, and challenges Fellows to develop regional and transnational perspectives. Security is examined as a comprehensive mix of political, economic, social, military, diplomatic, information and ecological dimensions.



Undersecretary Maria Gettie Sandoval, Office of the Presidential Adviser on the Peace Process for the Republic of the Philippines, (right) presents the course banner with APCSS Director Lt. Gen Dan Leaf USAF (Ret.) (left) during the graduation ceremony for the Advanced Security Cooperation Course 12-2 Oct. 31, 2012.



ASC 12-2 Fellows work as a team to solve a problem during one of their exercises.



ASC Fellows discussing an issue in the Auditorium.



Lively debate is common in ASC.

ASC at-a-glance (Since 1999)

- 42 Classes
- 2,909 Fellows from 61 Countries/Territories

Transnational Security Cooperation Course 12-2



TSC 12-2 Fellows pose for their official group photo on the ACPSS Lanai.

Twenty-five senior executives from 24 locations completed the Transnational Security Cooperation (TSC) course December 7 at the Asia-Pacific Center for Security Studies in Honolulu. They included military and civilian leaders from Afghanistan, Australia,

New Zealand, Pakistan, Philippines, Russia, Samoa, Singapore, Republic of Korea, Sri Lanka, Thailand, the United States and Vietnam.

The course is an intensive program for current and future senior regional influencers/leaders; military officers at the one-to-four-star levels, as well as their civilian equivalents from the Asia-Pacific region. The curriculum emphasizes the impact of current and future change in the region, as influenced by regional and global security challenges and opportunities. The course includes guest speakers, interactive seminar workshop scenarios addressing complicated transnational threats and discussions with senior U.S. Pacific Command officials, all intended to share perspectives and further identify cooperative approaches to transnational security issues of common concern.



A TSC Fellow speaks to the group during plenary.

Bangladesh, Cambodia, Canada, China, Hong Kong, Indonesia, Japan, Malaysia, Maldives, Mongolia, Nepal,



TSC Fellows get acquainted during a boat tour of Pearl Harbor.



TSC Fellows brainstorming during a break-out session.



TSC Fellows get acquainted on the ACPSS Lanai.

TSC at-a-glance

Since 1999

- 28 Classes
- 614 Fellows from 40 Countries/Territories
- 4 int'l organizations

148 Fellows in APOC 13-1 sets APCSS record



With 148 Fellows attending the APOC 13-1, it was the largest class in the history of APCSS.

In February, 148 American and international Fellows completed the popular one-week Asia-Pacific Orientation Course to become the largest class in APCSS history. Although the majority of Fellows were from U.S. Pacific Command and other on-island major component commands as well as the U.S. Coast Guard, USAID,

and U.S. Strategic Command, this class also included non-U.S. participants. Twenty-one international Fellows also attended the course.

The course covers trends and over-the-horizon challenges shaping the regional security environment. The course focuses on the U.S. rebalance and provides an

orientation of the region's diverse cultures, histories, economies, and politics that shape the formation of national identities and behaviors which, in turn, shape regional dynamics. The curriculum broadly examines: the U.S. rebalance to the Asia-Pacific, sub-regional security dynamics; transnational security issues; rule of law; maritime security; and the regional security architecture. This rigorous program

APOC at-a-glance Since 2007

- 17 Classes
- 1,486 Fellows from 16 Countries/Territories

of lectures, seminars and electives best equips graduating course Fellows with policy perspectives and tools important for duties at U.S. Pacific Command and its components.



Several APCSS employees attended this course to gain a Fellow's perspective. Kevin Cain (IT) (*bottom left*) and Bob Goodwin (PAO) (*bottom right*) listen to Dr. Lori Forman's lecture on Economics. Cherrielyn Kamahele (REOD), Candace Wiant (Intern coordinator) and Chief Yeoman Sonia McDermott (Registrar) also attended the course.



APOC 13-1 Fellows listening to a lecture in the Auditorium.

73 graduate from Comprehensive Crisis Management course

Seventy-three military and civilian government leaders from 32 locations, graduated September 18 from the Asia-Pacific Center for Security Studies “Comprehensive Crisis management Course 12-1.”

Attending the regional security course were representatives from: Australia, Bangladesh, Bhutan, Cambodia, China, Fiji, Guatemala, India, Indonesia, Kiribati, Lebanon, Malaysia, Maldives, Mauritius, Micronesia, Mongolia, Nepal, Pakistan, Palau, Papua New Guinea, Philippines, Samoa, South Korea, Sri Lanka, Taiwan, Tanzania, Thailand, Tonga, Turkey, Tuvalu, United States and Vietnam.



APCSS leadership, faculty and Fellows pose for a group photo in front of the Center.



Deputy Chief of Alumni Division Lt. Col. Greg Pleinis greets a CCM Fellow the first day.

The four-week CCM course is intended to deepen attendees’ abilities to understand and deal with the multi-faceted, interdependent nature of both natural and man-made crises. The course focuses on actions to prevent routine difficulties from collapsing into crisis, responding to crises in ways that reduce the near-term impact, and setting the stage for mid-term return to a sustainable development path. In addition to this conceptual framework, the CCM course also addresses coalition building and operations, inter-agency coordination, stability trends analysis and preventive activities, as well as international interventions, post-emergency reconstruction, transition shaping and strategic communications.

Associate Professor Herman

Finley, a seminar leader, pointed out that although the class was composed of a widely diverse group of mid-level officers and officials, that through the course they had learned how to work together. He added, “By sharing operational experiences, they left here much better equipped to handle future assignments.”



APCSS Dean Lauren Moriarty and the senior CCM 12-1 Fellow attach the class pennant to the APCSS flag.



Though encouraged to have lively debate, mutual respect, one of the “guiding principles” of APCSS, is always adhered to by Fellows.

CCM At-A-Glance (Since 1996)

- 10 Classes
- 545 Fellows
- 56 Countries

‘Ungoverned Spaces’ addressed in Mongolia by APCSS outreach team

A four-day workshop in Ulaanbaatar, Mongolia entitled “Northeast and Central Asia Transnational Security Challenges: Ungoverned Spaces – Physical and Virtual” concluded Sept. 9, 2012 with synthesized group presentations intended to share best practices and open the way for future discussions on security issues.

The Comprehensive Security Responses to Terrorism (CSRT) “mini-course” for continued engagement, education and connections was co-hosted by the Mongolian APCSS Alumni Association in partnership with the Mongolian Institute for Strategic Studies and George C. Marshall European Center for Security Studies (GCMC).

Drawing from APCSS’ in-resident CSRT course material and additional adjunct presentations, the course identified commonalities in security challenges among the participants through a broadened understanding of each nation’s and sub-region’s issues related to the theme of “ungoverned spaces.”

In addition, the curriculum enhanced knowledge on the probabilities, vulnerabilities and impacts of the physical and virtual security environment. The course



Workshop participants were taken to the Chinggis Khaan Statue Complex for a cultural outing.

also enabled discussion and collaboration on regional and collective approaches to diminish, mitigate and defeat these security challenges. Finally, participants were empowered with collaborative tools to continue developing and nurturing networks through alumni engagement activities.

“The most valuable thing about this workshop was to be able to talk openly about some very sensitive issues, namely the historically significant and sensitive issues between China, Korea and Japan,” explained a workshop participant from Japan. “Now, we are standing on the same starting line with the same perspectives

to move forward to the future together.”

Another participant agreed on the effectiveness of the format of the event.

“I think this workshop is the most effective event I’ve ever had in my life because we actually worked on

similar conditions,” said a workshop participant from Kyrgyzstan. “These recommendations are realistic and effective because our countries are facing the same problems with contemporary threats like terrorism, religious extremism, drug



A workshop participant delivers a presentation during plenary.



