



DANIEL K. INOUE ASIA-PACIFIC CENTER FOR SECURITY STUDIES

CURRENTS

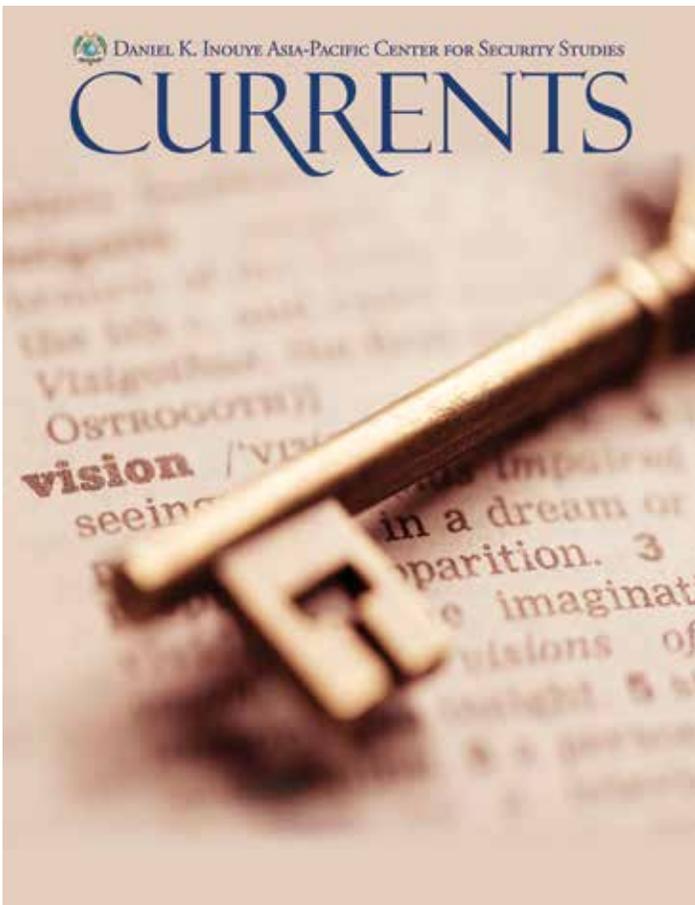




CURRENTS

Winter 2018
 Vol. 32
 Covers July 1 - December 31, 2018

On the Cover



The theme of this issue is about DKI APCSS' role in supporting USINDOPACOM's Strategy. Adm. Davidson delivers a message to DKI APCSS alum on pg. 4, Center hosts second Indo-Pacific Strategy Workshop on pg. 18 and Director Gumataotao addresses strategy on pg. 6. Also, retired Lt. Col. J. C. Lumbaca writes "DKI APCSS, What's it Really All About?" on pg. 8.

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Currents magazine

The an unofficial publication produced biannually by the Daniel K. Inouye Asia-Pacific Center for Security Studies Public Affairs Office. This publication is for DKI APCSS employees, alumni, Fellows, future Fellows and friends of the Center. It is available online at www.apcss.org. We use the Associated Press Style Guide when abbreviating ranks, regardless of individual service style. Contents are not necessarily the official views of, or endorsed by, the U.S. Government or the U.S. Department of Defense.

Contact Information:

Questions or comments can be addressed by phone (808) 971-8916 or email to pao@apcss.org. Our mailing address is Daniel K. Inouye Asia-Pacific Center for Security Studies, Public Affairs Office, 2058 Maluhia Road, Honolulu, HI 96815

A NEW YEAR'S FOCUS



Aloha and Hafa Adai!

At DKI APCSS we accomplished so much in 2018, even up to the last weeks of December. Over the winter, we gave pause in our busy schedule to reflect on our accomplishments this past year, and to reset our focus towards 2019 and beyond, which is turning out to be as ambitious and exciting as last year.

We couldn't have done all of this work without every part of our team at the Center, ready to work and contributing every day to our ongoing success. Without everyone's contributions, we would not have maintained 100% program execution despite varying challenges. So let me highlight what has been done to carry the relevance of our Center throughout 2018. Mind you, it is not all inclusive of all the activities and events executed by DKI APCSS this year, however, it illustrates clearly how much has been done and accomplished in such a short period.

In 2018, our Ohana has educated, empowered, and connected 1,552 security practitioners from over 50 countries worldwide through eight alumni-producing courses and 11 workshops, conferences, roundtables, and security dialogues. We do all of this across several lines of effort:

Courses

- Comprehensive Crisis Management (CCM) 18-1. Feb. 15 – Mar. 14, 2018; graduated 102 Fellows/37 locations
- Advanced Security Cooperation (ASC) 18-1. Mar. 28 – May 2, 2018; 106 Fellows/37 locations
- Transnational Security Cooperation (TSC) 18-1. May 20 – 25, 2018; 25 Fellows/24 locations
- Asia-Pacific Orientation Course (APOC) 18-2. June 18 – 22, 2018; 163 Fellows/12 locations
- Comprehensive Security Responses to Terrorism (CSRT) 18-1. Jul. 12 – Aug. 8, 2018; 108 Fellows/45 locations
- ASC 18-2. Sept. 20 – Oct. 24; 107 Fellows/34 locations
- TSC 18-2. Nov. 4 – 9; 27 Fellows/24 locations
- APOC 18-3. Dec. 3 – 7; 160 Fellows/13 locations

Workshops

- ASEAN Plus Expert Working Group/ Humanitarian Assistance Disaster Relief, Jan. 31 – Feb. 2, 2018.
- Countering Violent Extremism #2, Mar. 13 – 16, 2018.
- U.S. Strategy in the Indo-Pacific, April 4–6, 2018
- Maritime Shared Awareness #4, Thailand, May 14 – 17, 2018.
- Vietnam 2025, Sept. 5-7, 2018.

- Confidence Building Measures Regarding North Korea, Sept. 28, 2018.
- Advancing a Free and Open Indo-Pacific, Oct. 25-26, 2018.
- Integrating Private, Civil, Public in Disaster Response, Taiwan, Dec. 11 – 14, 2018.

Engagements

- Near East South Asia Nepal Workshop, Jan. 31 – Feb 1, 2018.
- George C. Marshall European Center for Security Studies Lecturing, Feb. 19 – 23, 2018
- North Korea Diplomacy Initiative at U.S. Institute of Peace, Feb. 26, 2018.
- Institute for Defense Studies India, Mar. 3-9, 2018.
- Special Operations Command Pacific (SOCPAC) Cooperation Against Transnational Threats, Philippines, Apr. 16 – 26, 2018.
- Tonga WPS National Action Plan Development, May 7 – 11, 2018.
- LANPAC (Land Forces in Asia-Pacific), May 22
- U.S. Naval War College & Brown Univ-hosted Symposium on WPS, May 30 – June 1.
- Rim of the Pacific International Maritime Security Exposition, Aug. 1–3, 2018.
- SOCPAC PACOM Security Cooperation Working Group India, Aug. 27 – 31. 2018.
- Chiefs of Defense (CHOD) Conference,



- Sept. 10 – 12, 2018
- CHOD Spouses Visit, Sept. 11, 2018.
- Maritime Security Challenges Conference, Canada, Oct. 16 – 18, 2018.
- Capability Defense Working Group, Oct. 29 – Nov. 2, 2018
- USPACFLT Commander's Spouse Visit, Nov. 5, 2018.
- USPACFLT International Senior Enlisted Training Symposium, Nov. 13 – 15, 2018.
- Bangladesh Institute for Maritime Research and Development (BIMRAD) Maritime Security and Good Governance in the Indian Ocean Region, Nov. 19, 2018.
- East-West Center Maritime Conference with focus on Indonesia future Challenges and Opportunities, Nov. 30, 2018.
- Gulf of Thailand Initiative Commanders' Forum, Thailand, Dec. 11-14, 2018.

**See "2019 Focus"
continued on page 37**

Indo-Pacific Commander's Message

Dear alumni of the Daniel K. Inouye Asia-Pacific Center for Security Studies (DKI APCSS):

Aloha from Camp Smith, Hawaii. It's a unique privilege to communicate with military, government, and influential security practitioners throughout the Indo-Pacific, and I appreciate the feedback we received last month.

In this issue, I would like to speak to you about U.S. Indo-Pacific Command's vision for a Free and Open Indo-Pacific, and how we can operationalize this vision to achieve our mutual goals of peace and security together.

At U.S. Indo-Pacific Command, ensuring a Free and Open Indo-Pacific is our vision for the future. The U.S. National Defense Strategy articulates the importance of access to the global commons for all nations, and fortifying the sovereignty of like-minded nations, requires innovation, perseverance, and strong relationships. We believe that having a common vision with our friends, partners, and allies is foundational to ensure our region's water and airspace remain Free and Open and that states are secure and can pursue prosperity from external coercion. Cooperatively, we will work alongside all nations committed to maintaining an international rules-based order that has enabled the Indo-Pacific to thrive for nearly 75 years.

As I articulated in my opening column last month, U.S. Pacific Command changed our name to U.S. Indo-Pacific Command to emphasize that the Indian and Pacific Oceans connect the economies, security agreements, and political organizations underpinning this region's strategic framework. We recognize that growing prosperity,

Maintaining unfettered access to international waters and airspace, and adherence to international rules and norms are collective responsibilities shared by all like-minded nations.



Director Gumataotao welcomes Adm. Davidson to the Center to discuss his strategy with Fellows recently.

Recently, I traveled to New Delhi where I participated in a panel at the Raisina Dialogue titled “Indo-Pacific: Ancient Waters and Emerging Geographies.” I highlighted the importance of allies and partners to ensure peace and prosperity, and focused on the activities India and the U.S. have taken together to signify the bonds of friendship and cooperation between our two great democracies. Additionally, I had the opportunity to share the importance of addressing the region's challenges with my counterparts from France, Australia, and Japan. How we respond to those who reject our vision for a Free and Open Indo-Pacific is dependent on the collective efforts of more than just the United States.

Here is a video link to the panel - https://www.youtube.com/watch?time_continue=10&v=C5oWaK-HdYA

Throughout my travels, I speak often of what Free and Open means. “Free” is fundamental to security - being free from economic, political or military coercion, and engaging in fair and reciprocal trade and investment. “Free” also relates to values and political systems - respect for individual freedoms, rights, and liberties in support of existing international treaties, rules and norms. “Open” means ev-

ery state deserves equal and unimpeded access to the seas and airways that support a region that is home to a third of the global gross domestic product (GDP) and 60% of the global GDP growth. Open access requires that all nations, large and small, work together through transparent agreements and communications.

Our region is one of the largest and most diverse areas in the world. These differences are our strengths, and the thousands of miles of oceans and sky between us do not divide us, they are the connective elements that bind us together. Only through cooperative engagement and collective action can we strengthen and protect the region we all call home.

I look forward to continuing our open dialogue.

My best regards,

Phil Davidson
Admiral, U. S. Navy
Commander,
U. S. Indo-Pacific Command

Note: This column was also featured in the Jan. 2019 DKI APCSS Alumni Newsletter

COMPACFLT Hosts Int'l Senior Enlisted Symposium

By Mass Communication Specialist 1st Class Phillip Pavlovich, U.S. Pacific Fleet Public Affairs

The U.S. Pacific Fleet hosted participants from 27 nations during the International Senior Enlisted Leadership Training Symposium held at the Daniel K. Inouye Asia-Pacific Center for Security Studies Nov. 12 - 15, 2018.

Throughout the week, participants engaged in discussions and training on critical international topics such as combined exercises, economics and trade, maritime security and law, humanitarian assistance and disaster relief, and interoperability to help them better support each other more effectively when facing regional problems together.

"We were able to discuss and collaborate on issues facing us all in the Indo-Pacific region and hopefully by sharing we find common goals to work toward," said U.S. Pacific Fleet Master Chief James Honea. "This greater understanding will help us better advise our commanders and better describe the theater to our Sailors."

The theme for the symposium was "Leadership Through Common Goals."

"We have to have a sharing of ideas so that we can see where our common goals are at and where our commonalities are. We don't have everything exactly the same but when you mesh the things we're trying to get

after, the way we see the world, and the problems that we have, and as you overlay those things we can see several opportunities where we are the same," said Honea.

Master Chief Petty Officer of the Japan Maritime Self Defense Force, Hideyuki Seki, a participant, expressed how he was impressed with the message and the facilitators, and added that he also intends to take the lessons he learned back to his Sailors. Seki said he recommends more opportunities such as this in the future.

Between discussions, attendees participated in team building events, touring the Defense Prisoner of War/Missing in Action Accounting Agency, Joint Typhoon Warning Center and a barge tour where they learned about Pearl Harbor history to help further strengthen relationships.

"We have to work on strengthening our bonds and relationships with our partners and allies because we're not going to face any adversary in the future alone. We depend on interoperability. We're going to depend on our friends being able to operate alongside us with a common goal, to see to the end, whatever we need to do," said Honea.



Participants of the International Senior Enlisted Leadership Training Symposium engage in an open discussion about humanitarian assistance and disaster relief at the Daniel K. Inouye Asia-Pacific Center for Security Studies in Honolulu, Hawaii. The symposium provided participants an opportunity to engage with facilitators and other senior leaders in the Pacific through team-building exercises, open discussions, and lectures aimed to help them support each other more effectively when facing regional problems together (Photo by MC1 Phillip Pavlovich)

U.S. Pacific Fleet is the world's largest fleet command, encompassing 100 million square miles, nearly half the Earth's surface, from Antarctica to the Arctic circle and from the West Coast of the United States into the Indian Ocean. The U.S. Pacific Fleet consists of approximately 200 ships and submarines, nearly 1,200 aircraft, and more than 130,000 Sailors and civilians. 



