



Asia-Pacific Center for Security Studies

# CURRENTS



Changing the World

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# CURRENTS

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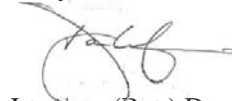
## APCSS curriculum inspires Fellows to 'Change the World'

To lead off ASC 14-3, I put some photos to the song, "Who We Are" by (the) Imagine Dragons. I always enjoy doing this on the first day of our long courses, and for their commencements. My intent with this song is two-fold: to introduce our people and the Center; and put forth the hypothesis that the Fellows of ASC 14-3 can and will change the world for the better.

The song includes the chorus, "They say we're crazy..." Some think we are crazy at APCSS to believe we can actually

change the world. But, I have seen a lot of evidence we can, and we are. This change is the result of the collective efforts of staff, faculty, Fellows, and workshop participants. This issue of Currents chronicles some of that positive change and is intended to inform and inspire your future efforts.

Sincerely,



Lt. Gen. (Ret.) Dan Leaf  
Director, APCSS



See APCSS impacts highlighted on pages 20-23



APCSS Director Lt. Gen. (Ret) Dan Leaf and Korea National Defense University President Lt. Gen. Park Sam Deuk sign an education cooperation memorandum of understanding.

## *APCSS, KNDU agree to improve security education cooperation*

Asia-Pacific Center for Security Studies Director Lt. Gen. (Ret.) Daniel Leaf and Korea National Defense University President Lt. Gen. Park Sam Deuk signed a memorandum of understanding to improve cooperation between the two organizations Sep. 2.

The memorandum's intent is to advance security cooperation in the Asia-Pacific region by fostering closer relations between the two institutions.

They have agreed in principle to an exchange of faculty members and joint participation in education and training courses, and seminars and workshops offered by each institution.

At the signing ceremony, an alumnus of the Comprehensive Crisis Management 14-1 course, ROK Fellow Col. Sang Sun Park, was recognized with an award for his role as a catalyst to bring the two institutions together to sign the MOU.

## **Director extends for 2 years**

### **General Leaf to stay through 2017**

Retired U.S. Air Force Lt. Gen. Dan "Fig" Leaf will continue to serve as the Director of the Asia-Pacific Center for Security Studies through January 2017 after recently being approved for an extension.

In a memo to Center staff he stated: "I'm honored to have another two years to work with all of you, changing the world as we go."

Leaf has served as APCSS director, a U.S. Department of Defense Institute that addresses regional and global security issues, since January 2012.

The two-year extension was approved by the Office of the Under Secretary of Defense for Policy with concurrence from U.S. Pacific Command and the Defense Security Cooperation Agency. DoD policy allows for individuals to serve as regional center director for three years with up to two two-year extensions for a maximum of seven years.

## **Tekwani furthers APCSS joint venture with Marshall Center**

Shyam Tekwani, an Asia-Pacific Center for Security Studies faculty member, took part in a joint counterterrorism course at the George C. Marshall European Center for Security Studies in Garmisch-Partenkirchen, Germany, in July.

Tekwani served as a seminar leader and lecturer for the Program on Terrorism and Security Studies course.

The professor described the event as a "defining moment" for a more effective partnership between the two (GCMC and APCSS). He said he will use his course experience to advocate continuing the exchange between the APCSS and Marshall Center.

Tekwani's academic focus is on terrorists' and insurgent groups' use of new media technologies.

# APCSS publishes Women, Peace & Security Strategy

In April, the Asia-Pacific Center for Security Studies unveiled a new strategic policy statement in support of the National Action Plan on Women, Peace, and Security (WPS).

The strategy outlines APCSS' commitment to foster an inclusive security sector through engagement and executive education of security practitioners in the Asia-Pacific Region.

According to Lt. Cmdr. Daravanh Kollasch, APCSS' WPS program manager, "Our goal is to promote, through awareness and advocacy, women's participation in the security sector in all efforts related to building a sustainable and lasting peace.

"These efforts include conflict prevention, conflict



During ASC 14-1, three Fellows completed special projects related to Women, Peace and Security. Pictured with WPS project leads Lt. Cmdr. Dara Kollasch (*left*) and Dr. Lori Forman (*right*) are (*left to right*) Deputy Police Chief Jean Salvador (Philippines), Lt. Col. MD Masum (Bangladesh), and Sri Rumiati (Indonesian National Police).

management and resolution, as well as post-conflict relief and recovery."

The new WPS strategy clearly states how the program goals and objectives

will be implemented within the overall APCSS program of executive education courses and workshops.

These goals include ensuring WPS elements are

incorporated into the curriculum; promoting and maintaining a WPS community of interest; and reaching a goal of 20 percent female participation in all APCSS resident courses.

Directed by Executive Order, the goal of the National Action Plan on Women, Peace, and Security is "to empower half the world's population as equal partners in preventing conflict and building peace in countries threatened and affected by war, violence, and insecurity."

For more detail on the APCSS WPS strategy, visit [http://www.apcss.org/wp-content/uploads/2014/04/WPS-STRATEGY\\_MIS-SION-STATEMENT\\_FINAL-23APR2014-web-version.pdf](http://www.apcss.org/wp-content/uploads/2014/04/WPS-STRATEGY_MIS-SION-STATEMENT_FINAL-23APR2014-web-version.pdf).

## Center partners with Hawaii orgs on disaster cooperation

With an eye on enhancing disaster risk management and cooperation, the Asia-Pacific Center for Security Studies partnered with three Hawaii-based organizations in crisis education, research and training in recent courses.

This partnership with the Center for Excellence in Disaster Management and Humanitarian Assistance (CFE-DMHA), the Pacific Disaster Center (PDC), and the National Disaster Preparedness Training Center (NDPTC) at the University of Hawaii are based on a letter of undersigning signed by all four organizations in November 2013.

The four centers collaborated most recently during the Jan. 9 to Feb.

13 Advanced Security Cooperation Course 14-1 and the April 10 to May 14 Advanced Security Cooperation Course 14-2. Each organization provided a subject matter expert to teach in the four-part elective titled "Disaster Risk Management and Cooperation".

NDPTC's Gregg Nakano introduced fundamentals of risk assessment for disaster planning; Dr. Imes Chui, CFE-DMHA, discussed the importance of investment in risk reduction; PDC's Dr. Heather Bell focused on information use for enhanced decision making; and APCSS professor Jessica Ear emphasized strategies and mechanisms for effective disaster coordination.

Fellows attending ASC 14-1 praised the team's efforts, with one commenting, "I enjoyed the guest speakers that were brought in to contribute to the course. They provided a lot of good information about managing risk that I will be able to apply beyond just disaster scenarios."

Another Fellow commented, "We had different lecturers...and all of them were professional and knowledgeable, (and) successfully prompted us to concise and meaningful discussions. It was a very good elective."

The APCSS plans to continue this educational collaboration in future courses and programs.

# Center professors teach aboard USS Carl Vinson

*Conduct security education while learning Navy sea ops*

Two professors with the Asia-Pacific Center for Security Studies “got underway” with the USS Carl Vinson (CVN-70) in San Diego Aug. 21-30 as part of the Navy’s Regional Security Education Program.

Dr. Christopher Snedden and Dr. Virginia Watson were aboard the aircraft carrier for eight days in waters off California and Hawaii. They were joined on the faculty team by Mark Huber, Naval Postgraduate School, and Dr. Robert Took of Townsend University.

Watson lectured on China and the South China Sea, Southeast Asia, and the Philippines; Snedden addressed South Asia topics; Humber and Rook teamed up on Middle East and South-west Asia issues.

Pilots flew Watson and Rook by helicopter to the USS Dewey (DDG 105), where Watson briefed the commanding officer and crew on the Philippines and cultural awareness in Southeast Asia and Hong Kong.

The four took part in a program created and conducted by the Naval Postgraduate School, located at Monterey, Calif. The RSEP is designed to build strategic awareness among senior Navy leaders about the environments in which they operate.

Watson and Snedden had three primary objectives: to educate crewmembers; explain and advocate for APCSS programs; and develop professionally by learning about an aircraft carrier and U.S. Navy ships in general.

Snedden said he enjoyed what proved to be a personal learning ex-



(Right) Dr. Christopher Snedden and Dr. Virginia Watson pose in carrier flightline gear aboard the USS Carl Vinson (top left). The pair are pictured (below left) with fellow instructors on the ship, Mark Huber (middle right), Dr. Robert Took (middle), and Rear Adm. Christopher Grady, commander of Carrier Strike Group ONE.

perience. “I learned a lot, particularly about how the U.S. Navy operates at sea (and) the challenges of life at sea. “The crew answered our many questions and explained their operations; it was a privilege, and a special experience to be on board.”

The professor added that he and Watson were essentially “on duty” from the time they boarded until landing on the Joint Base Pearl Harbor-Hickam flightline. “The ship operates 24 hours a day, and there is always something happening on board,” he related.

Flight operations, for example, took place almost daily and often late

into the night. While off the California coast, Snedden and Watson observed Navy pilots re-qualifying in carrier take-off and landing procedures.

The cruise ended with the pair departing from the 1,092-foot-long carrier in a C2 Greyhound aircraft. The catapult launched their aircraft from zero to 140 mph in under two seconds en route to safe landing at Hickam.

“This was an excellent, cost-effective program for all concerned,” said Snedden. “As academics, we benefitted from the experience; we believe that the audience benefitted from our lectures, and we also successfully raised APCSS’ profile.”

## Science & Tech Event

### *Faculty address energy security, climate change at PACOM conference*

Asia-Pacific Center for Security Studies' faculty members, led by Deputy Dean Col. (Ret.) Dave Shanahan, held a panel session as part of the Pacific Operational Science and Technology Conference March 5 at the Hilton Hawaiian Village in Honolulu.

The APCSS faculty team briefed on Energy Security Issues (Dr. William Wieninger), Climate Change & Environmental Security Issues (Dr. Scott Hauger), Maritime Security Issues (Prof. Kerry Nankivell), and Information Technology & Cyber Security Issues (Butch Finley).

APCSS Director Lt. Gen. (Ret.) Dan Leaf also briefed participants on the APCSS mission and the U.S. "Rebalance" to the Asia-Pacific region.

U.S. Pacific Command has served



Kerry Nankivell addresses maritime security issues at the March 5 Pacific Operational Science and Technology Conference as fellow APCSS faculty member Dr. William Wieninger looks on.

as a conference co-host the past 14 years, partnering with the National Defense Industrial Association.

It is the largest combatant command S&T conference, attended this

year by more than 600 people.

This conference supports PACOM by strengthening and advancing alliances and partnerships through science and technology.

## *Professor Jessica Ear highlights Asian Americans' rise to equality*

Jessica Ear, an Asia-Pacific Center for Security Studies' associate professor, joined Sailors at Joint Base Pearl Harbor-Hickam, HI, May 22 to commemorate Asian American Pacific Islander Heritage Month.

Addressing 40 members of the Afloat Training Group Middle Pacific, Ear discussed key U.S. legislation that enabled equal opportunity for Asian Americans and Pacific Islanders.

She also recognized notable figures such as:

- Dalip Singh Saund, the first Asian American elected



Jessica Ear

to the U.S. Congress;

- Fred Korematsu, whose lawsuit against his World War II internment brought about recognition of a U.S. wrong and subsequent compensation;

- Patsy Mink, the first woman of color and the first Asian American woman elected to Congress, and

one who championed for equal opportunities in education;

- The late senior Senator Daniel Inouye who President Barack Obama described as his "first political inspiration."

The professor shared the story of her family's flight from war-torn Cambodia and Vietnam to a new life in the United States.

The family's journey included passing through pirate-infested waters of Southeast Asia and enduring difficult days as refugees in Indonesia.

Ear learned English as a third language while her family scraped out a living on welfare and food stamps. She eventually graduated from the William S. Richardson School of Law and is now employed by her adopted nation as an educator of Asia-Pacific leaders in order to build multinational security cooperation.

The professor attributes her success to her parents' hard work and support, and the legacy of Asian American and Pacific Islanders who strove for equal opportunity in the United States.

## VISITORS



**Tulsi Gabbard**

Hawaii Representative  
Visited APCSS June 2 to address Fellows in Comprehensive Crisis Management Course 14-1.



**Ashok Mirpuri**

Singapore Ambassador to the United States  
Toured APCSS during an April 3 visit. He was greeted by APCSS Deputy Director Brig. Gen. (Ret.) James Hirai.



**Gen. Humberto Oviedo Arriagada**

Chilean Army Commander-in-Chief  
Received an orientation on APCSS courses Aug. 12.



**Michael Lumpkin**

U.S. Assistant Secretary of Defense for Special Operations and Low Intensity Conflict  
Visited with APCSS staff on Feb. 25. At the time, he was serving as acting under secretary of defense for policy.



**Joseph Yun**

U.S. Ambassador to Malaysia  
Toured APCSS March 21 with host Center Director Lt. Gen. (Ret.) Dan "Fig" Leaf. Yun is an alumnus of Executive Course 04-3.



**Li-Yan Hsia**

Taiwan Vice Minister of Defense  
Discussed APCSS activities with Center Deputy Director Brig. Gen. (Ret.) James Hirai Aug. 11.