Participants in a breakout session.

trafficking, human trafficking, and so on. This workshop gave all the participants the unique value of a common understanding of the threats, and gave us a chance to find new solutions. “

Additionally, these threats have crossed into the virtual spaces of our societies and economies to create new challenges in addressing the advancing vulnerability to exploitation by criminally-motivated terrorists, as well as the ideologically-motivated.

The expansion of global interdependence continues to challenge states in governing the ‘spaces’ that fall within their responsibility in both physical and virtual dimensions.

“APCSS has given me a completely unexpected avenue of sharing best practices outside of the U.S. government,” revealed Robert Kosky, Jr., Supervisory Special Agent, Federal Bureau of Investigation. “Other foreign governments have been able to



Workshop participant FBI Supervisory Special Agent Robert Kosky, Jr. provided a presentation on Cyber Security.



Workshop participants were separated into three breakout groups for more focused discussions.

express not only best practices, but certainly their security concerns. I’ve been able to take those ideas back to the FBI and brief those threats that other countries have seen, that maybe we haven’t seen.

“It’s been a big win for us in that regard,” Kosky continued. “It’s opened that window of opportunity to share back and forth beneficially. I’ve had the opportunity more than once this week to sit down with government officials who are working directly on some of the issues that we talked about. They’ve been able to ask my opinion directly. I’ve been able to ask them ‘what are your biggest concerns and ‘how is your government addressing this?’ To get it directly from those officials has been a profound, unique experience.”

continued next page.



Russian participant Dr. Alexander Sukharenko presented on the topic of New Challenges and Threats.



Breakout rooms were each given a Hawaiian name. This room was called “Kilauea.”



APCSS Info. Svcs. technician Kevin Cain assists participants during APCSSLink portal training.

continued from previous page.

Participants included alumni from the United States, Mongolia, Japan, Republic of Korea, Peoples Republic of China including Hong Kong SAR, Russian Federation, Kazakhstan, Kyrgyzstan and Tajikistan. We received regional perspectives from Shanghai Cooperation Organization, South Asia Association for Regional Cooperation and a subject matter expert on South-east Asian cooperation.

“This event was unprecedented in the participation of Counterterrorism Fellowship Program (CTFP) alumni and other participants from across a wide representation of perspectives and experience that contributed to an enriched, candid and respectful discussion and debate on very real and critical challenges for all our nations,” stated Lt. Col. Michael S. Mollohan Sr., military professor and academic lead from APCSS.

“The quality of the workshop was a direct reflection of those that took valuable time to come together in this unique framework and in a very short

timeframe collectively develop innovative and realistic ways to move forward on addressing necessary policies to reduce the effects of transnational security issues across both domains discussed, physical and virtual. This was a step in the larger process and approach to regionally working together on common security interests and will continue beyond this workshop.”

“It was a special event for us, not only the entire APCSS Alumni here in Mongolia,” explained Col. Munkh-Ochir Dorjjudger, Vice President, Mongolian APCSS Alumni Association. “This year, we celebrate the centennial of our independence. This is something that is dear to the heart of every Mongolian. I would say we were able to look at the transnational security issues not from a narrow sub-regional perspective, rather from a bi-sub regional or bi-regional perspective. It’s in line with our foreign and very much in line with our regional policy. We are really lucky this time to bring expertise, knowledge and sharing of common concerns from both sub-regions here in Ulaanbaatar.”

“Mongolia has been terrific,” concluded APCSS Deputy Director Brig. Gen. (Ret.) James Hirai. “Since the APCSS was established in 1995, we’ve had the pleasure and honor of having nearly 150 Mongolian officials, from both the military and the civilian side of government, participate in our programs. These alumni have risen to levels of significance in the Mongolian government, to include the president of the country. We wanted to reinforce the good things Mongolians have been doing individually, and collectively.”



Mongolian Col. Munkh-Ochir Dorjjudger and Lt. Col. Mike Mollohan led the workshop.



Dr. Hong Sun Kim, CEO of AhnLab, Inc., was a guest speaker on the final day.



Participants enthusiastically discuss workshop topics in the break area between sessions. Like all workshops, many of the most enduring conversations occur during breaks.

Mongolian alumnus releases new book



Lt. Col. Gonchigdorj Nyamdorj presents his book "Back to Baghdad" as a gift to APCSS Deputy Director Brig. Gen. (Ret.) James T. Hirai.

During the Mongolia Workshop in which the Asia-Pacific Center for Security Studies (APCSS) was a co-host, it was discovered that an APCSS alumnus recently completed a book. A graduate of APCSS' Executive Course 2008-2, Lt. Col. Gonchigdorj "Nyam" Nyamdorj released a new book entitled "Back to Baghdad."

A lieutenant colonel in the Mongolian Army and the Editor-in-Chief of the Mongolian Armed Forces Newspaper "Soyombo," Nyamdorj wrote his book in his spare time after work and on the weekends over the span of more than a year. Nyamdorj attended the Outreach workshop to cover it for his newspaper and was interviewing APCSS Deputy Director Brig. Gen. (Ret.) James T. Hirai when he mentioned the book and presented copies to APCSS as a gift.

Before interviewing Hirai, Nyamdorj explained his motivation for writing the book.

Nyamdorj said that when he attended courses and traveled, he was often asked "where is Mongolia?" More importantly, Nyamdorj said he's also met many people who didn't know Mongolia had troops serving in Iraq and Afghanistan, and that compelled him write the book.

"The Mongolian people are very proud of the Mongolian troop's duty in Iraq," explained Nyamdorj.

According to APCSS Alumni Chief John Gasner, it's no surprise to see another APCSS alumnus publish a book.

"We don't track exact numbers in terms of how many of our alumni are published, but I know there are at least ten who have written books," said Gasner, "many of which were supported by their APCSS knowledge and experience.

"The Mongolians consistently send fellows of the highest caliber to our courses; some of these alumni have made significant contributions to their countries national security policy and strategy. Nyan is one of over 150 Mongolians who have attended APCSS courses and he continues to remain connected with APCSS and his classmates."

Building an Effective Security Sector through inclusion

A workshop on “Building an Effective Security Sector through Inclusion” was held March 12-14, 2013 in Nha Trang, Vietnam. Hosted by the Asia-Pacific Center for Security Studies (APCSS), in partnership with the Diplomatic Academy of Vietnam’s Institute of Foreign Policy and Strategic Studies, the multilateral workshop focused on key considerations and opportunities to build effective security sectors in the Asia-Pacific through the inclusion of diverse viewpoints and perspectives.

“Expanding the role and impact of women in security is not a women’s issue, but an essential part of achieving the goals of good governance and effective leadership,” stated Dr. Lori Forman, workshop academic lead. “Both men and women must contribute to these goals: success is found through mutual deliberation of the issues and joint development of the recommendations.”

The workshop provided an opportunity to understand and articulate the case for increasing inclusion as a vital element of effective security sectors by asking the questions: In an increasingly globalized and complex world, what is the relevant definition of the



Rear Adm. Raquel Bono, Command Surgeon for U.S. Pacific Command, delivers a presentation to the plenary.



The 39 participants from nine countries in the region discussed this topic from national, sub-regional, and region-wide perspectives. Participants were director-level representatives from different backgrounds including defense, foreign affairs, law enforcement, economic, social, and resource-related ministries. They came from Bangladesh, Fiji, Indonesia, Nepal, Papua New Guinea, the Philippines, Tonga, the United States, and Vietnam.