Director Addresses Strategy at India Conference



While in New Delhi, Director Gumataotao met with various Indian officials. Left to right: Director Gumataotao, Lt. Col. Kip Kowalski, Santhanam Balaji, Maya Leonard and Dr. Chris Snedden.

Center director retired Rear Admiral Pete Gumataotao spoke at a conference in India in July on DKI APCSS and the U.S. Indo-Pacific Strategy. It was his first visit to India and a chance for him to connect with alumni and build interest in future courses.

“I really enjoyed my first visit to India. The strategic issues here are complex, challenging and compellingly both similar and different from U. S. concerns. I relished the genuine interest that many of my Indian interlocutors expressed about the United States and its Indo-Pacific strategy and intentions,” said Director Gumataotao. The main purpose of Director’s Gu-

mataotao’s visit to India was to deliver the “Inaugural Address” at the two-day Global Dialogue Security Summit held in New Delhi’s diplomatic area. His topic was “The U.S. Indo-Pacific

Strategy: What is the American vision of the Indo-Pacific Region?”

The Global Dialogue Security Summit was a high-level,

two-day event that brought together about 150 Indian and foreign practitioners and policy makers, past and present, academics and members of the public.

Following Director Gumataotao’s address and a strategic overview by General Vyacheslav Trubnikov, from Moscow’s Institute of World Economy and International Relations, the Summit was opened by India’s

Minister of State for Foreign Affairs, General V.K. Singh. Before joining politics, General Singh was Chief of the Indian Army from 2010-2012.

The Summit was closed by India’s current Chief of the Indian Navy, Admiral Sunil Lanba, who currently also serves as the Chairman, Chiefs of Staff Committee. In between, participants discussed topics that dealt with security issues in, or relating to, India.

In particular, the second session involved a panel discussion on “Security Challenges in the Indo-Pacific” in which another DKI APCSS representative, Dr. Christopher Snedden, who accompanied Director Gumataotao to New Delhi, provided “An Australian Perspective on the Indian Ocean.”

In his address at the Summit, Director Gumataotao informed the audience about DKI APCSS and its diverse

“The Indians I met were warm, engaging and very hospitable. It also was wonderful to meet so many with connections with Hawaii.”

- Director Gumataotao



Director Gumataotao meets Amb. V. Namgyel, Butan's Ambassador to India.



Twenty Alumni reconnected during a function put on by DKI APCSS in a New Delhi hotel.

range of activities, after which he talked in detail about the Indo-Pacific Region and the U.S. involvement in this region.

The Director concluded his address by saying that “the U.S. over many decades has significantly contributed to preserving peace, stability and a rules-based order in the Indo-Pacific Region. I was recently at the Shan-gri-La Dialogue in Singapore where I heard your prime minister, Mr. Modi, use similar words that echoed the need for such ideals. This was very welcomed—and reassuring.”

Director Gumataotao was also a member of a high-powered panel conducted as the final session of the second day of the Global Dialogue Security Summit. Panelists included a former Indian External Affairs Minister, a senior foreign policy spokesperson from the ruling Bharatiya Janata Party, a former Director-General of India’s Military Intelligence, and a former Russian ambassador to India. Amongst other matters, the Director stressed the need for cooperation and

collaboration, resilience, and the need to be innovative.

While in New Delhi, Director Gumataotao also had meetings with various Indian officials, journalists and U.S. Embassy personnel working in the defense area. Additionally, he met with DKI APCSS alumni, of whom currently there are 337 in India.

The alumni whom the Director met with included:

- **Ms Smita Sharma**, Deputy Editor of The Tribune (ASC16-2);
- **Air Chief Marshall Birender “Tony” Dhanoa**, the current Chief of the Indian Air Force (EC00-1); and,
- Twenty Alumni who attended a function put on by DKI APCSS in a New Delhi hotel.

At the Summit, the Director also met a number of people who had been to Honolulu, including to DKI APCSS, either as Fellows on courses or as visitors.

As the Director noted, “The Indians

I met were warm, engaging and very hospitable. It also was wonderful to meet so many with connections o Hawaii. What also was wonderful was the many Indians that I met that wanted the U.S. to continue to engage with India. That is good for us and, hopefully, for them.” 🇺🇸



Director Gumataotao and Dr. Chris Snedden meet with Ms. Smita Sharma, (ASC16-2).

DKI APCSS, What's it Really All About?

By J.C. "Lumpy" Lumbaca. LTC, USA (Ret)

In May 2018, I graduated from the Daniel K. Inouye Asia-Pacific Center for Security Studies (DKI APCSS) course in Advanced Security Cooperation. Aside from the world-class academics and faculty that most security professionals have heard of, it's worth asking the question, "What's DKI APCSS is really all about?"

On day one, the instructors had us write down what we hoped to get out of the five-week course. My answer was simple: new relationships with my 107 security practitioner classmates, or Fellows. After spending 20 years living and working throughout Asia with the Department of Defense, I've come to learn that relationships are the key...to everything. If you want to get something done, you can only go so far with an email or phone call or one-off conference. Relationships built over time and nurtured, on the other hand, open doors to places that we never knew existed. There is no doubt that by the end of the course I had achieved that goal, and then some.

So was that it? That's what I got out of DKI APCSS? I received great academic instruction and made new connections? Of course, those things alone would have been enough to satisfy anyone's expectations, but there was actually more to it than that.

Fellows in the course came from all around the world, although the majority of my classmates were from the U.S. Indo-Pacific Command area of responsibility. Indo-Asia-Pacific. Different cultures, religions, politics, alliances and beliefs were all thrown into the mix. As one would expect in the beginning, we were "feeling each other out" and holding back our

true thoughts and opinions. At week five, it was a different story. By that point we had spent hundreds of hours discussing the intricacies of security cooperation in plenary, small groups, exercises, and role-playing scenarios. More important, I would argue, was the time spent outside of the classroom: sitting on a lanai discussing families, playing volleyball together at the beach, sharing dinners, dancing, laughing, and of course debating the real-world security issues that keep our leaders awake at night. I can assure the reader that by the end of a DKI APCSS course nobody is holding back opinions, disagreements, or questions. This bonding doesn't happen by accident. It's a carefully managed process that the leadership, staff and faculty have perfected through trial and error since the Center opened its doors in 1995.

Still, what's the point? By middle age, many people have experienced some enlightening journey that brought them closer to others. For a family it could be a tragic incident. For the college student it's the molding together of young strangers who often go on to be lifelong friends. In the military it's basic training, or the connection that only wartime camaraderie can create. So what's so special about the DKI APCSS experience? It sounds like just another bonding event, right?

Wrong

Bear with me as I briefly describe

an exercise we took part in toward the end of the course. My fellow classmates and I participated in a "prisoner's dilemma" scenario, where one small group was pitted against another small group with physical separation between them. The test was to see if two completely rational groups might not cooperate with each other, even if it appears that it is in their best in-



Fellows find humor in their discussions during one of five courses offered at DKI APCSS.

terests to do so. There were several rounds of decision-making needed to figure out the next move of each group. DKI APCSS threw in a twist, however. After a few rounds of decisions made in isolation, we were allowed to go to a neutral area and negotiate with the competitor group. Our "negotiators" met and promised to cooperate unless one group gave the other a reason not to trust them anymore. The negotiators looked each other in the eye, shook hands, and went back to their home groups to report results and decide on the next move. The groups could have disregarded what was agreed upon in nego-



ASC 18-1 Fellows take a break on the Maluhia Hall lanai.

tiations and tried to out-manuever the competition. The negotiators, however, had a personal stake in this. They had traveled outside their group, met a representative from the opposition, made an agreement and gave their word that they would cooperate. The negotiators encouraged their groups to adhere to the agreements. From that point forward, every subsequent round of negotiations and the decisions that followed resulted in cooperation, keeping our word, and sticking to agreed-upon norms and behavior. The outcome was stability and prosperity for all involved.

I didn't think much about it at the time, but if I had an "aha moment" at DKI APCSS, it was during the prisoner's dilemma scenario. Not that I hadn't conducted similar exercises before. Years ago I designed a math model for an insurgency that demonstrated why it would be in the best interest of both the government and insurgents in a particular country to cooperate with each other rather than continue fighting. Along similar lines, I had observed, analyzed, and participated in regional security conferences, symposiums, and summits around Asia for decades noting the importance of

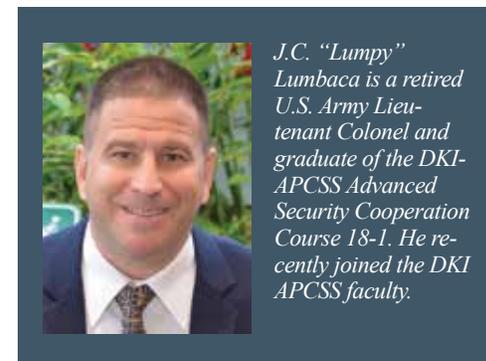
cooperation. We all know that working together toward a common goal is a good thing, but I never took the time to really ask what it is about regional forums in Asia that has helped maintain peace, or more effective security cooperation, or at least an absence of regional conflict, for 70 years? The answer to this and all of the other questions asked throughout this paper is the same, and it's simple: Trust.

Trust built through meaningful relationships. I trust the negotiator from Country A that I'm shaking hands with because I have met her many times before, I know her and she knows me, and we have both kept our word by adhering to internationally-accepted standards and norms. I trust the regional forum representative from Country B because I have worked through difficult problems with him for years at various summits, and we have always been transparent and honest with each other despite the tension between our nations. I trust the Chief of Defense from Country C because we have conducted exchange training together for 30 years, and I supported his countrymen after an earthquake devastated their homeland two years ago. You get the idea.

Now, I trust my DKI APCSS classmates because I spent five weeks of my life with them, sharing my perspectives and values and vulnerabilities (including my lack of dancing skills). The difference is that these are not college classmates who I will only see on Facebook or at reunions. My Fellows, whom I share a common bond with, whom I have a mutual understanding with, whom I have a professional relationship with, whom I trust, are the people I will now engage on the high-stakes stage of regional security cooperation, thanks to this very special institution.

The mission of DKI APCSS is to "Educate, Connect, and Empower."

But if one asks how they actually accomplish the mission so successfully, the answer is that they build trust. That's what it's really all about. 🐼



J.C. "Lumpy" Lumbaca is a retired U.S. Army Lieutenant Colonel and graduate of the DKI-APCSS Advanced Security Cooperation Course 18-1. He recently joined the DKI APCSS faculty.



The largest CSRT 18-1 class on record with 108 Fellows from 49 different locations or organizations round the world.

108 Practitioners Complete CSRT 18-1

One hundred and eight Fellows from 49 different locations or organizations graduated from the Daniel K. Inouye Asia-Pacific Center for Security Studies' Comprehensive Security Responses to Terrorism (CSRT 18-1) course Aug. 8.

The size of this course and number of locations represented are the most-ever for a CSRT at the Center.

Of the 108 participants, 64% were from military organizations and law enforcement agencies, with others representing various government ministries, foreign affairs departments and intelligence services and academic institutions. Just over half of the course participants were from the Indo-Pacific region, with five continents represented.

Fellows participating in CSRT 18-1 were from Afghanistan, Albania, Bangladesh, Cambodia, Cameroon, Chad, China, Colombia, Costa Rica, Dominican Republic, Egypt, Fiji, Guyana, Indonesia, Japan, Kazakhstan, Kosovo, Laos, Lebanon, Madagascar, Malaysia, Maldives, Mexico, Mongolia, Morocco, Myanmar, Nepal, Nigeria, Oman, Papua-New Guinea, Philippines, Serbia, Sierra Leone, Spain, Sri Lanka, Suriname, Taiwan, Thailand, Tonga, Tunisia, Uganda, United States, Uruguay, and Vietnam. One regional organization,

the International Committee of the Red Cross (ICRC) was also represented.

DKI APCSS Director retired Rear Adm. Peter A. Gumataotao addressed the CSRT Fellows during the commencement ceremony.

"I think you guys really tell me what you've learned, actually not by words, but by your actions after this," he said. "The best is yet to come from that."

"I've met many of you and I've seen the list of ambitious and important projects you're preparing, and I believe every one of you can make a positive difference," Gumataotao continued. "My advice is simply to be patient, to be persistent, to be passionate and to be courageous in your actions."

A highlight of the CSRT was when keynote speaker Deputy Assistant Secretary of Defense for Special Operations and Combating Terrorism, Mr. Andrew F. Knaggs, spoke to the Fellows about the security challenges of the Indo-Pacific Region Aug. 7.

CSRT is an annual, special focus course that provides security practitioners from the Indo-Pacific region and around the world the operational and strategic-level skills necessary to enhance their ability to combat terrorism while cooperating with other regional partners. Through faculty lectures and guest speaker presentations in plenary

sessions, real-world case studies, seminar discussions and collaborative experience and perspective sharing, Fellows explore the nature of current and future terrorist threats, examine the challenges associated with countering ideological support for terrorism and violent extremism, achieve a more common understanding of global and regional terrorism challenges, analyze

"My advice is simply to be patient, to be persistent, to be passionate and to be courageous in your actions."

- Director Gumataotao

tools and capabilities for combating terrorism and transnational threats in order to promote appropriate strategies. It is also designed to build relationships between and among the United States and current and future counterterrorism practitioners of participating countries, for the purpose of developing the trust and confidence necessary for increased information sharing while identifying ways to reduce obstacles to cooperation in the international struggle against those who use terror to promote their goals.