**Maj. Gen. Vanna Chea**

Cambodia Ministry of Defense  
Visited APCSS and received information on the Center's education activities April 3.



**Dan Mozena**

U.S. Ambassador to People's Republic of Bangladesh  
Met on Jan. 31 with Fellows attending Advanced Security Cooperation Course 14-1.



**Subrahmanyam Jaishankar**

India Ambassador to the United States  
Received an orientation from APCSS  
Director Lt. Gen. (Ret.) Dan "Fig" Leaf  
during an April 9 visit.



**Thomas Countryman**

U.S. Assistant Secretary for International  
Security and Nonproliferation  
Talked June 5 with Fellows attending  
Comprehensive Crisis Management  
Course 14-1.



**Atul Keshap**

U.S. Deputy Assistant Secretary for South Asia  
Met with international Fellows taking  
part in Advanced Security Cooperation  
Course 14-2 May 15.



**Kenji Wakamiya**

Japan Parliamentary Vice-Minister of Defense  
Visited APCSS Jan. 22 for an overview  
of security education opportunities.



**Gen. Gaurav Rana**

Chief of the Army of Nepal  
An alumnus of Executive Course 99-1,  
he spoke to Advanced Security Cooperation  
Course 14-2 attendees April 28.



**Datuk Hishammuddin Tun Hussein**

Malaysia Minister of Defense  
Visited APCSS Jan. 14 and addressed  
Advanced Security Cooperation Course  
14-1 Fellows on managing complexity.



**Ting Joseph Shih**

Taiwan Deputy Foreign Minister  
Received an APCSS orientation and  
attended the Advanced Security Cooperation  
Course 14-2 graduation May 15.



**Kelly Magsamen**

Acting Assistant Secretary of Defense and  
Principle Deputy Assistant Secretary of  
Defense for Asian and Security Affairs  
Enhanced her knowledge of APCSS'  
world-changing mission during a  
March 17 visit.



Ambassador Charles Salmon (left) and APCSS Director Lt. Gen. (Ret) Dan Leaf.

## Founding member of APCSS retires

The Asia-Pacific Center for Security Studies bid farewell this year to one of its founding members, U.S. Ambassador Charles Salmon.

In an April 7 ceremony at APCSS, the staff commemorated Salmon's 17 years of service as a advisor, diplomat and an adjunct faculty member for courses and workshops.

Salmon joined APCSS in 1996. Prior to this, he was U.S. foreign policy advisor to the commander, U.S. Pacific Command. He also served in U.S. State Department roles as ambassador to Laos and deputy chief of mission in Rangoon, Burma, and Wellington, New Zealand.

## 12 APCSS employees earn excellence awards

Twelve Asia-Pacific Center for Security Studies employees were recognized at the Honolulu-Pacific Federal Executive Board's 58th Annual Excellence in Federal Government Awards Luncheon at the Joint Base Pearl Harbor-Hickam Officer's Club May 2.

The annual event honors employees from government agencies in Hawaii for their outstanding effort, dedication, and contributions to the workforce and community. Employees' organizations nominated them for these honors.

APCSS award winners for 2013 were:

- Team Excellence: Human Resources Department: **Johnette Chun; Linda Jimenez; Robin Wong; Larry Fryer; Sgt. Jared Ching; Cpl. Joshua Drummond; and Laureen Kukino.**

- Federal Employee of the Year (Professional/Admin/Tech): **Jo Gardiner, Strategy & Assessments.**

- Federal Leader of the Year: **Dr. Justin Nankivell, College of Security Studies.**

- Federal Employee of the Year (Clerical/Assistant): **Lily Ordonez, Travel Division.**

- Exceptional Community Service: **Richard Sears, Dean, Admissions and Business Operations.**

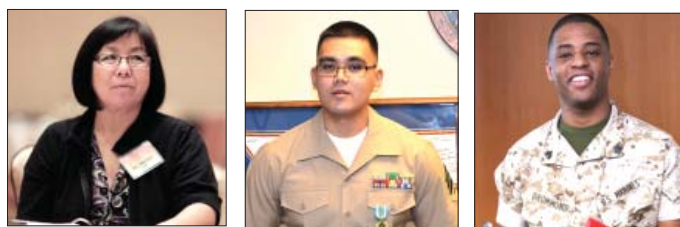
- Mentor of the Year: **Thomas Patykula, Admissions Department.**

APCSS Human Resources Chief Johnette Chun commented on her team's group recognition.

"It is an honor for the Human Resources Department to be recognized for Team Excellence.

"Even while challenged with furloughs and hiring freezes, we continued to sustain our department's vision to provide elite personnel services supporting our world class workforce."

APCSS Director Lt. Gen. (Ret) Dan Leaf paid tribute to all the award winners.



Award winners pictured with APCSS Deputy Director Brig. Gen. (Ret.) James Hirai (at front, center) include (front, left to right) Linda Jimenez, Laureen Kukino, Robin Wong, Johnette Chun, and Jo Gardiner; (back, left to right) Thomas Patykula, Larry Fryer, Dr. Justin Nankivell, Lt. Col. Greg Pleinis, and Richard Sears. At bottom, are Lily Ordonez, Sgt. Jared Ching, and Sgt. Joshua Drummond.

"It's outstanding to see our people recognized for their superb contributions to this Center's vital mission. Without them, we simply

couldn't achieve the level of success we've seen in our world-changing foreign engagement and executive education programs."

## HAILS AND FAREWELLS

A number of people came through APCSS doors between Jan. 1 through Aug. 31.

In the Executive Operations Group, **U.S. Air Force Maj. Nicholas Torres** took over as the executive assistant in the front office, replacing **U.S. Marine Corps Capt. Jennifer Miller**, who transfers to the Regional Engagement Office. EOG's Assessment team also bid farewell to **USAF Maj. Derrick Connor** and **U.S. Army Capt. Victor Park**.

**USA Maj. Melina Ecenrode** replaced **USA Capt. Todd (Michael) Pfeffer** as APC;ISS legal officer.

Public Affairs welcomed **Jesse Hall** to the team. **USMC Capt. Ed Miller** transferred from PAO to the Alumni Division, replacing **USAF Lt. Col. Greg Pleinis**, who transferred. Alumni also gained **USAF Maj. Joshua Burgess**, who is serving as deputy Alumni chief.

**USAF Lt. Col. Jonathan Kim** is the new APCSS Deputy Dean of Admissions and Business Operations, replacing **USAF Col. Steven Huss**, who retired. **USMC Maj. Yohannes Negga** is the new DABO operations officer.

Our Information Technology Department welcomed **Ed Paras** as the new network manager. They also welcomed **Christian Oshiro**, **Byran Acidera** and **Naiya Nakama**, who worked with the team temporarily. IT said farewell to **Carla Jean Jones** and **Dianne Tabonda**.

Human Resources once again bid farewell to **Roberta Garrett**, who retired, and welcomed back **Pedro Gutierrez-Torres**. They

also lost **USMC Sgt. Jared Ching**, but gained **USMC Sgt. Joshua Drummond**.

REO bid farewell to **Chelsie Hayles** and **Terry Slattery**, who now serves as the APCSS recruiter.

**USAF Staff Sgt. Gilberto Saldierna** joined the APCSS Travel Office.

**USA Col. Greg Winston** is the new academic chief of staff, replacing **Col. Tim Ryan**, who retired from the Army. College Ops welcomed **USA Lt. Col. Donald Peterson**, replacing **U.S. Navy Lt. Nick Matchek**, who is now part of the APCSS faculty. **Capt. Jung Yoon Schorr** and **David Webb** also worked in College Ops for a short time.

Military faculty members who departed included: **USA Col. Bryan Truesdell**, **USAF Lt. Cols. Reese Evers**, **Christopher Heming**, and **James Popphan**, **USA Maj. Jason Campbell**, and **USMC Maj. Douglas Krugman**.

APCSS intern coordinator **Marcela Gill** departed Hawaii and was replaced by former intern **Jim Potenza**. New interns include **Borjana Lubura-Winchester**, **Jillian Magee**, and **Capt. LiangKuan Ho**.

Interns who served during spring and summer 2014 included: **Catherine Greenlee**, **Danika Mencin**, **Ashley Krysik**, **Joanna Leeder**, **Federica Dall'Arche**, **Megan Trott**, **Michael Stecher**, **Ashlee Esteban**. Interns **Alexandria Brill**, **Amanda Lamothe**, **Nitin Bajaj**, **Shannon Gray**, **Rene Voltaire**, **Richard Cardinale**, and **Ralph Jaajoco** also served. Visiting scholars included **Dr. Yoichiro Sato** and **Thailand Lt. Col. (Dr.) Nawita Direkwut**.

## New faculty members



**Col. Todd Fish**  
U.S. Army Fellow  
M.S. in Business Admin  
*Theater Logistics, Northeast Asia Region*



**Dr. Christopher Harmon**  
PhD in International Relations  
*Terrorism, Insurgency, and U.S. Foreign Policy*



**Lt. Col. Benjamin Hwang**  
U.S. Army Fellow  
M.S. in Defense Analysis  
*Counter-Special Operations Forces, Foreign Internal Defense, Unconventional Warfare*



**Lt. Col. Kenneth Lawrence**  
U.S. Army Fellow  
M.S. in Telecommunications  
*DoD Cyberspace Operations, Cyber Security*



**Lt. Col. Danny Makalena**  
U.S. Air Force  
M.S. in Aeronautical Science Technology  
*HA/DR, Physical Security Operations, Logistics, Japan, Korea*



**Dr. Christopher Snedden**  
Ph.D. in International Relations  
*South Asia, Security Sector Development, International Relations*



**Lt. Col. Nathan Springer**  
U.S. Army Fellow  
M.A. in Security Studies  
*South Asia, Conflict Resolution, Counterinsurgency, Counterterrorism*

# ASC courses 14-1 & 14-2 promote cooperation



More than 100 Fellows from 33 Asia-Pacific locations graduated from ASC 14-1 Feb. 13, 2014. Attendees included senior-level leaders representing military, government, foreign affairs and law enforcement agencies.

**T**wo hundred ten mid-level military and civilian government leaders from 39 nations and territories graduated two sessions of the Asia-Pacific Center for Security Studies “Executive Course: Advanced Security Cooperation” this year.

Attending regional security courses were participants from: Australia, Bangladesh, Brunei, Cambodia, Canada, China, Columbia, Fiji, Hong Kong, India, Indonesia, Japan, Kiribati, Laos, Lebanon, Malaysia, Maldives, Marshall Islands, Micronesia, Mongolia, Myanmar, Nauru, Nepal, Pakistan, Palau, Papua New Guinea, Philippines, Republic of Korea, Russia, Samoa, Singapore, Sri Lanka, Taiwan, Thailand, Timor-Leste, Tonga, Tuvalu, United States, Vanuatu, and Vietnam.

The five-week Executive Course fo-

cuses on building relationships among emerging leaders and decision makers within the region. Its curriculum emphasizes the non-war fighting aspects of security and international relations, and challenges Fellows to develop regional and transnational perspectives. Participants examine security as a

comprehensive mix of political, economic, social, military, diplomatic, information and ecological dimensions. Attendees are leaders within military, law-enforcement, foreign affairs, government and other public sector branches, academia, and international organizations.



Indian Air Force Group Capt. Sanjay Modgil (*right*) and Sri Lankan consular official Sad-dha Waruna Wilpatha map out notes during a ASC seminar session. The course promotes inter-cultural dialogue on a variety of regional security issues.

### ASC at-a-Glance (Since 1999)

- 45 Courses
- 3,220 Fellows
- 59 nations



Singapore Air Force Lt. Col. Edwin Loo Chong Lim engages in a seminar discussion, a time when Fellows interact in small group sessions. APCSS adjunct professor John Barkai lectures on communication during one of ASC's multiple plenary sessions.

ASC 14-1 took place Jan. 9 to Feb. 13, 2014. At the conclusion of this class, Fellows presented APCSS with a Declaration of Amity and Cooperation, formalizing their commitment to adhere to the principles of security cooperation.

Course Manager Kerry Lynn Nankivell observed that "this class (was) an enthusiastic group of professionals, whose coursework and personal fellowship will leave us all in good stead as our region moves into a new and exciting century."

A course Fellow added, "The most

***"...In spite of differences in perspectives as well as backgrounds...the relationships that develop naturally contribute to an atmosphere conducive for dispute resolution."***

- ASC 14-1 Course Fellow

enduring value (for) me is...that in spite of differences in perspectives as well as backgrounds...the relationships that develop naturally contribute to

an atmosphere conducive for dispute resolution."

APCSS held ASC 14-2 from April 10 to May 15, 2014. Among the 101 attendees were the first two U.S. State Department-funded Fellows, an initiative made possible through cross-collaboration with the Symposium on East Asian Security (SEAS) program.

SEAS brings together both military and civilian officials from the Asia-Pacific region to share perspectives and gain a better understanding of regional issues and potential areas that will foster greater cooperation among nations.



More than 100 people traveled to the APCSS to take part in ASC 14-2. The course featured the first two U.S. State Department-funded Fellows through collaboration with the Symposium on East Asian Security program.



More than 100 security practitioners took part in the 2014 iteration of APCSS' Comprehensive Response to Terrorism course.

