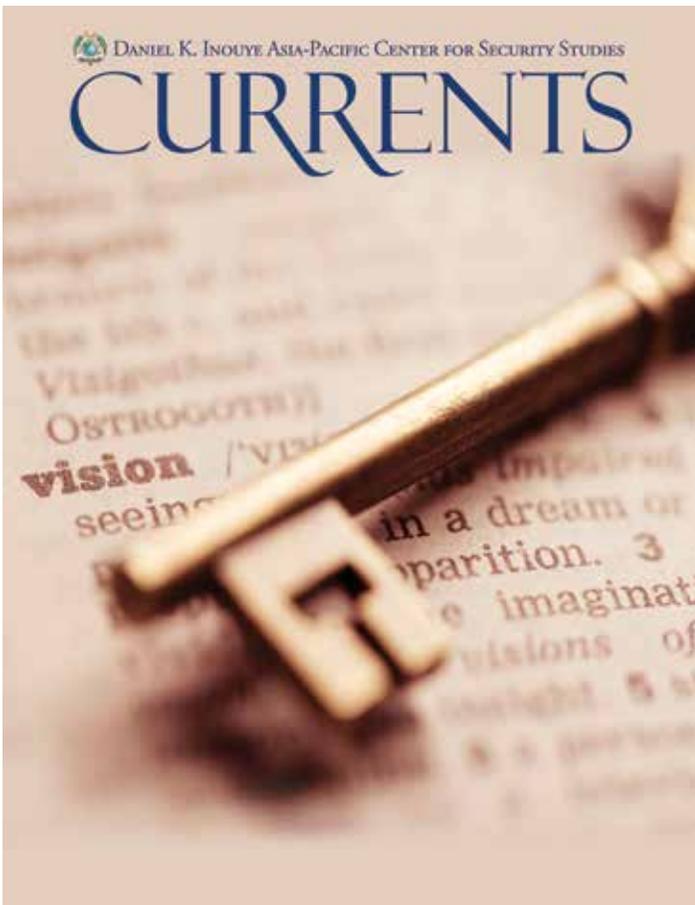




CURRENTS

Winter 2018
 Vol. 32
 Covers July 1 - December 31, 2018

On the Cover



The theme of this issue is about DKI APCSS' role in supporting USINDOPACOM's Strategy. Adm. Davidson delivers a message to DKI APCSS alum on pg. 4, Center hosts second Indo-Pacific Strategy Workshop on pg. 18 and Director Gumataotao addresses strategy on pg. 6. Also, retired Lt. Col. J. C. Lumbaca writes "DKI APCSS, What's it Really All About?" on pg. 8.

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Currents magazine

The an unofficial publication produced biannually by the Daniel K. Inouye Asia-Pacific Center for Security Studies Public Affairs Office. This publication is for DKI APCSS employees, alumni, Fellows, future Fellows and friends of the Center. It is available online at www.apcss.org. We use the Associated Press Style Guide when abbreviating ranks, regardless of individual service style. Contents are not necessarily the official views of, or endorsed by, the U.S. Government or the U.S. Department of Defense.

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A NEW YEAR'S FOCUS



Aloha and Hafa Adai!

At DKI APCSS we accomplished so much in 2018, even up to the last weeks of December. Over the winter, we gave pause in our busy schedule to reflect on our accomplishments this past year, and to reset our focus towards 2019 and beyond, which is turning out to be as ambitious and exciting as last year.

We couldn't have done all of this work without every part of our team at the Center, ready to work and contributing every day to our ongoing success. Without everyone's contributions, we would not have maintained 100% program execution despite varying challenges. So let me highlight what has been done to carry the relevance of our Center throughout 2018. Mind you, it is not all inclusive of all the activities and events executed by DKI APCSS this year, however, it illustrates clearly how much has been done and accomplished in such a short period.

