



DANIEL K. INOUE ASIA-PACIFIC CENTER FOR SECURITY STUDIES

# CURRENTS

CONNECTING IN PERSON







CSC 22-3



Indonesia



Thailand



Japan



Laos



Mongolia

*E Malama Pono a Malama*

(Take care of yourself and take care of one another)

## *Aloha and Hafa Adai,*

We hope this edition of Currents finds you well and thriving. This edition covers the period of July 1 through December 31, 2022, and showcases many great initiatives. This period, in particular, reflects the resurgence of people-to-people engagements after a long disruption due to COVID-19. It was a pleasure to see many of our alumni and catch up on all the positive things happening in your respective countries or organizations.

As you will see in this Currents edition, DKI APCSS is now in full operating mode, and we are excited and motivated to collaborate with our Fellows face-to-face. Travel restrictions have eased around the world, allowing us to return to the region. We visited alumni in Japan, Nepal, Mongolia, Cambodia, Laos, and Canada. In Indonesia, our faculty supported a public forum that expanded on ideas to support Indonesia's ASEAN Chairmanship. In Thailand, our faculty assisted in executing the Senior Strategic Studies Program, which trained senior Thai military and civilian officials. These engagements re-energized our relationships with hundreds of alumni and allowed our U.S. Embassy partners to gain valuable connections to essential officials and organizations.

In Honolulu, our premier executive long course, Comprehensive Security Cooperation (CSC) course 22-3, doubled its capacity from the last two iterations. From October through November, we hosted over 150 international

Fellows who gave overwhelmingly positive feedback. The CSC 22-3 Fellows reported that they found tremendous value in learning not just from the Center's faculty but also from the expertise of their cohorts. In November, our Indo-Pacific Orientation Course 22-2 graduated 166 Fellows. Transnational Security Cooperation (TSC) 22-2 brought together civilian and military security sector leaders to end the calendar year. In TSC, the senior leaders looked at a comprehensive array of emergent and over-the-horizon issues such as the Indo-Pacific strategy, geopolitical competition, cybersecurity, disinformation, and climate change.

Across our courses and workshops, through face-to-face encounters, we returned to a sense of normalcy. We re-established our person-to-person touchpoints and allowed our Fellows to develop more robust and deeper networks.

Now more than ever, we need to leverage the strength of working collaboratively through our alumni networks. This will enable us to continue to build resilient capacity and shared understanding to achieve mutual, enduring solutions. We appreciate all you do.

Mahalo for your kokua!



Peter A. Gumataotao,  
*Rear Admiral (Ret.), U.S. Navy*  
*Director, DKI APCSS*

# *Kehahi I Kekahi*





# CURRENTS

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**THE COVER OF THIS EDITION FEATURES PHOTOS OF CENTER STAFF TRAVELING INTO THE REGION WHERE THEY CONNECTED WITH FELLOWS IN-PERSON.**

*Currents* magazine is the unofficial publication produced biannually by the Public Affairs Office. This publication is for DKI APCSS employees, alumni, Fellows, future Fellows, and friends of the Center. It is available online at [www.dkiapcss.edu](http://www.dkiapcss.edu). We use the Associated Press Style Guide when abbreviating ranks, regardless of individual service style.

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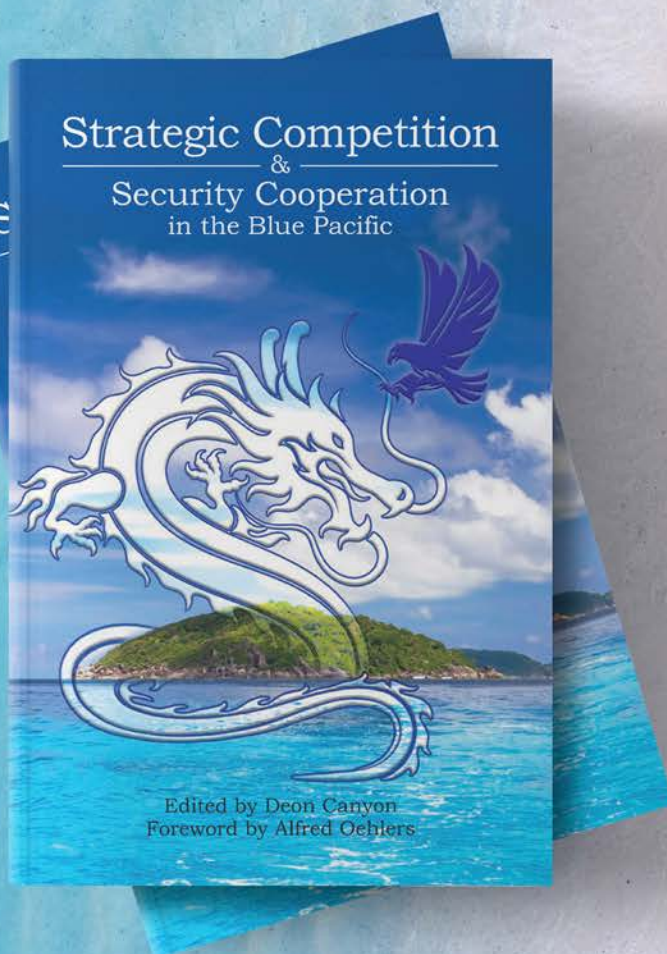
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DKI APCSS RELEASES BOOK ON