"While terrorism may be "demoted"



Deputy Assistant Secretary of Defense for Special Operations and Combating Terrorism, Mr. Andrew F. Knaggs, takes questions at the end of his presentation.



Top 3 photos: CSRT 18-2 Fellows work together during a seminar discussion.

one notch in the latest U.S. national security documents, many of our partners and allies in the Indo-Pacific see it as a leading threat—or the leading threat,” explained Course Manager Dr. Christopher Harmon. “Whether beginning or finishing the CSRT course, over half of all Fellows see terrorism as a greater threat to the region than four or five years ago.”

Intense discussions and problem-solving during seminar talks are a crucial part of isolating the complexity of terrorism.

This CSRT course was divided into three modules and held between plenary and smaller, seminar sessions. The first, “The Problems, The Causes, The Agents,” provided a framework with which to view contemporary terrorism and violent extremism through the exploration of historical examples, including the origins, motivations, environmental influences and other contributing factors that fuel terrorism. The second part, “Toward a Comprehensive Response to Terrorism,” explored various approaches to counter, deter and mitigate terrorism, including building whole-of-government cooperation, regional and international collaboration capacity, development of intelligence and information sharing technologies, and related legal complexities.

Twenty-two percent of the Fellows in this course were women, who are disproportionately affected by terrorism

and natural disasters. Having that perspective in the discussion allows Fellows to develop more comprehensive strategies in combatting terrorism.

The final part, “An Exercise in Strategy-Building,” had the Fellows grouped by sub-regions to develop counterterror strategies against evident threats in their regions. This enabled them to work with other Fellows from their regions, in some cases breaching national rivalries, to first better understand the biases that drive decision making in their cultures and later to examine future trends in their regions and the priorities along with the elements needed for a viable counterterrorism plan to collectively mitigate emerging terrorist activities and threats.

“In polling and in the Strategy-Building exercise, we repeatedly heard from Fellows that during the course, they learned to think more broadly about ways to defeat terrorists,” Harmon continued. “This class came in thinking that politics and political problems are by far the leading cause of terrorism, and they departed with even higher numbers thinking that, which was 53%. Back-briefs from the Strategy Exercise disclosed wide concern about borders and inadequacies in border control.”

Sixty-four percent of the Fellows were from the military and law enforcement agencies.

However, Fellows seemed well-

equipped to face terrorism challenges as a result of the course.

“Our experience here at DKI APCSS has been very powerful and a very high value, because it not only educates us and connects us as security practitioners, but also helps us have a shared understanding of security threats, challenges that we face today,” explained Lt. Col. Fatos Makolli, Director, Counter-Terrorism Directorate, Kosovo Police. “It also highlights some of the best practices and ways to deal with them. DKI APCSS offers a lifelong network of professionals and practitioners who continue to exchange, share and support each other in the long term. I believe this course, and the lessons that I’ve learned here, together with the knowledge I’ve gained through experience so far as a Fellow, will help me to be better in my daily job.”



CSRT at a Glance

(Since Apr. 2004)

- 22 Courses / 1,537 Fellows
- 91 nations
- Course 18-1 Demographics
 - Fellows: 108
 - Male: 84% / Female: 24%
 - Military: 56% / Civilian: 39%
 - Law Enforcement: 13%
 - International: 99% / U.S.: 9%

Diverse teaching methods prepare 107 for regional challenges

One hundred six Fellows graduated from the Advance Security Cooperation Course (ASC 18-2) Oct. 24, with broader perspectives and a newly developed common understanding of the challenges and opportunities to security in the region and enhanced networks of cooperation. U.S. and international Fellows from 34 locations took part in this course's iteration.

ASC is an executive education program enabling mid- to senior-level military and civilian leaders to deepen their understanding of the complex security environment in the Indo-Pacific region.

The ASC 18-2 curriculum offered 24 plenary topical discussions that survey the regional strategic landscape and address key regional security issues such as maritime security, countering violent extremism, disaster response, regional security architecture and emerging technologies and 25 electives on topics like geopolitics, the media, environmental security, and women, peace and security. Through a series of exercises, which culminated in a simulated negotiation over a hypothetical crisis in the South China Sea, Fellows explored solutions to the challenging security issues of their



106 ASC 18-2 Fellows pose for their official group photo with DKI APCSS leadership and faculty.

region and applied in an engaged and practical way the knowledge and skills learned throughout the course.

ASC 18-2 Fellows were also treated to a presentation provided by DKI APCSS Alumnae of the Year, Ms. Saira Ali Ahmed. Her presentation was based on her Fellows Project and was entitled “From Strategy to Reality,” a look at honor killings and their impact.

“It was a topic that touched my soul, that I think I should do something about this kind of battle,” Ahmed confided, “I already work for women’s rights and empowerment. When I came here and I studied, and was told we have to complete one Fellows project, that was the point, let’s do this... I think I can do, so I started.”

The ASC course relied on a variety of learning formats ranging from lectures to small-group discussions to exercises. This combination and the participant-centered method enabled Fellows to learn effectively. “Five weeks of constant interaction with more than 100 Fellows from more than 30 countries across the Indo-Pacific Region.

“The things that strike me at DKI APCSS is the way you could muster the resources and also the network to get people on board to think about prominent issues of regional security which are relevant to all our nations’ people, societies, and organizations,” explained Col. Thach Can Bui, Vietnam Ministry of Defense. “You’ve got the really down to earth syllabus, good people leading us through the discussions, and also, we got things out of what we were doing.”

Participants were from Bangladesh, Bhutan, Cambodia, People’s Republic of China, Fiji, India, Indonesia, Japan, Kiribati, Republic of Korea, Laos, Malaysia, Maldives, Marshall Islands, Micronesia, Mongolia, Myanmar, Nepal, Palau, Papua New Guinea, Peru, Philippines, Solomon Islands, Sri Lanka, Thailand, Timor-Leste, Tonga, Tuvalu, United States, Vanuatu, and Vietnam.

“During a seminar discussion Fellows discuss complex security problems to help each Fellow greatly widen both the horizon of their knowledge and the network of their relationships,” said course manager Dr. Alexander Vuving. 🐼

ASC at a Glance

formerly Executive Course
(Since 1996)

52 Courses / 3,999 Fellows

- ▶ 62 nations, 3 int'l organizations

Course 18-2 Demographics

- ▶ Fellows: 107
- ▶ Male: 73% / Female: 34%
- ▶ Military: 41% / Civilian: 56%
- ▶ Law Enforcement: 10%
- ▶ International: 89% / US: 11%



ASC 18-2 Fellows work together on an exercise in the DKI APCSS garden area.



Fellows get acquainted by sharing their country's traditions with their counterparts.



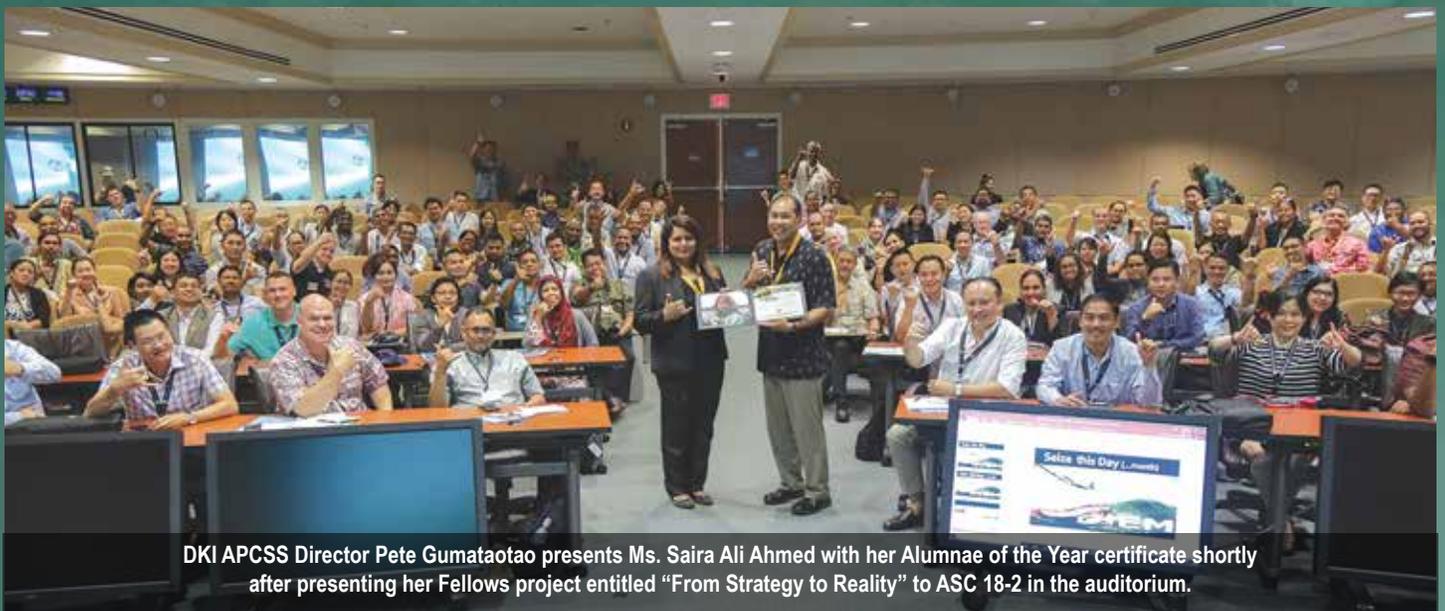
Phone calls are one of the ways Fellows communicate during exercises.



ASC Fellows maintain their sense of humor during the challenging exercises prepared by course leadership.



Fellows work toward a consensus during a seminar session.



DKI APCSS Director Pete Gumataotao presents Ms. Saira Ali Ahmed with her Alumnae of the Year certificate shortly after presenting her Fellows project entitled "From Strategy to Reality" to ASC 18-2 in the auditorium.

Center Leads Maritime Migration and Law Enforcement Focused Cohort During ASC 18-2

Story by Lt. Cmdr. Leah Cole, USCG

The smuggling and trafficking of people and related transnational crimes are considered a significant issue in the Indo-Pacific region.

DKI APCSS professor Dr. Lori Forman, and U.S. Coast Guard Military Fellow, Lt. Cmdr. Leah Cole led the Advanced Security Cooperation (ASC 18-2) course cohort, a multinational team of Fellows, which focused on maritime security, migration, and information sharing in the Indo-Pacific region. To put the team together, Forman and Cole worked with the Bali Process Regional Security Office; United Nations Office on Drugs and Crime Regional Office for Southeast Asia and the Pacific; and the U.S. State Department Bureau of Population, Refugees, and Migration prior to the start of the course to identify members and goals for the Cohort.

Working together in preparation, DKI APCSS gained a robust understanding of the regional security issues and backgrounds of each of the cohort members' respective subject matter expertise and interests to maximize the value and contributions during their time at the Center and as members of a cohort. In these advance sessions, the direction of the cohort's Project came into focus, which was to develop a plan for a regional information-sharing mechanism, to address migration emergencies in the maritime domain, which the Bali Process Task Force on Planning and Preparedness (TFPP) could then implement.

The Fellows nominated as members of the cohort were officials involved with the TFPP under the Bali Process, or who had a critical role in information-sharing in the region. Following



Bali Process cohort Fellows with facilitators Lt. Cmdr. Leah Cole and Dr. Lori Forman (center).

the framing of the cohort's focus, Forman and Cole worked in advance of the cohort's arrival on an extensive arrival package and video. These products provided details about the Center, the ASC course, the work ahead, but also life in Hawaii and as a Fellow, which was presented to the cohort in August at an advanced organizational meeting in Bangkok.

Forman observed, "It is valuable for cohorts to meet ahead of time, particularly for multi-national cohorts. Otherwise, several Fellows Project sessions during the course are needed to get to know each other. By doing that ahead of time, the cohort was able to dive right into their work once they arrived at APCSS.

"Thanks to the Bali Process RSO for making it possible. The pre-course meeting was a chance to meet each other, learn about DKI APCSS and the ASC course, and begin framing their Fellows Project. Learning about DKI APCSS was aided by three Thai alumni who graciously shared their time to tell the Fellows about their experiences at DKI APCSS." Cole and Forman also prepared a video introduction to Honolulu and DKI APCSS to give the Fellows a preview of where they were going to be and colleagues they would

be working with.

In Bangkok, Forman gave a detailed presentation on "Introduction to the Daniel K. Inouye Asia-Pacific Center for Security Studies, the Advanced Security Cooperation course, and the Fellows Project." Cole also presented on "Comprehensive Approaches for Addressing Irregular Movement, Migration, and Human Trafficking by Sea."

Four weeks later, the cohort arrived in Honolulu for the five-week Advanced Security Cooperation (ASC 18-2) Course which ran from September through October 2018. The ASC 18-2 Bali Process cohort was jointly funded by the U.S. Department of State and Bali RSO, and was comprised of five Fellows (Sector Commander, Dhaka Sector, Bangladesh Border Guard), Malaysia (Head, Anti-Trafficking in person and Smuggling of Migrant Unit, Malaysia Police), Myanmar (Director, Office of the National Security Advisor), Thailand (Deputy Director, Internal Security Div., Royal Thai Naval Operations Dept./Thai MECC), and the Regional Support Office (Programme Coordinator, Regional Support Ofc - Bali Process).

Upon arrival, the cohort dove right

continued on page 33
See "Cohort"

160 Fellows Complete the Final APOC of 2018



One hundred sixty-one Fellows, both U.S and international, attended the four-day course focused on issues in the Indo-Pacific region.

A total of 160 U.S. and international Fellows participated in the Asia-Pacific Orientation Course (APOC 18-3) at the Daniel K Inouye Asia-Pacific Center for Security Studies, Honolulu. The four-day course concluded on Dec. 7.