In 2018, our Ohana has educated, empowered, and connected 1,552 security practitioners from over 50 countries worldwide through eight alumni-producing courses and 11 workshops, conferences, roundtables, and security dialogues. We do all of this across several lines of effort:

Courses

- Comprehensive Crisis Management (CCM) 18-1. Feb. 15 – Mar. 14, 2018; graduated 102 Fellows/37 locations
- Advanced Security Cooperation (ASC) 18-1. Mar. 28 – May 2, 2018; 106 Fellows/37 locations
- Transnational Security Cooperation (TSC) 18-1. May 20 – 25, 2018; 25 Fellows/24 locations
- Asia-Pacific Orientation Course (APOC) 18-2. June 18 – 22, 2018; 163 Fellows/12 locations
- Comprehensive Security Responses to Terrorism (CSRT) 18-1. Jul. 12 – Aug. 8, 2018; 108 Fellows/45 locations
- ASC 18-2. Sept. 20 – Oct. 24; 107 Fellows/34 locations
- TSC 18-2. Nov. 4 – 9; 27 Fellows/24 locations
- APOC 18-3. Dec. 3 – 7; 160 Fellows/13 locations

Workshops

- ASEAN Plus Expert Working Group/ Humanitarian Assistance Disaster Relief, Jan. 31 – Feb. 2, 2018.
- Countering Violent Extremism #2, Mar. 13 – 16, 2018.
- U.S. Strategy in the Indo-Pacific, April 4–6, 2018
- Maritime Shared Awareness #4, Thailand, May 14 – 17, 2018.
- Vietnam 2025, Sept. 5-7, 2018.

- Confidence Building Measures Regarding North Korea, Sept. 28, 2018.
- Advancing a Free and Open Indo-Pacific, Oct. 25-26, 2018.
- Integrating Private, Civil, Public in Disaster Response, Taiwan, Dec. 11 – 14, 2018.

Engagements

- Near East South Asia Nepal Workshop, Jan. 31 – Feb 1, 2018.
- George C. Marshall European Center for Security Studies Lecturing, Feb. 19 – 23, 2018
- North Korea Diplomacy Initiative at U.S. Institute of Peace, Feb. 26, 2018.
- Institute for Defense Studies India, Mar. 3-9, 2018.
- Special Operations Command Pacific (SOCPAC) Cooperation Against Transnational Threats, Philippines, Apr. 16 – 26, 2018.
- Tonga WPS National Action Plan Development, May 7 – 11, 2018.
- LANPAC (Land Forces in Asia-Pacific), May 22
- U.S. Naval War College & Brown Univ-hosted Symposium on WPS, May 30 – June 1.
- Rim of the Pacific International Maritime Security Exposition, Aug. 1–3, 2018.
- SOCPAC PACOM Security Cooperation Working Group India, Aug. 27 – 31. 2018.
- Chiefs of Defense (CHOD) Conference,



- Sept. 10 – 12, 2018
- CHOD Spouses Visit, Sept. 11, 2018.
- Maritime Security Challenges Conference, Canada, Oct. 16 – 18, 2018.
- Capability Defense Working Group, Oct. 29 – Nov. 2, 2018
- USPACFLT Commander's Spouse Visit, Nov. 5, 2018.
- USPACFLT International Senior Enlisted Training Symposium, Nov. 13 – 15, 2018.
- Bangladesh Institute for Maritime Research and Development (BIMRAD) Maritime Security and Good Governance in the Indian Ocean Region, Nov. 19, 2018.
- East-West Center Maritime Conference with focus on Indonesia future Challenges and Opportunities, Nov. 30, 2018.
- Gulf of Thailand Initiative Commanders' Forum, Thailand, Dec. 11-14, 2018.

**See "2019 Focus"
continued on page 37**

Faculty/Subject-Matter Expert (SME) Collaborations

Our faculty are some of the most talented academics in government service. They routinely published a wide range of editorials, academic papers, and analytical reports on various regional and national level topics and received numerous invites, serves as guest speakers. Some of their significant contributions outside of the Center include:

Women, Peace and Security (WPS)

SMEs: Supported WPS events for the Human Capital Summit hosted by USINDOPACOM during RIMPAC and the Naval War College that highlighted the vulnerability of women in disaster and conflict zones and the importance of integrating gender perspectives through advancing women’s roles in foreign and public policy formulation.

Counterterrorism/Countering Violent

Extremism (CT/CVE) SME’s: DKI APCSS supported Near East South Asia Center for Strategic Studies (NESA) and SOCPAC for events in Manila, Philippines; the George C. Marshall European Center for Security Studies (GCMC) in Garmisch, Germany; and the Naval War College in Rhode Island.