# OCEANIA SECURITY



"Strategic Competition & Security Cooperation in the Blue Pacific" is the latest publication from the Daniel K. Inouye Asia-Pacific Center for Security Studies. The book explores the dynamic geopolitical pressures in the region and addresses how these pressures impact security architecture, relationships, and policy. Multidimensional security challenges, such as COVID-19, climate change, water and food security, piracy, and maritime challenges, are deliberated upon, and policy recommendations are provided. The book's 17 contributors represent high-ranking individuals and experts who have geared the content towards policymakers, security practitioners, and researchers.

This book is the third DKI APCSS publication on Oceania security, following "Regionalism, Security & Cooperation in Oceania" and "Security in Oceania in the 21st Century." According to DKI APCSS Professor Deon Canyon, the book's editor, competing great powers such as China and the U.S. have recently fallen short in their efforts to gain regional support in the Pacific region. Canyon points to deficits in real, long-term commitment and a lack of cultural awareness. In response, Pacific leaders have taken the initiative by publishing their vision for the future with the "2050 Strategy for the Blue Pacific Continent." Canyon says, "Pacific leaders have clearly articulated a unified vision for the Blue Pacific 'continent,' wherein peace, harmony, security, social inclusion, and prosperity abound for all."

The book aims to spur security practitioners and partners to support these aspirations in addressing Oceania's security challenges. With a distinct vision for the region at the forefront, Oceania's external partners have a significant opportunity to embrace a commitment to the Pacific Region.

VIEW A DIGITAL VERSION AT  
[dkiapcss.edu/scsc](https://dkiapcss.edu/scsc)



## DKI APCSS COLLABORATES WITH THE THAI STRATEGIC STUDIES CENTER ON SENIOR COURSE

Faculty and senior leadership traveled to Thailand in July to participate in the Senior Security Studies Program hosted by the Royal Thai Armed Forces' Strategic Studies Center of the National Defence Studies Institute. The intensive one-week course for senior Thai security sector leaders, held in Bangsaen, Chonburi, highlighted changes in the region. The participants received training in managing change and received lectures on various regional security issues.

Thirty participants from a variety of government organizations attended the course, representing various offices within Parliament, the Ministries of Defence, Justice, Interior, the Royal Thai Police, and academia. During the course, these senior leaders reviewed a comprehensive array of security issues. Dr. Virginia Bacay Watson spoke about future trends in technology, Dr. Alexander Vuving led a session on strategic thinking, and Mary Markovinovic led a session on strategic communication. Other topics covered included economics, ASEAN Security Challenges, and paradigm shifts in international relations.

The opening and closing ceremonies were led by Lt. Gen. Tanongsak Rongtim, Deputy Commanding General of the National Defence Studies Institute; Maj. Gen. Pratuang Piyakapho, Director of the Strategic Studies Center; retired Rear Admiral Pete Gumataotao, Director of the Daniel K. Inouye Asia-Pacific Center for Security Studies; and Col. Kurtis A. Leffler, Chief of Joint U.S. Military Advisory Group Thailand (JUSMAGTHAI). During the opening ceremony, Lt. Gen. Tanongsak Rongtim cited the SSC as an important human resource asset for the Thai Ministry of Defence as a center for collaboration and capacity building.



