



DANIEL K. INOUE ASIA-PACIFIC CENTER FOR SECURITY STUDIES

CURRENTS



BUILDING BLOCKS
FOR FUTURE SECURITY





E D U C A T E • C O N N E C T • E M P O W E R



Director Pete Gumatatao (center) and the CSC 22-2 Fellows attend a Memorial Day Ceremony on May 30, 2022, at the National Memorial Cemetery of the Pacific.

Aloha and Hafa Adai,

I hope this edition of Currents Magazine covering the period of January - June 2022 finds you well and inspired. There were many significant events that our Center hosted at the onset of this year, namely, our inaugural Comprehensive Security Cooperation (CSC) course, a third iteration of the Indo-Pacific Strategy Workshop (IPSW-3), a hybrid version of the Indo-Pacific Orientation Course (IPOC) as part of our Key Leader Engagement (KLE) program. Of note, these events hosted at the Center were done under a persistent COVID environment that included a spike in pandemic numbers on island. The successful completion of a very robust six months reflects the diligence and dedication of our DKI APCSS team in ensuring a safe operating environment for all our guests while meeting the DKI APCSS mission of educating, connecting and empowering security practitioners.

The Comprehensive Security Cooperation (CSC) courses represent the Center's heavy lift for this period, hosting over 140 mid-level security practitioners in its first two iterations (CSC 22-1 and CSC 22-2).

To construct this new course, our faculty utilized the 26+ years of institutional experience. The result has been a program that can continually adapt to a dynamic and increasingly complex security environment.

In the past, based on demand from our stakeholders, we created specialty courses such as Crisis Management, and Maritime Security. As demand has risen to cover more areas of security, we discovered that there wasn't enough time in the year or enough faculty to create a new course for security topics of emerging interest.

To preserve the quality modules of previous executive long courses, our faculty excised the core content that builds on the foundational knowledge of all security practitioners regardless of expertise. For example, CSC 22-1 and 22-2 Fellows received the same essential instruction on critical thinking, breakdown of complex scenarios, negotiation skills, and a broader strategic perspective of regional security dynamics. Building on this foundation, CSC Fellows had the option of expanding their own baseline on three specialized security tracks. CSC 22-1 featured tracks in Maritime Security, and Economic Security. CSC 22-2 featured tracks in Cybersecurity, Crisis Management, and Strategic Studies. Given that CSC offers a new modality to our long executive courses, we are conducting a thorough assessment based on lessons learned and feedback from the first two CSC's to ensure future 5-week courses meet the content quality and relevance for security practitioners in our region.

This Currents Magazine also highlights our five-day Indo-Pacific Orientation Course (IPOC), which remains a hugely popular offering among regional security practitioners. In April, IPOC 22-1 graduated 125 fellows. IPOC's senior leader seminar group featured 20 high-level security practitioners, including a retired Chief of Staff of the Indian Navy and a U.S. Marine Corps lieutenant general.

Also, in April, we hosted the latest Indo-Pacific Strategy workshop. Twenty-eight participants from 25 governments shared insights on their country's Indo-Pacific strategies. Senior leaders shared perspectives and prioritization of regional issues, challenges, and trends. Together, they worked to develop recommendations that will influence how respective policymakers will implement their Indo-Pacific strategies.

Finally, during this period our team engaged with nearly 500 distinguished visitors under our Key Leader Engagement program from over 50 countries and international organizations. We have increased the tempo of operations, integrating more courses, workshops, webinars, key leader engagements, and partnerships (many done simultaneously). The activities covered in this issue are a testament of the DKI APCSS team's ingenuity, adaptability, resilience, and flexibility. It has been a team effort from day one of this year and I am extremely proud of each and every one of them.

Looking ahead, we will continue to host our executive courses and select workshops at the Center. Moreover, we will be conducting more trips out to the region as COVID travel restriction decrease. We know the importance of not just establishing relationships with Allies and Partners in the region but the significance of re-engaging after a long COVID hiatus to listen and get a deeper appreciation of the changed dynamics in the region.

I do hope you are finding time to recharge your batteries as the world once again starts to gradually re-open to more face-to-face engagements. I look forward to greeting you back at the Center if your schedule allows or to meet while I am traveling abroad in your area.

Take care and A Hui Hou!

Very Respectfully,



Peter A. Gumataotao,
Rear Admiral (Ret.), U.S. Navy
Director, DKI APCSS

CURRENTS

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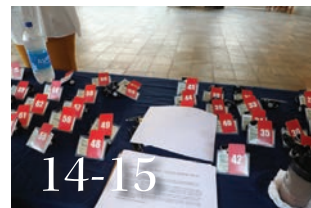
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ON THE COVER

Our new course, the Comprehensive Security Cooperation course is bursting with opportunity to discuss a variety of issues

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SECRETARY OF THE NAVY CARLOS DEL TORO SPEAKS TO THE FELLOWS OF CSC 22-2

For Secretary of the Navy Carlos Del Toro, the chance to engage with the diversity of international Fellows provided an invaluable opportunity to listen as the Fellows conveyed the pressing issues facing their respective countries.

Said Del Toro, “It is so important to put ourselves in their shoes to better understand the challenges they face so that we can understand how to get to a better place.”

In his remarks to the 88 Fellows from 30 different locations around the world, he emphasized his chief interest in strengthening security connections between nations and multinational organizations like ASEAN.

“Respecting cooperation at every level has never been more important than today,” said Del Toro. “And that is why this Center, this course, and most importantly, this distinguished class has never been more important. We need your best ideas and your most pointed concerns so that we can work together to confront the many challenges of the global security environment.”

Prior to speaking with the Fellows, he participated in a round-table discussion that included faculty members who are subject matter experts on Oceania. He also met with the Center’s active duty and former Navy service members. Petty Officer

Second Class Daja White called the opportunity to meet the Secretary of the Navy an “honor and a privilege.”

Del Toro’s traveling party included Navy Capt. Kristopher Robinson, International Affairs Officer, who from 2016 to 2018, served at DKI APCSS as Operations Officer in the College of Security of Studies. Prior to the visit, Robinson conveyed to Del Toro the importance of a visit to DKI APCSS.

“The impact [of the Center] to me personally and professionally I can’t quantify,” said Robinson. “I use it every single day. The education, the relationships, and the skills I developed here I couldn’t get anywhere else.”

Del Toro’s visit to Honolulu took place at the start of his second trip to the Indo-Pacific region as Secretary of the Navy. Del Toro traveled through Oceania making stops in Fiji, Australia, and New Zealand to meet with officials and speak with citizens regarding the ongoing climate crisis.

For Robinson, the Secretary of the Navy’s first stop at DKI APCSS played a critical role in making their trip successful.

Said Robinson, “Hearing from the Fellows and hearing from the faculty make [Del Toro] better prepared for his engagements with leaders in the Indo-Pacific for tomorrow and the years to come.”



Del Toro is the first Secretary of the Navy to visit DKI APCSS. He was sworn in as the 78th Secretary of the Navy on August 9, 2021. As Secretary, he is responsible for over 900,000 Sailors, Marines, reservists, and civilian personnel and an annual budget exceeding \$210 billion. His priorities include securing the training and equipment successful naval operations demand and addressing the most pressing challenges confronting the US Navy and Marine Corps – China’s naval ambitions, climate instability, COVID’s ongoing impact, and strengthening a naval culture of inclusiveness and respect.