“security sector?” In which of these security fields is the impact of women’s perspectives being felt, and where does work remain to be done? What actions should be taken – nationally and regionally – to expand inclusion of diverse perspectives, build effective security sectors, and enhance good governance throughout the region?

The 39 participants from nine countries in the region discussed this topic from national, sub-regional, and region-wide perspectives. Participants were director-level representatives from different backgrounds including defense, foreign affairs, law enforcement, economic, social, and resource-related ministries. They came from Bangladesh, Fiji, Indonesia, Nepal, Papua New Guinea, the Philippines, Tonga, the United States, and Vietnam.

Some of the workshop findings included:

An effective security sector must be (a) comprehensive enough to recognize, plan for, respond and adapt to a wide range of security challenges,

and (b) inclusive enough to assure adequate representation of relevant viewpoints so that supported groups and communities have a sense of representation and ownership in security matters.

Those countries with inclusive national security institutions already in place validated the utility of such an approach; those with security sector development processes underway noted the opportunity to build inclusion into their upcoming strategies.

Policy level commitment, legal frameworks and regional/bilateral/multilateral cooperation frameworks on women which reinforce inclusiveness already exist; however, substantial gaps persist in implementation.

Top level leadership and political will is vital to success. Advocacy by men at all levels is a vital factor in furthering gender inclusion.

There is no need to reinvent the wheel; existing security sector development programs can be used as the entry point to enhancing inclusion.

SSD Workshop held in Jakarta



Indonesian MoD Secretary General Air Marshall Eris Herryanto (left) and U.S. Ambassador Scot Marciel open the workshop.

The Asia-Pacific Center for Security Studies together with the Indonesian Ministry of Defense and the Indonesian Defense University co-hosted a Security Sector Development Workshop in Jakarta, Indonesia Sept. 11-12 with the theme of “Building Consensus on Priorities in National Security Sector Development in Indonesia.”

U.S. Ambassador Scot Marciel was in attendance as Indonesian MoD Secretary General Air Marshall Eris Herryanto opened the workshop. In his remarks, the Secretary General explained that the workshop will not only enhance the understanding on national security, especially on the comprehensive management system in the context of a democratic country, but also function to increase the readiness to overcome threats Indonesia is currently facing.

According to workshop academic lead, Dr. Bill Wieninger, “This workshop was a continuation of the APCSS Security Sector Development (SSD) program which aims to strengthen the security sectors of the U.S. and our friends and partners in the region. The workshop brought together approximately 40 high-level security practitioners from a ‘whole of society’ perspective, including several agencies which don’t often get the opportunity to collaborate, for two days of discussions to enhance coordination and cooperation in addressing Indonesia’s security challenges.”

Workshop participants came from government bodies such as the Ministry of Defense, the Indonesian National Police, the Indonesian Military Headquarters, Parliament, the National Resilience Council, the Indonesian Defense University, and the Foreign Ministry, as well non-governmental groups such as Lesperssi, Propatria, and the University of Indonesia.

Senior speakers from various agencies in Indonesia addressed the participants in plenary sessions, and then the participants split up into groups to answer difficult questions designed to promote interagency dialogue and consensus on priority actions for Indonesia to take in enhancing its security sector.

“This workshop was a very worthwhile endeavor for APCSS, said APCSS Director Lt. Gen. (Ret.) Dan Leaf. “The Indonesian Defense Ministry and Indonesian Defense University were excellent partners who demonstrated an outstanding whole-of-society approach through a breadth of participation far beyond what we had in previous workshops. This ensured that a great deal was accomplished in a relatively short time.”



Dr. Herlina JR Saragih gives a presentation to the plenary.

Opportunities readily exist to enhance such efforts.

Culture, tradition and structural barriers are common inhibitors to inclusion. Education is recognized as a primary enabler of inclusion. Legal measures – both temporary and permanent — are often required to influence the necessary cultural transformation.

Actions need not focus on bringing women into the security sector, but on recognizing they are already there. As a corollary, quality – the merit and competencies of positions and of personnel – is more important than quantity.

According to APCSS Director and workshop lead, Lt. Gen. (Ret.) Dan Leaf, “The success of this workshop reinforces the APCSS commitment to the DoD role in the National Action Plan on ‘Women, Peace and Security.’ WPS has enabled the Center to address this key issue of inclusion,



Plenary session in progress.

to expand the participation a broader segment of the security community, and to increase our understanding through engagement with professionals like the participants in this effort. I am confident that the discussion and conclusions from Nha Trang will generate positive action in U.S. and other security communities.”

Looking at security through different ‘lenses’



“Understanding, Shaping & Adapting to the Asia-Pacific Regional Security Architecture” workshop participants pose for their group photo in front of APCSS.

The Asia-Pacific Center for Security Studies (APCSS) co-hosted a four-day seminar with the New Zealand Defence Force Command and Staff College (NZDF CSC) entitled “Understanding, Shaping & Adapting to the Asia-Pacific Regional Security



A New Zealand workshop participant discusses a topic in plenary.

Architecture.”

The four-day seminar, held Nov. 5-8, 2012, in Honolulu, was part of the NZDF CSC’s regional overview program. The seminar was developed to help participants understand and apply the concept of regional security architecture to analyze the complex sub-regional security dynamics in the Asia-Pacific and address key transnational security issues in the Asia-Pacific Region.

According to APCSS Academic lead, Dr. Rouben Azizian, the seminar introduced the Fellows to the concept of viewing security through different lenses or Regional Security Architecture. Through this conceptual view, Fellows discussed how regional security is influenced by the role of institutions in the Asia-Pacific; the role of major actors and their relationships, and the development of rules and norms.

According to one participant, “this week has provided us different lenses through which to view these (transnational) issues and, in doing so, provides a broader and more in-depth understanding of these from alternate standpoints.”

“Using this method helps us to see security more broadly and the dynamics involved,” said Azizian. “It emphasizes opportunities instead of simply focusing on challenges and issues.”

“The seminar also emphasized Security Sector Development which until recently was focused on developing nations. It is now being widely recognized and appreciated by countries such as Australia and New Zealand who are also trying to adjust their national security sector programs,”

added Azizian.

This multinational event included participation by 52 military and civilian representatives, primarily at 04-06 levels, as well as warrant officers. While the majority of participants were from New Zealand, other participants included officers from Australia, China, Indonesia, Malaysia, Papua New Guinea, Philippines, Republic of Korea, Saudi Arabia, Singapore, Thailand, and the United States.

In addition, a special half-day NZ/U.S. Warrant Officer and Senior Enlisted Leader forum was held with several on-island Senior Enlisted Leaders.

This is the second time in two years that the New Zealand Defence Forces’ Command and Staff College collaborated on a special seminar with APCSS. According to Azizian, “coming to Hawaii is more than just a trip to the U.S. for these Fellows. It’s part of a general, regional orientation. Here, they get the U.S. experience, a chance to visit U.S. Pacific Command, and gain a broader security perspective by coming to the Asia-Pacific Center. It is also a valuable opportunity for the U.S. and New Zealand to strengthen security cooperation.”

APCSS-ACSC Joint Global Security Seminar

Ten students from Australia's Command and Staff College (ACSC) attended "APCSS-ACSC Joint Seminar" on "Understanding, Shaping, and Adapting to the Asia-Pacific Regional Security Architecture." This five-day seminar was held on October 9-12, 2012 in Honolulu.

The students were part of the Global Security Issues elective within the ACSC's curriculum. The goals of the joint seminar were to analyze the complex traditional and non-traditional regional security dynamics in the Asia-Pacific; to gain a better understanding of the emerging regional security architecture and its effectiveness in addressing complex security issues; and to assess the role of Australia security sector in adapting to and shaping the regional security architecture.