Disaster Management SMEs: We supported a NESA event on Disaster Response Capacity in Kathmandu, Nepal that was attended by the Nepal Chief of Army.

Alumni Program

In 2018, we held 90 alumni engagements during our courses, workshops, visits, and alumni-centric events, with 833 alumni engaged.

Visit Program

In 2018, we hosted 293 official visits welcoming 1,940 visitors (see pages 34 - 35). The Visit Program is an important and valuable learning opportunity that highlights the DKI APCSS mission in region and allows for collaboration with other organizations to share their insights on Indo-Pacific security.

Significant visitors include a Chief, of Defense (CHOD), three U.S. senators, six foreign parliamentary-level visits, 8 ambassadors, and 13 congressional staff delegations along with over 135 U.S. and international General Officers/Flag Officers/SES officials.



Fellows/Cohort Projects

Fellows’ Projects remain a significant mechanism for measuring our impact in the region. Some are harder to quantify and can be viewed as subjective but that doesn’t make them any less valuable:

- A Fellow from Pakistan spearheaded the development of Pakistan’s National Countering Extremism Policy Guideline Strategy.
- A Fellow from the Philippines created a 5-day training program on Preventing and Countering Violent Extremism for government officials of all levels and education institutions around the country.
- A Malaysian Fellow established a regional center for military legal studies and international humanitarian law.
- A cohort from Niue is currently working on a handbook that lays out the roles and responsibilities of government agencies, NGOs, and the private sector for proper coordination in managing crises.
- Three cohorts from Vietnam, Papua New Guinea and ASEAN, have been working on projects geared towards Trafficking in Persons with results that currently include greater public awareness and several lives saved.
- Bali Process Cohort started a project on “Combatting and Addressing Maritime Migration in South and South East Asia.” The project is an effort to build an information and intelligence-sharing platform to assist Bali Process member nations to increase interdiction of migrant vessels.



Sen. Mazie Hirono visits DKI APCSS.

2019 Focus

As director, one of my main focus of effort for 2019 is to “invest first towards the betterment of our Center and People” as we continue to look outward supporting our key stakeholders to include security practitioners abroad. It’s a simple approach that I borrow from the financial paradigm of “paying yourself first” but in a larger context of professional development and growth of my people so we can continue to foster a culture of trust, teamwork, ownership and pride. To this effect, I remain steadfastly committed to my team in always looking for ways to improve and help charter a course to ensure we maintain our relevance and value to the Security environment for years to come. Of particular importance to me is the professional development of our staff and faculty to include new arrivals in 2019 and beyond. We will continue to share how our Center is “unique” in helping build a cohesive network of security practitioners focused on sharing and collaborating to better understand this complex security environment to get to practical outcomes for a more stable and prosperous region. As we look toward 2019, the year promises to be dynamic just as we create a more innovative Center that publishes a Center Strategy in conjunction with an Implementation Plan, introduces a Comprehensive Maritime Security Cooperation Course, and expands our use of matrix gaming in other courses.

FY19 Program

As you all know, the 21st Century security environment is defined by complexity, ambiguity, interconnectedness and speed of change. We must always seek to adapt if we are to maintain our relevance as a Center. We have a solid and robust FY 19 program but we need to ensure that we maintain reserve capacity in order to effectively react to emergent tasking from our leadership as a result of this dynamic environment that we live in. In order to do that and keep our eye toward future innovation and change, we had to make some tough decisions to cancel courses and workshops in order to create constructive white space. That being said, we did add a new Comprehensive Maritime Security Cooperation (CMSC) course. This course is designed to strengthen the capability of maritime security policy advisors and practitioners to support efforts to promote a Free and Open Indo-Pacific region and protect the rules-based international order. We are also working on ways to better innovate and adapt our already successful program into one even better and more responsive to the needs of our security practitioners. Everything is a journey so any changes in what we do will be approached pragmatically and rigorously. Here’s a broad-brush of significant events we have planned for 2019 (does not include planned Dialogues, Partnerships, and SME Collaboration):