1. Senior leaders at the opening ceremony   2. Dr. Alexander Vuving led a session on Strategic Thinking  
3. Dr. Virginia Bacay Watson spoke about Future Trend in Technology

Dr. Anuson Chivanno discussed complex issues facing Thailand, including climate change, human security, energy security, food security, and health security. Col. Leffler also shared the US perspective on the global security situation. In his closing ceremony remarks, DKI APCSS Director Pete Gumataotao reminded the participants that what got them here will not get them “there,” meaning the future that the Thai people hope to achieve. That can only be achieved

by working together multilaterally, bringing together ideas to develop solutions to complex issues that the world is facing today.

The United States and Thailand enjoy a long committed alliance. This Senior Security Studies Course is an excellent example of how our countries can work together to build cooperation throughout the Indo-Pacific Region. DKI APCSS proudly counts more than 450 Thai security sector professionals as part of its alumni network.

From APCSS.ORG to...



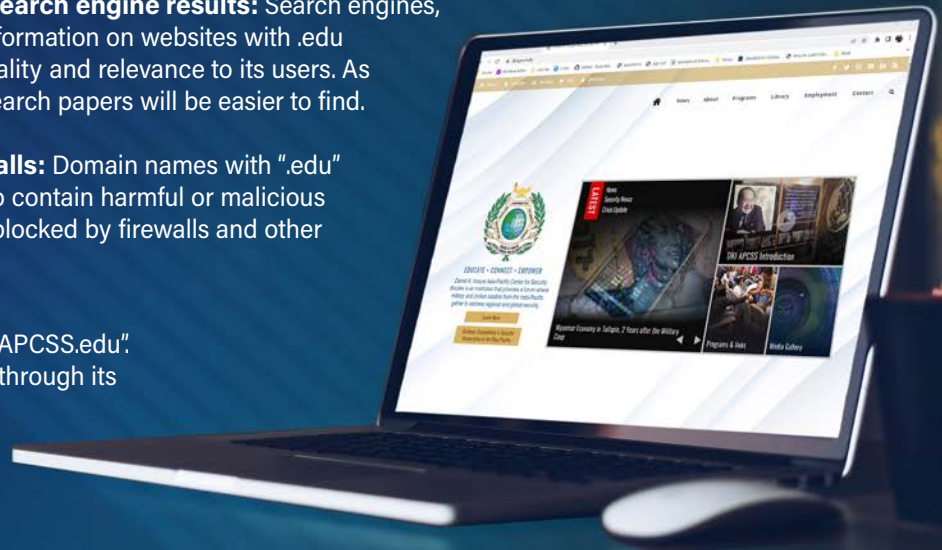
dkiapcss.edu



In 2021, the Council on Occupational Education granted national accreditation status to DKI APCSS, allowing the Center to transition its website's domain name from a ".org" to a ".edu". This updated domain name comes with several benefits, including:

- 1 Indicates accreditation status:** The .edu extension provides immediate recognition as a reputable educational institution that has already been through a rigorous accreditation process and has been officially recognized as an institution of higher learning.
- 2 .edu extensions are preferred in search engine results:** Search engines, such as Google, recognize that the information on websites with .edu extensions is likely to be of higher quality and relevance to its users. As a result, the Center's articles and research papers will be easier to find.
- 3 Less likely to be blocked by firewalls:** Domain names with ".edu" extensions are viewed as less likely to contain harmful or malicious content and may be less likely to be blocked by firewalls and other security measures.

You can find the DKI APCSS website at "DKIAPCSS.edu". The DKI APCSS website can still be accessed through its old domain name (APCSS.org).



## FACULTY MEMBERS ATTEND THE FOURTH MEKONG-U.S. PARTNERSHIP TRACK 1.5 POLICY DIALOGUE

In July of 2022, faculty members Dr. Lori Forman and Dr. Deon Canyon attended the fourth Mekong-U.S. Partnership Track 1.5 Policy Dialogue in Cambodia.

More than 50 participants from a range of countries gathered together to discuss potential "solutions to key policy and sustainability challenges in the Lower Mekong." This specific event explored the "needs and challenges related to human resources and capacity building in the sectors of education, labor migration, and health."

The report for this event is available online on the Stimson website at [www.stimson.org](http://www.stimson.org).