APCSS subject matter experts provided presentations for the students' foundational knowledge and for a common frame of reference. APCSS-ACSC joint faculty teams facilitated small group discussions to assess how the complex web of security dynamics shapes the development of regional security architecture. One of the students commented "[t]his is the best course I have undertaken to outline the different [security] architecture [in the Asia-Pacific] and how these have been used in the past, where they sit now and what the options are for the future." Seminar discussions and debates culminated in an assessment of the current security landscape in the Asia-Pacific region and recommendations for how Australia should optimize its security sector to effectively operate in the rapidly changing security environment. ACSC students seemed to have enjoyed the learning environment at APCSS. One of students wrote "I would love to be educated in this environment for longer! Your commitment to delivering an effective adult learning environment is something that many other institutions could learn from."



MORE WORKSHOP NEWS

"Rebalance Implications for The State Partnership Program"

Apr. 23-25, 2013 in Honolulu

The three-day Senior Leaders Workshop 2013, "Partnering in the Rebalance," provided an opportunity to review and facilitate the USPACOM State Partnership Program in light of the rebalance to the Asia-Pacific with the goal of enhancing security cooperation efforts with seven key regional partners. Workshop participants included USPACOM and National Guard senior leaders and other SPP stakeholders from Washington, Alaska, Oregon, Guam, Idaho, and Hawaii. Participants were briefed on recent developments impacting theater processes and operations and were afforded opportunities to build valuable relationships while sharing, collaborating and learning from the experiences of fellow security cooperation practitioners.

"U.S-South Asia Leader Engagement: Charting the Water Future of South Asia"

Apr. 28 - May 3, 2013 at Cambridge, Mass.

APCSS partnered with Harvard Kennedy School and the Near East South Asia Center (NESAC) on a workshop to identify and assess the most important and most probable developments that will shape the 'water futures' of South Asia. This multilateral, five-day workshop, was the third iteration of a successful pilot program first run in May 2011 and focused on a more comprehensive, common and deeper understanding of regional and sub-regional perspectives of responsible officials and subject matter experts concerning the identified current and emerging set of water security issues.

"Maritime Cooperation in the Indo-Pacific Region: China, India, and U.S. Perspectives"

May 21-23, 2013 in Honolulu

The purpose of the workshop was to promote cooperation among key Asia-Pacific players by building a shared understanding of opportunities and risks in the maritime Indo-Pacific. This trilateral workshop focused on the three key issues: geopolitical challenges, transnational security concerns, and multilateral institution-building and cooperation.

The complex nature of maritime security challenges and interlocking economic interests require the development of common approaches and an overarching multilateral security framework for the maritime domain.

Check www.apcss.org for updated stories on these workshops.

Thailand outreach workshop focuses on security sector development

An Asia-Pacific Center for Security Studies (APCSS) outreach team conducted a workshop entitled “Interagency Collaboration to Counter Violent Extremism” in Hua Hin, Thailand July 9-13, 2012.

The purpose of the workshop was to assist the Thai government in accessing and further developing its’ security sector in countering violent extremism (CVE). A key objective of the workshop was to enable participants to develop specific recommendations for increased efficiency and effectiveness of the Thai Interagency or “whole-of-government” process. Additionally, the workshop was intended to help advance the important and long standing U.S. treaty relationship with Thailand.

A senior Thai military official in collaboration with the Joint United States Military Advisory Group Thailand (JUSMAGTHAI) and APCSS, devel-



Participants enjoy breakfast at the hotel restaurant before heading off to the workshop.



The workshop included participation by 40 Thai representatives from the Royal Thai Armed Forces, law enforcement agencies, and other ministries that comprise the Thai security sector.

oped this workshop to focus on the Thai security sector as it relates to CVE. The workshop included participation of 40 Thai representatives from the Royal Thai Armed Forces, law enforcement agencies, and other ministries that comprise the Thai security sector.

“Bringing participants from government interagency is one of the key objectives,” said Thai Army Col. Terdsak Dumkhum, director of intelligence division, Royal Thai Army Headquarters. “Working alone in a security atmosphere is impossible. So, by bringing us together and also to have a connection and relationship with APCSS, colleagues, and friends is very helpful for the future cooperation and collaboration. Not only for the economic purpose, but also for intelligence and security.”

One of the intended out-

comes of the workshop was to develop an agreed-upon summary of findings and next steps to assist interagency officials improve and enhance a Thai whole-of-government approach to CVE.

Another goal was to develop a defined, functional interagency process, to include roles and responsibilities for all Thai ministries, law enforcement agencies, military entities and nongovernmental actors involved in CVE.



Participants were excited to talk to their colleagues from various agencies for the first time.



A workshop participant discusses interagency cooperation during the plenary.

The workshop provided a forum for Thai sharing of security sector perspectives and critical thinking on a variety of issues associated with CVE. Participants seemed encouraged in having the opportunity to discuss and review the Thai interagency process for CVE.

Participants also noted the value of having such a wide variety of agencies involved in the discussions, indicating that it was a “first ever” opportunity to gain a broader perspective on the overall interagency process. In post workshop surveys, many participants indicated that their understanding of Thailand’s interagency process as related to CVE had improved signifi-

cantly. “Participating in the three days of activities in this workshop, were very, very beneficial to my current job and position,” Col. Terdsak continued. “First of all, I’ve been able to learn new things, especially the knowledge provided by the instructors of APCSS. The

small group discussions were very beneficial because we can hear a lot of knowledge and experience from the participants that come from the various agencies in Thailand. This is very worthwhile in terms of helping to dealing with violent extremism that are now very important, not only to Thailand, but to the region and a global perspective.”

While the participants felt that the process and policy for countering violent extremism is coherent across most agencies, they consistently acknowledged a need to improve that system, particularly in practice.

“I was frankly pleasantly surprised when we dealt fairly and profession-

ally with talking over various very serious issues and got a lot of candid responses – not necessarily candor about U.S.-Thai relations, but candor about what doesn’t work or didn’t work the last time around in their own government processes” said U.S. Army Col. (Ret.) John M. Cole, Jr., an observer at the workshop with more than 40 years experience in the region.



A strength of the APCSS outreach team is it evaluates and refines workshop effectiveness at the end of each day.

“We’re talking professional discussion and disagreement among people who are representing different Thai agencies. They were here because they were interested in the processes they were learning about, the context and the outcome of the workshop.”



APCSS Director Leaf and Thai Gen. (Ret.) Kasemsak Ploksawat are entertained by the answers given while testing the polling equipment at the Alumni Dinner in Bangkok.



APCSS Military Professor Col. Michael Lwin delivers a presentation during plenary.

Identity, cyberspace and their impact on national security

‘Cyberia: Identity, Cyberspace and National Security’ was a two-day workshop held Aug. 21-22, 2012 in Singapore. It was hosted by APCSS and the Defense Security Cooperation Agency’s Combating Terrorism Fellowship Program as part of its Alumni Continuing Engagement plan.

The workshop focused on the issue of identity and security in Southeast Asia. Participants examined national, ethnic and cultural self-representations in the cyber domain, the increasing impact on the social, political, economic development and security in the region.

“This workshop helped enhance thinking and build common perspectives related to the discourse on identity as a security issue,” said workshop lead Prof. Shyam Tekwani. “It also examined ways to strengthen and integrate whole of government approaches to mitigate the conflicts resulting from ethnic, religious or other identity constructions inimical to the security of the state. In time, this will succeed in fostering greater connectivity among the community of inter- and intra-state actors and elevate the level of intraregional coordination against identity-based extremism.”