## International Fellows enhance counterterrorism skills

### *Learn terrorism's contributing factors, analyze countermeasures*

Combating terrorism is a global challenge that compels nations to tap political, military and economic resources to marshal effective responses. The Asia-Pacific Center for Security Studies conducts the annual Comprehensive Security Responses to Terrorism course to provide these nations' security practitioners with strategic and tactical skills needed to handle this ever-present threat.

One hundred one Fellows from 44 nations graduated from the latest CSRT held Feb. 24 to March 19 in Honolulu.

Attendees represented a wide variety of U.S. and international entities with most associated with military and law enforcement

agencies. Others represented government ministries, foreign affairs departments, intelligence services and academic institutions.

Fellows explored the nature of current and future terrorist threats through lectures, examining real-world case studies and sharing personal perspectives in seminar sessions. They also analyzed tools needed to



build and promote appropriate strategies to deal with transnational threats.

"This course builds relationships between counterterrorism practitioners. It facilitates the mutual trust needed to increase information sharing and cooperation in the international struggle against those who use terror to promote their goals," explained APCSS professor and CSRT course manager, Dr. Al Oehlers.

More than half the participants were from the

### **CSRT at a Glance** (Since 2004)

- 18 Courses
- 1,114 Fellows
- 91 nations

Asia-Pacific region, with five continents represented. Fellows were from Bangladesh, Brazil, Bulgaria, Burundi, Cambodia, Colombia, Djibouti, Egypt, El Salvador, Honduras, Hong Kong, and India. Others hailed from Indonesia, Jordan, Kazakhstan, Kenya, Kyrgyzstan, Lebanon, Malaysia, Maldives, Mauritius, Mexico, Mongolia, Morocco, Nepal, and Nigeria.

Other countries sending Fellows included Oman, Pakistan, Panama, Philippines, Sierra Leone, South Africa, South Korea, Sri Lanka, Tanzania, Thailand, Timor-Leste, Tonga, Tunisia, Turkey, Uganda, United States, Vietnam, and Yemen.

***"Terrorism as a phenomenon is constantly changing and evolving...this course considers what may need to be done to effectively face the future threats..."***

- Dr. Christopher Harmon  
APCSS terrorism expert

CSRT 14-1 consisted of four key parts addressing historical and emerging factors contributing to terrorist movements and their actions.

“Terrorism as a phenomenon is constantly changing and evolving, as are our responses to it,” said APCSS professor Dr. Christopher Harmon.

He added, “This course delves deeply into emerging future trends, sampling some key trends identified by various experts. Having identified these emerging trends, the course considers what may need to be done to effectively face the future threats posed by these trends.”

#### Four key elements

The course’s first focus area was, “Knowing the Challenge,” which provided a framework with which to view contemporary terrorism and violent extremism, including origins, motivations, and environmental influences.

“Emerging Issues, Risks and Threats,” presented modern terrorism’s organizational and innovation trends with potential future application.

“I think (emerging technologies) was the most useful (topic) for my job,” said one CSRT Fellow, adding, “Understanding of new technologies useful to a terrorist will enable me to devise programs to counter them.”



Seminar participants (*above and bottom center*) share perspectives on current and emerging terrorist threats. Anna Gussarova of Kazakhstan (*bottom left*) provides input to a CSRT discussion. U.S. Army Col. Mike Lwin (*bottom right*), Director of DoD’s Military Information Support Operations, served as the course’s guest speaker.

The course’s third element, “Preparing Ourselves,” explored approaches to counter, deter and mitigate terrorism, including building regional and international collaboration; development of intelligence and information sharing technologies; and related legal complexities.

The final portion en-

couraged dialogue, reflection and further research amongst Fellows in seminar groups; this enabled them to work with others from their regions, and in some cases, breached national rivalries.

Oehlers said this led to better understanding of the often culturally based biases that drive decision making and enabled groups to ex-

amine the best means to collectively mitigate emerging terrorist activities.

APCSS has been developing the CSRT course in partnership with the Assistant Secretary of Defense for Special Operations and Low Intensity Conflict via the Combating Terrorism Fellowship Program for nearly a decade.

## TSC 14-1 highlights security issues, collaboration

The Transnational Security Cooperation Course is an intense six-day program that equips senior leaders with the enhanced multinational engagement tools needed to sustain peace and stability in the Asia-Pacific region.

Twenty-eight senior leaders from 27 locations took part in TSC 14-1 March 23-28, 2014, at the Center. Attendees included senior military officers and their civilian counterparts.

The curriculum highlighted emerging security issues in the region, with emphasis on those requiring regional collaboration. Attendees covered a range of topics, including demographic change, economics, cyber security, transnational crime, climate change, and resource scarcity.

Course manager Dr. Lori Foreman, stated, “Senior

*“Fellows noted exposure to alternate viewpoints -- from different countries and agencies -- opened eyes, stimulated discussions, and recalibrated priorities!”*

- Dr. Lori Foreman  
TSC Course Manager

Fellows embraced the opportunity to think about issues and trends they may not have previously considered, and the relationship of those items to national and regional security.

Foreman added that the course reinforced the need for leaders to understand their regional counterparts’ views as a prerequisite to developing effective responses to transnational challenges.

She stated, “Fellows noted the exposure to alternate viewpoints – from different countries and agencies – opened eyes, stimulated dis-



cussions, and recalibrated priorities!”

Participants came from Australia, Bangladesh, Burma, Cambodia, Chile, China, India, Indonesia, Japan, Kiribati, Malaysia, Maldives and Moldova. Fellows also traveled from Nepal, New Zealand, Pakistan, Philippines, Republic of Korea, Russia, Sri Lanka, Taiwan, Timor-Leste, Tonga, the United States, and Vietnam.

Scenario-based exercises enabled Fellows to apply skills gained during the TSC.

One military Fellow

praised the course for expanding his perspective of security as something shaped by climate, food supplies and other factors. “(It) gave me a chance to understand security (is) not just for the military. It’s a comprehensive issue.”

TSC 14-1 featured the course’s largest number of women enrollees to date, with five taking part.

Foreman related that increased participation by women “enhances the understanding of non-traditional security issues; enhances perspective diversity; and supports the U.S. National Action Plan for Women, Peace and Security.

### TSC at-a-Glance (Since 1999)

- 32 Courses
- 725 Fellows
- 59 nations



Fellows from 27 locations gathered at the Asia-Pacific Center for Security Studies for six days of discussions on key security topics, to include socioeconomic issues and cyber security.



Nobuharu Imanishi, with Japan’s Ministry of Foreign Affairs, discusses security-related issues with APCSS professor Dr. William Wieninger.



Graduates of the Comprehensive Crisis Management Course learned methods to improve emergency inter-agency coordination.

**O**ne hundred Fellows, representing 31 different nations and territories, and one international organization, graduated July 1 from Comprehensive Crisis Management (CCM) Course 14-1 at the Asia-Pacific Center for Security Studies in Honolulu.

The nearly five-week course is designed to deepen attendees' abilities to understand and deal with the multi-faceted, interdependent nature of both natural and man-made crises.

The diverse group of participating security practitioners comprised senior leaders and officials from various military services, government ministries, law-enforcement agencies, foreign affairs, academic institutions, and other public sector branches.

CCM 14-1 graduates brought a variety of regional and global perspectives from experiences gained in their fields. They represented Bangladesh, Cambodia, Chile, China, Colombia, India, Indonesia, Kiribati, Laos, Malaysia, Maldives, Marshall Islands, Micronesia, Mongolia, and Myanmar.

## 100 evaluate, discuss factors impacting crisis management



CCM Fellows discuss a variety of issues associated with impacts and responses to crisis situations.

They also came from Nauru, Nepal, Pakistan, Palau, Papua-New Guinea, Philippines, Republic of Korea, Samoa, Sri Lanka, Taiwan, Thailand, Timor-Leste, Tonga, Tuvalu, United States, United Nations, and Vietnam

The CCM course addressed national-level considerations in the areas of economics, social inclusion, governance law, strategic communications, and climate change. CCM faculty

also addressed international considerations in humanitarian assistance, including cooperation with the United Nations and other organizations.

Primary course objectives included helping Fellows: prevent routine emergencies from deteriorating into more serious crises; prepare for crises in ways that reduce their near-term impacts; and set the conditions for cooperation and greater national resilience

during future crises.

According to CCM course manager Tom Peterman, Fellows took part in projects designed to "improve their agency's or country's crisis management capacities when they return home." Faculty members helped Fellows design projects for implementation at some level in their home nations within 90 to 180 days.

One attendee highlighted the importance of APCSS' emphasis on cross-agency coordination and the need for further APCSS training.

"This course (was) very important to me. I am working (in the) Ministry of Disaster Management and Relief as a deputy secretary. We are facing many crises like flood, flash flood, drought, water borne diseases. We need coordination (with) Ministry of Agriculture and Health. If APCSS invites those ministries to participate, this will be more fruitful for us."

### CCM at-a-Glance (Since 1996)

- 12 Courses
- 750 Fellows
- 58 nations/2 Int'l Orgs



# APOC sessions provide vital regional perspectives

Record-breaking 149 students attend on-campus iteration.

The Asia-Pacific Center for Security Studies graduated its largest class ever July 25th at its Honolulu location. One hundred forty-nine military and civilian participants from Hawaii and six international locations took part in Asia-Pacific Orientation Course 14-1 July 21-25.

The unprecedented volume and diversity of participants demonstrated the great demand for this week-long overview of the Asia-Pacific security environment.

APOC focuses on the socio-economic, political, military, and cultural influences, as well as the transnational trends and dynamics that shape the region's security environment. Fellows also examined the increased role and impact of the U.S. "Rebalance" efforts in the area.

The course provides a balance of plenary lectures, small seminar discussion groups, "brown bag" working



Two hundred fifty people took part in the on-site APOC 14-1 (*above*) and Mobile APOC 14-1 (*below*). APCSS faculty provided Fellows, such as former APCSS intern program coordinator Marcela Gill (*left*), an overview of issues affecting the Asia-Pacific security environment.

two important strategic hotspot topics taught by faculty members: APCSS Director Lt. Gen. (Ret.) Dan Leaf lectured on "Regional Friction and its Impact on the North Korea Problem," and APCSS faculty member Dr. Justin Nankivell presented "Security, War, and International Law in the South China Sea."

Two external guest lecturers provided further insight. Lisa Carle, foreign policy adviser with U.S. Army Pacific, delivered the presentation "U.S. Foreign Policy and Diplomacy in the Asia-Pacific." Chris Isham, Director of Plans and Policy, Joint Interagency Task Force-West, briefed on transnational drug trafficking.

APOC course manager Dr. Virginia Watson emphasized Carle's and Isham's important interagency perspectives in understanding the Asia-Pacific

lunch sessions, and elective seminars.

Participants in APOC 14-1 comprised a multinational group of security practitioners. They represented on-island U.S. military commands and counterpart civilian agencies, and regional partners, to include Australia, Brunei, Canada, France (including French territories), Singapore and Taiwan.

The group took part in sessions on



security environment. “Their involvement underscores APCSS’ continued efforts to collaborate with security practitioners from other agencies in its executive education courses.”

### Mobile APOC held in JBLM

This year’s first Mobile APOC (MAPOC 14-1) was held at Joint Base Lewis-McChord, Wash., June 16 – 22 upon request of 593rd Expeditionary Sustainment Command.

The intensive one-week course included 12 lectures; two panel discussions on regional territorial disputes and security architecture; 14 elective options; and daily seminar discussions. One hundred one participants included members of various U.S. agencies

Olympia mayor  
Stephen Buxbaum  
stressed the  
importance of  
military-civilian  
cooperation in the  
security arena.



(military and civilian) and international components.

The mayor of Olympia, Wash., Stephen Buxbaum, served as the distinguished civilian speaker, delivering the closing keynote speech.

He tailored his 45-minute address to the APOC “Comprehensive Engagement” theme. His key points on security, climate, inclusion, disaster response, and relationship-building illustrated vital links between the municipal and the regional sectors.

“The Mayor of Olympia’s closing address provided the class a rare opportunity to listen to a security practitioner who updated their local knowledge on such topics as governance, crisis management, and community relations,” said Watson.



International military and civilian leaders gathered at APCSS in January for a senior-level executive orientation on Asia-Pacific security issues.

## Senior executive course ends with 35 new Fellows

Thirty-five Fellows completed the Senior Executive Asia-Pacific Orientation Course 14-1 Jan. 17 in Honolulu.

Eleven international Fellows attended the course, coming from Australia, Canada, Japan, Singapore, the Republic of Korea, and Taiwan. The remaining Fellows were from the United States.

SEAPOC provides an overview of the Asia-Pacific region to senior military officers while acknowledging the greater demands on their time and existing basis of knowledge. It also directly supports U.S. Pacific Command by providing its staff and supporting components a compressed and comprehensive educational environment.

SEAPOC builds upon Fellows’ existing Asia-Pacific experiences regarding trends and current issues shaping the regional security environment. It is a highly-intensive course with a mix of electives that focuses on specific issues appropriate for senior officers.

One Fellow related, “This specific course gave me the foundational knowledge that is necessary to be able to strengthen our partnership across the region.”