UNITED STATES, JAPAN, AND REPUBLIC OF KOREA TRILATERAL MINISTERIAL MEETING



Antony J. Blinken, Secretary of State



Hayashi Yoshimasa, Japanese Foreign Minister



Chung Eui-yon, ROK Minister of Foreign Affairs

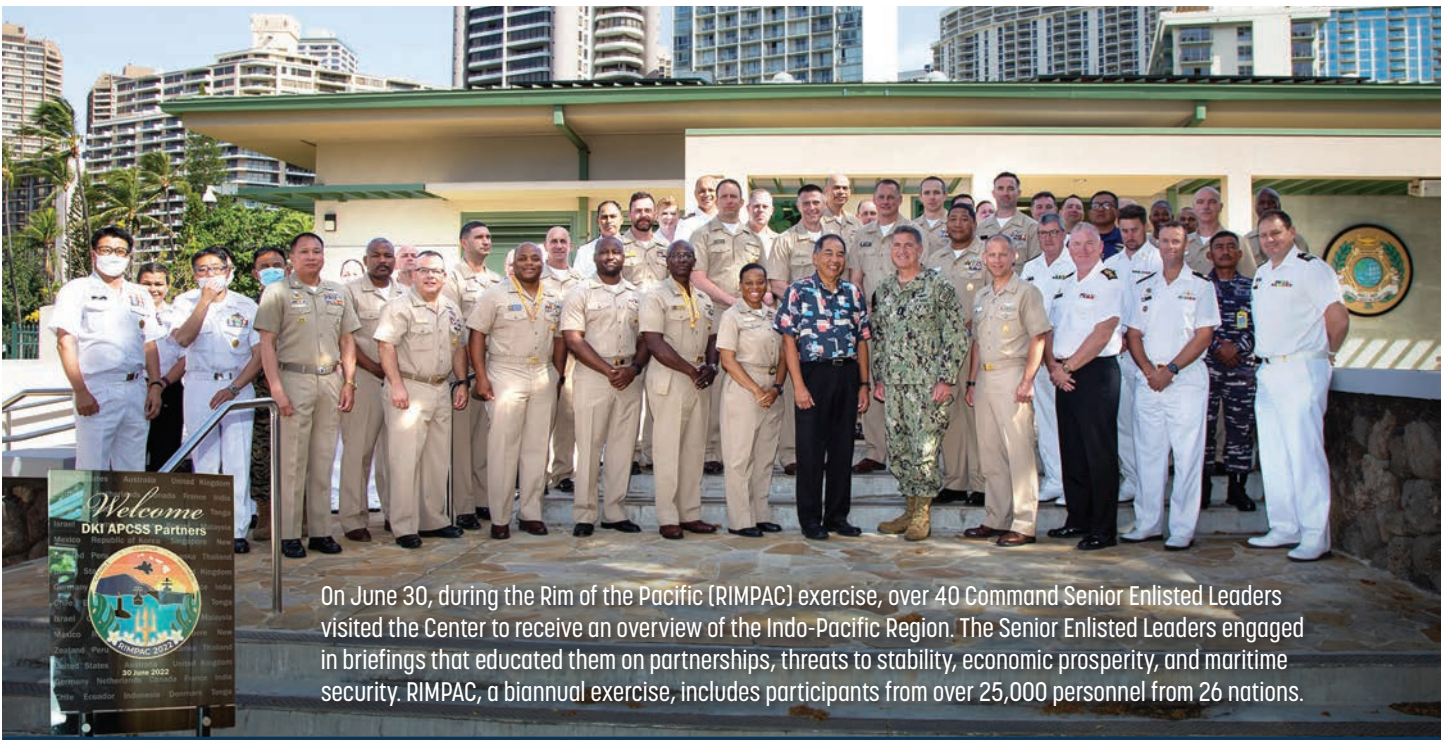
Leaders from the U.S., Japan, and South Korea reaffirmed their countries' commitment to strong cooperation during a trilateral meeting hosted at DKI APCSS on February 12. Secretary of State, Antony J. Blinken, Japanese Foreign Minister Hayashi Yoshimasa and Republic of Korea (ROK) Minister of Foreign Affairs Chung Eui-yon represented their respective countries and promised to address the most pressing challenges of the 21st century. During their dialogue, the leaders addressed recent news of growing concern.

In light of North Korea's extensive testing of its long-range ballistic missiles in January of 2022, the ministerial leaders committed to "complete de-nuclearization and lasting peace on the Korean peninsula." The Secretary and Foreign Ministers emphasized that they held no hostile intent towards North Korea and underscored continued openness to meeting North Korea without preconditions. The participants also discussed the Russian build-up of its military forces along Ukraine's borders and expressed their

"unwavering support for Ukraine's sovereignty and territorial integrity."

The ROK and Japan Foreign Ministers welcomed the United States' newly released Indo-Pacific Strategy expressing their support for a free and open Indo-Pacific. Finally, they pledged to continue regular trilateral ministerial consultations.

For Secretary of State Blinken, it was his second visit to the Center after having participated in a previous U.S.-Japan-ROK trilateral meeting that took place at DKI APCSS in 2016.



On June 30, during the Rim of the Pacific (RIMPAC) exercise, over 40 Command Senior Enlisted Leaders visited the Center to receive an overview of the Indo-Pacific Region. The Senior Enlisted Leaders engaged in briefings that educated them on partnerships, threats to stability, economic prosperity, and maritime security. RIMPAC, a biannual exercise, includes participants from over 25,000 personnel from 26 nations.



MULTINATIONAL OFFICERS DISCUSS RULES-BASED, INTERNATIONAL ORDER

International officers from the U.S. Army War College's International Fellows Program visited the Center to receive in-depth briefings on the Indo-Pacific region. The officers ranged from lieutenant colonel to brigadier general, and were hand-selected from the Chief of Staff of the Army to participate in a 10-month, in-resident course at the U.S. Army War College in Carlisle, Pennsylvania.

For the last seven months, the Fellows have studied the role of land power, as part of a unified, joint or combined force, in support of the U.S. national military strategy. Their visit to Hawaii provided an opportunity to familiarize themselves with the various Indo-Pacific organizations that are available to partner with their militaries and countries. In addition to DKI APCSS, the Fellows visited the Indo-Pacific Command, the U.S. Army Pacific Command, and the Center for Excellence in Disaster Management.

"You represent more than just yourselves today," said Deputy Director Jim Hirai in his address to the Fellows. "You represent the

future of your military and your countries. Your predecessors have proven that time and time again."

The day at the Center allowed the Fellows an opportunity to view the Indo-Pacific region through an academic lens. They received two plenary presentations that provided a regional overview and detailed the region's specific challenges and opportunities. The Fellows then participated in smaller break-out sessions on Health Security, Strategic Communication, North Korea Nuclear Crisis, and Russia in the Indo-Pacific.

For Colonel Esmad Cicuksic, Armed Forces of Bosnia- Herzegovina, the visit gave him an overall picture of the strategic environment in the region. In his break-out group, Cicuksic engaged in a vigorous discussion on how to achieve rule-based international order.

"Everybody agreed that we should take into consideration the great powers from all regions," said Cicuksic. "We should have established common points with China's side to understand their perspective and

how they see the overall situation. Without dialogue we cannot move into the future."

The visit to Honolulu served as the first excursion for the U.S. Army War College's International Fellows since the start of the pandemic. In 2019, a group of international Fellows had been scheduled to visit Hawaii. That trip was the first cancelled because of the pandemic.

"This is the first big movement of the War College since COVID," said John Winegardner, Education and Training Specialist at the U.S. Army War College. "We have been shut down for the last two years. Just the simple fact that we were able to pull this off and do this has been special."

The Fellows are scheduled to graduate in the first week of June.

Amongst the international Fellows, three alumni returned to the Center. Colonel Meleveetil Rajiv Menon, Indian Armed Forces (14th ASEAN Defence Ministers' Meeting), Lt. Colonel Ismael Diaouari, Army of Burkina Faso (CRST 17-1), Colonel Jason Groat, Australian Army (APCSS-ACSC Joint Global Security Seminar).



DKI APCSS
STAFF
RECEIVE
FEDERAL
EXECUTIVE
BOARD AWARDS



The Center awarded four recipients and the HR department for this year's Excellence in Federal Government Awards, which is sponsored by the Honolulu Pacific Federal Executive Board. The Center's faculty and staff received awards in the following categories: Federal Leader/Supervisor/Manager of the Year, Mentor of the Year, Federal Employee of the Year (Professional, Administrative & Technical), Federal Employee of the Year (Clerical & Assistant), and Team Award.



RACHELLE ALAMEDA, Supervisory Human Resources Program Manager, accepted the Team Award on behalf of the Human Resources Department. Over the last year, Alameda saw her team push through a demanding period when a high number of staff chose to retire after the pandemic initiated a prolonged telework period. Her department initiated 25 recruitment actions filling a combination of Title 5 and Title 10 positions.



LT. COL. MICHAEL BUCHER, USAF, received the Mentor of the Year award. Lt. Col. Bucher joined the Center as a military professor in 2020. He quickly discerned that the Center's practice of emailing static excel spreadsheets needed to evolve. In collaboration with the Information Services Department, he began creating a user interface (UI) called that Course Support List (CSL) that transforms how the Center updates, maintains, and shares information related to Fellows and courses.



U.S. ARMY SGT. ALLEN DEANGELIS, a member of the HR team, received the Employee of the Year (Clerical & Assistant) award. As an Army Human Resources Specialist, she has worked at the Center since 2018.



JAN ARAKI, Executive Secretary to the Dean of the College of Security Studies, received the award for Federal Employee of the Year (Professional, Administrative & Technical). She first came to the Center in June 2020 from the Social Security Administration office in Honolulu. Starting at the Center as an Education Technician, she onboarded new employees and Fellows and assisted in all aspects of course preparations. In December of 2021, she transferred to her current role as Executive Secretary.