# WORKSHOPS



## 17<sup>th</sup> ASEAN Defence Ministers' Meeting Plus Experts' Working Group on Maritime Security





# DKI APCSS HOSTS THE 17TH ADMM PLUS EWG ON MARITIME SECURITY



VADM Supapat Yuthavong, Director General, Navy Operations Department, Royal Thai Navy, Lindsey Ford, Deputy Assistant Secretary of Defense for South and Southeast Asia, and Brigadier Alan Litster, INDOPACOM J5 Policy

A workshop on maritime security aimed to pursue cooperative measures to mitigate security challenges. The 17th ASEAN Defense Ministers Meeting Plus (ADMM-Plus) Experts' Working Group (EWG) on Maritime Security was held August 23-24 at the Daniel K. Inouye Asia-Pacific Center for Security Studies in Honolulu, Hawaii.

Thailand and the United States served as co-chairs for the group, with Vice Adm. Supapat Yuthavong, Director General, Navy Operations Department, Royal Thai Navy, leading the Thai co-chair team. The Thai team included representatives from the Thai Ministry of Defense and the Royal Thai Navy. Lindsey Ford, Deputy Assistant Secretary of Defense for South and Southeast Asia, led the U.S. co-chair team, which included representatives from the U.S. Indo-Pacific Command, U.S. Pacific Fleet, U.S. Mission to ASEAN, the Joint Staff, and the Joint United States Military Advisory Group (JUSMAG), Thailand.

The 17th EWG marked the fourth meeting for the Thailand-U.S. co-chair cycle (2021-2024) and strengthened ASEAN-led maritime security mechanisms by encouraging dialogue and confidence-building among its members.

Maj. Gen. Chris McPhillips, Director for Strategic Planning and Policy, J5, U.S. Indo-Pacific Command, said, "This working group is an incredibly valuable opportunity for the Indo-Pacific region. The discussions that bring together leaders and subject matter experts are absolutely critical to producing shared solutions."

During the discussions, the participants pursued practical cooperative measures that addressed shared maritime security challenges. All 18 EWG members participated, with a majority attending in person and a small number joining virtually. The meeting featured keynote remarks by Maj. Gen. McPhillips,

while Deputy Assistant Secretary Ford commented on the current maritime security environment.

Dr. Satu Limaye, Vice President and Director of the East-West Center in Washington, D.C., and Admiral Samuel Paparo, Commander U.S. Pacific Fleet, joined as participants and provided luncheon remarks. Business matters discussed during the meeting addressed updates to the working plan for the 2021-2024 cycle, a report on the Future Leaders Program convened by Thailand in May 2022, presentations by Indonesia and Japan on recent and future maritime security activities, and progress reviews of the ADMM-Plus EWG on MS Roadmap 2024-40 and ADMM-Plus EWG on MS Table-Top Exercise.

Thailand hosted the 18th ADMM-Plus EWG on MS meeting in Bangkok from February 20-23, 2023. The ADMM-Plus EWG on MS Table-Top Exercise will run concurrently from February 21-24, 2023.



Keynote speaker Maj. Gen. Chris McPhillips, Director for Strategic Planning and Policy, USINDOPACOM.





In small group seminars, IPOC 22-2 participants debated the best approaches to improving the U.S. Indo-Pacific Strategy.



# IPOC 22-2 Gives U.S. Security Practitioners New Perspective

From November 14-18, 166 security practitioners converged in Honolulu, Hawaii, to participate in the Indo-Pacific Orientation Course (IPOC). The Fellows, primarily US security practitioners, represented a diversity of departments within the U.S. government, including representatives from the Indo-Pacific Command, U.S. Pacific Fleet, Pacific Air Force, the Department of State, and the United States Agency for International Development (USAID), among others.

Throughout the week, lectures from Center faculty shed light on the factors contributing to the Indo-Pacific's dynamic security environment. The Fellows received a comprehensive overview of the Indo-Pacific's sub-regions, including lectures on good governance, cooperation, rules-based order, and the various security spheres, such as traditional military security, economic security, cyber security, maritime security, and climate security.

William Slater, Senior Development Advisor to USINDOPACOM, participated in the course after working in the region for over 25 years. For Slater, IPOC provided an opportunity to engage with peers across all sectors and gain a new perspective on critical issues.

"I think that's the benefit of this course," said Slater. "The cross-pollination of expertise [allows you] to think about a new perspective. It is going to enhance our work moving forward."

A lecture on the first day of the course detailed the ongoing Great Power Competition between the U.S. and China, which proved relevant to the Fellows' seminar sessions throughout the week. Led by DKI APCSS professors, the seminars followed each plenary lecture, with the Fellows drawing from the diverse expertise in the room to spur each other to think critically.