This iteration of the course was held at the same time as the Advance Security Cooperation 14-1 course. Conducting the courses simultaneously enables interaction between the Fellows, including a joint seminar on U.S. Foreign Policy.

### APOC at-a-Glance (Since 2007)

- 23 Courses
- 2,171 Fellows
- 18 nations

### SEAPOC at-a-Glance (Since 2008)

- 7 Courses
- 142 Fellows
- 8 nations

# APCSS: Real change via education, collaboration

**A**sia-Pacific Center for Security Studies (APCSS) programs directly facilitate real changes needed in partner-nation and U.S. Government security frameworks and whole-of-society security cooperation to positively affect regional security and stability.

The growing list of substantive outcomes and impacts from APCSS courses and workshops attests to this practical capacity-building, both at the individual and institutional levels.

Course “Fellow’s Projects” undertaken by either an individual Fellow or a country cohort that focus on overcoming barriers to security-based cooperation remain a significant mechanism for achieving this capacity-building.

These projects typically address issues of organization and communication within or between governmental departments. They also address, issues of domestic or foreign policy within a country or group of countries, and issues of organization, policy, practice, or communication between a government and the public.

APCSS workshops, designed to collaboratively address cutting edge security cooperation challenges in a format that facilitates discussion and problem solving, also contribute significantly to the body of substantive outcomes. Most notable are the bilateral and multilateral security sector development (SSD) workshops that foster the formation of SSD whole-of-society Core Groups

within countries to produce tangible recommendations for transforming elements of the public sector charged with the provision of external and internal security.

Other workshops, such as those that facilitate the development of information sharing models, have also produced security-enhancing outcomes.

*The highlighted outcomes listed below, and on Pages 21 to 23* deal predominantly with the development and implementation of legislative and policy frameworks defining security institution roles, relationships and strategies. These represent but a portion of the many successful efforts undertaken by APCSS course Fellows and workshop participants to help “change the world.”

Country	Year Begun	Workshop / Fellows Project	Status
Philippines	2010	Bayanihan Internal Peace and Security Plan & CT Strategy, merging kinetic & socio-econ responses	Implemented by President
Nepal	2013	Completed DDR program for Maoist integration in Army	Implemented
Papua New Guinea	2013	Developed first ever National Security Policy	Approved by Parliament; implementation underway
Mongolia	2010	Legislated updates to Constitutional Framework supporting National Security	Passed in parliament
Philippines	2009	National Security Policy	Finalized
Timor-Leste	2009	National Security Policy	Finalized
Indonesia	2011	Updated National Security Law	In parliamentary committee
Mongolia	2012	New Prioritized National Security Framework	Approved by President
Maldives	2009 & 2010, with DIRI	National Security Framework, including new National Security Council	Stand Up of new NSC underway
Bangladesh	2009, with DIRI	CT Framework Strategy, aligned with SAARC	Final Implementation underway
New Zealand	2010	NZ Police response following Christchurch earthquake	Effectively managed broad, international dimensions
New Zealand	2010	Developed CT training program for Rugby World Cup; basis for CT course used by Philippines National Police	Modeled across Customs Service
Nepal	2014	Earthquake preparedness program	In UNDP Annual Work Plan; being implemented
United States	2013	Activation of SOCPAC/SOCOM Multinational Engagement Operational Planning Team (MEOPT) engagement options	Pending funding; SOCPAC implemented modified form

# UN adopts APCSS Fellows Project in Nepal

## *Implements alumna's earthquake prep, recovery program*

**A** Nepal government and U.N. board have approved for implementation a Fellows Project engineered by an Asia-Pacific Center for Security Studies alumnus; another example of the Center's world-changing executive education program.

Shortly after completing the APCSS Comprehensive Crisis Management Course 13-1, Chandra Hada presented her "Earthquake Preparedness and Recovery Awareness Program in Eastern Nepal" to officials with the U.N. Development Programme (UNDP). Hada is currently a project officer for Emergency Preparedness and Response and Early Recovery within UNDP's Comprehensive Disaster Risk Management Programme (CDRMP).

Her project goals were to create awareness of the importance of earthquake preparedness and increase capabilities of technicians trained in earthquake resistant design and construction.

She also desired to achieve earthquake resilient/resistant schools for a secure education environment in Nepal's Ilam and Taplejung districts. In September 2011, these



APCSS alumnus Chandra Hada takes part in an emergency preparedness event in Nepal (top). One objective of her earthquake preparation project is strengthening school structures in earthquake-vulnerable districts (bottom).

areas were hit hard by a 6.9 magnitude earthquake.

Nepal is vulnerable to earthquake damage due to

volatile tectonic processes impacting populated areas.

In April 2014, the Nepal government and UNDP

approved an Annual Work Plan that included Hada's Fellows Project. They will implement the program this year through 2015. Hada will work the project in Nepal's eastern region after testing training materials in Kathmandu.

The alumna's success brought her a return trip to APCSS in June this year to brief CCM 14-1 Fellows.

Hada attributed her success, in part, to an APCSS experience that offered "an opportunity to learn many new skills and simultaneously sharpen knowledge and understanding of various issues relevant in crisis management."

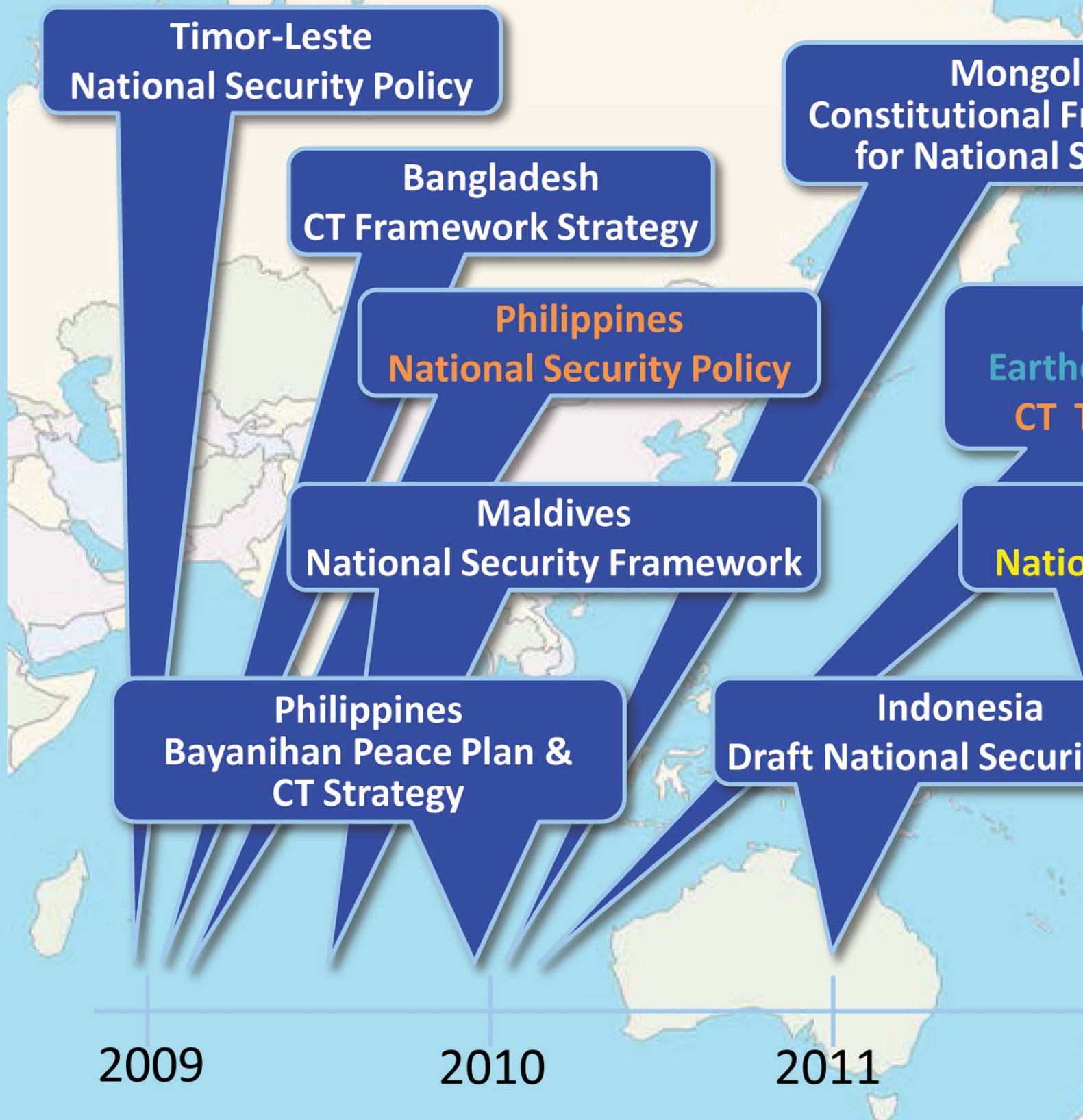
"I have been successfully applying some of the skills and knowledge learned in the training," Hada said.

These skills, she added, include negotiating, strategic development, and solving and framing complex problems.

Hada also noted her APCSS experience provided a "rare opportunity" to connect with professionals from different disciplines, countries and regions.

To gain more detail on Hada's project, please view associated documents at <http://www.errrp.org.np/document/publication/file/>.

# APCSS Substan



Items shown here represent the results of the Asia-Pacific Center for Security Studies' world-changing education and workshop programs. For more detail, see text and chart on page 20.

# ntive Outcomes

olia  
Framework  
l Security

Workshop

Fellows Project

Fellows Project/ Workshop Combination

Other

New Zealand  
thquake Response &  
Training Program

United States  
SOCPAC MEOPT Concept

Mongolia  
tional Security Framework

Nepal  
UNDP Annual Work Plan  
for Earthquake Prep

urity Law

Nepal  
Maoist Integration in Army

Papua New Guinea  
National Security Policy

2012

2013

2014

# Combating extremism

*Manila workshop emphasizes info & intel sharing*

An Asia-Pacific Center for Security Studies (APCSS) outreach team conducted a three-day workshop entitled “Exploiting the Crime-Terror Nexus: Combating Violent Extremism through Multisectoral Information and Intelligence Sharing” in Manila, Philippines, Feb. 11-13.

The workshop consisted of 51 participants from the Philippines, Malaysia and Indonesia. The National Defense College of the Philippines co-hosted the event. Vice President of the Philippines Jejomar Binay and U.S. Ambassador to the Philippines Phillip S. Goldberg attended opening ceremonies.

The APCSS-NDCP workshop team emphasized violent extremist groups’ deepening involvement in various transnational criminal activities. These activities include illicit weapons and drugs distribution, money laundering and human trafficking; all of which provide funding for terrorist activity.

Compounding the problem is crime “globalization” fostered in part by technological changes in transportation and communication, and new industrial vulnerabilities, such as cybercrime.

However, APCSS professor Dr. David Fouse said the crime-terror



(Top) Fifty-one security practitioners from the Philippines, Malaysia and Indonesia took part in the Crime-Terror Nexus workshop in Manila. (Bottom) Participants provide input on issues associated with internal and multilateral intelligence sharing.

linkage may improve detection, tracking and infiltration.

“(Terrorists’) deeper involvement in traditional criminal activity may make it easier to track them. For example, criminal informants are much easier to develop than the ‘true believers’ who fill the ranks of terrorists groups; and, criminal acts attract attention and widen chances that terrorists will make mistakes,” explained Fouse, who served as APCSS team lead.

Teams from participating countries assessed existing interagency processes for sharing information and intelligence associated with countering

extremism and organized crime. They looked at challenges and opportunities, national policy and legal guidance, and stakeholders’ roles and responsibilities. They then developed measures to exploit the crime-terror linkage through improved information and intelligence sharing internally and multilaterally.

Fouse noted that participants’ post-workshop briefs reflected “solid understanding of the importance of cross-sharing information, and laws and regulations that define sharing processes.”

The APCSS-NDCP workshop was held conjointly with a conference or-

ganized by the International Criminal Investigation Training and Assistance Program of the U.S. Justice Department. Titled “Investigation and Development of Terrorist Related Cases,” the event drew participants from the same three countries.

The two events maximized networking opportunities for the 100 shared participants through shared presentations, joint working lunches, combined opening and closing ceremonies, and a welcome reception for both events.



Dr. David Fouse was APCSS academic team lead for the Feb. 11-13 workshop.

Following closing ceremonies, APCSS alumni chief John Gasner

conducted a webinar with Comprehensive Security Responses to Terrorism Fellows worldwide over the internet with a live audience of more than 50 APCSS Filipino alumni.

During the webinar, APCSS Dean Carleton Cramer, who headed the workshop outreach team, updated Fellows on Center activities and presented first-ever Alumni Achievement Awards to professor Charie Joaquin and Jose Tale for their contributions to the Philippines APCSS Alumni Association.

## Team conducts exchanges in Pacific Latin America

A team of four Asia-Pacific Center for Security Studies faculty members traveled to Columbia and Chile in March to strengthen partnerships with the two Pacific Latin American nations.

Center Director Lt. Gen. (Ret.) Dan Leaf led a team comprised of professors Dr. Rouben Azizian, Dr. Justin Nankivell, and Lt. Nicholas Matcheck.