DR. JAMES MINNICH received the award for Federal Leader/Supervisor/Manager of the Year. In a long history of federal service that includes over 40 years of active duty service in the U.S. Army, he has exercised the principle of "Mission First, People Always." The four-word adage has remained with him from his time as a junior officer at the Field Artillery Training Center in Fort Sill, Oklahoma.

Said Araki, "I'm so blessed for the opportunity. I really do not deserve it. It's everyone else that helped me. This is just a wonderful place to work at and it's so easy to do the best that you can because it's such a great place to work. Every day I go home and I tell my husband, 'I love my job.'"

DANIEL K. INOUE ASIA-PACIFIC CENTER FOR SECURITY STUDIES



The Center staff and CSC 22-1 Fellows gathered for a photo after a luncheon held on "Women, Peace, and Security." In recognition of International Women's Day on March 8th, the Center dedicated an entire day of instruction to WPS. In accordance with United Nations Security Council, Resolution 1325, the Fellows affirmed the importance of women's equal participation and full involvement for the maintenance and promotion of peace and security.

NORMS IN SPACE

Space is an emerging domain which has global implications. Recently, during the 27th annual Asia-Pacific Regional Space Agencies Forum (APRSAF), the Daniel K. Inouye Asia-Pacific Center for Security Studies facilitated a webinar to better understanding on "Norms in Space: Exploring Asia-Pacific Perspectives."

The event, held on November 23, 2021, via Zoom, was attended by more than 55 participants from 14 locations including: Australia, Bangladesh, Cambodia, Canada, Indonesia, Japan, Laos, Nepal, New Zealand, Philippines, Taiwan, Thailand, Turkey, and the United States. It was also livestreamed on Facebook.

According to DKI APCSS academic lead, Dr. Al Oehlers: "Space is vital to modern economies and national security. As awareness of this grows, an increasing number of nations are coalescing around United Nations' efforts to develop recommendations on norms precluding irresponsible behaviors threatening the safety, security, stability and sustainability of this crucial commons.

"DKI APCSS is proud to have played a role supporting these discussions," he added. "The Center looks forward to facilitating further conversations sustaining momentum behind these key elements in space governance."

The webinar addressed the significance of cooperative strategies and policies in the emerging space domain and preferred cooperative architectures among allies, partners and like-minded nations in advancing the evolution of space norms and governance. Participants discussed the strategic competition aspects of the space domain as well as cooperative opportunities of space norm and governance development. They also called out malign behavior by space actors threatening the future safety, stability, security, and sustainability of space.

The Center looks forward to working alongside APRSAF in facilitating further discussions relating to space norms and governance, in conjunction with a broad range of U.S. and international partners.

VIDEO FOR THIS WEBINAR AT:
[WWW.YOUTUBE.COM WATCH?V=PZCRVoXTWj8](https://www.youtube.com/watch?v=PZCRVoXTWj8)



**DANIEL K. INOUE
ASIA-PACIFIC CENTER FOR
SECURITY STUDIES**



Distinguished VISITORS



DKI APCSS welcomes official visits as an important and valuable learning opportunity. In keeping with our 'shared learning' model, we offer an opportunity for visitors to learn about our mission and we appreciate the opportunity to learn from our visitors about their organizations and their insights on Indo-Pacific security.

01. **Dr. Josh Green,**
Lt. Governor, Hawaii

02. **Mr. Emil T. Fernandez,**
Consul General Philippines

03. **U.S.-Australia-Japan**
Trilateral Delegation

04. **Gen. Jacqueline Van Ovost,**
Commander, U.S. Transportation Command

05. **Amb. Randy W. Berry,**
U.S. Ambassador to Nepal

06. **STAFFDEL Heather Melancon,**
Senate Select Committee on Intelligence (SSCI)

07. **Mr. James Saenz,**
DASD for Counternarcotics and Stabilization
Policy, DoD

08. **Ms. Anne Witkowsky,**
Assistant Secretary, Bureau of Conflict and
Stabilization Operations (CSO)

09. **Amb. Sung Kim,**
U.S. Ambassador to Indonesia

10. **Ms. Melissa Brown,**
Deputy Assistant Secretary, Bureau of East
Asian Affairs, DaS

11. **Mr. Joshua Tenorio,**
Lt. Governor, Guam

12. **Staff and Command College of
the German Armed Forces**

Lt. Gen. Ricky Rupp,
Commander, U.S. Forces Japan

Lt. Gen. Bryan Fenton,
Commander, Joint Special Operations
Command

Amb. Claudio Rojas,
Chilean Ambassador to the Philippines

Amb. Caryn McClelland,
U.S. Ambassador to Brunei

Maj. Gen. Ashok Raj Sigdel,
HoD Nepali Army's Department of Staff Duties,
Planning, and Policy

Maj. Gen. Robert Sofge,
Asst. Chief of Staff for Strategic Planning and
Policy, United Nations Command, ROK/US
Combined Forces Command & U.S. Forces Korea

Ms. Kate Rebholz,
CDA, Deputy Chief of Mission,
U.S. Mission to ASEAN in Jakarta, Indonesia

Ms. Michelle Strucke,
DASD for Global Partnerships, DOD

Mr. Mark Morehouse,
STAFFDEL, HASC

Amb. Brek Batley,
Australian AMB to Republic of Marshall Islands

Ms. Andrea Gleason,
Consul General, Australia

Mr. Alex Wong,
Chairman, US-China Economic &
Security Review Commission

Honorable Carlos Del Toro,
Secretary of the Navy

Amb. Peter "Pete" Haymond,
U.S. Ambassador to Laos

Lt. Gen. Greg Bilton,
Chief of Joint Ops, HQ Joint Ops Command
Australia

Maj. Gen. James Jarrard,
Chief of Staff, USINDOPACOM

Mr. Antone Greubel,
CDA, U.S. Embassy, Suva, Fiji





DOD AND DOS OFFICIALS PRESENT THE U.S. INDO-PACIFIC STRATEGY

Senior leaders from the Indo-Pacific region gained a greater perspective on the U.S. Indo-Pacific strategy in the three-day Indo-Pacific Strategy Workshop (IPSW) held from April 25-27. The 28 participants sought to understand the strategies of the U.S. as well as other powers – resident and external to the region. As country representatives provided their feedback, participants gained a more comprehensive understanding of the U.S. strategic vision.

This workshop built upon the results of DKI APCSS’ Rebalance workshop held in 2012 and the Indo-Pacific Strategy workshops held in April and October 2018. This edition included participants from European countries – the European Union, Germany and the United Kingdom – as well as participants from the various sub-regions. Combined, these workshops successfully provided feedback on the Indo-Pacific Strategy and revealed opportunities for cooperation.

Following welcome remarks by Lt. Gen. Stephen Sklenka, the Deputy Commander of the U.S. Indo-Pacific Command, Edgard Kagan, Special Assistant to the President and Senior Director for East Asia and Oceania on the National Security Council gave a virtual presentation on the writing and intention of the U.S. Indo-Pacific Strategy.

Three senior U.S. government officials presented the U.S. programs and perspectives. These included Amanda Dory, the Principal Deputy Assistant Secretary of Defense for Indo-Pacific Affairs, Ms. Camille Dawson, Deputy Assistant Secretary in the

Bureau of East Asian and Pacific Affairs, and Ms. Afreen Akhter, Senior Adviser to the Assistant Secretary of State for South and Central Asian Affairs.

The workshop participants listened to presentations by Ambassador Gabriele Visentin, European Union Special Envoy to the Indo-Pacific; Nick Gurr, Director for International Security and the UK Ministry of Defense; and Stefan Staehle, Head of Division on Asia-Pacific Policy and Coordination with the German Federal Government. Each speaker provided insights to their own approach or strategy towards the region.

“The level of engagement at this workshop was the most impressive of this series so far,” said Dr. Lori Forman, the workshop’s academic lead. “Participants went beyond briefs to share insights, which provide a stronger foundation for cooperative action.”

Subsequent discussion and breakout sessions looked at commonalities and differences between approaches. On the second day, presentations from Taiwan, South Korea, Canada, Australia, and ASEAN fueled further discussion.

With the benefit of multiple perspectives, the participants found consensus that state interactions should be guided by rules rather than power. The participants expressed their intent to cooperate on climate change and economic resilience, with some questions from regional participants

about the direction and details of the U.S. Indo-Pacific Economic Framework (IPEF). The participants also agreed on support for ASEAN and ASEAN centrality. On the final day, participants expressed their renewed sense of optimism to work together to build prosperity and stability in the region and address the security challenges confronting the region.

DKI APCSS hosted the workshop in partnership with the Office of the Assistant Secretary of Defense for Indo-Pacific Affairs and the National Security Council.