APOC is designed to provide an overview of regional states and trends in the security, economy, politics, defense, and information arenas. The curriculum broadly examines security foundations; regional security perspectives; country specific issues; transnational issues; governance, and development and security cooperation issues. Faculty members address these areas in the context of the major sub-regions: Northeast Asia, Southeast Asia, South Asia and Oceania.

The class, normally geared towards U.S. Fellows, had a ratio of 84 percent U.S. and 16 percent international. Fellows were predominately military with 69 percent military and 32 percent government civilians. With 26 percent female, this is the second highest ratio of male-female for this particular course.

According to the APOC Course Manager Dr. Christopher Snedden,



Fellows engage in seminar discussions after plenary lectures on a variety of topics.

“Although APOC was contracted to four days (from five) due to the national day of mourning for President George H.W. Bush on Dec. 5 (2018), DKI APCSS Faculty delivered another excellent course. Fellows were given current, significant and topical information about the Indo-Pacific Region. Post-course surveys confirm that this enhanced their understanding of this diverse, disparate and evolving entity.”

APOC is one of six formal courses at DKI APCSS that follow a model of participant-centered learning. 🐼

APOC at a Glance (Since 1999)

- 37 Courses / 3,918 Fellows
- 22 nations
- Course 18-3 Demographics
 - Fellows: 160
 - Male: 74% / Female: 26%
 - Military: 69% / Civilian: 31%
 - International: 16% / U.S.: 84%

Unique Perspectives, Richness of Discussion Highlight TSC 18-2



Twenty-seven senior leaders from 23 locations participated in the Transnational Security Cooperation course (TSC 18-2) from Nov. 4-9 at the Daniel K. Inouye Asia-Pacific Center for Security Studies.

The course manager was Dr. Scott Hauger and the course coordinator was Prof. Elina Noor.

The course is offered twice a year to senior security practitioners from the whole-of-government and society at the vice-minister, ambassador, and senior military officer (one- to four-star rank) levels. It aims to enhance awareness of transnational security issues within the complex environments they occur; explore collaborative policies to address transnational security challenges; identify opportunities to strengthen states' capacities; and promote effective security

governance. "What I found particularly valuable about this experience and quite enjoyable is the interactive nature of the course, and that's not by accident," explained Karena Lyons, Consul General Ambassador, New Zealand Consulate-General, Honolulu, New Zealand Ministry of Foreign Affairs and Trade. "The way the course is structured means that it entrenches interaction and therefore I get the benefit of learning a lot from my colleagues.

"APCSS has been quite selective in terms of who it allows to enter the course, so when I look around me, I'm sitting next to Nepal's Secretary of the Ministry of Defense and Sri Lanka's Senior Assistant Secretary to the Ministry of Defense, I'm sitting next to a lieutenant general and next to him is a major general – from all over the region. So there's a real richness to the discussion in terms of seniority of experience and the insight that it provides, and also the myriad of cultural backgrounds and the different perspectives that come from that. Plus, it's fun."

TSC 18-2 examined the nexus between traditional and non-traditional elements of security to highlight the importance of a broader understanding of security. The blended approach of

plenary lectures, elective presentations, and an interactive gaming simulation kept these senior leaders actively from around the Indo-Pacific region engaged in a shared learning experience throughout the week.

As in all DKI APCSS courses, each Fellow walked away from their experience with a different perspective of the course.

"What I found really unique here are two things, firstly, it's the way the course is structured and the compactness in the storyline that follows throughout the week," said Rear Adm. Christopher John Smallhorn, Commander Fleet Air Arm, Royal Australian Navy. "So, we've gone from talking at the geopolitical level, we've then honed down into a few of those touchstones that we know are highly important to us, not just at the Indo-Pacific level, but frankly at a global level such as climate change and environment, economic stresses and challenges.

"And then, we've been able to hone down even further to the point of looking at specific countries and specific strategies that are perhaps being followed by some countries in the Indo and Asia and Pacific regions," Smallhorn continued. "But then also of course, open back up again and start to ask those questions about 'What is a security challenge?' How does it affect us as a whole group?' We've looked at the regional security architecture. So, you've allowed us the opportunity to look through multiple lenses, to understand the transnational security dilemmas. I think that to be able to achieve that in the timeframe that we achieve it, culminating of course in a challenging exercise, is a pretty impressive effort."

TSC at a Glance

(Since 1999)

- 39 Courses / 906 Fellows
- 40 nations

- Course 18-2 Demographics
- Fellows: 27
- Male: 85% / Female: 15%
- Military: 48% / Civilian: 52%
- International: 89% / U.S.: 11%

The Use of Serious Games in Teaching TSC

by Deon V. Canyon, Jonathan Cham and Jim Potenza

Strategic foresight is an essential tool that allows decision makers to leverage emerging opportunities and minimize risks. Transnational Security Cooperation Games (TSCG) provide mid- to senior-level security practitioners the opportunity to practice strategic foresight thinking in a challenging but safe-to-fail environment. Players participate in asymmetric negotiations to rally support for their agenda while dynamically responding to the actions of others. This article describes and reviews the TSCG, “Radicals” and explores its relevance to security practitioners and strategists.

Game Mechanics

The TSCG “Radicals” ran in the DKI APCSS Transnational Security Cooperation (TSC) courses 17-2 and 18-1. It simulates a complex, asymmetric negotiation environment where players must collaboratively respond to the return of radicalized nationals into their society. Most players take on the role of government or community members of the fictional country of Paduana, while others act as foreign representatives to Paduana from great power nations or a multinational corporation. Each player receives different personal and private interests and tools to fulfill those interests. The game is divided into three moves, spread across three days of the course. In each move, players first meet with their team to develop or revise their strategy, then break out into an unstructured period, where they negotiate with other players and submit Action Forms that advance their strategy. An in-stride adjudication team judges proposed actions by reviewing their quality and level of support before deciding to what extent the action will fail or succeed.

Learning Objectives

TSCG “Radicals” is a “serious game” because participants are directly or indirectly informed, trained or educated in the process. While the challenges posed by the game are themselves educational, the true benefit of “Radicals” comes from its players. When played at the DKI-APCSS senior-level TSC course, security practitioners have the unique opportunity to challenge their counterparts from over 20 different countries in a complex, negotiation-based game. Players become comfortable engaging and negotiating with senior-level officials in simulated crises pertinent to the unique challenges of the Indo-Pacific Region.

Learning objectives include:

- Experience a series of transnational security crises in real-time that possess the characteristics of complex adaptive systems – unpredictability, self-organization, constant change and emergence
- Explore transnational security factors that shape effective crisis management
- Test strategies and approaches in adversarial conditions
- Deepen awareness of the variety of positive, negative

and neutral roles played by stakeholders in government, industry and civil society

- Gain insight into capacity in critical thinking, strategy, planning, leadership, communication, creativity and negotiation in an environment where every decision has a rapid impact and the unexpected decisions of others create a complex environment

Feedback and Outcomes

TSCG “Radicals” has six built-in opportunities for player reflection and feedback: two short debriefs, one long debrief discussion period and three anonymous surveys. In the past two iterations of “Radicals,” game adjudicators noticed a significant increase in game comprehension and strategic sophistication towards the end of the first move. In the last iteration, for example, 91% of players reported that they had identified all important stakeholders and/or built many useful relationships by the second move, while only 5% still struggled to find the right people. Across discussion periods and anonymous survey feedback, players felt generally positive about their experience with “Radicals.” Players felt that the game provided an opportunity to practice: Understanding complexity and developing strategy (28%), Coordination and leadership (28%), Developing relationships and cooperation (16%) and Negotiation (15%). Based on their experiences in the game, players commented on the importance of strategic clarity, relationship building and institutional stability.

The TSCG “Radicals” offers an innovative new way for senior-level security practitioners to practice strategic foresight in a fun, competitive and safe-to-fail environment. Fellows of the TSC courses 17-2 and 18-1 gained substantial educational value from participating in the TSCG “Radicals.” In particular, players gained insight into how senior-level security practitioners from the Indo-Pacific region act and react in asymmetric crisis negotiations where competing interests are present. Players developed strategies, built relationships, engaged their peers in negotiations, and demonstrated inclusive leadership. The success of TSCG “Radicals” provides support for the use of “serious games” in executive education. 

Center hosts second Indo-Pacific Strategy Workshop

By Dr. Saira Yamin

DKI APCSS recently conducted its second in-resident workshop on the United States' Free and Open Indo-Pacific (FOIP) strategy. The strategy was announced by President Trump nearly a year ago and signals the United States' strong commitment to the Indo-Pacific region through defense, diplomacy, trade and economic initiatives.

Working in concert with the Office of the Assistant Secretary of Defense for Asian and Pacific Security Affairs, DKI APCSS has been working to advance understanding of the key underlying principles and implementation of the FOIP. The workshop brought together 26 senior leaders from the Indo-Pacific Region with 12 U.S. Defense, State and National Security Council officials in Hawaii on October 24-26. The workshop aimed to provide a more comprehensive understanding of the U.S. strategic vision and implementation in the Indo-Pacific region, to elicit the perspectives of partner nations, and to consider opportunities for strengthening cooperation.

This workshop built upon the results of the first Indo-Pacific strategy workshop held at DKI APCSS in April 2018, and included 14 returning participants from the April discussions. Together the two events reaffirmed the value of continued dialogue to foster robust and enduring collaboration in support of the FOIP principles.

Five senior U.S. government officials presented the U.S. programs and perspectives. These included Dr. Joseph Felter, Deputy Assistant Secretary of Defense for South and Southeast Asia; Mr. Matt Pottinger, Deputy Assistant to the President and Senior



The workshop brought together 26 senior leaders from the Indo-Pacific Region with 12 U.S. Defense, State and National Security Council officials in Hawaii.

Director for Asia, National Security Council; Mr. Walter Douglas, Deputy Assistant Secretary, Department of State; Ms. Lisa Curtis, Deputy Assistant to the President and Senior Director, National Security Council; and Mr. Thomas Vajda, Acting Principal Deputy Assistant Secretary of State in the Bureau of South Central Asian Affairs.

Actions to support the principles of a free and open Indo-Pacific were identified in their presentations. A rules-based order, freedom of navigation, trade and investment, digital connectivity, ASEAN centrality and the U.S. relationship with India generated strong interest and a robust exchange of views. The dialogue showcased a free-flowing and productive articulation of opportunities for regional economic development through consultative strategy development, good governance, private sector-led investment, and human capital and capacity building. Women's empowerment, people-to-people ties, and global climate change were mentioned also needing attention in specific sub-regions.

There was a strong consensus on core principles of a free and open

Indo-Pacific. Some participants recommended that regional 'inclusivity' could be adopted as a key principle of the FOIP. However, participants cited concerns that unilateral actions create a contradictory narrative to an inclusive FOIP. Developing a plan for effectively communicating the principles and benefits of an FOIP emerged as a priority recommendation from the region.

Director retired Rear Adm. Peter Gumataotao lauded the event as one that is "worth noting given the dynamic nature of the planning phase and strategic implications it had in helping shape future U.S. policy in the region." Dr. Lori Forman, the workshop's academic lead remarked that, "The highest value of the DKI APCSS approach is not in the transmission of updates, but in the cross-talk and active listening that is at the heart of our programs. Candid discussion is essential for building consensus on the principles of a free and open Indo-Pacific and for charting the way ahead." She added that, "We were delighted to facilitate this important and timely discussion among so many senior officials." 

Alumni Bring Regional Perspective to Maritime Security Challenges

By Lt. Col. Scott McDonald, USMC

The end of the relative stability of the bi-polar Cold War has given way to a complex and challenging security environment. Meanwhile, the growth of multinational supply chains and supranational information flows have emphasized the importance of the sea in a manner not appreciated since the Nineteenth Century. These factors have highlighted the need for cooperative solutions to the security challenges of what Commander of the Royal Canadian Navy (RCN), Vice-Admiral Ron Lloyd calls the “Maritime Century.”

With this context, security practitioners from Canada and across the Indo-Pacific gathered in Victoria, British Columbia October 16-18, 2018 for the eighth iteration of the bi-annual Maritime Security Challenges conference. This event, co-presented by the RCN, the Navy League of Canada, and the Daniel K. Inouye Asia-Pacific Center for Security Studies (DKI APCSS), brought together over 180 practitioners from 23 countries to explore issues ranging from building the future fleet to building strategic resolve, and everything in between.

In 2012, DKI APCSS was invited to join the conference to leverage its world-class faculty and extensive alumni network, and MSC-18 was no exception. In addition to leveraging the expertise of geostrategic experts like Dr. Mohan Malik, the Center was able to access its alumni network and bring six alumni subject matter experts to present regional views on the challenges facing the region.

Ms. Hoang Thi Ha (ASC12-1) of the Association of Southeast Asian Nations Studies Centre was the first alumni presenter, bringing not only a regional perspective to building strategic resolve, but ensuring conference attend-

ees looked beyond defense policy and grey-hulled ships to understand the value that partnering and multilateral organizations bring to regional security. She was followed by a panel on “The Future Fleet,” where Lieutenant General Jun Nagashima (TS15-1) of the Japanese Air Self Defense Force challenged the concept of single domain warfare and encouraged attendees to think differently about how air power is employed in the maritime environment. He was joined by Vice Admiral (ret) P.K. Chatterjee (SEC08-2) of the Indian Navy, who gave a regional impression of the expansion of submarine fleets and what their use and maintenance means for the region.