The four took part in, or facilitated workshops, lectures and office visits with a five-fold purpose: observe the status of the nations’ security sector development; share education philosophies and processes; brief on major security-related issues in the Asia-Pacific region; make contact with past APCSS alumni; and recruit future Fellows.

In Bogota, Colombia, March 26-29, the team addressed topics, such as the rise of China, regional security architecture, and World-wide Support for Development (WSD), at the Colombian War col-



Members of an APCSS team, led by Center director Lt. Gen. (Ret) Dan Leaf, met with Chile’s Senate Defense Committee. The group discussed, in part, improving humanitarian assistance planning and response.

lege and Military University Nueva Granada. They engaged with more than 200 host-nation defense, political and embassy officials.

In Chile, March 30 to April 5, the team focused on similar topics, to include the U.S. Rebalance to Asia and International Court of Justice decisions impacting the Asia-Pacific region. They conducted events at the nations’s Navy, Air

and Army War Colleges and met with members of Chile’s Senate Defense Committee.

Leaf said he’s optimistic about future interaction. “The professors, students, military officers, and politicians we met displayed knowledge and curiosity of the Asia-Pacific region. And, they intuitively understand the importance of future Pacific Latin American engagement in the region,” said Leaf.

# Relationship building

## *China outreach a step toward 'strategic trust'*

By Herman F. Finley  
APCSS Faculty

There is wide-spread consensus that the United States-China relationship is fundamental to Asia-Pacific regional and global security in the coming decades. Essential to the success of these national ties is trust, the sense that the “other side” will act in good faith.

“Strategic trust” is a level of trust applied to the highest and most important issues in the bi-lateral relationship. The idea of strategic mistrust contributing to recurrent difficulties in the relationship has gained



Professor Wang Rongjun, Chinese Academy of Social Sciences' Institute of American Studies, discusses issues associated with U.S.-China relations as APCSS' Dr. Mohan Malik looks on.

considerable attention over the past few years. However, Chinese and American scholars and policy makers seem willing to discuss vital politico-military, socio-economic and cultural issues impacting current and future levels of trust.

The Asia-Pacific Center for Security Studies facilitated such discussions in two Chinese cities.

The first, a workshop titled “Building Strategic Trust,” took place Nov. 20-21, 2013, in Beijing. The Institute of American Studies of the Chinese Academy of Social Sciences served as co-host.

APCSS conducted a second workshop Nov. 22-25, 2013, in Lanzhou, China, on the topic of “Effective Security Governance to Address

the Impacts of Climate Related Global Change.” The Chinese Academy of Sciences Cold and Arid Regions Environmental and Engineering Research Institute served as co-host.

The engagements were linked by the idea of moving from purely academic discussions to identifying practical measures designed to build strategic trust for a positive and constructive relationship.

Both workshops employed a “whole of society” approach to share perspectives across a diverse set of security practitioners and academics. The workshops also built a solid basis for future APCSS events in China.

The willingness by both sides to discuss what some might view as politically sensitive issues (the role of third parties) and internal issues (climate adaptation measures) was, in itself, a trust-building effort.

### Beijing session

In Beijing, workshop participants included representatives from the U.S. Embassy in Beijing, the Chinese People's Liberation Army, and Chinese and U.S. scholars. They gained a deeper under-



Professor Liu Deshou, IAS, listens on as Daniel Piccutta, former U.S. deputy chief of mission in China, provides input at the “Building Strategic Trust” workshop in Beijing. At right, APCSS faculty member Dr. Virginia Watson views a village mock-up at a Lanzhou facility.





An APCSS team paired with Chinese Academy of Sciences institutes for workshops in Beijing (*left*) and Lanzhou (*right*). Both workshops helped participants explore measures to improve U.S.-China relations.

standing of the current state of strategic trust between the two countries.

Participants discussed China's perspective on progress following the Xi-Obama Summit; cooperating on anti-piracy operations in the Horn of Africa; the role of third parties in shaping trust; and trust in the context of North Korea issues.

### Meeting in Lanzhou

In Lanzhou, representatives shared knowledge on climate change adaptation within the Asia-Pacific security environment. This included discussions on possible roles for national security forces and the need for greater dialogue between scientists and national security policy makers. Participants also developed a draft concept and proposal for a Fiscal Year 2015 workshop.

In addition to APCSS and CAREERI staff, participants included faculty or staff from the U.S. National Center for Atmospheric Research and the Shanghai

Institute for International Strategic Studies.

Through the set of workshops, participants from the two sides developed understanding of challenges and opportunities involved in building strategic trust. They included:

### Challenges

- Internal constraints and bureaucracies
- Economics
- Domestic public opinions/laws/policies/media
- Differing interpretations of history on specific issues
- Lack of effective multilateral security institutions in Asia
- Potential misperceptions of behavior in the context of shifting perceptions of national power
- Politically sensitive issues where nations may not be prepared to make concessions

### Opportunities

#### Strategic-level

- Military-to-military

cooperation (expand and increase frequency)

- Enhancing existing personal relations between leaders
- Positive 3rd party relations with both nations
- Cooperation on avoiding militarization of outer space and the Arctic Ocean
- Management of Transnational security issues (i.e. HA/DR, anti-piracy; trafficking, climate change, internet crime (cyber))
- Cooperation on dealing with African instability/wars
- Cooperation on international hot spots

#### Operational-level (near-term)

- Visits by U.S. and China leadership to symbolic sites
- Collaboration between think tanks and academic facilities
- Strengthening the Military Maritime Consultative Agreement
- Integrating bilateral trust-building into existing

multilateral institutions and regional cooperation

- Coordination of crisis management and response training
- Increasing PLA and U.S. military joint exercises/dialogue, such as RIMPAC
- Education exchanges in military-focused educational institutions
- Prioritization of dialogue channels (energy, cyber, etc.)

These workshops were the latest in APCSS's ongoing process of engaging in meaningful dialogue with officials and academics from the Asia-Pacific region.

It was particularly gratifying for the APCSS team to see the level of support in Beijing and Lanzhou for continuing to focus on topics, such as strategic trust and climate change adaptation.

APCSS has begun to actively plan next year's discussions with hopes of extending the scope to multinational participation.

# Collaborating on crises

India, Japan, U.S. reps gather to build disaster ops cooperation

Rapid population growth in the Asia-Pacific region's high-risk earthquake zones, and flood-prone coastal and urban areas makes the area especially vulnerable to natural disaster impacts.

Mitigating these impacts hinges on multi-national cooperation, according to Jessica Ear, professor and disaster management expert with the Asia-Pacific Center for Security Studies.

"Large-scale disasters, such as the 2011 Japan earthquake and tsunami and 2013 Typhoon Haiyan, illustrated how international support and partnerships can save lives and alleviate suffering."

Sixteen participants from India, Japan and the United States gathered at the APCSS for a workshop May 19-21 to enhance collaboration in regional humanitarian assistance and disaster management processes.

Titled "India-Japan-U.S. Trilateral Cooperation," the event enabled participants to share HA/DR perspectives through guided discussions and a "tabletop" disaster exercise.

Taking part were representatives of India's Ministry of External Affairs,



(Top) Officials from India, Japan and the United States discuss opportunities to strengthen trilateral disaster preparation and recovery cooperation. Participants included APCSS Deputy Director Lt. Gen. (Ret.) James Hirai (*middle left*), Japan Ministry of Foreign Affairs representative Yukiko Fujisawa (*middle right*), and K. Nandini, from India's Ministry of External Affairs (*bottom middle*).

National Response Force and its embassy in Washington. Japan participants included members of the Ministries of Foreign Af-

fairs and Defense, and the Japan International Cooperation Agency. In addition to key APCSS staff, U.S. participants included officials

from the U.S. Agency for International Development, Office of the Secretary of Defense, and the Center for Excellence in Disaster Management & Humanitarian Assistance.

Specific country teams met first to solidify their understanding of and document their nations' HA/DR policies, practices and issues. The APCSS facilitator team used these findings to frame broad discussions on the current state of trilateral cooperation.

The team then introduced a disaster response exercise focused on a densely populated flood-plagued delta. The scenario challenged participants to walk through required disaster-related processes in order to refine their understanding of HA/DR collaboration; identify associated challenges and opportunities; and develop steps to increase cooperation.

Adding complications in terms of disease, food availability and economic impact, the APCSS team moved the flood scenario ahead five days in the exercise's Phase 2. The progression prompted teams to employ and refine their Phase 1 findings to answer

questions, such as: What other concerns or regional implications should trilateral partners consider? Given the evolved scenario, what are the priority areas for a trilateral response?

“Discussion on scenarios allowed us to bring synergy into the thought processes of the three partners,” one participant said, adding that inputs will help solidify the future trilateral HA/DR framework.

Participants identified potential cooperation opportunities, to include academic and subject matter expert exchanges; shared recovery and developmental efforts; information sharing; and conducting search and res-

***Large-scale disasters...illustrated how international support and partnerships can save lives and alleviate suffering.***

**- Jessica Ear  
APCSS HA/DR Expert**

cue operations.

APCSS’ Dr. Jeffrey Hornung, who served as a workshop co-lead alongside Ear, added that key players “generally agreed cooperation focus should be on preparation and recovery; the third phase of HA/DR operations, response, is



already mostly covered by national and international norms.”

Dialogues are rooted in each government’s belief the three nations share common interests and would benefit from a deeper strategic partnership.

“The India-Japan-U.S.

trilateral meetings have predominantly focused on strategic dialogue, but could result in more substantive security cooperation in areas, such as HA/DR,” said Hornung.

He added, “These events seek to harmonize the three nations’ understanding of challenges, threats and areas of cooperation that contribute to peace and stability in the region, of which HA/DR is a key element.”

The APCSS conducted the May event in cooperation with the Office of the Assistant Secretary of Defense for Asian and Pacific Security Affairs and the Department of State.



USN photo by MC1C Matthew Bradley



U.S. PACOM Photo



USMC photo by Staff Sgt. Wayne Gray

(Left) Northeast Japan suffered monumental damage from a 2011 tsunami generated by an earthquake. (Middle) a Filipino soldier distributes food to Philippine citizens displaced by Typhoon Haiyan. (Right) A Pakistan town inundated by a 2010 flood.

In its Statistical Yearbook for 2011, the United Nations Economic and Social Commission for Asia and the Pacific states that from 2001 to 2010, disasters affected 200 million people in the Asia-Pacific region.

That number, according to the United Nations, accounted for 90 percent of all people impacted worldwide. The U.N. notes that during the same period, the region

**Asia-Pacific region  
no stranger to  
natural disasters**

suffered roughly \$35 billion in disaster-related damage. Residents in the region’s low-income countries were impacted at a rate 30 times higher than their richer neighbors.

Dr. Jeffrey Hornung, Asia-Pacific Center for Security Studies faculty member, noted, “The number of people affected by disasters is estimated to increase as rapid growth and development leaves populations more exposed to hazards.

“This makes efforts, such as the May humanitarian response/disaster response exercise, a key aspect of India, Japan, U.S. trilateral meetings.”

## Meeting in Myanmar

# Workshop emphasizes enhanced security, governance practices



Thirty people took part in the Comprehensive Security Sector Development in Myanmar workshop. APCSS' Dr. Rouben Azizian (*left*) leads discussions in a breakout session. Dr. Miemie Byrd served as academic lead for the Myanmar event.

**R**ecent democratic changes in Myanmar have ushered in reevaluation of its comprehensive security needs in terms of national, transnational, and human security.

In the run up to the 2015 election, Myanmar's security sector is transforming to meet the nation's new security and political priorities.

The Asia-Pacific Center for Security Studies, in cooperation with the National Defence College of Myanmar,

hosted a workshop entitled "Comprehensive Security Sector Development in Myanmar" Aug. 18-22, 2014, in Naypyitaw, Myanmar.

The workshop provided an opportunity for the over 30 Myanmar participants to expand their understanding of the concepts and best practices of security sector development and modern civil-military relations by examining a variety of experiences from other countries in the region and from

around the world.

Facilitated discussions gave participants an opportunity to share their experiences and recommend specific measures that may be taken to enhance security and governance in Myanmar and in the region.

By workshop's end, participants were able to identify relevant principles, best practices, and lessons learned from case studies and to apply them to the current transitional environment in Myanmar. They identified key areas of success and remaining gaps within the existing system.

Most importantly, they took ownership of the process of security sector development and enhanced civil-military relations by demonstrating a commitment to expanding and implementing these principles and practices long after the workshop.

To that end, the workshop concluded with briefings by participants of their shared findings and recommended next steps for Myanmar.

Dr. Miemie Byrd, APCSS academic lead, stated, "This workshop outcome exceeded my wildest dreams and expectations. I felt we were able to put some of the security sector and civil-military relations concepts in terms they could relate to and, as such, they seemed to have internalized them based on their quality recommendations and next steps at the end of the workshop."

Looking to the future, APCSS Director Lt. Gen. (Ret.) Dan Leaf said, "This workshop was carefully designed and executed to enhance Myanmar's commitment to a rule-of-law-based security sector, characterized by legitimacy and accountability.

"Participants were very well-prepared, eager, and earnest – I look forward to seeing the progress enabled by this important engagement."