Brent Christensen, Foreign Policy Advisor, DKI APCSS (right), engages with Chanborey Cheunboran, Programme Director, Asian Vision Institute in Cambodia and Camile Dawson, Deputy Assistant Secretary, Bureau of East Asian and Pacific Affairs

PACIFIC ISLAND WEBINAR:

NAVIGATING STRATEGIC UNCERTAINTY IN A COMPLEX REGION

In partnership with the Pacific Islands Forum Secretariat (PIFS), the Center hosted the Pacific Islands Webinar: "Navigating Strategic Uncertainty in a Complex Region" on April 7, 2022. The event welcomed 161 participants from 16 nations. The panel featured Professors Tarcisius Kabutaulaka from the University of Hawaii, Steven Ratuva from the University of Canterbury, and Lati Lati from Victoria University of Wellington.

In his opening remarks, Director Pete Gumataotao underscored DKI APCSS' commitment to facilitating open, transparent discussions that build a shared understanding for capacity building.

Said Gumataotao, "This webinar widens the understanding of the challenges we face together. [This discussion] will help to inform decision-makers in national capitols and regional forums in the months and years ahead."

The Pacific Islands Forum (PIF) comprises 18 members: Australia, Cook Islands, Federated States of Micronesia, Fiji, French Polynesia, Kiribati, Nauru,

New Caledonia, New Zealand, Niue, Palau, Papua New Guinea, Republic of Marshall Islands, Samoa, Solomon Islands, Tonga, Tuvalu, and Vanuatu.

According to DKI APCSS professor Dr. Al Oelhers, who served as moderator for the event, nations in the Pacific Islands share similar obstacles in their efforts to economically and politically advance. The island nations in PIF share a cultural identity centered on the ocean as the primary source of economic advancement. Because of a reliance on the ocean for sustenance, the panelists expressed concern for the existential threat of climate change.

"Island leaders and pacific people see climate change as the most important existential threat for the Pacific Islands," said Kabutaulaka. "I think that any conversation such as we are having here today must put the issue of climate change at the center."

During the 90-minute session, the panelists discussed how strategic uncertainty has played a role in the Pacific Islands' approach to geopolitical competition in the

region. The panelists acknowledged that the advancement of the Pacific Islands requires partnerships with regional superpowers like the U.S. and China. While more security and trade agreements may be necessary for advancement, the panelists emphasized the importance of balancing the sustainable benefits with the potential consequences of these relationships. According to Lati, the Pacific Islands must carefully craft trade and security agreements to safeguard "culture and tradition as the backbone of our pacific societies."

In closing, the panelists expressed confidence that the resilience of the Pacific people will allow them to navigate the challenges ahead successfully.

"As Pacific Islanders, we will find ways to negotiate this complicated region which has been made complicated by outside interests as much as our own working within the Pacific," said Ratuva. "I am forever optimistic that we will get through these challenges."



1) Adm. Sam Paparo, Commander, USPACFLT, provided closing remarks. 2 & 3) During seminar sessions, Fellows discuss regional security issues. 4) Fellows register with Tessie Magaay, IT Specialist. 5. Dr. Al Oehlert lectures on Oceania Perspectives 6. Dr. Tim Buehrer lectures on Good Governance in Economic Security.

IPOC 22-1 MOTIVATES FELLOWS TO IMPROVE REGIONAL SECURITY

During the week-long Indo-Pacific Orientation Course (IPOC), 127 military and civilian security practitioners received a series of lectures that equipped them to engage in security efforts in the Indo-Pacific region. The course took place from April 11-15. In keeping with DKI APCSS' shared learning model, the course schedule followed each plenary lecture with professor-led small group discussions. Many Fellows expressed that they learned the most from these discussions.

"Hearing the different perspectives from the other agencies and other countries is so important when you are thinking through how to coordinate, how to better message, how to better program. So I really appreciate all the different perspectives," said Rebekah Eubanks, Deputy Mission Director, Philippines, and U.S. Agency for International Development. "Also, just the opportunity to come here and soak info on my new region. These opportunities are rare."

In detailing the region's security dynamics, the 15 plenary lectures provided not just the U.S. perspective but also the perspectives of its various allies and competitors. The topics included, amongst others, climate and environment, economics, cyber security, maritime security, and good governance.

On the final day, Adm. Sam J. Paparo, Jr., Commander, U.S. Pacific Fleet, addressed the course as a special guest speaker. With security threats looming, Adm. Paparo emphasized the interdependency of nations within the region and the need for security practitioners from all sectors to rely on each other for their well-being.

"If you were to sum up all of the center of gravity across diplomatic, informational, military, economic power, it rests squarely in Asia," said Paparo in his remarks to the course.

In an end-of-course survey, an overwhelming majority of Fellows voted that they believe that the security environment in the region is getting worse. The Fellows also voted on what they thought were the top three security threats facing the Indo-Pacific, which were good governance/fragile states, climate change, and traditional military threats.



The Fellows of Seminar 6 relax after a session discussing Oceania Security Dynamics

Despite the downward trending view of the region, U.S. Air Force Maj. Chance Smith found room for optimism.

"While we are hyper-focused on the challenges that exist regionally, like growing Chinese influence, there is so much opportunity for partnerships and alliances with other states in the region," said Smith who is currently serving as aide-de-camp to the Commander, U.S. Forces Japan. "I think there's a lot of opportunity when we think about the example we can provide in terms of supporting and enforcing the rules-based international order."

Six participants represented officers and civilians from the U.S. Pacific Air Force (PACAF). For many of the PACAF officers who work at the ground level for international affairs, the comprehensive view of the region helped them find purpose in what they do every day.

"This will absolutely change the way I do day-to-day business," said Col. Stephen Marshall, Chief, International Affairs Division, and U.S. Pacific Air Force (PACAF). "Not only the way I advise my desk officers but also the way I advise the leaders on how they engage. I think this will change the way we do things at PACAF."

"Often in the U.S. government, especially for us action officers, we are always doing these very tactical level engagements without understanding the big picture," said Air Force Maj. Kevin Chao, India Country Director, International Affairs, PACAF. "The only recommendation I can have is to figure out a way where we can have everybody in this class because I think it is very important. You have to go back to the why, and for me, that makes me work even harder for what we do in international affairs."

While the Center's courses typically focus on inviting international participants, IPOC focuses on participants who work typically in the U.S. government. To qualify for a seat in the course, the participants must hold a position that deals with international or intergovernmental engagements with the region. For IPOC 22-1, the participants represented the Department of Defense, Department of State, Department of Interior, Department of Commerce and Homeland Security. Five Fellows represented foreign governments that included the Republic of Korea and the United Kingdom. Utilizing a hybrid approach that integrated both virtual and live audiences, seventy-four Fellows attended in person while the rest attended virtually.

"The real value of this education is what we do next," said course manager Dr. James Minnich. "What matters now is how we apply what we learned and take actions and change our behaviors to bring about better security."

Women represent nearly 30 percent of the Fellows who participate in CSC.



COMPREHENSIVE SECURITY COOPERATION



Fellows engage in an exercise titled "Prisoners' Dilemma", involving an adaptation of a classic scenario that provides insights into the dynamics of cooperation and competition.

Comprehensive Security Cooperation (CSC), the Center's new executive education course, aims to address an increasingly complex security environment. According to current course manager Dr. Sam Mullins, changes in the region have created a requirement for more professional education.

"We're still faced with long-standing security challenges such as terrorism, organized crime, and maritime security issues," said Mullins. "But we're also seeing an intensification of strategic competition, the fallout from the pandemic, rapid technological advances, and the acceleration of climate change."

To construct CSC's educational model, the course management team (CMT) excised the core content from all of the Center's previous long courses. In those courses, topics that encouraged critical thinking, like Regional Dynamics, Megatrends, and Good Governance, comprised 2/3 of the total content. The remainder of the instruction, the CMT found, was dedicated to a specialized practice area.

In line with this structure, the CSC format establishes the same baseline of core course elements. As a new feature, Fellows can now select an individualized track that allows a focus on a specialized theme. As of July 2022, CSC accommodates concentrations in Counter-terrorism, Maritime Security, Cybersecurity, Crisis Management, Economic Security, and Strategic Studies. Each course has three concentrations per iteration and new concentrations will be created based on demand and feedback. The CMT hopes that

these concentrations will allow specialists to not only gain more knowledge in their field but to discover solutions by interacting with others outside their expertise.

Said Mullins, "Rather than simply create more and more functional courses, which would be logistically impossible to do, the new CSC model allows us to look at a much broader range of issues, to include how those issues interact and affect one another, all while generating cross-talk and cooperation across organizational and professional boundaries."

Initially set to debut at the start of 2020, the pandemic delayed CSC's launch for two years. In the fall of 2021, the Center initiated its efforts to return to in-person courses. Complicating the task, governments had implemented COVID-19-related travel restrictions with different requirements for each country. The Center also adopted, amongst other safety protocols, room capacity limits for indoor social distancing. With stringent travel restrictions and limited capacity, the Center reduced its number of course participants.