Three more alumni formed an all-DKI APCSS panel to highlight the value of cooperation. The three presentations linked the importance of cooperation from the strategic to tactical level. Vice-Admiral (ret) Jose Luis M. Alano (TSC09-1), formerly of the Philippine Navy, but now with the National Coast Watch Council Secretariat, provided a strategic and structural view of cooperation as network building. He was followed by Captain (Maritime) Ahmad Faridi bin Ferdaus (CSRT16-1) of the Malaysian Maritime Enforcement Agency, who demonstrated the nature of transnational criminal networks and how the solution requires networks both within and between regional states. Finally, Lieutenant Colonel Ngo Xuan Truong (ASC17-1) of Vietnam’s Institute of Defense International Relations used this backdrop to discuss the importance of cooperation to his own country, tying the strategic to the tactical-level of cooperation.

All alumni received many compliments and thanks for their performance, one participant noting the “world-class talent” that DKI APCSS



DKI APCSS Director Pete Gumataotao provides opening remarks.

brought to the event. Of course, no trip would be complete without an alumni function, where Director Gumataotao welcomed approximately a dozen alumni from the Victoria DKI APCSS Alumni Association. Cooperation among alumni was reflected the next morning in Director Gumataotao’s presentation emphasizing the cooperative and principles-based approach advocated in the U.S. National Security Strategy and the Free and Open Indo-Pacific framework. He was followed by DKI APCSS Military Professor Lieutenant Colonel McDonald, who facilitated a polling session to bring a broader cross-section of the conference attendees into the conversation. Through polling responses and comments this emphasized the universal nature of the principles represented in the U.S. approach to regional security.

Overall, Maritime Security Challenges-18 was considered a useful tool for encouraging security practitioners who routinely work with Indo-Pacific states to hear the opinions and listen to the viewpoints of those who live in the region. This was made possible, in large part, by the continuing participation and commitment to excellence and cooperation demonstrated routinely by the DKI APCSS alumni network.

U.S., Taiwan Lead Multilateral Workshop on Private, Civil and Public Disaster Response Cooperation



Dr. LI, deputy director of NCDR, gave participants a tour of Taiwan's emergency ops center.

Disaster management professionals from 12 Indo-Pacific countries including Taiwan and the U.S., conducted a workshop December 11-14 to explore ways to integrate private, civil and public sectors into disaster response.

The Daniel K. Inouye Asia-Pacific Center for Security Studies (DKI APCSS) and the National Science and Technology Center for Disaster Reduction (NCDR) cohosted the workshop in Taipei, Taiwan titled "Integrating Private, Civil & Public Sector Disaster Response."

Taiwan is considered by many to be a world leader in disaster response and already integrates private, civil, and public sector response in planning and execution. That experience was on display as Taiwan representatives shared their experience with other participants and cooperatively developed solutions for improving sector integration.

The workshop was conducted in two parts. On December 7, DKI APCSS faculty facilitated a Taiwan

only workshop, during which private, civil, and public sector actors cooperatively developed a list of capabilities that, with the help of public sector facilitation, could be deployed regionally in support of disaster response operations.

Then, on December 11, the three-day multilateral workshop began with Academic Lead Marine Lt. Col. Scott McDonald providing a vision for the participants, who were divided into seminars to discuss the plenary presentations and identify the key inhibitors and enablers for regional response integration and develop mitigation measures to map a way forward to increased capability. The DKI APCSS faculty team was comprised of Dr. Saira Yamin, Dr. Deon Canyon, Dr. Benjamin Ryan, and Army Lt. Col. Michael Burgoyne, who each facilitated the seminar discussions.

On the second day of the workshop, NCDR Secretary General Dr. LI Wei-Sen hosted workshop participants for a tour of Taiwan's Central Emergency Operations Center (CEOC) to demonstrate how Taiwan is attempting to activate a whole-of-society disaster response.

NCDR has also demonstrated the integration of information systems built and managed by NCDR, the knowledge and expertise of Taiwan subject matter experts while building relationships with regional disaster management professionals through coordinated teamwork in seminar sessions;

Presentation of Taiwan's exportable private, civil, and public capabilities to a plenary session was one of the culminating events of the workshop.

The DKI APCSS outreach team was led by Director Pete Gumataotao and the NCDR team was led by Dr. LI. The American Institute of Taiwan (AIT) helped facilitate the workshop and AIT Director, Mr. Brent Christensen (former Foreign Policy Advisor for DKI APCSS) provided opening remarks, along with Dr. HSU Yu-Chin, Deputy Minister, Ministry of Science and Technology and Director Gumataotao.

According to Lt. Col. McDonald, involvement of the private sector represents a vital next step in the evolution of humanitarian assistance that will go some way towards addressing the expanding global gap in capacity and resources, as well as increasing the ability of economies across the region to respond rapidly and cooperatively.

Participants expressed optimism that engagements such as this would increase the ability of regional actors to work together. Moreover, it comes at a time when the region is realizing there is room for this type of cooperation within and between economies.

"This type of engagement with the private sector is exactly what we are trying to work on in my country," explained one participant.

In fact, it was a type of integration that all participants made headway on this week.

"At first I was very uncomfortable with the exercise methodology, but by Day 3, I realized how amazing the collective thought process had been," said another participant. 🙌

For more photos, go to our Facebook photo album.



Disaster response specialists from the private, civil and public sectors came together to share best practices at the DKI APCSS/NCDR workshop.



Clockwise from top left: Workshop participants compile their ideas for presentations. Dr. Saira Yamin helps participants consolidate their ideas. Dr. Deon Canyon provides a presentation on Domain and System mapping.

Marshall Center, DKI APCSS Mongolian Alumni Event Strengthens Security Network

By Nadonya Janca - Alumni Relations Specialist,
George C. Marshall European Center
for Security Studies

The George C. Marshall European Center for Security Studies' Alumni Programs hosted an outreach networking event on "Operationalizing Influence in Regional and International Organizations" Jan. 16 at the German Embassy in Ulaanbaatar, Mongolia.

More than 80 alumni attended the event, which was in cooperation with its sister U.S. Department of Defense Regional Center, the Daniel K. Inouye Asia-Pacific Center for Security Studies, and the German and U.S. embassies in Mongolia.

The German Ambassador Stefan Duppel and the American Ambassador Chargé d'Affaires a.i. Manuel P. Micaller gave opening remarks at the event.

Advancing Security Cooperation

"The joint Mongolian Alumni event between us and the Marshall Center was met with enthusiasm and was advantageous for both centers by advancing security cooperation through increasing the alumni networks," said U.S. Army Maj. John R. Carver, deputy chief of the alumni branch at DKI APCSS. "Building relationships of trust between alumni provides an avenue to work together on security issues and contributes to increased stability toward a stronger and more independent Mongolia."

He added that this event was held to encourage alumni from the Marshall Center and DKI APCSS to discuss important security issues and to inspire the security community network to grow and flourish, while providing continuing education. By combining



More than 80 alumni attended the networking event.

the two centers' alumni, the event gave everyone an opportunity to reconnect and establish important connections in the security field.

Encouraging Open Dialogue

"Alumni from the Marshall Center and DKI APCSS saw great importance in joining the networks from both regional centers," said Bolormaa Mashlai, chairperson of the Women Leader Foundation and Marshall Center Alumni Association president in Mongolia. "This event encouraged open dialogue between the two associations and ultimately will create the establishment of one large association."

"We will move forward by selecting board members and combining resources in order to better target security challenges faced by Mongolia," she added.

Marshall Center's professor, Dr. Sebastian von Münchow, talked about dilemmas of contemporary peacekeeping operations. His presentation was followed by discussion, which offered dialogue to find solutions to these

problems.

"I was amazed by the Mongolian efforts to become more engaged in peace operations," von Münchow said. "For years, Mongolian Armed Forces have stood side-by-side with German contingents in Afghanistan. Mongolia also strengthens its role in the frame of the Organization for Security and Cooperation in Europe, and has started to send police staff for peacekeeping missions."

Mongolia's Participation in International Organizations

"The Marshall Center remains devoted to share its insights on peace operations with Mongolian authorities and is looking forward to continuing its cooperation with Ulaanbaatar," he added.

Marshall Center and DKI APCSS Alumna Luguusharav Byambakhand, section chief of North American and European Studies at the Mongolia Institute for Strategic Studies, offered insights on Mongolia's participation in international organizations such as the Organization for Security and Cooperation in Europe. 🐾

DKI APCSS Leadership Curriculum Incorporated into ASEAN Leaders Programme

The Daniel K. Inouye Asia-Pacific Center for Security Studies (DKI APCSS) delivered a course titled “Executive Crisis Leadership: Complexity, Strategy and Foresight” as part of the ASEAN Coordinating Centre for Humanitarian Assistance on disaster management (AHA Centre) executive programme. The AHA Centre Executive (ACE) Programme is designed to develop and enhance the capacity of future leaders in ASEAN to prepare, respond and recover from disasters. This crisis leadership course was specifically designed for the ACE Programme and was delivered by Dr. Deon Canyon and Dr. Benjamin Ryan, DKI APCSS Professors, from September 3 - 5, 2018, at the AHA Centre in Jakarta, Indonesia. There were representatives from Cambodia, Indonesia, Japan, Laos, Malaysia, Myanmar, Philippines, Singapore, Thailand and the AHA Centre.

This course provided current and future leaders with the skills, knowledge and tools required to understand complex problems and systems, develop and implement a strategy, and think strategically about the future. The course included modules on complexity and systems thinking, strategic thinking and futures thinking. This allowed participants to gain familiarity in using several mapping tools as they investigated the complex challenge posed by internal, external, forced and voluntary migration. The identification of key elements, driving forces and stakeholders led to an improved awareness of causal relationships, system chokepoints and change levers that influence outcomes to obtain positive results.

The future thinking aspect of the



course provided participants with the skills and knowledge required to adapt rapidly in a changing world. In forward-looking organizations, this provides a powerful context for policy development, strategic planning, decision-making and even audit and evaluation. The interactive delivery style provided participants with numerous opportunities to interact, analyze problems, explore factors that shape effective crisis management and develop comprehensive strategies and approaches through practice, brief-back and reflections of lessons learned. At the conclusion of the course, participants had identified and explained many considerations faced by leaders as they make decisions to address the multitude of crises, disasters and complex emergencies that potentially bear on the issue of migration.

This was the first time DKI APCSS delivered a course as part of the ACE Programme, which commenced in January 2014 and is funded by the Japan-ASEAN Integration Fund (JAIF).



Top to bottom: Participants in the ASEAN Leaders Programme pose for a group photo. Dr. Deon Canyon presents a gift to a participant. Participants consolidate their ideas to share with the rest of the group.

Trust, Partner-building, Goals of Vietnam Workshop

The Indo-Pacific is in the midst of an epochal change. The global economic shift to Asia, the surge of maritime competition and security issues, and China's continued forward momentum in their Belt and Road initiative demand a sense of urgency in identifying like-minded partners and priority areas of security cooperation.

To build shared understanding and trust in this changing environment, the Daniel K. Inouye Asia-Pacific Center for Security Studies (DKI APCSS) and the Diplomatic Academy of Vietnam (DAV) co-hosted a workshop entitled, "Vietnam in a Changing Region: Looking Ahead to 2025" Sept. 5-7, in Ninh Binh, Vietnam. The workshop identified priority areas where the U.S. and like-minded partners could assist Vietnam in realizing shared visions and goals.

Nearly 30 senior and mid-level officials from both Vietnam and the U.S. interagency participated in the workshop, which included subject-matter experts across a range of disciplines. This was the second bilateral workshop conducted with Vietnam in the past three years. It built upon the results of a 2015 workshop, "Vietnam and Regional Cooperation in the Asia-Pacific," in which participants articulated a future vision for Vietnam's role in the region.

"This workshop combined the strengths of our bilateral relationship with Vietnam, our efforts on Building Partner Capacity, and strategic timing to facilitate an important bilateral discussion as Vietnam prepares to be the ASEAN chair in 2020," said Dr. Lori Forman, DKI APCSS academic lead for the workshop.

U.S. Ambassador to Vietnam Daniel Kritenbrink set the tone for transparent discussion with his opening remarks, and shared elements of the U.S. country strategy for Vietnam at DAV headquarters in Hanoi.

The group then travelled to Ninh Binh for two days of in-depth discussion. DKI APCSS professor, Dr. Alex Vuving,



Nearly 30 senior and mid-level officials identified priority areas to help Vietnam realize shared visions and goals.

and Dr. Le Dinh Tinh, Deputy Director General and Senior Fellow at the Bien Dong Institute for Maritime Studies at DAV, set the scene by providing U.S. and Vietnamese perspectives on the changing regional dynamics.

During plenary and breakout group sessions, participants discussed the commitment to a Free and Open Indo-Pacific and rising concerns in the non-traditional security fields such as cyber, energy, food and economic se-

cooperation and enhancing connectivity were among the recommendation areas for cooperation.

A corollary outcome of the workshop was exposure to the DKI APCSS model. According to Dr. Le Dinh Tinh, the DKI APCSS approach of polling, plenaries and facilitated breakout group discussion, is "a learning model we will take back to DAV for the long term, as it achieved great collaboration, learning, and measureable outcomes."

"The candor shared during the discussions, just 23 years after restoring diplomatic relations, is a testament to the depth and importance of this relationship."

- Director Gumataotao

curity. Participants worked across their respective professional disciplines to determine which national priorities should be updated, given current and forecasted changes in the region. In revising these priorities, participants also identified opportunities for expanding cooperation with the United States and like-minded partners. Creating a new-generation trade agreement, expanding maritime

"Vietnam is a key partner of the United States," said DKI APCSS Director, Pete Gumataotao. "The candor shared during the discussions, just 23 years after restoring diplomatic relations, is a testament to the depth and importance of this relationship. We look forward to working with Vietnam to jointly advance the principles of a Free and Open Indo-Pacific region." 