- CCM 19-1, Feb. 7 – Mar. 13, 2019.
- China’s Global Reach: A Security Assessment workshop with our sister Regional Centers, Jan. 30 – Feb. 1, 2019.
- ADMM + on HADR, Mar. 8-22, 2019.
- Pacific Islands National
- Security Policy workshop, Mar. 26-28, 2019.
- Europe Asia CT: Securing Borders, May 14-16, 2019.
- Maritime Shared Awareness V Workshop (TBC)
- TSC 19-1, May 19-24, 2019.
- CSRT 19-1, Jun. 6 -Jul. 3, 2019.
- APOC 19-1, Jul. 15-19, 2019.
- MSC 19-1, Aug 1-28, 2019.
- Alumni Association Workshop, Sept. 10-12, 2019
- ASC 19-2, Sept. 30 – Oct. 23, 2019.



A handwritten signature in black ink, appearing to read "Pete A. Gumataotao".

Rear Adm. Pete A. Gumataotao, USN (Ret)
Director
Daniel K. Inouye Asia-Pacific Center for Security Studies

Indo-Pacific Commander's Message

Dear alumni of the Daniel K. Inouye Asia-Pacific Center for Security Studies (DKI APCSS):

Aloha from Camp Smith, Hawaii. It's a unique privilege to communicate with military, government, and influential security practitioners throughout the Indo-Pacific, and I appreciate the feedback we received last month.

In this issue, I would like to speak to you about U.S. Indo-Pacific Command's vision for a Free and Open Indo-Pacific, and how we can operationalize this vision to achieve our mutual goals of peace and security together.

At U.S. Indo-Pacific Command, ensuring a Free and Open Indo-Pacific is our vision for the future. The U.S. National Defense Strategy articulates the importance of access to the global commons for all nations, and fortifying the sovereignty of like-minded nations, requires innovation, perseverance, and strong relationships. We believe that having a common vision with our friends, partners, and allies is foundational to ensure our region's water and airspace remain Free and Open and that states are secure and can pursue prosperity from external coercion. Cooperatively, we will work alongside all nations committed to maintaining an international rules-based order that has enabled the Indo-Pacific to thrive for nearly 75 years.

As I articulated in my opening column last month, U.S. Pacific Command changed our name to U.S. Indo-Pacific Command to emphasize that the Indian and Pacific Oceans connect the economies, security agreements, and political organizations underpinning this region's strategic framework. We recognize that growing prosperity,

Maintaining unfettered access to international waters and airspace, and adherence to international rules and norms are collective responsibilities shared by all like-minded nations.



Director Gumataotao welcomes Adm. Davidson to the Center to discuss his strategy with Fellows recently.

Recently, I traveled to New Delhi where I participated in a panel at the Raisina Dialogue titled “Indo-Pacific: Ancient Waters and Emerging Geographies.” I highlighted the importance of allies and partners to ensure peace and prosperity, and focused on the activities India and the U.S. have taken together to signify the bonds of friendship and cooperation between our two great democracies. Additionally, I had the opportunity to share the importance of addressing the region's challenges with my counterparts from France, Australia, and Japan. How we respond to those who reject our vision for a Free and Open Indo-Pacific is dependent on the collective efforts of more than just the United States.

Here is a video link to the panel - https://www.youtube.com/watch?time_continue=10&v=C5oWaK-HdYA

Throughout my travels, I speak often of what Free and Open means. “Free” is fundamental to security - being free from economic, political or military coercion, and engaging in fair and reciprocal trade and investment. “Free” also relates to values and political systems - respect for individual freedoms, rights, and liberties in support of existing international treaties, rules and norms. “Open” means ev-

ery state deserves equal and unimpeded access to the seas and airways that support a region that is home to a third of the global gross domestic product (GDP) and 60% of the global GDP growth. Open access requires that all nations, large and small, work together through transparent agreements and communications.

Our region is one of the largest and most diverse areas in the world. These differences are our strengths, and the thousands of miles of oceans and sky between us do not divide us, they are the connective elements that bind us together. Only through cooperative engagement and collective action can we strengthen and protect the region we all call home.

I look forward to continuing our open dialogue.