Undeterred, CSC (22-1) took place from February 24- March 30, welcoming the same diversity of countries but with fewer representatives. The debut class graduated 70 security practitioners from 30 different nations. The Fellows ranged from high-ranking military officers, directors of government agencies, law enforcement, and leaders of nonprofit organizations. Fifty-seven of the Fellows traveled internationally from their home countries to attend the course. Five

Fellows represented non-governmental organizations that included the Association of Southeast Asian Nations (ASEAN) and the International Committee of the Red Cross (ICRC).

Ready to return to in-person engagements, the Fellows returned stellar ratings for the first CSC, with an overwhelming majority reviewing the new format favorably. End-of-course surveys also revealed that Fellows preferred a course comprised of specialists from different fields rather than from one specialty.



In an exercise titled "Afghanistan Fallout," Fellows take on the role of governments who must take action in response to changes in Afghanistan's government.

CSC 22-2 took place from May 25- June 20. With a slight increase in participation, the course graduated 82 Fellows from 29 countries. To reach Honolulu, the Fellows traveled from as far as Argentina, Sierra Leone, Mongolia, and Australia. Forty-five percent of the Fellows were military, 40% civilian (government), 10% police, and 5% civilian (non-government).

SIVE SECURITY RATION



Fellows participate in the Great Game, a "Grey Zone" exercise that allows Fellows to enact geopolitical strategies to win the game.

The smaller class sizes provided a silver lining for the Fellow's experience. In a more intimate setting, Fellows ventured into more cross-cultural relationships, which deepened their mutual understanding and widened their perspectives. Even with the format change, the trademark DKI APCSS experience remained the biggest takeaway for most CSC Fellows.

U.S. Navy Lt. Cmdr. Mabnefo Ofodile most appreciated the Center's value for inclusion.

"[Inclusion] was probably one of the biggest things we got here," said Ofodile. "To be able to include everybody and hear everybody's opinion. Sometimes with the people you work with, sometimes you don't value other people's opinions. Being able to listen to everybody here. Everybody came from different lifestyles and different countries."

Irene Kuntjoro, Senior Officer, Security Cooperation Division, ASEAN Secretariat, Jakarta, Indonesia, commented that her experience in CSC gave her renewed confidence in ASEAN and its role in the region as a center for cooperation.



In "Cooperation Cafe" Fellows sit at tables to share the favorite parts of their cultures like music and sports.

"Academics and op-eds always criticize how ASEAN moves slowly," said Kuntjoro. "But being here has given me a new perspective that, in a way, ASEAN is a solution to reduce the tensions in the region."

For Norwin Mohamad Nor, Principal Assistant Director, Ministry of Science, Technology, and Innovation, Malaysia, the core content was his biggest takeaway.

In an end-of-course survey, Fellows voted Megatrends, Indo-Pacific Strategy, and Critical Thinking: Systems as lectures that provided the greatest value. Fellows also found the final week of lectures covering current affairs exceptionally beneficial. The unanticipated war in Ukraine necessitated a change in the curriculum, prompting an improvised plenary lecture on "Ukraine and the Indo-Pacific."

DKI APCSS Director Peter Gumataotao hopes that supervisors will see the value of CSC as a program that will better improve and comprehensively prepare their people to meet the challenges that lie ahead.

Said Gumataotao, "Whatever your discipline or niche is, [CSC Fellows] will always come away with a broader and more comprehensive understanding of the complexity of our environment."

DKI APCSS ran the iterations of CSC in 2022 as a trial. An assessment team utilizes a multi-stakeholder assessment to determine whether the model will continue. The assessment team gathers information input from Fellows, DKI APCSS faculty and staff, alumni, and officials in the U.S. Embassy country teams. The feedback from surveys, interviews, and focus groups are used to confirm or refute hypotheses about the CSC course model. Fellows overwhelmingly said their learning outcomes are enhanced when in a course comprised of Fellows who work in a variety of fields. They also overwhelmingly preferred the CSC model over a single-topic course, noting CSC allows exposure to a selected field via the track, but also heightens appreciation of the larger security picture through the core of the course and exposure to other fields.

Taking into account the feedback from the first two courses, the CMT immediately began preparations for the next CSC. Scheduled to take place from September through October of 2022, the third iteration includes a broader selection of security topics, includes a more detailed current affairs program, and incorporates more time for Fellow-to-Fellow engagement.

For more information on CSC and the upcoming track offerings visit

dkiapcss.edu/csc

"The best thing is that DKI APCSS teaches its participants and Fellows how to think," said Nor.

"How to think strategically, how to think tactically. I believe that is the most important thing apart from building connections and camaraderie amongst Fellows."

Using tools and platforms such as periodic newsletters, password-protected portals, social media and in-person events, DKI APCSS continues to virtually and physically engage nearly 14,000 graduates and 63 alumni associations worldwide. The alumni program keeps alumni connected to each other and to the Center. The program also allows us to recognize individual alumni achievements and alumni group accomplishments that contribute to regional peace, stability and prosperity.

Mr. Krishna Bahadur Raut Receives the 'ALUMNUS OF THE YEAR' AWARD

Mr. Krishna Bahadur Raut received the 2021 DKI APCSS Alumnus of the Year award for completing his Fellows Project titled, "Expansion of Emergency Operations in Nepal."

DKI APCSS recognized Raut's contributions as an alumnus who significantly improved the peace and security within his country of Nepal and in the Indo-Pacific Region. Raut's Fellows Project resulted in seven new provincial emergency operation centers. He drafted eight of the fifteen laws required to support the expansion of the EOCs. He also played an instrumental role in passing significant policies that included the Disaster Management Act, Risk Reduction Policy, and the National Strategic Action Plan.

In 2017, he attended the Comprehensive Crisis Management (CCM) 17-1 course, where he first originated the idea for his Fellows project. In Nepal, national Emergency Operation Centers (EOC) play a pivotal role as the epicenter for disaster surveillance, dissemination of disaster early warnings information, and coordination for humanitarian and disaster relief. The government of Nepal debuted its EOC program in 2010, rapidly expanding its network with centers across the region. However, in 2017, the growth fell short by 21 districts.

"We had a big earthquake in 2015 where almost 9,000 people died," said Raut. "In that period, we seriously felt that we had to scale up our emergency management response."

After conducting financial analysis, it would require over two-and-a-half million dollars to meet his goal of completing his Fellows Project in three years. He pursued joint funding from the

Government of Nepal and various donors. He credits attending CCM 17-1 for educating him on the "multi-disciplinary nature of disaster response and mitigation" and the need to coordinate with "all sectors of society."

After the course, he applied the skills he learned as the Head of the Division of Disaster Management, Ministry of Home Affairs, Nepal. He led a coordinated effort with government ministries, security forces, and development partners to improve disaster response and mitigation in Nepal. Currently, he serves as Principal Secretary of the Government of Madhesh Pradesh, Nepal.

As an alumnus, Mr. Raut participated in nearly all of the monthly DKI APCSS Alumni webinars, an estimated 95 sessions. He credits the DKI APCSS alumni community as playing a pivotal role in shaping his project and inspiring new ideas that he implemented into his project along the way. In a recent visit to the Fellows of CSC 22-2, he advised them to focus on the new realities and arising situations they will face over time. He hopes that the Center will invest in more regional seminars, meetings, and workshops to access a greater population of interested security practitioners.

The DKI APCSS Alumnus of the Year Award is selected by the Currents Editorial Board. Awardees are selected based on criteria that assess:

- Significant and/or sustained excellence in terms of contributions that advance security, build capacity, or contribute to a Free and Open Indo-Pacific;
- Contributions that result from the direct action of the nominee as a sole performer or as the leader of the team (not merely a participant);
- Contributions must show tangible results with significant and/or sustained positive impact to security, stability and/or prosperity



Mr. Krishna Bahadur Raut presenting his Fellows Project at CSC 22-2



Alumni Spotlight

ADMIRAL LINDA FAGAN



Adm. Linda Fagan, a DKI APCSS alumna of TSC 19-1, is the first woman Service Chief of any U.S. military service. On June 1, 2022, she relieved Adm. Karl Schultz as the 27th commandant of the Coast Guard during a change of command ceremony at Coast Guard headquarters.



During TSC 19-1, then Col. Fagan receives her alumni lanyard from John Gasner, Chief of Alumni.

BRIGADIER GENERAL BOLOR GANBOLD



Brig. Gen. Bolor Ganbold, a DKI APCSS alumna of ASC 18-1, is the first Mongolian female general. On Mongolian Military Day (18 March), President Khürelsükh Ukhnaa bestowed the rank of Brigadier General to then-Colonel Bolor Ganbold.