DKI APCSS Participates in CVE Exercise



Comprehensive and complex challenges in many parts of the globe continue to be the norm for the United States, underscoring the ongoing importance of improving civilian-military relations among governments, international organizations and non-governmental organizations that provide assistance. The southern Philippines and neighboring countries are illustrative of the challenges. The U.S. Institute of Peace (USIP) and the Joint Staff (JS) J7, in collaboration with U.S. government (USG) agencies, non-governmental organizations (NGOs), as well as U.S. Indo-Pacific Command (USINDOPACOM), designed and implemented a three-day civilian-led exercise in 2018 focused on the Philippines. Dr. Al Oehlers from DKI APCSS participated as a member of the USINDOPACOM team.

The overarching theme for the 2018 Inter-organizational Tabletop Exercise (ITX) was “Preventing and countering violent extremism (P/CVE) in Southeast Asia with primary focus on the southern Philippines.” The 2017 siege of Marawi in Mindanao highlighted two related developments that elevate the importance of the Philippines in countering current and preventing future violent extremism: ISIS stepped up their activity and recruitment in

Southeast Asia with a particular focus on the southern Philippines; and ISIS and local insurgents were able to conduct urban warfare and hold the Armed Forces of the Philippines (AFP) at bay for five months.

The rebuilding of Marawi and the uncertain outcome of the upcoming January 2019 plebiscite on the Bangsamoro Organic Law offered valuable opportunities for exercise participants to rethink their assistance, plan for contingencies in consultation with other organizations engaged in the region and for the military to assess how best to strengthen its strategic partnership with the Philippine Government and the AFP.

These unsettling developments challenge efforts in combatting and preventing violent extremism. The Philippines Government remains a pivotal actor and partner for the U.S., while the U.S. - Philippine strategic alliance has been a cornerstone of regional stability. Crucial considerations like these constituted the heart of the exercise.

From Sept. 11-12, representatives from 21 bureaus and offices in three U.S. government (USG) agencies, nine non-governmental organizations (NGOs), as well as three additional interorganizational partners and a key international partner participated in

the 2018 ITX. A senior leader session followed on Sept. 13 to discuss the findings and recommendations that emerged from the exercise.

Senior Leaders agreed that P/CVE is embedded in a larger system and cannot be separated from the political and peace processes. Inclusive participation of local groups and actors is necessary for progress.

Demobilization of insurgents, greater risk tolerance, reliable and flexible funding were identified as key issues requiring further work to improve the effectiveness of external assistance. Additionally, legal impediments such as those relating to demobilization efforts for designated foreign terrorist organizations were highlighted for further attention. 🐦

DKI APCSS visits ASEAN Secretariat



On Tuesday April 17, 2018, Dr. Justin Nankivell, Mr. Jacky Ly U.S. Mission to ASEAN, and Associate Professor Benjamin Ryan met with Ms. Mala Selvaraju, Assistant Director, and Ms. Airin Rachmas, Technical Officer, from the ASEAN Secretariat in Jakarta, Indonesia. An overview of DKI APCSS activities in the region was provided including the Maritime Shared Awareness workshop and engagement with the AHA Centre.

FACULTY PUBLICATIONS AND NEWS

DKI APCSS faculty members wrote the following articles and papers in their capacity as subject matter experts. The views expressed in these articles are those of the authors and do not necessarily represent those of the Department of Defense or the U.S. Government.

All listed writings are available online at www.apcss.org.



Dr. Christopher C. Harmon has finished a fifth book on terrorism and counterterrorism. In January 2018, The **Brookings Institution Press** released "The Terrorist Argument: Modern Advocacy & Propaganda," co-authored with Randall Bowdich, Ph.D.



Navy **Cmdr. Jonathan Odom** recently wrote an article titled "A Modern-Day Pentagon Paper in a Post-Pentagon Papers World: A Case Study of Negotiations Between The **Washington Post** and the U.S. Government Regarding Publication of the 2009 Afghanistan Assessment." A case study about a negotiation between The **Washington Post** and the Obama Administration over the publication of a 2009 classified report on Afghanistan operations, which had been leaked to reporter Bob Woodward.



Lt. Col. Alex Carter wrote a paper entitled, "Thinking through the Unthinkable – how help from an unlikely source will strengthen capacity and reduce terrorist threats in and around the Straits of Malacca and Singapore." This paper describes how the United States government can help Singapore's Information Fusion Center identify, target, and eliminate or reduce the threat of maritime terrorism in the Straits of Malacca and Singapore (Straits).



Dr. Alexander L. Vuving has a new paper entitled, "Vietnam's National Security Architecture," which is an overview of their system and some of their major security threats and concerns. These threats and concerns include the South China Sea disputes, regime critics and opposition, natural and environmental disasters and climate change, and trafficking.



Lt. Col. Scott McDonald recently completed an article entitled, "Wanted: A Strategy for the Indo-Pacific Region" in The National Interest. Excerpt: "Naturally, they completely changed the headline such that it misrepresents by argument. Contrary to the headline, the article does not deny the existence of the Free and Open Indo-Pacific strategy, rather it offers a concept for providing means to round out the ends and ways that are already articulated.



DKI APCSS professor **Dr. Mohan Malik** participated in the Near East South Asia Center for Strategic Studies' Strategic Forum 2018

on "Maritime Security in the Western Indian Ocean" in Abu Dhabi (United Arab Emirates). He delivered a presentation on "Maritime Domain Awareness in the WIOR and the Quad" at the workshop that was attended by diplomats, military and government officials from the region.

DKI APCSS Associate Professor **Dr.**

Benjamin J. Ryan recently spoke at the Malaysian Institute of Defence and Security's as part of their program called "MiDAS Executive Dialogue." His speech was on "Enhancing Regional Cooperation Through Military Involvement in HADR."



Through Military Involvement in HADR."



Elina Noor was invited to speak on the topic of, "New Technologies, IHL and the Future of Warfare," focused on regional and international developments within the cyber domain as well as their

implications for IHL. She also participated in the Japan-ASEAN Media Forum in Bangkok held on Aug. 25 - 26, where she provided a briefing on the "Indo-Pacific Region – Economy, Society, and Politics" from a Malaysian and Southeast Asian perspective; and an update on Malaysia's strategic outlook following the country's 14th general elections in May 2018.

Ryan Speaks at Pacific Armies Management Symposium

The 42nd Pacific Armies Management Symposium (PAMS) was recently held in Hanoi, Vietnam, August 20-23, 2018, with the theme: “Cooperation among Indo-Pacific Land forces in Humanitarian Assistance/Disaster Response (HA/DR).”

There were three plenaries: Land forces initial response to HA/DR; Multilateral cooperation; and Enhancing roles in regional cooperation for HA/DR. Dr. Benjamin Ryan, Daniel K. Inouye Asia-Pacific Center for Security Studies (DKI APCSS), presented in the third where there was a focus on addressing key issues land forces need to consider in order to enhance capabilities to effectively respond to future HA/DR events.

Dr. Ryan focused his discussion on what roles land forces could have in helping achieve resilience and cooperation. This included outlining the international humanitarian architecture (cluster system), describing resilience concepts and proposing land forces modify the United Nations Office for Disaster Risk Reduction (UNISDR) Disaster Resilience Scorecard for Cities for HA/DR planning activities. Modification of the scorecard by land forces would reflect alignment with the civilian sector approach to measuring resilience, enable dialogue with all sectors at local and national levels (helping build trust) and allow systematic prioritization of resilience strategies.

Dr. Ryan suggested the capacities to identify disaster vulnerabilities and help mitigate the risks identified through a scorecard approach already exist within land forces across the region (for exam-



Dr. Ben Ryan (2nd from left) provides a focused discussion on resilience and cooperation during HA/DR.

ple, engineering units). Also, application of a scorecard approach to measuring and achieve resilience would help communities, nations and the region better resist, absorb, adapt to, transform and recover from the effects of a disaster in a timely and efficient manner. Finally, he advised that this type of approach would enhance capabilities of land forces to effectively prepare for and respond to future HA/DR events at local, provincial, national and regional levels.

PAMS is a U.S. Army Pacific-initiated seminar aimed at facilitating and enhancing interactions across the region. Participation has grown from nine nations at the first PAMS in Honolulu, Hawaii, in 1977, to over 30 nations. The forum provides an opportunity to enhance understanding of regional challenges and concerns, exchange perspectives in a professional and cooperative setting and participate in cultural and networking activities. This was the first time the event had been held in Vietnam. 🇻🇳

Understanding

Transnational Security Cooperation Wargames



“In-Stride Adjudication” is a collection of papers resulting from the U.S. Wargaming Conference 2018 held at the National Defense University. DKI APCSS’ Dr. Deon Canyon was a presenter and a member of a post-conference working group which worked on and compiled these papers into an edited book.

According to the book description, Canyon’s chapter “discusses the in-stride adjudication system used in Transnational Security Cooperation Wargames (TSCW) and the key insights into best practices for in-stride adjudication revealed by interviews with adjudicators of the TSCW. These include the importance of adjudicators having prior management and gaming experience, the importance of prioritizing adjudication on actions based on their complexity, urgency and relevance, and the importance of maintaining narrative coherence through adjudicator coordination and technological innovation.”

You can read “In-Stride Adjudication” online at: apcss.org/adjudication 🇺🇸

PROMOTIONS

BANGLADESH



Masihuzzaman Serniabat, EC05-3, was promoted to air marshal and appointed Chief of Air Staff, Bangladesh Air Force.

Nazmul Hassan, ASC17-2, was promoted to captain.

Md Hasan Uz Zaman, CCM08-1, was promoted to brigadier general and appointed Commander, 98 Composite Brigade.

CAMBODIA

Lieutenant General Hun Manet, CSRT09-2, was promoted to Commander of Cambodia's Armed Forces.



Ung Eang, ASC11-1, was promoted to Secretary of State of the Ministry of Mine and Energy.

Chhoeuth Polrith, CCM13-1, was promoted to Police Lieutenant Colonel. He is also Deputy Chief, Firearms and Explosives Management.

Say Saksovuthy, CSRT15-1, was promoted to colonel.

CHILE

Juan Eduardo Gonzalez, EC03-3, was promoted to lieutenant general and appointed Commanding General of Santiago Garrison.

IRAQ

Bakr Ameen Abdullah, CSRT16-1, was promoted to major general.

JAPAN

Keiichi Seto, ASC10-2, was promoted to rear admiral and appointed Commander, Fleet Air Wing Two.



Dr. Charles F. Craft (U.S.), EC05-1 and APOC08-1, was selected as the 2019 American Dental Association Humanitarian Award for his work as Founder of the East meets West Dental Program in Vietnam, treating over 165,000 children. Here, Dr. Craft and his daughters visit with Alumni Chief John Gasner.

KYRGYZSTAN

Kazbek Koshonov, CSRT12-1, was promoted to lieutenant colonel and appointed Deputy Chief of Management Department of General Staff of Armed Forces.

MADAGASCAR

Rarasoa Ralaialomady, EC05-1, was promoted to major general.

NEPAL

Shailendra Khanal, CSRT09-1 and TSC17-2, was promoted as Inspector General, Armed Police Force.

Sarbendra Khanal, ASC16-2, was promoted as Inspector General Nepal Police.

Dilip Kumar Choudhary, CCM14-1, was promoted to Senior Superintendent of Police.

Dinesh Amatya, ASC15-2, was promoted to Deputy Inspector General of Nepal Police.

PHILIPPINES

Audie Mongao, CSRT06-1, was promoted to colonel and assigned to Joint Task Force Sulu.

Maxima Emma Ignacio, ASC12-2, was promoted to brigadier general.

SAMOA

Ituau Ale Jr., ASC14-2, was promoted as Detective Inspector. He oversees the Samoa

Transnational Crime Unit/Interpol.

TAIWAN

Chun-Chao Mao, APOC15-2, was promoted to major general.

THAILAND

Chusak Chupaitoon, EC05-1, was promoted to vice admiral and appointed Advisor to the Royal Thai Navy.

Audie Mongao, CSRT06-1, was promoted to colonel and assigned to Joint Task Force Sulu.



Didyasarin Chaiyapruk, TSC15-1, was promoted to air chief marshal and appointed Chief of Staff, Royal Thai Air Force.

UNITED STATES

Susanne Vares-Lum, SEAPOC15-1 and TSC16-2, was promoted to major general.

Michael Martin, ASC10-2, was promoted to lieutenant colonel.

VIETNAM

Pham Ngoc Thanh, EC02-3 and CSRT11-1, was promoted to senior colonel and appointed Director, Department of International Studies; Institute for Defense

RETIREMENTS

BANGLADESH



Rear Admiral Baten, EC07-2, retired from military service.

CANADA



Captain Leslie Falloon, EC01-1, retired from the military.

JAPAN



Lieutenant General Shigeru Kobayashi, EC03-1, retired from military service.

MALAYSIA



Brigadier Ho Hin Chai, EC05-3, retired from the Malaysia Armed Forces after 41 years of service.

UNITED STATES



Captain David Garlinghouse, APOC13-1, retired from military service.



Ambassador Glyn Davies, SEC06-3, retired from the Department of State.

NEPAL



Additional Inspector General Navaraj Dhakal, CSRT08-2 and TSC13-1, retired from Nepal Police.



Deputy Inspector General Amrit Shrestha, ASC14-1, retired from Nepal Police.