As the week progressed, Fellows deconstructed and analyzed the U.S. Indo-Pacific strategy, discussing issues such as climate change and cybersecurity, and brainstorming avenues to achieve strategic goals.

Further solidifying their learning, the Fellows participated in a formal debate on the effectiveness of the U.S. Indo-Pacific strategy, advocating the strengths and weaknesses of the U.S. approach to security.

Among the 166 Fellows, 23 were security practitioners from outside the U.S., hailing from Australia, Canada, France, Germany, Indonesia, Japan, Nepal, New Zealand, the Philippines, Korea, Singapore, Sri Lanka, Taiwan, the United Kingdom, and Vanuatu. Mi So Kim, Administrative Assistant for the Joint U.S. ROK Military Affairs Group, eagerly participated in the opportunity to hear people's viewpoints from the United States.

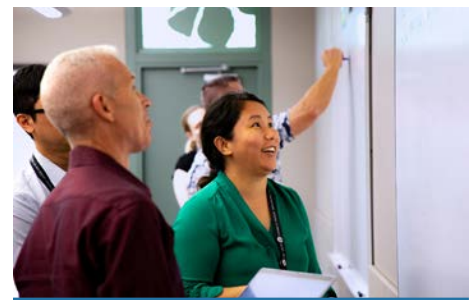
Said Kim, "I was surprised that people from the U.S. can have different perspectives and disagree, but we were still able to debate and talk about these issues fairly."

For Capt. Jeff Dargavel, Director of Strategic Plans, Canadian Armed Forces, the experience in IPOC was timely as he prepared for his own country to announce its Indo-Pacific Strategy.

"Given the region's size, I think we [Canada] need to be focused on where we engage and focus our efforts," said Dargavel. "That will require collaboration, coordination, and consultation to find those strategic opportunities, so we keep our efforts consistent with our partners and allies."

Of the 12 seminars, two groups contained exclusively online participants. One seminar hosted senior-level participants at the rank of general officers and senior executives, and another seminar was comprised solely of new DKI APCSS staff. The DKI APCSS staff participated in IPOC to familiarize themselves with the Center's mission.

Preston Hall, Network Technology Division Chief at DKI APCSS, found the experience "eye-opening." John Reiss recently began working as an editor for the College of Security Studies and found the coursework intensive.