My best regards,

Phil Davidson
Admiral, U. S. Navy
Commander,
U. S. Indo-Pacific Command

Note: This column was also featured in the Jan. 2019 DKI APCSS Alumni Newsletter

COMPACFLT Hosts Int'l Senior Enlisted Symposium

By Mass Communication Specialist 1st Class Phillip Pavlovich, U.S. Pacific Fleet Public Affairs

The U.S. Pacific Fleet hosted participants from 27 nations during the International Senior Enlisted Leadership Training Symposium held at the Daniel K. Inouye Asia-Pacific Center for Security Studies Nov. 12 - 15, 2018.

Throughout the week, participants engaged in discussions and training on critical international topics such as combined exercises, economics and trade, maritime security and law, humanitarian assistance and disaster relief, and interoperability to help them better support each other more effectively when facing regional problems together.

"We were able to discuss and collaborate on issues facing us all in the Indo-Pacific region and hopefully by sharing we find common goals to work toward," said U.S. Pacific Fleet Master Chief James Honea. "This greater understanding will help us better advise our commanders and better describe the theater to our Sailors."

The theme for the symposium was "Leadership Through Common Goals."

"We have to have a sharing of ideas so that we can see where our common goals are at and where our commonalities are. We don't have everything exactly the same but when you mesh the things we're trying to get

after, the way we see the world, and the problems that we have, and as you overlay those things we can see several opportunities where we are the same," said Honea.

Master Chief Petty Officer of the Japan Maritime Self Defense Force, Hideyuki Seki, a participant, expressed how he was impressed with the message and the facilitators, and added that he also intends to take the lessons he learned back to his Sailors. Seki said he recommends more opportunities such as this in the future.

Between discussions, attendees participated in team building events, touring the Defense Prisoner of War/Missing in Action Accounting Agency, Joint Typhoon Warning Center and a barge tour where they learned about Pearl Harbor history to help further strengthen relationships.

"We have to work on strengthening our bonds and relationships with our partners and allies because we're not going to face any adversary in the future alone. We depend on interoperability. We're going to depend on our friends being able to operate alongside us with a common goal, to see to the end, whatever we need to do," said Honea.



Participants of the International Senior Enlisted Leadership Training Symposium engage in an open discussion about humanitarian assistance and disaster relief at the Daniel K. Inouye Asia-Pacific Center for Security Studies in Honolulu, Hawaii. The symposium provided participants an opportunity to engage with facilitators and other senior leaders in the Pacific through team-building exercises, open discussions, and lectures aimed to help them support each other more effectively when facing regional problems together (Photo by MC1 Phillip Pavlovich)

U.S. Pacific Fleet is the world's largest fleet command, encompassing 100 million square miles, nearly half the Earth's surface, from Antarctica to the Arctic circle and from the West Coast of the United States into the Indian Ocean. The U.S. Pacific Fleet consists of approximately 200 ships and submarines, nearly 1,200 aircraft, and more than 130,000 Sailors and civilians. 



Director Addresses Strategy at India Conference



While in New Delhi, Director Gumataotao met with various Indian officials. Left to right: Director Gumataotao, Lt. Col. Kip Kowalski, Santhanam Balaji, Maya Leonard and Dr. Chris Snedden.

Center director retired Rear Admiral Pete Gumataotao spoke at a conference in India in July on DKI APCSS and the U.S. Indo-Pacific Strategy. It was his first visit to India and a chance for him to connect with alumni and build interest in future courses.

“I really enjoyed my first visit to India. The strategic issues here are complex, challenging and compellingly both similar and different from U. S. concerns. I relished the genuine interest that many of my Indian interlocutors expressed about the United States and its Indo-Pacific strategy and intentions,” said Director Gumataotao. The main purpose of Director’s Gu-

mataotao’s visit to India was to deliver the “Inaugural Address” at the two-day Global Dialogue Security Summit held in New Delhi’s diplomatic area. His topic was “The U.S. Indo-Pacific

Strategy: What is the American vision of the Indo-Pacific Region?”

The Global Dialogue Security Summit was a high-level,

two-day event that brought together about 150 Indian and foreign practitioners and policy makers, past and present, academics and members of the public.

Following Director Gumataotao’s address and a strategic overview by General Vyacheslav Trubnikov, from Moscow’s Institute of World Economy and International Relations, the Summit was opened by India’s

Minister of State for Foreign Affairs, General V.K. Singh. Before joining politics, General Singh was Chief of the Indian Army from 2010-2012.