During ASC 18-1, then Col. Ganbold congratulates her cohorts on graduation day.



During a break, Dr. Wijesekara speaks to a group of Sri Lankan Fellows.



ALUMNUS BUILDS 'RESILIENCE CAPACITY' SRI LANKA

DKI APCSS welcomed alumnus Dr. Novil Wijesekara as a guest speaker to the Comprehensive Security Cooperation Course 22-1. Originally from Colombo, Sri Lanka, Dr. Wijesekara is an alumnus of the Comprehensive Crisis Management Course (CMC) that took place in February 2020.

As part of his participation in CMC, Dr. Wijesekara began implementing a Fellows Project titled, "Build the Capacity of Religious Leaders to Prevent Violent Extremism in Sri Lanka through a Public Health Approach." Due to the ongoing pandemic he was forced to redirect his efforts to produce a workshop titled, "COVID-19 and Beyond." In partnership with DKI APCSS, he designed the workshop, recruited speakers and participants, served as a speaker, and co-hosted the event. The workshop participants presented South Asia perspectives on COVID-19 prevention and mitigation. The participants shared best practices in responding to the pandemic and identified common challenges that the countries of South Asia were facing.

Upon returning to Sri Lanka after attending CMC, he was quickly assigned to Sri Lanka's COVID-19 National Task Force. As part of the Task Force he readily applied the crisis management knowledge he learned from DKI APCSS. He worked collaboratively with representatives from all aspects of government and society to navigate the pandemic. Today, he appreciates how DKI APCSS equipped him to look at a crisis comprehensively from the perspective of multiple disciplines.

"After the course, we went into a laboratory of crisis. Everything was a crisis," says Dr. Wijesekara. "I was really able to appreciate the cross-boundary nature of crisis where there is overlap between different sectors and disciplines to handle a crisis."

"I was placed at the intersection of health and security. I was able to liaise between the sectors of health and security to help with COVID 19 response."

Dr. Wijesekara is currently a fellow at the Hubert H. Humphrey Fellowship Program at the Rollins School of Public Health at



Dr. Wijesekara presents his Fellows Project: Transforming Violent Religious Extremism through Religious Leaders.

Emory University in Atlanta, Georgia. He is a medical doctor and holds a Bachelor of Medicine and Bachelor of Surgery, a Doctor of Medicine in Community Medicine, a Master of Science in Disaster Management, a Master of Science in Community Medicine, a Post Graduate Diploma in Diplomatic Studies and Foreign Relations, and a Diploma in Human Rights and Peace Education.

FACULTY ARTICLES PUBLISHED

Article links available at dkiapcss.edu



DR. MIEMIE WINN BYRD

"Myanmar's U-turn: Implications of the Military Coup on Strategic Competition in the Indo-Pacific" by Dr. Miemie Winn Byrd, *Journal for Indo-Pacific Affairs*

This article discusses the current crisis in Myanmar and China's response to it. According to the author, China views Myanmar as an important land bridge to the Indian Ocean and alternative to the Malacca Strait. Direct access to the Indian Ocean would give China an enormous commercial and geopolitical advantage over its competitors. In addition, as the last remaining democracy on mainland Southeast Asia, Myanmar is the front line for democracy in the Indo-Pacific. How the battle for control between the military junta and the pro-democracy protesters plays out will impact the strategic competition between China and the US states Dr. Byrd and could send shockwaves throughout the region.

"Another Strategic Error from Myanmar's Military Junta" by Dr. Miemie Winn Byrd, *DKI APCSS News*.

This article provides commentary on the execution of four political prisoners by Myanmar's military junta. According to Byrd, the act is a classic manifestation of Machiavelli's warning on the Prince's over-use of fear against its subjects. The military junta's desperate attempt at intimidation may have provided the fuel needed to reenergize the movement for democracy. This action has widened the movement, further inflamed the people, and re-cemented their resolve to reject and remove the military junta.



DR. SAM MULLINS

"Turkey is Barely Keeping a Lid on the Islamic State," by Dr. Sam Mullins, *The Center for National Interest*

This article draws attention to the rising presence of the Islamic State in Turkey as an issue of international importance. According to Dr. Mullins, "while the West has been fixated on emerging and reemerging threats in far-off places... a much more sophisticated and immediate danger has been simmering away in Turkey."

"If you pay attention to the news and some of the reporting that comes out of Turkey, the pace of counter-terrorism activity that's happening there is really incredible," he says. "It really demonstrates the level of threat that we are seeing potentially in that country."



PROF. SHYAM TEKWANI

"The Uprising in Sri Lanka," by Prof. Shyam Tekwani, *DKI APCSS News*.

The article comments on the political uprising in Sri Lanka and the resignation of its president, Gotabaya Rajapaksa. According to Tekwani, months of shortages and unavailability of fuel, gas, electricity, food items, and medicines, rolling power blackouts, and an inflation rate spiraling towards 50%, led to the uprising, which brought together the three major communities - Sinhalese, Tamils, and Muslims - for a common cause.



DR. SUNGMIN CHO

“China and North Korea: A New Peak of Comradeship” by Dr. Sungmin Cho.

In July 2021, commemorating the 60th anniversary of mutual defense treaty, Chinese President Xi Jinping said bilateral relations between China and North Korea should “unceasingly rise to new levels” in the world “undergoing profound changes unseen in a century.” In this article, Dr. Cho questions how can one explain, in Xi Jinping’s own words, China’s “unswerving support” of North Korea in 2021? What events are likely to impact China-North Korea relations in 2022? Dr.Cho offers his answers to these question in this commentary.

“North Korea Is Becoming an Asset for China” by Dr. Sungmin Cho and Oriana Skylar Mastro, *Foreign Affairs magazine*.

The article discusses the latest round of missile testing by North Korea and its potential impact on US alliances with Japan and the Republic of Korea. According to the authors, “North Korea’s missile tests are occurring at a time of stark, rising competition between the United States and the Pacific’s other great power: China... Pyongyang’s weapons program was long seen as a liability for Beijing, given the erratic and unpredictable behavior of North Korea’s leaders. Now, it is becoming an asset.”

To counter North Korea’s new missile threats and prevent them from helping China, the authors state that “the United States and its allies must demonstrate a strong willingness to cooperate and take strategic risks. They should hold more trilateral defense minister meetings, more thoroughly review various contingency scenarios, and discuss how to enhance their combined capabilities.”

“The U.S.-China Power Transition: An assessment of China’s internal view” by Dr. Sungmin Cho, *Melbourne Asia Review*.

This article aims to explain China’s internal view of the regional order in the Indo-Pacific region and discuss its strategic implications. It investigates key statements of China’s President Xi Jinping and explores additional insights from Chinese analysts’ writings published in Chinese.

According to Cho, “It is vital to understand how Chinese policymakers and analysts view the regional order, whether one agrees with them or not. How do they assess China’s national power and its future trajectory in comparison with the United States? How do the Chinese foreign policy elites view the changing trend of regional order, and why do they see it that way?”



DR. JOHN HEMMINGS

“Quad Plus and Indo-Pacific: The Changing Profile of International Relations” is a new book featuring chapters by DKI APCSS faculty and alumni.

The book edited by Jagannath P. Panda and Ernest Gunasekara-Rockwell includes a chapter by DKI APCSS professor Dr. John Hemmings. Co-authored with James Rogers, the chapter “Britain in the Indo-Pacific – and the Quad Plus, or even a “Quint”?” “discusses Britain’s interests and capabilities in the Indo-Pacific as well as their impact on the region in the coming years. DKI APCSS alumni Evan A. Laksmana contributed a chapter on “Fracturing Architecture? The Quad Plus and ASEAN Centrality in the Indo-Pacific.”

“Should the Quad Become a Formal Alliance?” by Dr. John Hemmings, *Indo-Pacific Affairs*

According to Hemmings, “this article examines alignments and alliances before the First and Second World War and during the Cold War to shed light on the current Quad arrangement. Looking at the first two periods, we can see that under-balancing by democracies is not particularly unusual historically. It happens more often than not and often fails to deter aggression by other powers.” The end result is, as he states, “that not only are policy elites within the Quad under balancing by avoiding mutual defense commitments but they are also inviting the very aggression by China that they seek to avoid.”