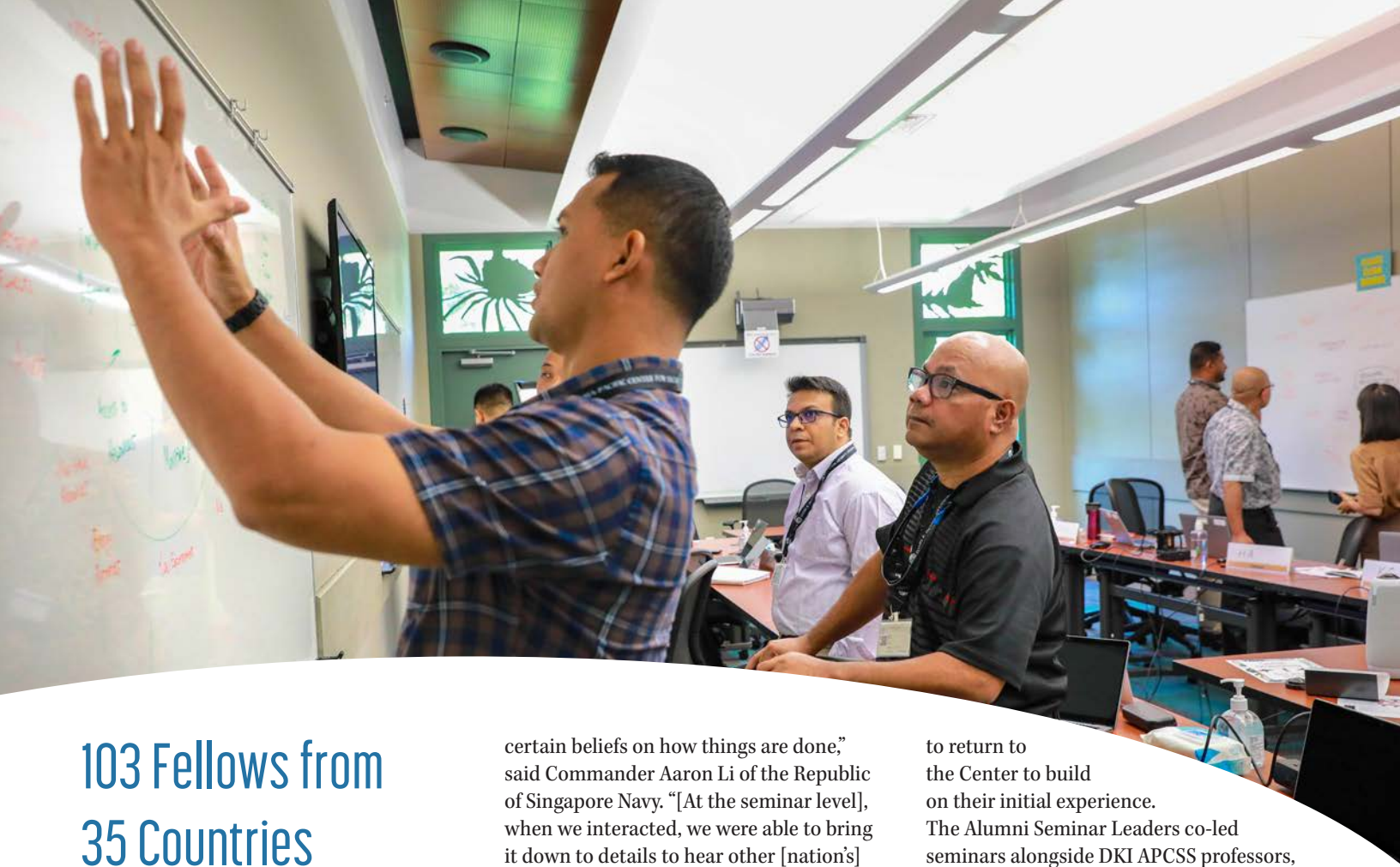
IPOC Fellows create a Strength Weaknesses Opportunities Threats (SWOT) analysis for the U.S. Indo-Pacific Strategy.

"It's essentially working a master's level education in the short span of one week," said Reiss.

The Indo-Pacific Orientation Course (IPOC) provides an executive education experience for mid-career to senior-level security practitioners. The program enhances participants' ability to engage in cooperative security efforts. IPOC offers a unique opportunity for security practitioners with an extraordinary range of professional experience, levels of education, and perspectives to engage intensively on regional security issues. Fellows attend IPOC tuition-free. Fellows or sending organizations are responsible for travel, lodging, per diem, and other incidental costs. Upon completing this course, Fellows receive a Certificate and Alumni Status. In 2023, DKI APCSS will take IPOC internationally and host IPOC from South Korea.

See the calendar at [dkiapcss.edu](http://dkiapcss.edu) for upcoming courses.





## 103 Fellows from 35 Countries Graduate CSC 22-3

The third iteration of the Comprehensive Security Cooperation (CSC) course brought together 103 Fellows from over 35 countries located in the Indo-Pacific region and beyond. Held from September 21 to October 26, CSC 22-3 featured instruction on critical thinking, strategic competition, security cooperation, and a wide variety of other security topics. In addition to the core content, Fellows selected a concentration in one of three areas: Maritime Security, Counterterrorism, and Economics and Security.

Following the Center's shared-learning model, small group seminar sessions proceeded after each plenary lecture. In small group discussions, the Fellows drew from their varied expertise and cultural experiences to find shared solutions to the region's most pressing security issues. For many of the Fellows, the seminar setting proved to be their most significant source of learning.

"I thought that this course helped to bring ourselves up from our echo chambers, where within our own countries we have

certain beliefs on how things are done," said Commander Aaron Li of the Republic of Singapore Navy. "[At the seminar level], when we interacted, we were able to bring it down to details to hear other [nation's] perspectives. It helped free us up and find objectives we can take with us and apply at home."

For Fellow Verena Neundt, Delegate to the Police and Security Forces, International Committee of the Red Cross, the course's comprehensive approach to security motivated her to seek more partnerships in her role working for a nongovernmental organization. "When I'm back home, I will review the opportunities for us as an NGO to collaborate better and work more intensively with other states, governments, or organizations."