The Summit was closed by India’s current Chief of the Indian Navy, Admiral Sunil Lanba, who currently also serves as the Chairman, Chiefs of Staff Committee. In between, participants discussed topics that dealt with security issues in, or relating to, India.

In particular, the second session involved a panel discussion on “Security Challenges in the Indo-Pacific” in which another DKI APCSS representative, Dr. Christopher Snedden, who accompanied Director Gumataotao to New Delhi, provided “An Australian Perspective on the Indian Ocean.”

In his address at the Summit, Director Gumataotao informed the audience about DKI APCSS and its diverse

“The Indians I met were warm, engaging and very hospitable. It also was wonderful to meet so many with connections with Hawaii.”

- Director Gumataotao



Director Gumataotao meets Amb. V. Namgyel, Butan's Ambassador to India.



Twenty Alumni reconnected during a function put on by DKI APCSS in a New Delhi hotel.

range of activities, after which he talked in detail about the Indo-Pacific Region and the U.S. involvement in this region.

The Director concluded his address by saying that “the U.S. over many decades has significantly contributed to preserving peace, stability and a rules-based order in the Indo-Pacific Region. I was recently at the Shan-gri-La Dialogue in Singapore where I heard your prime minister, Mr. Modi, use similar words that echoed the need for such ideals. This was very welcomed—and reassuring.”

Director Gumataotao was also a member of a high-powered panel conducted as the final session of the second day of the Global Dialogue Security Summit. Panelists included a former Indian External Affairs Minister, a senior foreign policy spokesperson from the ruling Bharatiya Janata Party, a former Director-General of India’s Military Intelligence, and a former Russian ambassador to India. Amongst other matters, the Director stressed the need for cooperation and

collaboration, resilience, and the need to be innovative.

While in New Delhi, Director Gumataotao also had meetings with various Indian officials, journalists and U.S. Embassy personnel working in the defense area. Additionally, he met with DKI APCSS alumni, of whom currently there are 337 in India.

The alumni whom the Director met with included:

- **Ms Smita Sharma**, Deputy Editor of The Tribune (ASC16-2);
- **Air Chief Marshall Birender “Tony” Dhanoa**, the current Chief of the Indian Air Force (EC00-1); and,
- Twenty Alumni who attended a function put on by DKI APCSS in a New Delhi hotel.

At the Summit, the Director also met a number of people who had been to Honolulu, including to DKI APCSS, either as Fellows on courses or as visitors.

As the Director noted, “The Indians

I met were warm, engaging and very hospitable. It also was wonderful to meet so many with connections o Hawaii. What also was wonderful was the many Indians that I met that wanted the U.S. to continue to engage with India. That is good for us and, hopefully, for them.” 🇺🇸



Director Gumataotao and Dr. Chris Snedden meet with Ms. Smita Sharma, (ASC16-2).

DKI APCSS, What's it Really All About?

By J.C. "Lumpy" Lumbaca. LTC, USA (Ret)

In May 2018, I graduated from the Daniel K. Inouye Asia-Pacific Center for Security Studies (DKI APCSS) course in Advanced Security Cooperation. Aside from the world-class academics and faculty that most security professionals have heard of, it's worth asking the question, "What's DKI APCSS is really all about?"

On day one, the instructors had us write down what we hoped to get out of the five-week course. My answer was simple: new relationships with my 107 security practitioner classmates, or Fellows. After spending 20 years living and working throughout Asia with the Department of Defense, I've come to learn that relationships are the key...to everything. If you want to get something done, you can only go so far with an email or phone call or one-off conference. Relationships built over time and nurtured, on the other hand, open doors to places that we never knew existed. There is no doubt that by the end of the course I had achieved that goal, and then some.

So was that it? That's what I got out of DKI APCSS? I received great academic instruction and made new connections? Of course, those things alone would have been enough to satisfy anyone's expectations, but there was actually more to it than that.