Dr. Bill Wieninger of the Daniel K. Inouye Asia-Pacific Center for Security Studies (left) talks with First Admiral Maritime Ahmad Faridi Bin Ferdus of the Malaysian Maritime Enforcement Agency (center) and Rear Admiral Ronnie Gil Gavan, commander of the Maritime Security and Law Enforcement Command of the Philippine Coast Guard (right) during the 8th annual Southeast Asia Maritime Law Enforcement Initiative Commanders' Forum in Tumon, Guam, April 5, 2022. Photo by Senior Chief Petty Officer Lauren Jorgensen

DKI APCSS Professors Support Forum on MARITIME LAW ENFORCEMENT

The Daniel K. Inouye Asia Pacific Center for Security Studies (DKI APCSS) provided subject matter expertise to the Southeast Asia Maritime Law Enforcement Initiative (SEAMLEI) Coast Guard Commander's Forum, which took place from April 4-7 in Tumon, Guam.

The U.S. and Philippine Coast Guards hosted the annual forum, which serves to enhance regional stability by promoting maritime safety, security cooperation, coordination and information sharing. This year's forum emphasized counter drug trafficking; illegal, unreported and unregulated fisheries; and the strategic use of maritime domain awareness tools to counter these and other transnational security threats.

This was the fifth time that DKI APCSS has assisted with the SEAMLEI Coast Guard Commanders' Forum. In 2017, the Center transitioned hosting responsibilities to the U.S. Coast Guard and has since provided support via subject matter experts and international forum facilitation expertise. Senior leaders and policy makers from Indonesia, Malaysia, Philippines, Thailand, the United States and Vietnam gathered virtually and in person to participate in the forum.

DKI APCSS professors Dr. Bill Wieninger and U.S. Coast Guard Lt. Cmdr. Christie Brown supported the event, providing guidance in agenda development, assisting with identifying speakers, and facilitating the event's introductions, polling, scheduling, and capturing the event's

outcomes. This forum marked the first in-person iteration since the beginning of the COVID-19 pandemic, with only two nations participating virtually.

According to Dr. Wieninger, during the forum, there was general consensus that "these events need to be in-person in order to build the trusted relationships necessary for information sharing among partner nations."

Rear Adm. Ronnie Gil Gavan, commander of Philippine Coast Guard Maritime Security and Law Enforcement Command, addressed the forum in his welcoming remarks.

"Partnerships and collaborations start from relationships, and SEAMLEI proves to be a great incubator of such among like-minded agencies in the region," said Gavan.



“Bangladesh at 50: The Rise of a Bangladesh that can say no”

by DKI APCSS alumna Dr. Lailufar Yasmin, a professor at the University of Dhaka, Bangladesh.

Abstract: Bangladesh celebrated its 50 years of independence in 2021. Since October 2020, as Bangladesh’s per capita income increased beyond that of India, it has gained international attention about its success and has become a center of analysis as to why. This article argues that the existing analyses misses the notion that Bangladesh’s internal economic success is very much connected with its foreign policy choices. Gradually, within 50 years of its existence, Bangladesh has also acquired the power to be an agenda-setting nation, at least on regional issues and in terms of making its foreign policy choices. Bangladesh, thus, finds itself at the cusp of geopolitical attention by great powers, not as a country riddled by poverty and aid-dependency but rather as a country filled with possibilities. Therefore, this article argues that Bangladesh’s progress has now allowed for it to prioritize its own national interest by saying ‘no’ where necessary and ‘yes’ where its particular goals and objectives converge.

“In Support of Hospital Ships: A Need for Reform, not Rejection”

by Sebastian Kevany, Michael S. Baker, Deon Canyon, Al Shimkus, Wade Turvold, Mark Middleton, and Amy Russell.

According to the paper, “despite past successes, the hospital ship program has come under fire – metaphorically speaking – for being expensive, ineffective, and occasionally, critics say, even unhelpful or counterproductive. “Despite critics calling for an end to hospital ships, the authors recommends reforms for the U.S. Navy’s hospital ship program.

They recommend that multiple, smaller, faster, and accessible hospital ships be developed for 21st Century strategic aims. They call for the new hospital ship designs and paradigms to be developed and continuously forward deployed with, or in proximity to, the battlegroups they support in order to provide for both the primary and secondary missions.



“The U.S. Government & Climate Security: History and Prospects”

by J. Scott Hauger for Security Nexus.

Abstract: In the 2010 Quadrennial Defense Review, the Obama Administration recognized climate change as a serious security threat. By 2014, policy documents reflected a “securitization” of climate change, recognizing it as an existential threat to global security. In 2015, the U.S. led in the framing of the Paris Accord.

In 2016, President Trump reversed course, in effect, undertaking a desecuritization of climate change. He declared economic security through energy independence as a security priority. He characterized the Paris Accord as a threat to that security and withdrew the U.S. from the Paris Accord, effective November 2020.

President Joe Biden campaigned on a resecuritization of climate change. Upon taking office he designated climate change as a profound global crisis, ordered federal agencies to address the crisis, re-joined the Paris Accord, and asserted a return of U.S. global leadership in addressing climate change.

There is a timely opportunity to initiate new projects between the U.S. and partner nations to prepare for and manage the impacts of climate change. Proactive American climate policies will continue if Biden is followed by a Democratic successor. With a Republican administration, expect an emphasis on climate adaptation vice mitigation, but not a revival of desecuritization of climate change.

“The Education Agenda: Enabling Meaningful Participation of Women in Peace and Security”

by Dr. Saira Yamin.



This paper brings the importance of women’s meaningful participation in building peace and security into sharp focus. Acknowledging global trends in security sectors where gender inclusion is steadily advancing, it calls for increased and dedicated efforts to build women’s capacities.

“Integrating education agendas in National Action Plans aligned with UNSCR 1325 (2000) on Women, Peace, and Security offers a way forward,” says Yamin in her paper. “Ideally, capacity-building efforts would focus on the following objectives: (i) Building a critical mass of women across a broad range of security sector institutions, (ii) positioning women as leaders and decision-makers in all spheres of national security alongside men, and (iii) diversifying women’s organizational roles and responsibilities.”

Hail & Farewells



HAIL

1. **Jamie Nakoa** - Human Resources
2. **Anthony Frederick** - Admissions
3. **Cindy Honda** - Travel
4. **Ellen Macaraeg** - Travel
5. **Maj. Esther Kim** - College
6. **Gary Robinson** - Regional Engagement Operations
7. **Ivelisse Aviles** - Resource Management
8. **Jacob Baker** - Resource Management
9. **Kristine Boswell** - Regional Engagement Operations
10. **Cmdr. Liam Connel** - College
11. **Col. Matthew Kent** - College
12. **Maureen Anderson** - College
13. **Dr. Richard R. Vulysteke** - College
14. **Lt. Cmdr. Slavco Strezoski** - Admissions
15. **Cmdr. Steven Stowers** - College
16. **Maj. Tia Ahlf** - College
17. **LSC Tyisha Thomas** - Resource Management

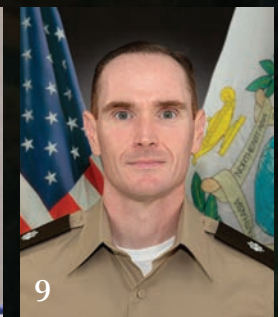
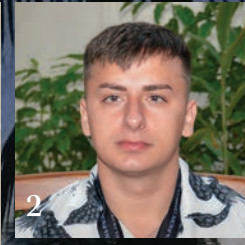
Regional Security Studies Volunteer Programs

- Luisa Gohler** - Research Fellow
- Naomi Slusser** - Research Fellow
- Ju Yong Kim** - Visiting Scholar
- Jamie Lee** - Intern
- Stephen Ashay** - Intern



FAREWELLS

1. Lt. Col. Bradley Stubblefield – Strategy & Assessments
2. Sgt. Chad Marek – Admissions
3. Darren Adams – College
4. Capt. Kimberley McCann – College
5. YNC Christopher Bryant – Admissions
6. Maj. John Carver – Alumni
7. Lt. Col. Loreto Borce – College
8. Dr. Saira Yamin – College
9. Lt. Col. William Murray – College
- Lt. Col. Sila Pang – College
- Lenore Patton – Regional Engagement Operations
- Stephanie Turner – Resource Management
- Thomas Patykula – Admissions



THE CENTER

Celebrates THE CAREERS OF ...



“She has been a friend and a mentor to all of us. Her steady work habits and her outstanding attitude has made an uplifting impact to all who have worked with her,”

- Cherrielynn Kamahale, Regional Engagements.

LENORE PATTON met Colonel Jim Lackey in a dilapidated corridor of the U.S. Pacific Command Headquarters. She discovered that she was interviewing for an institution that did not yet have a name, an approved budget, a location, or a plan on how to conduct its first conference. Colonel Lackey explained that he had been recently tasked with raising up a U.S. Department of Defense regional center in Honolulu, Hawaii. If hired, she would be one of the first on the team.