Women are heavily in-



Women are heavily involved in this aspect of national security. Nearly 30% of the workshop participants were women.

involved in this aspect of national security. Nearly 30 percent of the workshop participants were women.

The thirty-seven participants included mid- to senior-level military and civilian government officials from a cross-section of agencies in five Southeast Asian nations (Indonesia, Malaysia, Philippines, Singapore, and Thailand) and subject matter experts from Australia, India, Iraq, United Kingdom, Malaysia, Pakistan, Singapore, and the

United States.

Participants engaged in active learning sessions where, through carefully focused and facilitated discussions, they made the following recommendations:.

- Strengthen areas of collaborative research by setting up national institutes to study identity and violence;
- Build collaborative linkages with other such institutes in the region, share intelligence, strengthen region-wide cooperation

among states, leaders, and organizations to create a greater understanding and political will and unity on identity issues;

- Identify and engage the silent majority; emphasizing identity issues through education, training and the media;
- Craft a progressive counter-narrative to the narratives put out by the aggrieved.

According to one participant, “For me, the most long-lasting value of this workshop is the significance of the topic discussed and the realization that major conflicts are really identity-based. And the social media can be pivotal tool to cause or mitigate the conflict. The content (subject matter expert’s presentations) was very substantial and informative. Furthermore, the method used was effective, particularly the management of time vis-à-vis the schedules.”



More than 40 international security practitioners gather for a group photo during the ‘Cyberia: Identity, Cyberspace and National Security’ workshop.

Maritime Security Challenges 2012

Maritime Security Challenges (MSC) 2012, the fifth iteration in the successful MSC conference series, took place in Victoria, BC, Canada from Oct. 1 - 3, 2012. MSC 2012 was presented by Royal Roads University in cooperation with Maritime Forces Pacific of the Royal Canadian Navy and the Asia-Pacific Center for Security Studies. APCSS professors Dr. Justin Nankivell and Ms. Jessica Ear led panel discussions.

The purpose of the workshop was to bring together maritime security practitioners, academics, and security operators from around the world to discuss contemporary maritime challenges. Senior attendees included the First Sea Lord and Chief of Naval Staff, Royal Navy (UK); Commander Royal Canadian Navy; Chief of Naval

Operations, Colombia, alongside approximately 20 two- and three-star retired and serving naval operators from Canada, the United States, the United Kingdom, Singapore, South Korea, Thailand, Australia, New Zealand, and Malaysia.

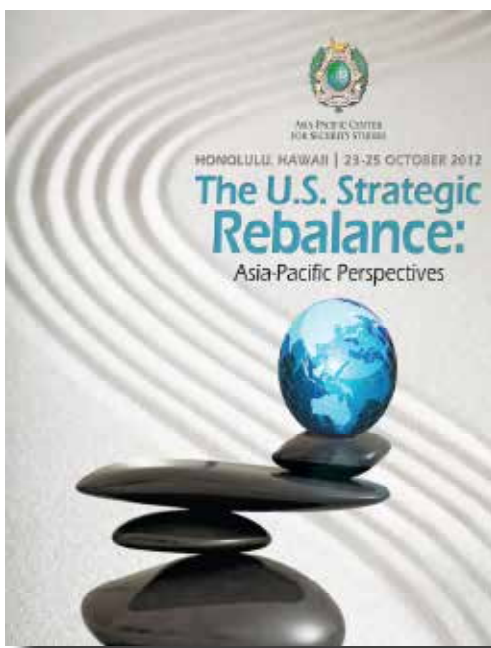
Conference topics included: the role of aircraft carriers in global security; decision-making in crisis situations; the illegal movement of people and illicit cargoes at sea; navies in the current age of austerity; security issues in the Gulf of Guinea; maritime applications of unmanned and autonomous vehicles; and shipbuilding and future naval requirements.

APCSS supported the workshop by contributing two subject matter experts as moderators and providing two APCSS alumni as SMEs (Dr. Probal

Ghosh - India; Colin Smith - New Zealand) to demonstrate the role of APCSS' Communities of Interest as a continuous resource for connecting security practitioners across the region.



Rebalancing to the Asia-Pacific



Regional interest in the U.S. strategic rebalance served as the impetus to create a venue to examine the context, intent and implications of the rebalance effort to the Asia-Pacific region. Workshop attendees included select participants from governments in the region generally at the flag officer and deputy assistant secretary level or higher; subject matter experts from academia, media, and private sector; and designated U.S. defense and diplomatic officials.

A total of 32 participants (7 U.S., 25 non-U.S.) from Australia, Bangladesh, China, India, Indonesia, Japan, Republic of Korea, Malaysia, New Zealand, Pakistan, Philippines, Singapore, Thailand, and Vietnam attended. Regional organizations included ASEAN,

Shanghai Cooperation Organization, and Pacific Islands Forum. (China and India participants were not government officials).

This workshop provided the opportunity to discuss the “what” and the “why” of the rebalance from the perspectives of defense, economics and diplomacy. As other countries also rebalance to and within Asia, the workshop also explored how their actions affect the U.S. effort.

Participants considered second-order actions and cooperative efforts and how associated plans should be developed. Finally, the workshop enabled discussion on the effectiveness and visibility of U.S. diplomatic and economic efforts and whether the rebalance is perceived as more than simply defense-oriented changes.

OFF THE BEATEN TRAIL IN THE ASIA-PACIFIC



(clockwise from top) Girls play in a small village in Laos. Young monks in training pause curiously for a photo. Water buffalo are still used to plow the fields. A small boy pounds a fruit to extract dyes used in paint. An offering being made to passing monks in Laos.



(clockwise from top) A Buddhist monk walks the beach for offerings in Hua Hin. Chinggis Khaan statue in Sukhbaatar Square, Ulaanbaatar. Lightening strikes on the horizon in downtown Bangkok. A father and child look for a ride along the roadway in Ulaanbaatar.

PROMOTIONS

BANGLADESH

Mizanur Rahman Sha-meem, CSRT06-3, was promoted to colonel and appointed Commanding Officer.

ATM Rezaul Hasan, CSRT06-3, was promoted to commander.

Abu Belal Muhamad Shafiul Huq, TSC12-2, was promoted to lieutenant general and assigned as the Principal Staff Officer in the Armed Forces Division of the Prime Minister's Office.

Surgeon Commander Muhammad Moinuddin, EC06-2, was promoted to brigadier general and assigned as Director Medical Service.

Jalal Khan, ASC12-2, was promoted to brigadier general.

CANADA

David Finch, ASC11-1, was promoted to commander.

CHILE

Augusto Scarella, ASC09-2, was promoted as general secretary.

COMOROS

Youssef Idjihadi, EC04-3 and CSRT05-2, was promoted to colonel and nominated as Defence Chief of Staff.

FIJI

Jay Suka, ASC11-2, was



Mr. Md. Shamimuzzman (Bangladesh), ASC12-2, and his wife recently celebrating the birth of their first child, a baby boy named Rafiuzzaman.

promoted as Provincial Administrator.

INDIA

Lieutenant General Dalbir Singh, EC05-2, was promoted as General Officer Commanding in Chief of Indian Army.

Dr. Ashok Behuria, SSTR06-1, was promoted as Head of South Asia Center at the Institute for Defence Studies and Analyses.

Kuldip Singh Sheoran, ASC11-2, was promoted to Inspector General.

INDONESIA

Muhammad Zamroni, ASC09-1, was promoted to colonel.

Vice Admiral M. M. Marsetio, SEC07-1, was promoted to Chief of Navy.

Afrizal Hendra, ASC11-1, was promoted to colonel.