## Pacific islands security focus of Vanuatu workshop

Examining the effectiveness of regional security cooperation and the broader regional security architectures in the Pacific Islands region was the focus of a workshop held in Port Vila, Vanuatu, Aug. 4-8, 2014.

The Asia-Pacific Center for Security Studies and the Pacific Institute of Public Policy hosted the workshop titled “Regional Security Governance and Architecture in the Pacific Islands Region: Priorities for a Resilient Future.”

Forty-eight participants from 21 nations and territories, and six regional international organizations shared their understanding of regional issues and recommended specific measures to enhance security and governance.

“The workshop was a good opportunity to assess the regional security architecture and highlight the growing linkages between development and security and ways nations can also strengthen their internal peace-building processes,” said Derek Brien, PiPP executive director.

Vanuatu Prime Minister Joe Natuman and, via video, Walter North, U.S. Ambassador to Papua New Guinea, Solomon Islands and Vanuatu, opened the workshop. Carleton Cramer, APCSS academic dean,



Forty-eight participants from 21 locations addressed security cooperation issues in the Pacific Islands region during an August workshop in Vanuatu.

noted the event coincided with Secretary of State John Kerry’s recent trip to the region and his speech in Honolulu promoting regional cooperation.

Participating security practitioners and experts came from Australia, China, the Federated States of Micronesia, Fiji, France, Guam, and Indonesia. They also came from Japan, Kiribati, Nauru, New Zealand, Niue, Papua New Guinea, the Republic of the Marshall Islands, Samoa, Solomon Islands, Taiwan, Tonga, Tuvalu, the United States, and Vanuatu.

Pivotal regional organizations represented included the Secretariat of the Pacific Community and the Melanesian Spearhead Group.

Also present were members of the United Nations Development Programme

Regional Pacific Center; the Pacific Institute for Public Policy; and FemLINKPACIFIC, an important regional non-governmental organization addressing work related to United Nations Security Council Resolution 1325 on Women, Peace and Security.

The diversity of expertise and experience present helped shape potential near- and long-term benefits for the Pacific Islands region.

Dr. Rouben Azizian, APCSS academic lead, stated, “The workshop enabled participants to build multinational and whole-of-government professional contacts for future collaboration.”

Permanent Secretary, Mr. Beraki Jino, of Solomon Islands Ministry of Foreign Affairs, added, “I think the workshop was -- particularly for the Solo-

mon Islands -- very, very useful...It was relevant to the work of the Ministry of Foreign Affairs and our national security environment.”

Jino added, “Solomon Islands is working on a new security policy, and this workshop will help a lot in our understanding some of the security issues that need to be addressed, not only for Solomon Islands, but in relation to the region.”

At workshop’s end, participants briefed to senior officials their findings and recommended steps for enhancing regional cooperation. Among those briefed was a representative of the important Pacific Islands Forum.

APCSS’ next workshop in Oceania will be a Security Sector Development Workshop in Fiji next summer.

**M**aritime Security is one of several focus areas for the Asia-Pacific Center for Security Studies. APCSS partnered with the World Ocean Council to conduct a multi-national workshop on preserving the Gulf of Thailand's maritime assets Aug. 12-14 in Singapore.

Titled "Enhancing Maritime Resource Security: A Cross-sectoral Dialogue for the Gulf of Thailand Initiative," the workshop enabled officials from four coastal nations to address the anticipated impacts of developing trends in the marine industries most active in GoT waters over the next three to five years.

Participants were from Cambodia, Malaysia, Thailand, and Vietnam.

The seminar was part of an ongoing international effort (GoTI) funded by the U.S. State Department to support Gulf of Thailand states as they work to effectively manage the impacts of fisheries, offshore oil and

## Gulf of Thailand workshop addresses resource security



Attendees of the "Enhancing Maritime Resource Security: A Cross-sectoral Dialogue for the Gulf of Thailand Initiative," workshop are pictured with APCSS Director Lt. Gen. (Ret.) Dan Leaf.

gas activity, shipping and port operations, and coastal development.

Those involved in the GOTI seek to ensure that economic activity in Gulf waters can be sustained long-term through broad-based development planning.

The three-day workshop

teamed government officials from maritime law enforcement, and transportation and trade agencies with their private sector counterparts and subject matter experts. Fifty-five people took part in the event.

A Vietnam participant related that integrated coastal and ocean management

was a key takeaway from the August workshop.

According to Dr. Lori Forman, APCSS development advisor and professor, participants' sense of shared marine geography quickly pulled them together into meaningful and actionable dialogue.

The group addressed the region's strategic challenges, then began discussions about future collaborative measures to address them.

"Knowing first-hand what is at stake, representatives developed a menu of interagency and multi-sectoral actions needed to secure the gulf's maritime resources," said Forman, an expert on international economic development.

She added that such actions could benefit millions of people depending directly on GoT waters for food, trade and employment.

"Ultimately, the health of the Gulf's marine resources is essential to their nations' long-term prosperity, stability and security," Forman said.



The workshop titled "Enhancing Maritime Resource Security: A Cross-sectoral Dialogue for the Gulf of Thailand Initiative," enabled attendees to discuss means to preserve resources in the area.

## APCSS profs attend global anti-crime events

*Conference on Transnational Crime and Terrorism highlights need for info sharing*

*Dr. David Fouse, a professor with the Asia-Pacific Center for Security Studies, attended the International Conference on Transnational Crime and Terrorism (ICTOCT) in Las Vegas, April 13-18, 2014.*

*Below is an edited excerpt from his report.*

Sponsored this year by the Las Vegas Metropolitan Police Department and Federal Bureau of Investigation, the ICTOCT is one of the largest elite law enforcement gatherings worldwide with international delegates representing law enforcement agencies from many countries worldwide.

Participating U.S. agencies included the FBI, Se-



Dr. David Fouse

cret Service, Immigration and Customs Enforcement, and Drug Enforcement Administration (among others). The conference featured plenary sessions and electives taught by specialists on various Asian crime organizations, narco-terror-

ism, human trafficking and smuggling, counterfeiting, fraud, and cybercrime.

Conference keynote speakers highlighted the growing problem of transnational crime organizations' ability to launder their substantial illicit proceeds and invest in sensitive areas of the legitimate economy.

With billions of dollars of annual profits to invest, transnational crime organizations are now moving into the manipulation of securities exchanges to further increase their impact on the legitimate economy.

Speakers also raised concerns about transnational crime organizations willingness to cross ethnic lines

to cooperate for "business" purposes.

This makes it all the more important for law enforcement agencies to share information and establish their own networks in order to combat the rising tide of organized crime.

Many conference presentations included case studies of recently completed investigations. These emphasized the use of law enforcement networks and multiagency task forces in combating transnational crime and terrorism...*Read the full article at <https://www.apcsslink.org/news-story/international-conference-transnational-crime-and-terrorism>.*

## *Sovereign Challenge Conference focuses on illicit criminal networks, violent extremism*

*APCSS professors Dr. David Fouse and Dr. Alfred Oehlers attended the 2014 Sovereign Challenge Conference held at National Defense University, Washington D.C., April 22-24.*

*The following is an edited excerpt from their report.*

Hosted by U.S. Special Operations Command, this was the twelfth in the series of Sovereign Challenge conferences. This year's conference focused on connections between illicit networks, violent extremism, and the power of non-state actors.



Dr. Alfred Oehlers

At a time when there is growing recognition of evolving networks tying together organized crime and terrorist groups, this focus

was timely and appropriate.

The conference featured a stimulating program of speakers and discussions. Admiral William H. McRaven, then USSOCOM Commander, set the tone with a keynote address. He challenged the audience with a global threat assessment, emphasizing the need for whole-of-government approaches and international partnerships to successfully counter the threat posed by non-state actors.

Trust remains a critical ingredient in nurturing such interagency and interna-

tional relationships, and the admiral made a compelling case for persistent engagement to counter illicit criminal and terrorist networks.

Through illuminating presentations, it became very clear how non-state actors and their emerging power posed serious threats to the sovereignty of independent nations. Corrosive practices, such as corruption, undermined effective governance...*Read the full article at <https://www.apcsslink.org/news-story/apcss-faculty-attend-sovereign-challenge-conference>.*

APCSS faculty members wrote the following articles and papers in their capacity as subject matter experts. The views expressed in these articles are those of the authors alone. All listed writings are available on-line.

### SCO: A Tenable Provider of Security in Post-2014 Central Asia?

In this paper, **Dr. Jeffrey Reeves** discusses whether, and to what degree, the Shanghai Cooperation Organisation (SCO) can fill the role of security provider for future Central Asia. He contrasts the SCO's strengths and weaknesses against potential (and probable) insecurity in the Central Asian region following withdrawal of the majority of International Security Assistance Forces' (ISAF) troops by the end of 2014. The article concludes with policy suggestions that could augment the SCO's weaknesses and make it a more formidable security actor.

You can read the article online at: <http://www.apcss.org/wp-content/uploads/2014/06/SCO-REEVES-2014.pdf>. Reeves also recently authored "*Structural Power, the Copenhagen School and Threats to Chinese Security*," and the opinion piece

### Tokyo's View of the U.S. Rebalance

**Dr. Jeffrey Hornung** discusses the Obama Administration's rebalance to the Asia-Pacific region. He writes that administration officials have made repeated efforts to promote the strategy, including speeches

and congressional testimony detailing the broad outlines of the U.S. effort. A major emphasis point within the strategy is for the United States to rely more heavily on friends and allies, particularly long-time partner Japan.

Hornung relates that throughout Japan's government, officials carry a mixed-bag of views on the rebalance, categorized roughly into three categories: welcoming, questioning, and uncertainty.

You can read the complete article on-line at <http://www.apcss.org/editorial-tokyos-view-of-the-u-s-rebalance>. Among Hornung's other recent articles are: "*The East China Sea Boils: China and Japan's dangerous dance*," "*Japan's Defense Change, Context is Everything*," and "*Japan's Growing Hard Hedge Against China*."

### Exploring Resource Security Policy and Green Science & Technology in Asia

The scientific and technological dimensions of resource scarcity challenges and how governments are looking for ways to meet these challenges are examined in a paper by **Dr. Virginia Bacay Watson** called "Resource Security and Green Science & Technology Policy in Asia."

In her paper, Watson states that "with their focus on advancing green capabilities, the emerging economies of Asia will become major sources of indigenous, clean-technology innovations."

She also discusses how strategic alliances' coalescing around scarce resources is distinctly different from an

alliance based solely on capacities.

Watson believes that the nexus of energy-environment-economics suggests that a systematic approach to these transnational security issues will provide better and more comprehensive solutions for the future.

You can read the full paper online here: <http://www.apcss.org/wp-content/uploads/2014/04/Paper-Watson-STRinAsia-2014.pdf>.

### China and Strategic Imbalance

**Dr. Mohan Malik** writes the recent Shangri-la meeting in Singapore saw sharp exchanges between Chinese and other participants, revealing China's increasing willingness to flex its politico-military muscle.

The following is an excerpt from Malik's article:

Beijing's deployment of an oil rig protected by more than 80 naval vessels in the South China Sea four days after President Barack Obama's "reassurance trip" to China's East Asian neighbors in April 2014 was widely seen as a deliberate and calculated provocation. Yet China's move fits a pattern of advancing territorial claims on its periphery through coercion, intimidation, and the threat of force through what may be called "paramilitary operations short of war."

China's drilling rig is also a political statement of Beijing's resolve and capability to control and exploit the South China Sea and deny it to others – and this message is meant as much for Washington as for Tokyo, Hanoi, Manila, Jakarta, and New Delhi.



While exploring oil in the disputed waters, the \$1 billion oil rig is supposedly drilling a big hole in Washington's "pivot strategy" insofar as it undermines Washington's credibility as regional security anchor or security guarantor.

Beijing calculates that neither the mighty United States nor China's weak and small neighbors would respond with force to counter Chinese incremental efforts to turn the South China Sea (SCS) into a "Chinese lake."

For the full article, go to: <http://thediplomat.com/2014/07/china-and-strategic-imbalance/>. Malik also recently authored "*Stakes are high in Asia's Changing Geopolitical Landscape*," and "*Historical fiction: China's South China Sea Claims*."

## **Best Practices Crossing the Pacific: Security Sector Development from the Andes to Asia**

In his latest paper on Security Sector Reform, **Dr. Justin Nankivell**



discusses how Chile serves as a good model for nations in the Asia-Pacific region.

According to Nankivell, "as the Asia-Pacific region continues its momentous rise in the 21st century, issues of internal security sector governance and security sector transformation have become increasingly paramount. While many Asia-Pacific states in the area of security sector development serve as rich laboratories of best practices in

reshaping the modern relationships of civil-military relations, security practitioners in Asia-Pacific states would do well by evaluating models outside of the Western, European, and African regions, turning their focus also to South American case studies."

Nankivell points out three critical areas of reform that are essential as governments attempt to transform their security sectors. They include legislative openness and political inclusion; mutual understanding and transparency; and the role of the Ministry of Defense.

You can read the full paper at <http://www.apcss.org/wp-content/uploads/2014/04/Analysis-NankivellJ-April2014.pdf>.

*(Writings continued on Page 42)*

**By Dr. Lora Saalman**

A close examination of Chinese scientific journals reveals emerging perspectives on prompt global strike (PGS).