Fellows in the course came from all around the world, although the majority of my classmates were from the U.S. Indo-Pacific Command area of responsibility. Indo-Asia-Pacific. Different cultures, religions, politics, alliances and beliefs were all thrown into the mix. As one would expect in the beginning, we were "feeling each other out" and holding back our

true thoughts and opinions. At week five, it was a different story. By that point we had spent hundreds of hours discussing the intricacies of security cooperation in plenary, small groups, exercises, and role-playing scenarios. More important, I would argue, was the time spent outside of the classroom: sitting on a lanai discussing families, playing volleyball together at the beach, sharing dinners, dancing, laughing, and of course debating the real-world security issues that keep our leaders awake at night. I can assure the reader that by the end of a DKI APCSS course nobody is holding back opinions, disagreements, or questions. This bonding doesn't happen by accident. It's a carefully managed process that the leadership, staff and faculty have perfected through trial and error since the Center opened its doors in 1995.

Still, what's the point? By middle age, many people have experienced some enlightening journey that brought them closer to others. For a family it could be a tragic incident. For the college student it's the molding together of young strangers who often go on to be lifelong friends. In the military it's basic training, or the connection that only wartime camaraderie can create. So what's so special about the DKI APCSS experience? It sounds like just another bonding event, right?

Wrong

Bear with me as I briefly describe

an exercise we took part in toward the end of the course. My fellow classmates and I participated in a "prisoner's dilemma" scenario, where one small group was pitted against another small group with physical separation between them. The test was to see if two completely rational groups might not cooperate with each other, even if it appears that it is in their best in-



Fellows find humor in their discussions during one of five courses offered at DKI APCSS.

terests to do so. There were several rounds of decision-making needed to figure out the next move of each group. DKI APCSS threw in a twist, however. After a few rounds of decisions made in isolation, we were allowed to go to a neutral area and negotiate with the competitor group. Our "negotiators" met and promised to cooperate unless one group gave the other a reason not to trust them anymore. The negotiators looked each other in the eye, shook hands, and went back to their home groups to report results and decide on the next move. The groups could have disregarded what was agreed upon in nego-



ASC 18-1 Fellows take a break on the Maluhia Hall lanai.

tiations and tried to out-manuever the competition. The negotiators, however, had a personal stake in this. They had traveled outside their group, met a representative from the opposition, made an agreement and gave their word that they would cooperate. The negotiators encouraged their groups to adhere to the agreements. From that point forward, every subsequent round of negotiations and the decisions that followed resulted in cooperation, keeping our word, and sticking to agreed-upon norms and behavior. The outcome was stability and prosperity for all involved.

I didn't think much about it at the time, but if I had an "aha moment" at DKI APCSS, it was during the prisoner's dilemma scenario. Not that I hadn't conducted similar exercises before. Years ago I designed a math model for an insurgency that demonstrated why it would be in the best interest of both the government and insurgents in a particular country to cooperate with each other rather than continue fighting. Along similar lines, I had observed, analyzed, and participated in regional security conferences, symposiums, and summits around Asia for decades noting the importance of

cooperation. We all know that working together toward a common goal is a good thing, but I never took the time to really ask what it is about regional forums in Asia that has helped maintain peace, or more effective security cooperation, or at least an absence of regional conflict, for 70 years? The answer to this and all of the other questions asked throughout this paper is the same, and it's simple: Trust.

Trust built through meaningful relationships. I trust the negotiator from Country A that I'm shaking hands with because I have met her many times before, I know her and she knows me, and we have both kept our word by adhering to internationally-accepted standards and norms. I trust the regional forum representative from Country B because I have worked through difficult problems with him for years at various summits, and we have always been transparent and honest with each other despite the tension between our nations. I trust the Chief of Defense from Country C because we have conducted exchange training together for 30 years, and I supported his countrymen after an earthquake devastated their homeland two years ago. You get the idea.

Now, I trust my DKI APCSS classmates because I spent five weeks of my life with them, sharing my perspectives and values and vulnerabilities (including my lack of dancing skills). The difference is that these are not college classmates who I will only see on Facebook or at reunions. My Fellows, whom I share a common bond with, whom I have a mutual understanding with, whom I have a professional relationship with, whom I trust, are the people I will now engage on the high-stakes stage of regional security cooperation, thanks to this very special institution.

The mission of DKI APCSS is to "Educate, Connect, and Empower."