JORDAN

Mohammad Salameh Alj-boor, CSRT11-1, was promoted to brigadier general.

KOREA

Chang, Kyeong-Seok, EC06-2, was promoted to major general.

LAOS

Vilatsone Visonnavong, CSRT12-1, was promoted as Deputy Director of the United Nations for Political and Security Affairs Division.

MADAGASCAR

Dominique Rakotozafy, EC99-2, was promoted to major general.

NFN Rakotomalala, EC03-2, was promoted to major general.

Jean Adolphe, CSRT08-1, was promoted to major general.

Samitiana Rabeharindranto, EC99-1, was promoted to brigadier general.

Colonel Ralaialomady, EC05-1, was promoted to brigadier general.

Bruno Rakotoarison, EC02-2, was promoted to brigadier general.

Amarbayasgalan Shambaljamts, ASC12-2, was promoted to colonel.

MALDIVES

Ahmed Shiyam, EC99-1 and TSC12-1, was promoted to major general.

Ahmed Saudee, CCM11-1, was promoted to assistant commissioner of police.

Abdulla Phairoosch, CCM11-1, was promoted to assistant commissioner of police.

MONGOLIA

Jambaa Badambazar, EC08-1 and CSRT05-1, was promoted to brigadier general.

Chuluun Battulga, EC98-2 was promoted to colonel.

Ganbayar Jargalsaikhan, CSRT08-2 was promoted to major.

MOZAMBIQUE

Ricardo Macuvele, CSRT12-1, was promoted to colonel.

NEPAL

Eak Narayan Aryal, CCM10-1, was promoted as Joint Secretary

Jeevan Kumar Thapa, ASC11-1, was promoted to Assistant Inspector General Police.

Gopal Mishra, ASC09-2, was promoted as Senior Superintendent of Police.

Binod Singh, CSRT09-1, was promoted to Additional Inspector General of Police.

Dinkar Shumsher Rana, EC08-1, was promoted to Additional Inspector General of Police.

Pushker Nath Regmi, EC05-3, was promoted to Additional Inspector General of Police.

PAPUA NEW GUINEA

Mark Goina, ASC11-2, was promoted to colonel.

Kisokau Powaseu, ASC10-2, was promoted to lieutenant colonel.

PHILIPPINES

Lina Sarmiento, EC05-3, was promoted to Police Director.

Jeffrey Delgado, EC01-1, was promoted to major general.

Colonel Felix Castro, EC06-2, was promoted as Chief of Staff at the Defense Academy.

SRI LANKA

P.D.K.T. Jayasinghe, CSRT06-2, was promoted to air commodore.

THAILAND

Peerapong Doungamporn, CSRT05-1, was promoted to police major general.

Ms. Sansanee Sahu-sarungsi, EC01-1, was promoted and appointed Deputy Director.

Ms. Pensom Lertsithichai, ASC11-1, was promoted to Counselor.

Kanobsri Gesorn, ASC09-2, was promoted to senior colonel.

TIMOR-LESTE

Salustiana de Vasconcelos, ASC11-1, was promoted to captain.

UNITED STATES

Martin Pangelinan, APOC11-1, was promoted to colonel.

Russell Holske, EC06-2, was promoted to Chief of Pharmaceutical Investigations.

VIETNAM

Vu Tien Trong, TSC11-1, was promoted to major general.

Luong Van Manh, ASC10-1, was promoted to lieutenant colonel.

POSITION CHANGES

AFGHANISTAN

Noorullah Ahmadzai, TSC11-1, is serving with the United Nations Development Program.

Abdul Qadir Alimkhail, CCM11-1, is posted as Charge d' Affairs of the Afghan embassy in Brazil.

AUSTRALIA

Ingrid Laslett, CCM11-1, is working with the United Nations' Department of Political Affairs.

BANGLADESH

Ms. Abida Islam, EC07-2, was appointed Deputy High Commissioner.

Mr. Kamrul Ahsan, EC00-3, is serving as the High Commissioner of Bangladesh to Canada.

Tarikul Islam, ASC09-2, is the Political Counselor at the Bangladesh Embassy, Tripoli.

Joint Secretary Md. Sirajul Haider, ASC10-2, enrolled in the National Defence College of Bangladesh.

BHUTAN

Karma Thinlay, ASC09-2, is serving as Minister Counsellor to the embassy in Delhi, India.

CHINA

Mr. Zheng Xuefang, EC02-3, is Counsellor for the People's Republic of China to ASEAN.

COMOROS

Ambassador Ahmed Abdallah, EC05-2, has been posted as Ambassador, Deputy Permanent Representative to the United Nations in New York.

Colonel Salim Ibrahim, EC05-3, was appointed Deputy Chief of Defence Staff.

ETHIOPIA

Colonel Sanjaya Singh Bhandari, CSRT11-1, was appointed Deputy Chief of Joint Border Verification and Mechanism.

FIJI

Pariniappa Goundar, ASC11-2, was appointed Director Cooperate Support Services.

Ambassador Esala Teleni, SEC06-1, has been appointed concurrent, non-resident ambassador to North Korea.

Akuila Bulivono, ASC10-1, is the Correction Advi-

continued on next page

POSITION CHANGES

sor to the State Director of Prison in Yambio.

Kameli Vakalevulevu, ASC10-1, will serve again with the Fiji Corrections Service.

Auta Moceisuva, ASC09-2, is the Regional Supervisor at the Western Bhar El Gazal and in South Sudan.

FRANCE

Vice Admiral Jean-Louis Vichot, TSC09-2, was appointed Director, French Navy High Studies Center.

Brigadier General Alain Le Roux, TSC10-1, was appointed Director, Military Health Service.

HONG KONG

Steve Carruthers, TSC12-2, is Deputy Regional Commander of the New Territories South Region.

INDIA

Vishnu Prakash, EC96-1, was appointed Ambassador of India to South Korea.

Commodore (Ret.) Utpal Vora, EC07-2, is serving as President of SKIL Group Advance Systems Pvt. Ltd.,

Sanjiv Arora, EC05-1, was appointed Ambassador to Qatar.

Colonel Arun Rastogi, ASC10-1, was posted to the United Nations Field Hospital in Goma.

INDONESIA

Anggiat Napitupulu, CCM10-1, is Head of Office to a district immigration office.

Air Commodore Hasan Londang, TSC11-2, is the Head of the Aeronautical Division.

Air Commodore Hari Haksono, EC06-2, is Head of the Air Force Central Hospital.

Colonel Sunoto Rakimin, EC07-1, was appointed the Indonesian Defense Attaché to Laos.

Colonel Asep Iwan Surtiwa, ASC09-2, has been appointed as Commandant for Logisti Cabinet of the President of the Transition.

Lieutenant Colonel Rika Chan Kan, EC08-2, is supporting the United Nations Mission CivPol.

Colonel Marcellin Henri Michel, CSRT08-1, was appointed Commandant of the 7th Military Region in Antsiranana.

MALAYSIA

Brigadier General Jaafar Kasim, EC01-2, was appointed Malaysia Defence Attaché in Washington D.C.

MICRONESIA

Mr. Herman Semes, EC01-

3, is working as a Senior Research Subject Matter Expert at the Naval Postgraduate School.

MONGOLIA

Ms. Batchimeg Miged-dorj, EC01-1 and SSD10-2, was elected as a Member of Parliament, representing the Democratic Party of Mongolia.

Ms. Enkhgerel Enkhtevshin, ASC10-2, is serving as a parliamentary aide.

Enkhbold Zandakhuu, SSD10-2, was selected as Chairman of Parliament.