Additional Inspector General Pashupati Upadhyay, CSRT14-1, retired from Nepal Police.



Additional Inspector General Kamal Singh Bam, CCM16-1, retired from the Nepal Police.



Madhu Pudasaini, CSRT17-1, retired from the Nepal Police.

PHILIPPINES



Commodore Danilo Corpuz, CSRT07-1, retired from the military and moved to New Zealand.

AWARDS



Director Gumataotao honored Ms. Nguyen Thuy Linh (Vietnam), ASC17-2, with an alumni achievement award October 2018.



Kris Mada (Indonesia), ASC14-3, earned the Hasan Wirajuda Perlindungan WNI Award 2018 for his contributions toward protecting Indonesians from human trafficking and transnational crimes.



Vietnam Ambassador to India, alumnus Amb. Pham Sanh Chau EC04-2 (right), presenting credentials to India President Ram Nath Kovind Nov. 2018.

POSITION CHANGES

AUSTRALIA

General (Ret) David Hurley (Australia), SEC01-2, was appointed governor general.



Malcom Brailey, ASC12-1, is Director, Indo-Pacific for the 'Stabilisation Network,' a professional Countering Violent Extremism firm.

Leith Biddell, APOC18-2, resigned from the Australian Air Force and is working for Leidos, an offshoot of Lockheed Martin.

BHUTAN



Kesang Wangdi, TSC17-1, was appointed Cabinet Secretary.

CAMBODIA

Sakra Vong, ASC17-1, is Third Secretary, Cambodia Permanent Mission to ASEAN.

COLOMBIA

Gustavo Adaime, ASC17-2, was appointed Air Attaché to Israel.

INDONESIA

Major General Dr. Imam Edy, TSC12-1, was appointed Staff Expert Coordinator for the Commander in Chief, TNI.

LAOS

Sisavath Khamsaly, EC98-3 and ASC17-2, was appointed Ambassador to North Korea.



MALAYSIA

Ms. Azizah Aziz, ASC17-1, was posted to the

Permanent Mission of Malaysia to the United Nations, New York.

Farzamie Sarkawi, ASC18-1, was appointed Special Officer to the Deputy Minister of Foreign Affairs.

MYANMAR

Dr. Sithu Pe Thein, ASC16-2, is Assistant Director and Head Disaster Management and Humanitarian Assistance Division at the ASEAN Socio-Cultural Community Department.

PAKISTAN

Muhammad Hassan, CSRT17-1, was appointed Ambassador to Tunisia.



PHILIPPINES

Brigadier General Custodio Parcon (Philippines), EC05-2, was appointed Deputy Inspector General, Armed Forces of the Philippines.

Ms. Zenonida Brosas, EC03-3, is Commissioner of Police.

Colonel Cesare De Mesa, ASC14-1, was appointed Chief, AFP Peace & Development Office.

Colonel Romeo Brawner, ASC14-2, is Commander, Civil-Military Operations Regiment.

Ms. Welfe Veras, ASC17-1, is Deputy Chief, Management Information System Service, Department of National Defense.

Colonel Noly Mapili, CCM18-1, is Commander, Joint Special Operations Group.

SINGAPORE

Gavin Chay (Singapore), EC01-3, was appointed Consul General in Mumbai.

SRI LANKA

Air Vice Marshal (Ret) Aruna Gunawardana, EC04-3, is working as engineering consultant to the Independent Television Network, Ltd.

Ananda Guruge, ASC14-1, was promoted

to rear admiral and appointed flag officer commanding the naval fleet of Sri Lanka.

TAIWAN

Andrew Yang, EC04-2, is the Deputy Director-General of Taipei Economic and Cultural Office in New York.



Remus Li-Kuo Chen, SEAPOC14-1, is Ambassador of Taiwan to Belize.

Li-Li Liao, CCM14-1, is First Secretary at the Office of Taiwan in Berlin.

THAILAND

Vithit Powattansuk, ASC09-1, was appointed Consul General of Thailand at Chengdu, China.

UNITED STATES

Scott Sweetow, SEAPOC13-1, was selected as Deputy Director Terrorist Explosive Device Analytical Center.

Lieutenant General Lew Craparotta, TSC17-2, took command of U.S. Marine Corps Forces Pacific.

VANUATU

Honorable John Silik Sala, EC08-2, was elected as an honorable Member of National Parliament.

VIETNAM

Pham Vinh Quang, CA15-3, was appointed Ambassador to Vietnam.



Ambassador Pham Sanh Chau, EC04-2, was appointed Ambassador to India.



Vo Tuan Ngoc, ASC18-1, was assigned as Councilor of the Embassy of Vietnam in Cambodia.

Panama Establishes an Alumni Association



The newly established Panama DKI APCSS Alumni Association. Sep 2018

Sharing the Aloha Spirit...



DKI APCSS Alumni and Director Gumataotao show their solidarity by waving the Hawaiian "shaka" as they pose for a group photo at the Maritime Security Challenges workshop in Canada.



DKI APCSS PODCAST

Dr. Saira Yamin provided the latest Podcast on "Terrorism, the Enabling Environment." Please review her lecture at this link.

<https://globalnetplatform.org/apcss/dki-apcss-podcast/terrorism-enabling-environment>

Hails and Farewells

During the last half of 2018, the Center said farewell to several long-time faculty members: Dr. Jim Campbell, Prof. Jessica Ear, Dr. Kerry Lynn Nankivell and Dr. Justin Nankivell.

Prof. Ear had been part of the DKI APCSS Ohana since 2008. She departed the Center to spend more time with her young family.

Dr. Campbell retired after ten years at the Center and almost 40 years of federal service. He and his wife have relocated to Oregon.

The Nankivells had also been part of the Center since 2008. They moved back to Canada to be closer to family and have accepted new positions in the Canadian government.

According to Kerry Nankivell, “looking back on my years at the Center, I’m most proud of having worked with a team genuinely committed to deepening our shared understanding of the Indo-Pacific and its potential futures. The region is so rich and complex, its security dy-

namics endlessly fascinating, and its potential for long-term success is real. It’s been a priceless gift to have been immersed in the region and its people. This includes through traditional research and teaching of course. But what I will miss the most is all the personal interactions with the women and men that practice international security cooperation in the Pacific as their everyday work. Among all the projects, all the teaching, all the writing that I’ve had the opportunity to do in the last ten years, the most exciting thing I’ve gotten to do was to be able to hear real women and men explain their experience of Indo-Pacific security, and in their own words. APCSS professors have a wide, deep and very personal perspective on our region that very few others get the chance to see. I’m deeply appreciative to have been part of that community for so long.

“As a professor of maritime security, I know that the ocean connects us – but so does the internet. Though I’m moving



The Nankivell Ohana pose for photo with Director Gumataotao at their farewell ceremony on the lanai.

back across the Pacific, I’m still reachable on Facebook or via the DKI APCSS alumni office. I look forward to staying connected with the Ohana and sharing our perspectives well into the future.” 🇺🇸

Arrivals

- Capt. Eric Bartolome - Legal
- Lt. Cmdr. Ian Burgess - CSS Ops.
- Maj. John Carver - Alumni Div.
- Ebony Johnson-Beckford - CSS Ops.
- Sgt. Chad Marek - Admissions
- Tech Sgt. Mathew Crouse - Facilities
- Dr. Sungmin Cho - Faculty
- YNC Chris Bryant - Senior Enlisted Advisor
- Sgt. Deangelis Allen - Human Resources
- Capt. James McMullin - Faculty

Departures

- Prof. Kerry Nankivell - Faculty
- Dr. Justin Nankivell - Faculty
- Brag Ong - IT Chief
- Mary Gokey - HRO Chief
- Dr. James Campbell - Faculty
- Dr. Christopher Harmon - Faculty
- Jessica Ear - Faculty
- Stephanie Kawasaki - Exec. Ops. Group
- Lt. Col. Alexander Carter - CSS Ops.
- Maj. Chris Erlewine - Dep. Chief Alumni
- Tech Sgt. Aristides Cruz - Facilities
- Cmdr. James Matthews - Resource Mgmt.
- Maj. Mark Opachan - Legal
- Michelle Donaldson - CSS Ops.
- Sharlyn Fahl - Resource Mgmt.

Visiting Fellows, Scholars & Interns

- Col. Anthony T. Walters - Arrival
- Lt. Col. Christopher Leung - Arrival
- Maj. Mikel Resnick - Arrival
- Maj. Qiana Harder - Arrival
- Lt. Col. Matt McGraw - Arrival
- Jacob Throwe - Arrival
- Lt. Col. Van Thai - Arrival
- Viktor Stoll - Arrival
- Lt. Col. Jeff Coulan - Arrival
- Ron Richards - Departure
- Jacob Throwe - Departure
- Col. Michael Artelli - Departure
- Erik Morinaga - Departure
- So Yeon "Sara" Kim - Departure
- Kaitlyn Seif - Departure
- Lydia Schalles - Departure
- Maj. Matt Galloway - Departure

Cohort continued from page 14

in, and defined their Project goal, “To improve interdiction of migrant vessels at sea by developing a regional information sharing model by June 2019.”

This Inter-Agency cohort identified that establishing a regional information sharing model on irregular/illicit maritime movements would be the path to accomplish its project goal and to achieve win-win objectives such as:

- Facilitate the timely sharing of actionable information;
- Support affected member states taking appropriate actions;
- Build trust among the Member States; and
- Save lives at sea

Throughout the next several weeks, the cohort openly discussed the barriers to sharing and trust in the region and the current statistics of migration. The cooperation of two cohort members representing Myanmar and Bangladesh is particularly noteworthy, given these two countries were in the midst of a giving and receiving the end of 700,000 migrant flow this calendar year due to the ongoing, and highly politically sensitive Rohingya humanitarian crisis. According to Cole, “simply remarkable teamwork and dialog were achieved over the course of five weeks while here at DKI APCSS, under the Transparency, Mutual Respect, and Inclusion guiding principles.”

While working on their project, the cohort was also visited by Lt. Col. Jim Cahill, the military advisor at the Bureau of Population, Refugees, and Migration, Department of State, who received an update on the project.

While assigned as a cohort lead, Cole also provided weekly updates from the Center on the cohort's progress and their project to DKI APCSS Fellows Project coordinator Prof. Dave Shanahan, the Bali Process RSO, and U.S. State Department. The cohort also received feedback which Forman and Cole would then coordinate into their next Fellows project work session, ensuring communication and alignment between the cohort and their key stake-

holders along the way to ensure the value and success of the cohort's efforts.

As an outcome of the collaboration and lessons in the ASC course, the “Top 10” items the cohort worked on were:

- Defining the problem
- Pinpointing paths to solutions
- Identifying critical milestones for project management
- Discussing barriers and political realities that will impact project implementation
- Researching references on existing constructs to work smarter - not harder
- Compiling Important Background Information
- Devising a clear timetable and Milestones to Implementation
- Creating a by line-item Budgetary model
- Crafting Measures of Success and
- Predicting Obstacles to Success



The Bali Cohorts pose for a group photo after presenting their project at the Bali Project offices in Jakarta.

The cohort gave a formal project presentation to Director Gumataotao on October 22, 2018. As a retired U.S. Navy admiral, Director Gumataotao is no stranger to maritime security, governance and information sharing. He provided them with detailed feedback and observations to further enhance their project.

Immediately following their formal presentation, the cohort met for an unscheduled working lunch to update their presentation before graduating and departing the Center. This was considered important, as they had just learned that the Bali Process RSO would be funding the cohort to present their project a month after ASC 18-2 graduation to the United Nations Office on Drugs and

Crime. In November 2018, the cohort presented their project at the Trafficking in Persons and Related Transnational Crime Regional Workshop, in Jakarta, Indonesia to enhance information sharing on maritime trafficking in persons and maritime smuggling of migrants. Following the cohorts presentation in Jakarta, the Bali Process agreed to fund the cohorts project with \$150k through 2020 to achieve a successful implementation of their project that was created at DKI APCSS.

“The results from the cohort are amazing,” said Michael Odgers, co-manager (Australia) of the Regional Support Office, Bali Process. “In a short period they have been able to come to a common understanding, define the issues and identify opportunities to strengthen their efforts. APCSS provided the venue for active discussion, supported by the APCSS staff and key

speakers. While it took time to reach that common understanding, the ethos of the Bali Process, as an inclusive, voluntary and non-binding forum for policy dialogue, information-sharing, and capacity building which takes into account prevailing national laws and circumstances, shone through.”

Established in 2002, the Bali Process is a cooperative multilateral effort to boost bilateral and regional actions against people smuggling, trafficking in persons, and related transnational crime. The organization undertakes high-level political meetings and various other capacity-building activities. It involves 45 entities and 4 international organizations. 🐦

DISTINGUISHED VISITORS



U. S. Senator Mazie K. Hirono visited July 6 to discuss the Korean Peninsula.

U.S. Ambassador to China Terry Branstad visited July 20 for an update on current activities in the region.



Deputy Assistant Secretary Defense Mr. Andrew Knaggs visited Aug. 6 to be the keynote speakers for CSRT 18-1.

Commander, U.S. Indo-Pacific Command Adm. Phil Davidson was the keynote speaker for ASC 18-2 during his visit Oct. 1.



Amb Rena Bitter, Lao People Democratic Republic, visited Sept. 19 for a tour and orientation.

Karen Stewart, U.S. Ambassador to Republic of Marshall Islands, visited Aug. 15 for updates on activities in the region.



CAPSTONE 18-4 visited Aug. 10 for discussion and information sharing on the main security challenges in the region.

Assistant Secretary of Defense for Nuclear, Chemical, and Biological Defense Programs Guy B. Roberts visited July 19.