As Chinese official defense white papers have become shorter in length, technical journals provide a clearer window into threat perceptions and direction of Chinese military modernization.

They reveal that technical and military institutes in China are conducting substantial research into both countering and developing hypersonic, precision-guidance, and boost-glide technologies.

The amount of this research dwarfs that heretofore available on their ballistic missile defense (BMD)-related technologies. In contrast to BMD, Chinese PGS-oriented literature combines scientific and

## **Independent Faculty Research Prompt Global Strike: China and the Spear**



strategic details, reflecting a broader shift to integrate strategic departments into its technical institutes.

Chinese analysts view PGS as part of a larger U.S. effort to achieve "absolute security," with BMD as the shield and PGS as the sword, such that Washington is able to act preemptively.

Given its lower threshold of taboo on use, Chinese analysts tend to view U.S. PGS as a threat to Beijing's conventional and nuclear weapons systems, as well as its command and control centers. With the breadth of U.S. platforms defined as PGS-related systems in China, its analysts have not ruled out their delivery of nuclear weapons.

Despite its criticism of the United States, China's BMD tests in 2008 and 2010, as well as its own test moving towards PGS in 2014, show that it is seeking similar systems.

If the same ideas on preemption are applied to China's own PGS, then its nuclear posture may change, whether declared or not.

Read the entire paper at [http://www.apcss.org/wp-content/uploads/2014/04/APCSS\\_Saalman\\_PGS\\_China\\_Apr2014.pdf](http://www.apcss.org/wp-content/uploads/2014/04/APCSS_Saalman_PGS_China_Apr2014.pdf).

### PROMOTIONS

#### BANGLADESH

**Mizanur Rahman Shameem**, CSRT06-3, was promoted to brigadier general and is commanding an infantry brigade.

**Baten A.S.M. Abdul**, EC07-2, was promoted to

rank of rear admiral.

**M. Naim Hassan**, TSC10-1, was promoted to air vice marshal and he continues to serve as Air Officer Commanding Bangladesh Air Force Base, Bashar, Dhaka.

**Mizanur Rahman Shameem**, CSRT06-3, was promoted to brigadier general and selected to command an

infantry brigade.

**Mohammad Makbul Hosain**, CCM08-1, was promoted to rear admiral and appointed director general of the Bangladesh Coast Guard.

#### CAMBODIA

**Chhoeuth Polrith**, CCM13-1, was promoted to

rank of captain.

**Nem Sowath**, SEC08-1, was promoted to general.

**Soeung Samnang**, SEC06-2, was promoted to general.

**Khun Vuth**, SEC06-3, was promoted to general.

**Nguon Sok**, CSRT09-1, was promoted to major general

**Ken Sosavoeun**, CSRT04-



APCSS Director Lt. Gen. (Ret.) Dan Leaf (*center*) and John Gasner (*right of center*), chief of the Center's alumni division, are pictured with a Nepal contingent that included members of its APCSS alumni association.

## APCSS selects Nepal org as top alumni association

The Alumni Association of Nepal is the Asia-Pacific Center for Strategic Studies Alumni Association of the Year for 2013. The group is best among 57 APCSS alumni associations worldwide.

Center Director Lt. Gen. (Ret.) Dan Leaf presented a letter of appreciation to key association members during May travel to the region. Among alumni present were Sushil Kumar Pant, association president; Balananda Sharma, association vice president; and Chunamani Bhattarai, association general secretary.

The group's achievements include being the only alumni association to formally register as a non-govern-

mental organization. NGOs are non-profit entities typically formed by people with common interests to advocate and monitor policies; provide volunteer services to select local, regional and/or international communities; and offer analysis and expertise to various agencies and organizations.

The Nepal association enhanced members' regional knowledge and influence capability by conducting a conference on the U.S. "Rebalance" to the Asia-Pacific region, and a roundtable discussion on voters and polling security for the nation's presidential elections.

2, was promoted to major general.

**Heisela Uk**, CSRT05-2, was promoted to major general.

**Dara Sam**, CSRT06-1, was promoted to brigadier general.

**Say Sovin**, ASC09-2, was promoted to brigadier general.

**Leangsong Buth**, ASC10-1, was promoted to brigadier general.

## FIJI

**Isireli Nataqa**, ASC11-2, was promoted to Deputy Superintendent of Corrections.

## INDIA

**Amit Tiwari**, EC05-2, was promoted to air vice marshal and selected as an Air Defense Commander.

**Michael Fernandez**, EC05-3, was promoted to air vice marshal and appointed Assistant Chief of Air Staff.

**Vikas Wahi**, CSRT14-1, was promoted to group captain.

**Dalbir Singh**, EC05-2, was promoted to general and appointed Chief of Army. He was also awarded the Param Visisht Seva Medal, the highest award for distinguished service in the army.

## INDONESIA

**Marihot Napitupulu**, CSRT08-1, was promoted

to colonel and posted as naval attaché in Singapore.

## JAPAN

**Eiichi Funada**, SEC07-2, was promoted to vice admiral and appointed Commander of Japan's Self Defense Fleet located in Yokosuka City, Japan.

**Shigeru Kobayashi**, EC03-1, was promoted to lieutenant general and appointed Commander of the 3rd Division, Japan Self Defense Force.

**Tomohiko Madono**, EC06-2, was promoted to rear admiral and assigned as Wing Commander 2.

## KOREA

**Ojeong Kwon**, EC04-2, was promoted to brigadier general.

**Youngkwan Ryu**, EC05-2, was promoted to brigadier general.

## MADAGASCAR

**Rarasoa Ralaialomady Fils Ramamonjisoa**, EC05-1, was promoted to brigadier general and appointed Director of Information and Communication in the Armed Forces Ministry.

**Jacques Ramarosandy**, EC05-3, was promoted to brigadier general.

## MALAYSIA

**Mohamad Zaki HJ Hamzah**, ASC10-1, was promoted to major general.

**Tan Kok Kwee**, CCM14-1, was promoted to First Admiral (Maritime).

## MALDIVES

**Lt. Col. (Ret.) Ibrahim Afzal**, EC05-2 and OR10-1, was promoted as Division Head of Corporate Services Division of the Maldives Ports Ltd.

**Inaya Fathimath**, ASC10-1, was promoted as Deputy Minister of Foreign Affairs.

**Zenysha Zaki**, ASC10-1, was promoted as Deputy Director, Ministry of Foreign Affairs.

**Hussain Waheed**, SSD10-1, was promoted as Commissioner of Police.

## MYANMAR

**Kyaw Win**, ASC14-1, was promoted to police brigadier general and appointed Commander of Drug Enforcement Division.

## PAPUA NEW GUINEA

**Gilbert Toropo**, EC03-3, was promoted to brigadier general and appointed Chief of Defense.

## PAKISTAN

**Adnan Baluch**, CCM11-1, was promoted to commodore and is attending National Defense College at Lemhanas, Indonesia.

**Rashid Imran Khan**, ASC09-1, was promoted to group captain.

## Alumni Associations

Afghanistan  
American Samoa  
Australia  
Bangladesh  
Bhutan  
Cambodia\*  
Cameroon  
Canada  
Chile  
China  
Colombia  
Comoros \*\*  
Cook Islands  
Fiji  
Guam  
Hong Kong  
India  
Indonesia  
Iraq  
Japan  
Jordan  
Kazakhstan  
Lao PDR  
Lebanon  
Madagascar\*\*  
Malaysia  
Maldives  
Marshall Islands  
Mauritius\*\*  
Micronesia  
Mongolia  
Mozambique  
Myanmar  
Nepal  
New Zealand  
Pakistan  
Palau  
Papua New Guinea  
Peru  
Philippines  
Republic of Korea  
Russia & Far East Russia  
Samoa  
Singapore  
Solomon Islands  
Sri Lanka  
Taiwan  
Tanzania  
Thailand  
Timor-Leste  
Tonga  
Tuvalu  
Vanuatu  
Vietnam  
U.S. (D.C. & Hawaii)

\* Informal group

\*\* Joint alumni association with the Africa Center

## ALUMNI NEWS

### PHILIPPINES

**Noli Talino**, ASC12-1, was promoted as police chief superintendent.

**Director Rodrigo De Gracia**, EC07-1, was promoted as police director (2-star), Philippine National Police.

**Col. Arthur Abadilla**, EC97-2, was promoted to assistant regional director, National Intelligence Coordinating Agency for the Northeast region of Luzon.

**Jeffrey Delgado**, EC01-1, was promoted to lieutenant general and appointed chief of the Air Force.

**Wilson Leyva**, CSRT10-1, was promoted to brigadier general.

**Joselito Kakilala**, EC08-2, was promoted to brigadier general and assigned to General Headquarters as chief, Office of Strategic Studies and Strategy Management.

### SOUTH AFRICA

**My-Lord Isaac Montsho**, CSRT10-1, was promoted to lieutenant colonel and is working as training coordinator, South African Air Force Gymnasium.

### SRI LANKA

**Kolitha Gunatillake**, EC04-2, was promoted to air marshal and appointed commander of the Air Force.

**Gagan Bulathsinghala**,

EC05-1, was promoted to air vice marshal and appointed chief of staff of the Air Force.

**Udayanta Wijeratne**, CSRT07-1, was promoted to major general and appointed as the general officer commanding the 54th Division.

### UNITED STATES

**Derek Brown**, JEC06-1 and CSRT06-2, was promoted to lieutenant colonel. He is the staff judge advocate at Fort Drum, N.Y.

**Michael Stelzig**, APOC10-1, was promoted to colonel and is serving as the army attaché to the Philippines.

**Meredith Austin**, SEAPOC13-1, was promoted to rear admiral.

## POSITION CHANGES

### AFGHANISTAN

**Malik Quraishi**, SEC08-2, was appointed consul general of Afghanistan in Turkey.

### AUSTRALIA

**Anita Lewan**, APOC09-3, is senior analyst, South East Asia, in the International Branch of the New Zealand Ministry of Defence.

### BANGLADESH

**Commander Rezaul Hasan**, CSRT06-3, is the executive officer aboard the BNS Titumur.

**Wing Commander Readad Hossain**, CSRT07-1, is private secretary to the chief of Air Staff.

**Commodore Abedin Syed**, ASC08-2, is the drafting authority, National Headquarters, Bangladesh.

**Maj. Faruque Ahmed**, ASC11-1, is the Bangladesh Explosive Ordnance Disposal Contingent commander in Kuwait.

**Rear Adm. A.S.M.A. Baten**, EC07-2, is the vice commander of First Maritime University in Bangladesh.

### CAMBODIA

**Nith Eth**, TSC09-2, is Advisor to the Office of the Council of Ministers.

### CANADA

**Superintendent Paul Richards**, CSRT11-1 with the Royal Canadian Mounted Police, was assigned to the Independent Commission on Policing in the Philippines.

### COLOMBIA

**Col. Carlos Castillo** ASC10-1, was appointed chief of staff at the Second Joint Command in the southwest of Colombia.

### FIJI

**SSP Pariniappa Goundar**, ASC11-2, is serving as the Fiji contingent commander for the United Nations Mission in Liberia.

**Akuila Bulivono Namakadre**, ASC10-1, was appointed deputy commissioner of the Fiji Corrections Service.

**Joeli Koroikata**, EC05-2, is director of international cooperation, Ministry of Foreign Affairs and International Cooperation.

### FINLAND

**Erkki Pekonen**, CSRT12-1, completed his tour of duty at the United Nations' Department for Peacekeeping Operations. He is awaiting his next assignment.

### INDIA

**Shireen Singh**, EC08-1, has earned a new position in the U.S. Embassy as a political specialist, covering India external relations and counter-terrorism.

**Sundari Pujari**, EC00-3, is the chief vigilance officer of Air India.

### INDONESIA

**Adm. M.M. Marsetio**, SEC07-1, is chief of the Indonesia Navy.

**Dr. Bibit Santoso**, EC99-2 and SEC06-3, is working with Lemhannas as a professional expert of social culture.

**Ari Budijanto**, ASC10-1, has a new position in Jakarta as deputy director of immigration and international cooperation.

## JAPAN

**Yoshitaka Yamada**, CSRT07-1, is assistant commissioner, Director for Counter International Terrorism Intelligence, National Police Agency.

**Masami Oka**, TSC10-1, was assigned to the National Police Agency as chief, Gift Prefectural Police Headquarters.

## KOREA

**Myong Woo Nam**, ASC14-1, was appointed security coordinator for Korea's presidential overseas visits.

**Brig. Gen. Kwon Ojeong**, EC04-2, is the director of the Center for Army Analysis and Simulations at Army headquarters.

**Brig. Gen. General Youngkwan Ryu**, EC05-2, attended the Combined Forces Air Component Commander Course at Maxwell Air Force Base, Ala.

## MADAGASCAR

**Brig. Gen. Dominique Jean Adolphe**, CSRT08-1, was appointed director general of the Armed Forces Ministry Inspection Program.