Erdenebalsuren Damdin, EC05-3, was selected as Justice, Supreme Court.

Mashbat Otgonbayar, EC00-1 and SSD10-2, is Vice Director of the Institute for Strategic Studies.

Galsan Jamts Sereeter, EC98-1, SSRT07-1 and HDAC08-1, is working as Director, Mongolian Resource Corporation.

Mr. Tsegedel Turmandakh, ASC09-1, is working at the National Emergency Management Agency.

Colonel Boldbat Khasbazar, EC01-1, is Defense Attaché of the Embassy of Mongolia in Washington D. C.

Colonel Altankhuu Baidarch, EC06-3, was appointed Deputy Head of the General Authority for Border Protection.

Colonel Myagmardorj Tsend, ASC12-2, was appointed Chief of Administration and Foreign Relations Department, General Authority for Border Protection.

Major Chuluunbat Sharkhuu, ASC12-1, was appointed as Senior Officer for Service Readiness, General Authority for Border Protection.

NEPAL

Lieutenant Colonel Pradeep Jung KC, CSRT08-3, is working as the Head of Protocol for the United Nations Stabilization Mission in Haiti.

Colonel Sanjaya Singh Bhandari, CSRT11-1, is Deputy Chief of Joint Border Verifications Monitoring Mechanism in the United Nations Interim Security Force in Abyei, South Sudan.

Lieutenant General Gaurav Shumsher Rana, EC99-1, was appointed Chief of the Nepal Army.

Kosh Onta, CSRT07-1, was appointed Chief of Nepal's Armed Police Force.

Brigadier General Ramin-dra Chhetri, CSRT06-1, was posted as Director, Research and Development Directorate.

The Thai APCSS Alumni Association co-hosted a one-day seminar on 29 March in Bangkok regarding the U.S. Rebalance in the Asia-Pacific and its potential impact on Southeast Asia and Thailand.



mander of the 9th Infantry Division.

Colonel Joselito Kakilala, EC08-2, is the 903rd Brigade Commander.

Lieutenant General Emmanuel Bautista, SSD10-2, was appointed Chief of the Armed Forces.

Colonel Cirilito Sobejana, ASC10-2, was posted as Chief of Staff, United Nations Disengagement Observer Forces.

Professor Rommel Banlaoi, EC99-3 and CSRT09-2, was appointed Editor and Vice President for Journal Operations of Homeland Voice.

Lieutenant Colonel Edgard A. Arevalo, C12-01, was selected as the new Commander of the Civil Military Operations Group, Philippine Navy.

SINGAPORE

Major General Ng, Chee Meng, SEC07-1, was selected as the next Chief of Defence Force.

NEW ZEALAND

Group Captain John Cummings, EC04-3, has been appointed New Zealand Defence attaché to nine Middle East countries.

PAKISTAN

Javed Akhtar, ASC09-2, joined Allama Iqbal Open University, Islamabad as Advisor Information Services.

Air Commodore Tanweer Nazim Siddiqui, EC02-3, was deputed as Senior Directing Staff to establish a National Defence College in Harare, Zimbabwe.

Brigadier General Zaheer Babur, SSTR07-1, is serving as Director of Projects for the development of infrastructures at the Pakistan Headquarters.

Mr. Rasheed Khalid,

EC05-2, was selected to serve as Chairperson, Department of Defense and Strategic Studies, Quaid-iAzam University, Islamabad.

Mr. Hamayou Khan, EC08-2, received a 3-month Fellowship in Germany to study Regional Security post 2014 in Afghanistan and South Asia.

PALAU

Elias Chin, SEC05-3, was elected to the Palau National Congress as Senator.

PAPUA NEW GUINEA

Mr. Gary Juffa, EC 07-2 and TSC 10-1, former Customs Commissioner, was elected to Oro Provincial Parliament seat.

Francis Tokura, CCM12-1, is heading the Human

Resources division at Police Headquarters.

PHILIPPINES

Commodore Eduardo Gongona, EC05-1, was appointed District Commander of Coast Guard in Southern Luzon.

Lolita Capco, EC08-2, was assigned to the Philippine Embassy in Brussels as First Secretary and Consul.

Colonel Cirilito Sobejana, ASC10-2, is the Group Commander of the Civil-Military Operations Group.

Major Abdurasad Sirajan, SSTR06-1, was appointed the Action Officer for Western Mindanao.

Captain Aurelio Rabusa, ASC11-1, was posted as Deputy Commander, Naval Sea Systems Command.

Colonel Felix Castro, EC06-2, is Deputy Com-

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POSITION CHANGES

SOLOMON ISLANDS

Ms. Fiona Indu, ASC11-1, is undertaking a Fellowship with the United Nations Division of Law of the Sea and Ocean Affairs in New York.

SOUTH AFRICA

Mfanelo Bongco, CSRT11-1, is the new Defence Advisor to Kenya.

Colonel Bill de Pinho, CCM10-1, was appointed the new Officer Commanding of the Joint Air Reconnaissance Intelligence Centre.

SRI LANKA

Air Vice Marshal (Ret.) Tilak Dissanyake, EC08-1, was appointed Supply Chain Manager for Silvermill Holdings.

Vice Admiral Jayanath Colombage, EC06-3, has been selected as Chief of Sri Lanka Navy.

Savitri Panabokke, EC06-2, is serving as Minister Counsellor at the Embassy and Permanent mission of Sri Lanka in Vienna, Austria.



Air Vice Marshal Kolitha Gunatilleke, EC04-2, is the Chief of Staff of the Sri Lanka Air Force.

Air Marshal Harsh Abeywickrama, EC03-3, is the Commander of the Air Force.

TAIWAN

Mr. Mingchun (Bruce) Chen, ASC11-1, was appointed Deputy Director General of the Taipei Economic and Cultural Office in Boston.

Captain Hsiu-Chieh (Alex) Sung, ASC10-1 and APOC11-1, is serving as Director (Chief of Staff) of Vice Defense Minister's office.

THAILAND

Medha Promthep, EC98-2, was appointed Ambassador

to Paraguay.

Phothong Arunrung, EC01-3, will serve in the Royal Thai Embassy in Brussels.

Senior Colonel Nattawut Sabyeroop, EC02-3, is serving as the Military Adviser to the Permanent Mission of Thailand to the United Nations.

Captain Pinyo Tolieng, CSRT08-2, is serving as the Naval Attaché at the Royal Thai Embassy in Yangon, Myanmar.

Vasin Ruangprateepsaeng, EC02-3, was appointed Minister, Royal Thai Embassy, Canberra, Australia.

Sansanee Sahussarungsi, EC01-1, is working as Director of International Economic Policy Division at the Department of International Economic Affairs.

APCSS alumni in Vietnam recently had a chance to get together. Lt. Gen. Leaf and an APCSS team were in Hanoi following the completion of a workshop held in Nha Trang. APCSS has 107 alumni from Vietnam.

TIMOR-LESTE

Francisco da Costa Guterres, SEC08-2, was reappointed by the Prime Minister to Secretary of State-Security.

UKRAINE

Colonel Andrii Bilenkyi, TSC11-1, has been appointed Chief of Foreign Cooperation Section in Ministry of Defence.

Colonel Andrii Bilenkyi, TSC11-1, completed his tour as Defence Attaché in Beijing and has been appointed Chief of Foreign Cooperation Section in Ministry of Defence.

UNITED STATES

Lieutenant Colonel Patrick Simon, APOC07-3, was reassigned as the Commanding Officer, Marine

Corps Detachment, Defense Language Institute.

Peter Dyksterhouse, APOC08-1, has been reassigned to USS Whidbey Island.