Gen. Galvez, Chief of Staff, Armed Forces of the Philippines, visited Sept. 10 to meet with Center leadership.

Amb. Toshihisa Takata, Ambassador in charge of Pacific Islands, visited Dec. 4 for a roundtable discussion.



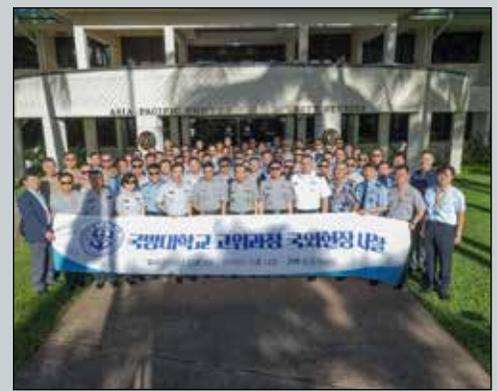
Consul General Kurt Tong (Hong Kong) visited Sept. 6 for an orientation and tour.

RIMPAC and Asia-Pacific Media Hub - Manila U.S. Department of State visited July 20 for a roundtable discussion.



Ten participants of the **International Visiting Leadership Program** visited Sept. 27 for a roundtable discussion.

Korean National Defense University CAPSTONE, led by Lt General Kim, Sung Jin, visited Dec. 12 for a roundtable discussion.



Mr. Steven Peterson, Director, Center for Civil-Military Relations, Naval Postgraduate School, visited Dec. 17 for a roundtable discussion.

The **U.S. DoD Executive Leadership Development Program (ELDP)** visited Dec. 13 for a tour and orientation.



Faculty/Subject-Matter Expert (SME) Collaborations

Our faculty are some of the most talented academics in government service. They routinely published a wide range of editorials, academic papers, and analytical reports on various regional and national level topics and received numerous invites, serves as guest speakers. Some of their significant contributions outside of the Center include:

Women, Peace and Security (WPS)

SMEs: Supported WPS events for the Human Capital Summit hosted by USINDOPACOM during RIMPAC and the Naval War College that highlighted the vulnerability of women in disaster and conflict zones and the importance of integrating gender perspectives through advancing women’s roles in foreign and public policy formulation.

Counterterrorism/Countering Violent

Extremism (CT/CVE) SME’s: DKI APCSS supported Near East South Asia Center for Strategic Studies (NESA) and SOCPAC for events in Manila, Philippines; the George C. Marshall European Center for Security Studies (GCMC) in Garmisch, Germany; and the Naval War College in Rhode Island.



Disaster Management SMEs: We supported a NESA event on Disaster Response Capacity in Kathmandu, Nepal that was attended by the Nepal Chief of Army.

Alumni Program

In 2018, we held 90 alumni engagements during our courses, workshops, visits, and alumni-centric events, with 833 alumni engaged.

Visit Program

In 2018, we hosted 293 official visits welcoming 1,940 visitors (see pages 34 - 35). The Visit Program is an important and valuable learning opportunity that highlights the DKI APCSS mission in region and allows for collaboration with other organizations to share their insights on Indo-Pacific security.

Significant visitors include a Chief, of Defense (CHOD), three U.S. senators, six foreign parliamentary-level visits, 8 ambassadors, and 13 congressional staff delegations along with over 135 U.S. and international General Officers/Flag Officers/SES officials.



Fellows/Cohort Projects

Fellows’ Projects remain a significant mechanism for measuring our impact in the region. Some are harder to quantify and can be viewed as subjective but that doesn’t make them any less valuable:

- A Fellow from Pakistan spearheaded the development of Pakistan’s National Countering Extremism Policy Guideline Strategy.
- A Fellow from the Philippines created a 5-day training program on Preventing and Countering Violent Extremism for government officials of all levels and education institutions around the country.
- A Malaysian Fellow established a regional center for military legal studies and international humanitarian law.
- A cohort from Niue is currently working on a handbook that lays out the roles and responsibilities of government agencies, NGOs, and the private sector for proper coordination in managing crises.
- Three cohorts from Vietnam, Papua New Guinea and ASEAN, have been working on projects geared towards Trafficking in Persons with results that currently include greater public awareness and several lives saved.
- Bali Process Cohort started a project on “Combatting and Addressing Maritime Migration in South and South East Asia.” The project is an effort to build an information and intelligence-sharing platform to assist Bali Process member nations to increase interdiction of migrant vessels.



Sen. Mazie Hirono visits DKI APCSS.

2019 Focus

As director, one of my main focus of effort for 2019 is to “invest first towards the betterment of our Center and People” as we continue to look outward supporting our key stakeholders to include security practitioners abroad. It’s a simple approach that I borrow from the financial paradigm of “paying yourself first” but in a larger context of professional development and growth of my people so we can continue to foster a culture of trust, teamwork, ownership and pride. To this effect, I remain steadfastly committed to my team in always looking for ways to improve and help charter a course to ensure we maintain our relevance and value to the Security environment for years to come. Of particular importance to me is the professional development of our staff and faculty to include new arrivals in 2019 and beyond. We will continue to share how our Center is “unique” in helping build a cohesive network of security practitioners focused on sharing and collaborating to better understand this complex security environment to get to practical outcomes for a more stable and prosperous region. As we look toward 2019, the year promises to be dynamic just as we create a more innovative Center that publishes a Center Strategy in conjunction with an Implementation Plan, introduces a Comprehensive Maritime Security Cooperation Course, and expands our use of matrix gaming in other courses.

FY19 Program

As you all know, the 21st Century security environment is defined by complexity, ambiguity, interconnectedness and speed of change. We must always seek to adapt if we are to maintain our relevance as a Center. We have a solid and robust FY 19 program but we need to ensure that we maintain reserve capacity in order to effectively react to emergent tasking from our leadership as a result of this dynamic environment that we live in. In order to do that and keep our eye toward future innovation and change, we had to make some tough decisions to cancel courses and workshops in order to create constructive white space. That being said, we did add a new Comprehensive Maritime Security Cooperation (CMSC) course. This course is designed to strengthen the capability of maritime security policy advisors and practitioners to support efforts to promote a Free and Open Indo-Pacific region and protect the rules-based international order. We are also working on ways to better innovate and adapt our already successful program into one even better and more responsive to the needs of our security practitioners. Everything is a journey so any changes in what we do will be approached pragmatically and rigorously. Here’s a broad-brush of significant events we have planned for 2019 (does not include planned Dialogues, Partnerships, and SME Collaboration):



- CCM 19-1, Feb. 7 – Mar. 13, 2019.
- China’s Global Reach: A Security Assessment workshop with our sister Regional Centers, Jan. 30 – Feb. 1, 2019.
- ADMM + on HADR, Mar. 8-22, 2019.
- Pacific Islands National
- Security Policy workshop, Mar. 26-28, 2019.
- Europe Asia CT: Securing Borders, May 14-16, 2019.
- Maritime Shared Awareness V Workshop (TBC)
- TSC 19-1, May 19-24, 2019.
- CSRT 19-1, Jun. 6 -Jul. 3, 2019.
- APOC 19-1, Jul. 15-19, 2019.
- MSC 19-1, Aug 1-28, 2019.
- Alumni Association Workshop, Sept. 10-12, 2019
- ASC 19-2, Sept. 30 – Oct. 23, 2019.



A handwritten signature in black ink, which appears to read "Pete A. Gumataotao".

Rear Adm. Pete A. Gumataotao, USN (Ret)
Director
Daniel K. Inouye Asia-Pacific Center for Security Studies

MARK YOUR CALENDAR 2019

* Note: Dates are subject to change. Please visit our apcss.org for the most current information

■ Course
 ■ Workshop



Comprehensive Crisis Management Course (CCM19-1)
 Feb. 7 - Mar. 15



Nat. Security Policy Development in the Pac. Islands: Shared Experiences, Lessons Learned, and Best Practices
 March 27 - 29



14th ADMM+ EWG HADR
 Mar. 18 - 22



Europe-Asia CT: Securing Borders
 May 14 - 16



Transnational Security Cooperation Course (TSC 19-1)
 May 19 - May 24



Comprehensive Security Responses to Terrorism Course (CSRT19-1)
 June 6 - July 3



Asia-Pacific Orientation Course (APOC19-1)
 July 15 - 19



Comprehensive Maritime Security Cooperation Course (CMSC 19-1)
New Course
 Begins Aug. 1 - 28



Alumni Association Workshop
 Sept. 10 - 12



Advanced Security Cooperation Course (ASC 19-2)
 Sept. 19 - Oct. 23

To see the latest updates and most current scheduling information, go to our public website at:
<https://apcss.org/event/>

OFFICE OF THE DIRECTOR

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Deputy Director – Retired Brig. Gen. James T. Hirai, U.S. Army
Development Advisor - Dr. Lori Forman

COLLEGE OF SECURITY STUDIES

Dean – Retired Capt. Carleton Cramer, U.S. Navy

Associate Dean, Operations – Col. James Minnich, USA

Maj. Charles Berry, USAF - Gov. Contracting

Maj. Alex S. Botardo, USAF - Southeast Asia International Relations, Philippine Foreign Policy; Cyber Policy and Strategy

Lt. Col. Michael C. Burgoyne, U.S. Army - Security Cooperation; International Affairs, China, and Taiwan

Lt. Cmdr. Ian Burgess, USN - Practitioner in Military Operations, Maritime Security, and Economics

Dr. Miemie Winn Byrd - U.S.-Burma/Myanmar relations, Asia-Pacific economics, organizational development/innovation, and adult learning/education

Dr. Deon Canyon - Crisis Leadership & Management; Complex Systems and Strategic Thinking; Oceania

Dr. Sungmin Cho, Korea, China, and Geopolitics of Northeast Asia

* Lt. Cmdr. Leah M. Cole, USCG - Afloat Operations and Maritime Law Enforcement

* Lt. Col. Jeff A. Coulon, U.S. Army - Strategy and Policy Development

Maj. David M. Galloway, U.S. Air Force - Coaliton Air Operations

Maj. Qiana N. Harder, U.S. Army - Security Cooperation, Terrorism & Violent Extremism, Strategic Studies

Dr. Scott Hauger - Environment/Science

Lt. Col. Kacie M. Lee, U.S. Army - Force Protection

* Lt. Col. Christopher M. Leung, U.S. Army - Military Planning, Joint and Multinational Security Cooperation, Special Operations, Countering Violent Extremism, Psychological Operations

Dr. J. Mohan Malik - China, Geopolitics, Weapons Proliferation

Lt. Col. Scott McDonald, USMC - China and Taiwan, Coalition Operations

Capt. Jim McMullin, USN - Security Cooperation, Foreign Military Sales

Ms. Elina Noor, International Security, International Law & Cyberspace; Countering Violent Extremism; Southeast Asia

Cmdr. Jonathan Odom, JAGC USN - International Law, National Security Law, Oceans Policy, Maritime Security

Dr. Al Oehlers - Economics, Burma, Southeast Asia, Pacific Islands

Maj. Timothy Rawson, U.S. Air Force - Japan, Air Lift Operations

* Maj. Mikel Resnick, U.S. Army - Combined Arms Warfare & Counter-Insurgency Operations: Brigade Level & Below

Dr. Benjamin J. Ryan, Assoc. Prof. - Community Resilience, Global Health, Regional Disaster Coordination and Humanitarian Assistance and Disaster Relief

Mr. Dave Shanahan - Prof. - Security Sector Reform

Dr. Christopher Snedden - South Asia; Australia and Australasia; Indian Ocean

Mr. Shyam Tekwani - Terrorism, South Asia, Media & Security, India

Dr. Alexander Vuving - Geopolitics, Southeast Asia, China, Vietnam, South China Sea

Dr. Virginia Bacay Watson - Science and Technology Policy, Southeast Asia/Philippines, Water Security

Dr. William A. Wieninger - WMD Issues, Security Sector Development

Dr. Saira Yamin - South Asia, Conflict Analysis & Resolution

Col. Anthony T. Walters, U.S. Army - Strategic, Operational and Tactical Sustained and Logistics; Middle East International Relations

**Denotes a Service Fellow on a six-month or one-year assignment*

ADMISSIONS & BUSINESS OPERATIONS

Dean - Richard Sears

ADMISSIONS

Chief - Tom Patykula
Registrar - Pearl Peiler
Recruiter - Terry Slattery
Alumni - John Gasner
Email: AdmissionsDept@apcss.org
alumnidivision@apcss.org

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Alumni Chiefs of Defense



DKI APCSS Director Peter Gumataotao poses for a photo with Center Alumni participating in the U.S. Indo-Pacific Command annual Chiefs of Defense (CHoD) conference. The CHoD provides a forum for military leaders from throughout the Indo-Pacific region to strengthen military-to-military relationships, discuss common defense issues and foster regional cooperation. From left to right: Brigadier Lord Fielakepa, Chief of Defence Staff, Tonga; Rear Adm. Viliame Naupoto, Chief of Defense, Republic of Fiji Military Forces; Gen. Carlito G. Galvez, Jr., Chief of Staff, Armed Forces of the Philippines; Director Gumataotao; Brig. Gen. Gilbert Toropo, Commander, Papua New Guinea Defence Forces; and Lt. Gen. Nothapol Boonngam, Thailand.



20 Chief of Defense (CHOD) Spouses participated in a seminar session here at the Daniel K. Inouye Asia-Pacific Center for Security Studies on Wednesday, Sept. 12, 2018.



CHOD Spouses pose for a group photo with DKI APCSS leadership and faculty in the foyer.



Deputy Director Jim Hirai provides an orientation to the Center.