She decided to leave the world of high-end conferences and affluent clientele to search for purpose and value. At the Asia Pacific

Center for Security Studies, she found both. On September 4, 1995, APCSS hosted its first inaugural conference. The U.S. Secretary of Defense, the U.S. Chairman of the Joint Chiefs of Staff, and the heads of defense from various countries attended the conference with glowing reviews.

From that day forward, she would stand at the helm of a growing team that would crisscross the globe, planning workshops and conferences in Honolulu and throughout the region. In foreign countries, she would meet with vendors, negotiate agreements, and site-select venues. She fondly recalls one occasion when a shipment of office supplies

failed to reach its destination in Vietnam. Scrounging for basic office supplies, she finally discovered a treasure trove of quality office supplies in the recesses of a Vietnamese market.

While Lenore and the team worked hard, APCSS grew in reputation and prestige to soon become known worldwide as a valued institution. Lenore carved her role as the Chief of the Regional Engagement Operations Division. She looks back on those initial years at the Waikiki Trade Center as “high adventure.”

“I had my time 27 years ago in the vortex of startup and invention, being perfectly imperfect as we just figured it out with hard work,” she says. “It was more art than science. We had to learn as we go.”

The Center found continual success over the years. As it welcomed countless distinguished visitors and hosted courses and workshops with leaders from around the world, she remained behind the scenes, diligently getting the job done.

Continued on page 30



“Tom is an institutional legend. He has genuinely touched thousands of lives, connecting Fellows with each other and connecting Fellows to the Center. Tom’s DNA is infused in every aspect of our Center. He exemplifies our core values. To this day, he leads the Center by showing us how to treat each other.”

- Carleton Cramer, Dean of the College of Security Studies.

TOM PATYKULA rises early on a Saturday morning in June. His ankles tinge with slight pain, souvenirs from his military service and a distinguished athletic career in college football and wrestling. Still ingrained with the discipline of an Army Ranger, he presses on to get the job done.

He will lead his last class of over 80 Fellows on a team-building excursion to Oahu’s world-famous North Shore. After this trip, he will retire from Federal civil service after 23 years at the Center.

For over 185 courses, he has served as the Center’s ambassador to its Fellows from all over the world. When the Fellows arrive at the airport, he is usually one of the first smiling faces they see. With his trademark commanding style and a voice that resonates across the room, he leads the Fellows with regular updates and safety briefs. Most weekends, he spearheads hikes and educational visits that allow them to bond outside the classroom, cultivating friendships that last long after the course is complete.

As Chief of the Admissions department, Patykula directs a team responsible for course recruiting, admissions, logistics, team-building, and alumni connections. While laborious effort goes into executing

a course, the DKI APCSS mission kept him motivated throughout the years. For Patykula, building friendships between people from different cultures simply “makes the world a better place.”

During his time, the Center transformed from hosting short conferences to an educational institution that regularly provides executive-level courses and workshops. When he started in 1999, the Center typically invited U.S.-based military Fellows. Today, over 14,000 alumni work in various sectors and are located throughout the Indo-Pacific region and beyond. As the institution evolved, it was left to Patykula and his team to find a way to execute an expanding vision for the Center. Patykula led his team to success every step of the way.

“Every curve ball we threw Tom and his group would be able to hit the ball out of the park,” said Richard Sears, Dean of the College of Business Operations. “His focus was always on the organization and on the Fellows.”

His DKI APCSS ohana describe him as a leader who balanced being kind and modest while at the same time being firm and outspoken.

“I’ll miss his singing, even though he couldn’t sing a note,” said Kaelene Foo, Office Support Assistant, who has worked for Patykula in the Admissions Department for over 20 years. “I will remember his

personality. He would play his playlist and always started singing, and he would get the rest of us to sing, too.”

He learned leadership growing up in Norfolk, Virginia, under the watch of a Navy senior chief engineer, his dad, who sounded reveille for Patykula and his two brothers each morning with a piercing, high-pitched boatswain’s pipe.

“I was a newspaper boy, and he’d have me out at four o’clock every morning delivering papers, all the way through to my senior year in high school,” reminisced.

His father eventually retired as a lieutenant after 28 years. Patykula attended Norview High where he was the football team captain and made all-state. He also played football for two more years while attending Virginia Military Institute. After suffering “too many” ankle injuries he turned to wrestling and his leadership skills once again propelled him to the position of team captain.

After college, Patykula taught fifth-graders for six months before receiving his commission in the Army in March 1975 as an infantry officer and Airborne Ranger. His Army career spanned 27 years in a variety of billets and duty stations, then ended at DKI APCSS as a lieutenant colonel when he was assigned as the admissions department chief. After retiring from the Army in 2003, Patykula applied and was selected as admissions chief after competing against other candidates. He has served under five directors and supported countless events and workshops.

Continued on the following page

Tom Patykula



Lenore Patton from pg. 28

"The original team didn't just put this organization together," said Richard Sears, Dean of Business and Administration. "They put their heart and soul into it as well. When I look at the founding members and the character of this entire institution, it is because of [Lenore] and [her] hard work."

She continued to evolve the Center's program by instituting an official visitor program for key leader engagements. She adapted the Center's conferences to tighter, outcome-focused workshops that focused on bringing in subject matter experts from the region. Perhaps even more impactful has been the impression she has left on the lives she has touched at the Center.

"She has taught me perseverance, humor, flexibility, ingenuity, patience, how to be kind-hearted, and what the term high class truly means," said Sears. "She has been a friend and a mentor to all of us. Her steady work habits and outstanding attitude have made an uplifting impact on all who have worked with her," said Cherrielynn Kamahele, who retired from the Regional Engagements Operation team last year.

She passes down the legacy of the Center

to her two daughters, Tamara and Kamaile, who both spent time as interns at the Center. In 2007, Tamara participated in the APCSS Student's summer program in the Public Affairs office. While auditing a class on Comprehensive Security Response to Terrorism, she found her calling in the area of nuclear disarmament. She eventually earned her Ph.D. in Science, Technology, and Environmental Policy at Princeton University's School of Public and International Affairs in September 2021. Tamara is a Stanton Nuclear Security Fellow at MIT's Security Studies Program.

"[Her success] was because she came to APCSS as a young woman and learned what global security meant and why she needed to care," said Lenore.

Her youngest daughter, Kamaile, was born in June of 1999. One week before her birth, the Center hosted its biggest conference ever, with 300 persons in attendance from 40 nations. During the event, her team followed closely behind her, fearing that she would go into labor. Twenty-two years later, Kamaile spent the summer of 2021 in the DKI APCSS intern program. Her participation in the intern program contributed to her admis-



Lenore celebrates her birthday at the Center

sion into Brown University, where she is now earning her Master's in Public Policy, focusing on indigenous women's human rights.

From a broom closet in a deserted corridor of the Pacific Command Headquarters to the 19th floor of the Waikiki Trade Center to its current location on Ft. DeRussy, for nearly three decades, Lenore has championed the Center's mission and programs. She now leaves a legacy as one of the most important contributors to what the Center has become. "We did it with togetherness, humor, and empathy," she said. "DKI APCSS, you will do the same, and the results ahead for you will be equally if not even more rewarding. So I wish you all the best, DKI APCSS, and thank you for allowing me to have been on this journey with you."

Tom Patykula from pg. 29



Tom tells the Fellows, "You can't make it to that island" during his famous safety brief at Bellows Beach.

In his retirement ceremony, he spoke before an auditorium filled with his family and current and former colleagues (his brother, John, and his eldest son, Tim, attended virtually). He thanked his wife, Ida, with whom he has been married for 48 years.

"She's been my best friend, my confidant," said Patykula. "We've been together for 50 years- 2 years dating and 48 years of marriage. She always helps out with cooking chicken for 150 people, making salads for

the IPOC, giving Zumba classes, picking up Fellow's wives from the airport, and even Costco runs. She did it all. Like they say in Hawaii, you the best."

He summarized his time at the Center fondly recalling one Fellow who gave a speech he'll never forget. The Pakistani general described the DKI APCSS experience as "designed to break down barriers and build new relationships that can withstand and overcome the pettiness of politics, the provincialism of culture, the deafness and dumbness of ideology, and the inertia of bureaucracy." The Fellow told a story about Abraham Lincoln, who, after a bloody and violent Civil War, was confronted for speaking on befriending his enemies rather than destroying them. For barely a moment, Patykula's trademark voice breaks as he quotes the words of the American president who said, "Do I not destroy my enemies, when I am making them my friends?"

Patykula received the DKI APCSS Certification of Appreciation, the Defense Security Cooperation Agency World of Excellence Award, Certificate of Retirement, and a diamond plaque for 48 years of total service to the Federal government. He also received personal congratulatory letters from Hawaii Governor David Ige and U.S. Senator Brian Schatz.



Tom takes the lead in line dancing at the Taste of the World event

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