Terry Daru, EC01-1, is performing temporary duty at the Narcotics Affairs Section of the U.S. embassy in Bangkok.

Lieutenant Colonel Ryan Cecil, CCM08-3, was selected as Commander, 514th Operations Support Squadron.

Lieutenant Colonel John Lloyd, ASC11-2, was selected as Commander, 19th Engineer Battalion.

Christopher Sloan, CSRT12-1, is the Deputy Director of the Information Support Team at the U.S. Embassy, Sri Lanka and Maldives.

David Louis Mitchell, CSRT12-1, is Supervisory Special Agent of Miami's T-7 Joint Terrorism Task Force.

Commander Daniel Linquist, APOC10-2, is attending the U.S. Army War College.

Major Marc Esteppa, CSRT10-1, is attending the Naval Staff College.

Jeffrey Van Nest, CSRT11-1, transferred to the Minneapolis Field Office as a Supervisory Special Agent.

Commander Chris van Avery, military professor at APCSS, was assigned to the

JUSMAG Philippines.

Major Dawood Luqman, APOC08-2, is the Chief, Office of Defense Cooperation at the U.S. Embassy, Kathmandu, Nepal.

Lieutenant Colonel Hugh Curtright, EC08-2, is working for Southern Command in Intelligence Plans.

Mr. Joseph Yun, EC04-3, is Acting Assistant Secretary for East Asian and Pacific Affairs, U.S. Department of State.

Major Brian Middleton, CCM08-2, is a Battalion Operations Officer in Twenty-nine Palms, California.

Commander Noel Dahlke, EC08-1, is the Director for Exercise Development at the Naval Mine and Anti-Submarine Warfare Command.

Lieutenant Colonel Gabe Griess, CCM10-1, is Commander of the 571 Mobility Support Advisory Squadron.

VIETNAM

Le Duc Luu, EC02-2, was appointed Ambassador Extraordinary and Plenipotentiary to the Republic of Bulgari.

Ta Duy Chinh, CCM10-1, was appointed Ambassador of Vietnam to the State of Israel.

Dr. Ta Minh Tuan, EC06-3, is Director General and Assistant to the Deputy Prime Minister.

RETIREMENTS

CANADA



Rear Admiral Nigel Greenwood, EC00-3, recently retired from the Navy.

CHILE



Captain Francisco Fierro, EC05-1, retired from the Navy and is working as the Security Manager for Monticello, Casino.



Captain Juan Pablo Ternicien, EC05-3 and CCM08-2, retired from the Navy and is now working as the lead for e-learning at the Navy War College.

INDIA



Deputy Inspector General Bikram Keshari Patasahani, ASC10-1, retired from the Coast Guard and is working as a General Manager in Jindal Steel and Powers Ltd.



Commodore S. C. Kabra, EC08-2, retired from the Air Force and is now teaching

at the National Institute of Medical Sciences as Professor in Community Medicine.

LEBANON



Khaled El Alieh, ASC09-1, was promoted to General. He subsequently retired from the military.

MALAYSIA



AB Rakib Ahmad, CSRT09-2, retired from the National Security Council.

MONGOLIA



Major General Erdenebat Balgan, TSC09-1, retired from the military and he is working as an analyst at the Institute for Defense Studies.

PAKISTAN



Brigadier General Bader Uz Zaman, EC05-3, retired from the military and is now leading

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RETIREMENTS

his family's Agriculture and Agro industries.



Captain Nasir Dhoon Hussain, EC06-1, retired from the Navy.



Lieutenant Colonel Muhammad Abrar Ismael, CCM08-2,

retired from the military, he continues to work as Director in the Earthquake, Reconstruction and Rehabilitation Authority.

SRI LANKA



Rear Admiral Kithsiri Weerakoon, EC08-2, retired from the Navy.

TAIWAN



Captain Chi-Lun Sheng, EC04-2, retired from the Fleet Command Navy.

UNITED STATES

Colonel Kenneth "Tiger" Hession,



APOC10-3, retired from the Air Force.



Lieutenant Colonel Dean Orfield, CCM08-3 and APOC10-2, retired from

the Air Force.



Colonel Kelly Fletcher, APOC12-1, retired from the U.S. Air Force and is

now working as the Chief of Staff for the Joint POW/MIA Accounting Command.



Ms. Susan Stahl, EC06-1, retired from the U.S. State Department.



Lieutenant Colonel Christian Isham, EC05-3, retired from

the Marine Corps and is

now working as Assistant Chief of Staff, for the Joint Inter Agency Task Force West, U.S. Pacific Command.



James Myers, CSRT05-2, retired from the U.S. Customs

and Border Protection.



Byron Shorter, EC02-1 and CSRT05-2, retired from the Navy.

VIETNAM



Ambassador Le Van Bang, PRS09-1, retired from Foreign Service.

Alumni Associations

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 Cambodia*
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 Chile
 China
 Colombia
 Comoros **
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 Jordan
 Kazakhstan
 Lao PDR
 Lebanon
 Madagascar**
 Malaysia
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 Marshall Islands
 Mauritius**
 Micronesia
 Mongolia
 Mozambique
 Nepal
 New Zealand
 Pakistan
 Palau
 Papua New Guinea
 Peru
 Philippines
 Republic of Korea
 Russia & Far East Russia
 Samoa
 Singapore
 Solomon Islands
 Sri Lanka
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 Thailand
 Timor-Leste
 Tonga
 Tuvalu
 Vanuatu
 Vietnam
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* Informal group
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Moderator: Ms. Mary Markovic

Regional Security Cooperation Mechanisms
Moderator: Dr. Rouben Azizian

Building Communities of Interest

Integral to the APCSS mission is the building of Communities of Interest (COIs) to advance security cooperation. By educating, connecting and empowering our Fellows, we create opportunities and an environment for these communities, both actual and virtual, to flourish. There are various types of COIs, including but not limited to the popular alumni associations which are comprised of groups of alumni linked together by country or location; there are COIs founded by function which tie groups of alumni together based on

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similar functions or careers such as police, lawyers, doctors, public affairs specialists, etc.; and COIs are also categorized by security issue.

APCSS Fellows and alumni often seek to enrich their knowledge of and capacities for certain security-related issues. Similarly, many participants discover aspirations for engaging brand-new security issues. Whether enhancing one's established forte or venturing into fresh areas of concern, APCSS COIs are designed

to stimulate discussion and collaboration that satisfies both objectives. Participation in these communities is not limited to actual, person-to-person contact, virtual communities thrive on-line, in secure portals like APCSSLink. To clarify understanding of security-issue-related communities, we offer a closer look at the following COIs currently supported by APCSS faculty and staff and encourage your participation in areas that match your interests or goals.

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Asia-Pacific Chiefs of Defense

A number of Chiefs of Defense attending the annual U.S. Pacific Command Chiefs of Defense Conference Nov. 6-8, 2012, were also graduates of the Asia-Pacific Center for Security Studies. Pictured here with PACOM Commander Admiral Samuel J. Locklear (center) are: Brigadier General Francis Agwi (TSC10-2) of Papua New Guinea; General Eth Sarath (SEC08-2) of Cambodia; General Tserendjidiin Byambajav (TSC12-2) of Mongolia; Major General Ahmed Shiyam (TSC12-1 and EC99-3) of the Maldives; and, Brigadier General Tau'aika Uta'atu (SEC05-3) of Tonga. Missing from photo is General Gaurav S.J.B. Rana (EC99-1) of Nepal.

*Please don't forget to contact the Outreach and Alumni Coordination Branch at
AlumniDivision@apcss.org
if you have been promoted, changed job positions, or moved.*

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