But if one asks how they actually accomplish the mission so successfully, the answer is that they build trust. That's what it's really all about. 🐼



J.C. "Lumpy" Lumbaca is a retired U.S. Army Lieutenant Colonel and graduate of the DKI-APCSS Advanced Security Cooperation Course 18-1. He recently joined the DKI APCSS faculty.

Hails and Farewells

During the last half of 2018, the Center said farewell to several long-time faculty members: Dr. Jim Campbell, Prof. Jessica Ear, Dr. Kerry Lynn Nankivell and Dr. Justin Nankivell.

Prof. Ear had been part of the DKI APCSS Ohana since 2008. She departed the Center to spend more time with her young family.

Dr. Campbell retired after ten years at the Center and almost 40 years of federal service. He and his wife have relocated to Oregon.

The Nankivells had also been part of the Center since 2008. They moved back to Canada to be closer to family and have accepted new positions in the Canadian government.

According to Kerry Nankivell, “looking back on my years at the Center, I’m most proud of having worked with a team genuinely committed to deepening our shared understanding of the Indo-Pacific and its potential futures. The region is so rich and complex, its security dy-

namics endlessly fascinating, and its potential for long-term success is real. It’s been a priceless gift to have been immersed in the region and its people. This includes through traditional research and teaching of course. But what I will miss the most is all the personal interactions with the women and men that practice international security cooperation in the Pacific as their everyday work. Among all the projects, all the teaching, all the writing that I’ve had the opportunity to do in the last ten years, the most exciting thing I’ve gotten to do was to be able to hear real women and men explain their experience of Indo-Pacific security, and in their own words. APCSS professors have a wide, deep and very personal perspective on our region that very few others get the chance to see. I’m deeply appreciative to have been part of that community for so long.

“As a professor of maritime security, I know that the ocean connects us – but so does the internet. Though I’m moving



The Nankivell Ohana pose for photo with Director Gumataotao at their farewell ceremony on the lanai.

back across the Pacific, I’m still reachable on Facebook or via the DKI APCSS alumni office. I look forward to staying connected with the Ohana and sharing our perspectives well into the future.” 🇺🇸

Arrivals

- Capt. Eric Bartolome - Legal
- Lt. Cmdr. Ian Burgess - CSS Ops.
- Maj. John Carver - Alumni Div.
- Ebony Johnson-Beckford - CSS Ops.
- Sgt. Chad Marek - Admissions
- Tech Sgt. Mathew Crouse - Facilities
- Dr. Sungmin Cho - Faculty
- YNC Chris Bryant - Senior Enlisted Advisor
- Sgt. Deangelis Allen - Human Resources
- Capt. James McMullin - Faculty

Departures

- Prof. Kerry Nankivell - Faculty
- Dr. Justin Nankivell - Faculty
- Brag Ong - IT Chief
- Mary Gokey - HRO Chief
- Dr. James Campbell - Faculty
- Dr. Christopher Harmon - Faculty
- Jessica Ear - Faculty
- Stephanie Kawasaki - Exec. Ops. Group
- Lt. Col. Alexander Carter - CSS Ops.
- Maj. Chris Erlewine - Dep. Chief Alumni
- Tech Sgt. Aristides Cruz - Facilities
- Cmdr. James Matthews - Resource Mgmt.
- Maj. Mark Opachan - Legal
- Michelle Donaldson - CSS Ops.
- Sharlyn Fahl - Resource Mgmt.

Visiting Fellows, Scholars & Interns

- Col. Anthony T. Walters - Arrival
- Lt. Col. Christopher Leung - Arrival
- Maj. Mikel Resnick - Arrival
- Maj. Qiana Harder - Arrival
- Lt. Col. Matt McGraw - Arrival
- Jacob Throwe - Arrival
- Lt. Col. Van Thai - Arrival
- Viktor Stoll - Arrival
- Lt. Col. Jeff Coulan - Arrival
- Ron Richards - Departure
- Jacob Throwe - Departure
- Col. Michael Artelli - Departure
- Erik Morinaga - Departure
- So Yeon "Sara" Kim - Departure
- Kaitlyn Seif - Departure
- Lydia Schalles - Departure
- Maj. Matt Galloway - Departure