## MALAYSIA

**Brig. Gen. Nordin Haji**

**Salleh**, ASC11-2, is attending the U.S. Army War College at Carlisle, Pa.

## MARSHALL ISLANDS

**Biuna Samson**, EC05-2, is now dean for the College of the Marshall Islands' Land Grant Program.

## MONGOLIA

**Bumtsend Gombo**, ASC09-2, was assigned to the Embassy of Mongolia in China.

**Ambassador Bayarkhuu Dashdorj**, EC06-1, as part of a study tour, visited NATO in Brussels, Belgium.

**Maj. Chuluunbat Sharkhuu**, ASC12-1, is attending a Ph.D. program at the Department of Criminology, Kyonggi University, Suwon, Korea.

## NEPAL

**Ambassador Suresh Pradhan**, EC02-1, completed his assignment as Ambassador to Germany; he has returned to Nepal.

**Dipendra Raj Paudel**, CCM13-1, is an under secretary in the Ministry of Defense.

**Brig. Gen. Purna Silwal**, EC07-1, is the acting commandant of the Army Command and Staff College.

**Upendra Kanta Aryal**, CCM08-2, OR10-1, is chief of the National Police.

**Deepak Dhital**, EC00-3, was nominated as ambassa-

dor to Switzerland.

**Khaga Adhikari**, EC04-1, was nominated as ambassador to Thailand.

**Brig. Gen. (Ret) Bijaya Kumar Shahi** EC05-3, was appointed security specialist with World Vision International in Nepal.

**Amrit Bahadur Rai**, EC07-1, was nominated as ambassador to South Africa.

## NEW ZEALAND

**Group Capt. Rod Fortune**, EC03-1, posted in Seoul as defence attaché.

**Col. Graeme Stewart**, APOC13-2 and EC05-1, is defence attaché to Singapore.

**Lt. Col. Cate Tarsau**, EC06-1, is transitioning to U.N. Headquarters. She will also serve as alumni association deputy president.

**Paul Douglas Inwood**, CA13-3, is assistant director, New Zealand Defense Force Command and Staff College.

**Maj. Derrick McMillan**, CA13-3, is on the Army General Staff.

**WOMT Howard Rait**, CA14-1 and CA13-3, is working in future operations at Joint Headquarters.

**Squadron Leader Pippa Barratt**, CA14-1, is working at the New Zealand Command and Staff College and she will serve as alumni

association secretary.

**Maj. Kiely Pepper**, CA13-3, is military assistant to the Chief of Army.

**Squadron Leader Steve Hancock**, CA14-1 and CA13-3, is the senior human resource advisor at Royal New Zealand Air Base, Auckland.

## PAKISTAN

**Wing Commander Fida Khalil**, CSRT05-2, has taken up residence in Virginia.

**Brig. Gen. Anjum Nadeem**, TSC14-1, is commanding a force deployed in the north-west tribal areas.

**Brig. Gen. (Ret) Bader uz Zaman**, EC05-3, is president of J&R Farms Group and CEO of Waste Busters and Allied Waste Management.

## PAPUA NEW GUINEA

**Maj. Dalos Umul**, ASC14-2, was selected to attend the Defence and Strategic Studies Course at the Australian Defence College and to concurrently undertake a master's program at the University of New South Wales.

## PHILIPPINES

**Moises Jun Nayve**, CSRT04-1, completed his duty as battalion commander of the 4th Special Forces Battalion in Basilan Province.

*(Continued on next page)*

### POSITION CHANGES

(Continued from Page 39)

**Lt. Col. Ric Leonardo**, JEC05-2, was designated commanding officer of a special forces battalion based in Mindanao.

**Lt. Col. Moises Nayve**, CSRT04-1, was reassigned to the Presidential Security Group.

### SAMOA

**Albert Mariner**, EC00-2, is the head of the Pacific and Caribbean Section of the Political Affairs Division of the Commonwealth Secretariat in London.

### SOLOMON ISLANDS

**George Hoa'au**, ASC09-2, transferred from the Foreign Ministry to the Ministry of Health. He is in charge of administration and budgeting for the country's medical services.

### SRI LANKA

**Sarath Chandra Dissanayake**, ASC12-1, is posted in Havana as Sri Lankan Ambassador to Cuba.

**Rear Adm. (Ret) H. S. Rathnakeerti**, EC98-1, is a consultant for the Presidential Task Force on resettlement development in the Northern Province.

### THAILAND

**Capt. Chusak Chupaitoon**, EC05-1, is deputy dean, academic affairs department, Naval Education Department, Royal Thai Navy.

**Senior Col. Orgrob Amaruskhul**, CSRT06-3, and CS09-2, was assigned as military advisor to the Thai Permanent Mission to the United Nations.

### TIMOR LESTE

**Jorge Nelson Amado Monteiro**, SSD10-1, is superintendent of police and commander, District of Manufahi.

### TONGA

**Carl Tu'ivai**, ASC11-1, is deployed to Afghanistan as the national contingent commander for Tonga's 7th Contingent.

**Lau'aitu Tupouniua**, EC04-2, is deputy commissioner, Tonga Police.

**Savenaca Raiwalui**, CCM12-1, is senior training officer, Ministry of Works, Transport and Public Utilities.

### UNITED STATES

**Rear Adm. Babette Bolivar**, EC05-3, is now Commander, U.S. Command representative, Guam.

**Chaplain (Cmdr.) Jack Carver**, APOC12-2, is assigned to the USS Peleliu.



### Commodore Y.N. Jayarathna

An ASC 13-1 Fellow, Jayarathna is now commandant of Sri Lanka's Naval and Maritime Academy located at Naval Dockyard, Trincomlee. The academy provides professional development for Navy officers and enlisted forces.

**Capt. Byron Black**, EC03-1, is taking a new position as the First Coast Guard district chief of prevention.

**Adm. Michael Rogers**, TSC09-1, is commander, U.S. Cyber Command.

**Thomas McNamara**, C11-05, has relocated to Washington D.C., where he is working at the Defense Intelligence Agency.

**Capt. Anthony Cowden**, APOC12-2, transferred to the Naval War College, Newport, R.I., where he will teach national security affairs.

**Maj. James Westgate**, CCM08-1, is in Bogota, Colombia, as part of the U.S. Army Corps of Engineers' objective to further develop the Colombian Army's engineering capabilities.

### URUGUAY

**Col. Gabriel Tavidian**,

ASC11-2, was selected as commander of the 1st Signal Brigade.

### VANUATU

**Superintendent Kelson Bule**, EC07-1, is director, national intelligence, Vanuatu Police Force.

**Peter Bong**, EC00-3, is chief executive officer of Vanuatu Airports.

**Willie Ben Kalo**, EC07-2, is chief of staff, Vanuatu Police Force.

**John Taleo**, ASC10-1, is deputy commissioner of police operations.

**Delphine Vuti**, ASC14-1, is acting director, Vanuatu Police College.

### VIETNAM

**Thin Thi Nguyen**, CCM08-3, is head of the academic affairs department at the Diplomatic Academy of Vietnam.

## RETIREMENTS

### AUSTRALIA



**Group Capt. Peter Norford**, C12-1, retired after 38 years of military service.

He is now serving in the Royal Australian Air Force Active Reserve.



**Gen. David Hurley**, SE01-2, retired as chief of Australian Defence Forces

after 42 years of military service. He was appointed as the 39th governor of New South Wales.

### COLOMBIA



**Juan (Andres) Acosta**, CSRT06-2, retired as a Navy captain. He is

now director of security for the Empresas Publicas de Medellin company.

### INDONESIA



**First Marshall Suprapto Prapto**, ASC09-2, retired after 32

years of military service.

### MALAYSIA



**Cmdr. Abd Rahman Zainuddin**, EC01-3, retired

from military service.



**Lt. Gen. Datuk Abdul Aziz Ibrahim**, SEC06-2,

retired from the Malaysian Armed Forces after 42 years of service.

### NEPAL



**Moti Gurung**, CSRT08-2 and TSC14-1, retired as the chief investigation

director of National Investigation Department.

### NEW ZEALAND



**Maj. Gen. Clive Lilley**, SEC02-1, has retired from the military.



**Dr. Peter Greener**, SSTR06-1, retired as the dean of academic

faculty at the Defense Force Command and Staff College.

### PHILIPPINES



**Police Director Elpidio Z. De Asis Jr.**, CSRT07-1, retired from the police service.



**Lina Sarmiento**, EC05-3, retired as police

director from the Philippine National Police and is now chairperson of her nation's Human Rights Victims Claims Board.



**Gen. Emmanuel Bautista**, SSD10-2, retired as the Armed Forces

of the Philippines chief of staff after 34 years of service. A highly decorated and accomplished officer, Gen Bautista previously served as the commanding general of the Philippine Army.

### TONGA



**Penisimani Ma'u**, EC99-3, retired from the Army and is now a magistrate in the Tonga Judiciary.

### UNITED STATES



**Terry Daru**, EC01-1 & OR07-1, retired from the U.S. State Department,

and is now working as interim director of the Narcotics and Law Enforcement Affairs Section of the U.S. Embassy in Bishkek, Kyrgyzstan.



**Col. Ralph Boeckmann**, APOC11-1, retired from the military and is

living in Fairfax, Va.



**Col. David Kasberg**, SEAPOC12-1, retired from the Air Force.



**Lt. Col. Brian Clark**, APOC09-3, retired from the Army.



**Lt. Col. Kinsey McFadden**, APOC13-2, retired from the Army and will

work with HITMethods, a medical information company in Hawaii.



**Lt. Gen. Thomas Conant**, SEC08-1 and TSC11-2, retired from military service and will engage in consulting. He led a delegation to Myanmar in September.

### VANUATU



**Willie Vira**, EC02-2, retired from the Vanuatu Police Force.

### VIETNAM



**Tu Van Tran**, EC02-1, retired from the Ministry of Foreign Affairs.



**Pham Duy Thanh**, EC06-1, retired from the Ministry of Foreign Affairs.

## Colombia at the Crossroads: Rebels, Drugs and Democratic Policies



**Dr. Rouben Azizian** (left), and U.S. Navy **Lt. Nicholas Matcheck** believe security sector development in the Asia-Pacific region could draw lessons from the efforts of Colombia, a Pacific Latin American nation struggling for decades to end a devastating civil conflict.

The authors write the Columbia conflict is akin to several Asia-Pacific nations struggles with internal insurgencies and associated drug trafficking, while simultaneously launching or enhancing their democratic transitions.

Further, they write the outcome of Columbia's May 2014 presidential elections were shaped in part by voters' perspectives on peace talks between the government and the Revolutionary Armed Forces of Colombia (FARC), the nation's largest guerilla group.

According to Azizian and Matcheck, the 20th round of peace talks ended in February with some agreements on drug-trafficking. Local commentators, however, point out that while the parties have prepared the ground, they have not as

yet established a solid foundation for realistic policy change.

You can view the entire article at <http://www.apcss.org/editorial-columbia-at-the-crossroads-rebels-drugs-and-democratic-policies/>.

## Mapping Conflict Trends in Pakistan

**Saira Yamin** co-authored this report with Salma Malik, an assistant professor at Quaid-i-Azam University in Islamabad, Pakistan



The following is a report summary from the U.S. Institute of Peace:

Over the past decade, violence has become endemic in many parts of Pakistan. This report examines the trajectory of violence and the range of conflicts in six troubled regions.

The authors conclude that if existing socioeconomic conditions persist and the state continues to fail to deliver public services, justice, and security, Pakistan could face further escalation of violence and lawlessness.

Violence is most concentrated along the Afghan border in the Federally Administered Tribal Areas (FATA) and the province of Khyber Pakhtunkhwa.

You can view the full report at: <http://www.usip.org/publications/mapping-conflict-trends-in-pakistan>.

# APCSS Course Calendar

\* Note: Dates are subject to change. Please visit our website for the most current information.

Course #	Start Date	End Date
<b>Advanced Security Cooperation (ASC)</b>		
15-1	02-Apr-15 .....	05-May-15
15-2	24-Sep-15 .....	29-Oct-15
<b>Senior Executive Asia-Pacific Orientation Course (SEAPOC)</b>		
15-1	14-Apr-15 .....	16-Apr-15
<b>Comprehensive Security Responses to Terrorism (CSRT)</b>		
15-1	11-Feb-15 .....	13-Mar-15
<b>Comprehensive Crisis Management (CCM)</b>		
15-1	23-Jul-15 .....	25-Aug-15
<b>Transnational Security Cooperation (TSC)</b>		
14-2	07-Dec-14 .....	12-Dec-14
15-1	1-Jun-15 .....	5-Jun-15
<b>Asia-Pacific Orientation Course (APOC)</b>		
15-1	26-Jan-15 .....	30-Jan-15
15-2	22-Jun-15 .....	26-Jun-15
15-3	31-Aug-15 .....	04-Sep-15



Fellows with Senior Executive Asia-Pacific Orientation Course 14-2 and Advanced Security Cooperation Course 14-3 discussed regional collaboration opportunities Oct. 9 at the APCSS.

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*As of Oct. 29, 2014*



## APCSS welcomes Brunei Armed Forces

Participants in the Brunei Royal Armed Forces Command and Staff Course 2014 held a half-day workshop at the Asia-Pacific Center for Security Studies June 13, 2014. APCSS faculty facilitated discussions on regional security issues. The Center provides facilities and faculty in support of a variety of international

*Please don't forget to contact the Outreach and Alumni Coordination Branch at  
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