In addition to lectures and seminars, CSC 22-3 included critical thinking exercises, applied learning projects, site visits, and networking opportunities. Highlights of the CSC experience included a Fellows-led debate on security in the Indo-Pacific and an intensive, day-long gray-zone game that explored interstate cooperation and competition.

The CSC also featured the recent innovation of the Alumni Seminar Leaders program. Through the program, the Center invited stand-out alumni

to return to the Center to build on their initial experience. The Alumni Seminar Leaders co-led seminars alongside DKI APCSS professors, facilitated discussions, and illuminated discourse with their subject matter expertise. Kathrine "KB" Ligan from the Philippines and Adiyasuren "Adiya" Jamiyan from Mongolia received the honor as the first pair selected to serve in this role.

Before the course, a decrease in Honolulu's community transmission rate of COVID-19 allowed the Center to increase attendance from the last class by over 40%. As the community transmission rate decreased, the Center removed its mandatory masking requirement, allowing the Fellows to engage face-to-face. The demographics of the class reflected a diverse collection of security practitioners. Ninety-two percent



Fellows participating in an exercise in their seminar group



of the Fellows were international, 51% were military, 42% were civilians, 7% were police, and 29% of the Fellows were women.

At the end of the course, the Fellows voted climate change, economic crises, and maritime disorder as the top three security issues facing the region. The three most significant obstacles to improving security were political problems, resources, and corruption. As a solution to these issues, most Fellows voted for multi-lateral cooperation as the best way to

improve regional security.

CSC aims to educate, connect, and empower international Fellows to work collaboratively to find innovative solutions to the region's complex security challenges. The course occurs three times a year.

The next CSC will commence in May and September 2023.

See story of Adm. Linda Fagan  
*Calls for a 'Unity of Effort' to Enforce  
Maritime Security* on page 18.



Seminar 2 Fellows pose for a photo

## CSC 22-3 FELLOWS ACHIEVE SECURITY COOPERATION IN THE 'ALOHA SEA'



Team Malia accepts the trophy for winning the Great Game.

A full-day exercise, created by DKI APCSS professor Deon Canyon, took place on October 13 during week 4 of the Comprehensive Security Cooperation course. The Center faculty divided the Fellows into six country teams that made up the fictitious Aloha Sea Region. The exercise took place in Maluhia Hall, the Center's 10,000 sq. ft. conferencing space with six seminar rooms.

With the goal of improving the security and stability of the Aloha Sea Region, Fellows elected their country team's leaders and diplomats. As country teams established their national strategies, they began submitting "moves" to a control desk of DKI APCSS faculty. If approved,

their moves potentially furthered their countries' interests and scored points to win the game.

As the game began, a knock at the door interrupted a team working fervently to elect its leaders and adopt its national strategy. The door opened to reveal a traveling "diplomat" who shouted her intent, "I am a diplomat from Lelani, and I am here to seek a partnership and alliance!" Soon Fellows began crisscrossing Maluhia Hall to advocate for their team's respective national strategies. With differing resources and, at times, conflicting interests, the Fellows collided in a flurry of role-playing diplomacy.

Throughout the exercise, 12 different

screens broadcast a live Twitter feed that announced actions from each country. One country moved to create an artificial island in international waters. Another government initiated a disinformation campaign alleging human rights violations and sexual assault allegations from the leadership of an opposing team. While teams were permitted to engage in tactics like disinformation campaigns, such actions did not improve regional security and, accordingly, did little to improve the team's score.

A break in the game allowed time for the Fellows to elect representatives for Aloha Sea's four regional entities. Utilizing a live poll, the Fellows voted on who would serve on the regional boards.

While some teams succeeded in garnering financial and economic support, others saw the deterioration of partnerships. Countries with more significant resources partnered together to seize control of unclaimed island territories. Teams successfully negotiated Memorandums and Trilateral Agreements that allowed for the exchange of defense services, clean energy, and the receipt of vaccines to combat the "Evil Virus."

Throughout the day, the six countries made a total of 160 moves. When the Center faculty finally tallied scores, the country team "Malia" came out on top to receive the Great Game Trophy. Malia's elected "president" accepted the award on his team's behalf.

## SENIOR LEADERS GAIN A ‘HOLISTIC VIEW’ OF THE REGION AT TSC 22-2

**T**wenty-eight Fellows graduated from the Transnational Security Course (TSC) 22-2, closing out the Center’s slate of course offerings for the 2022 calendar year. Amongst the TSC 22-2 participants, five Fellows represented Pacific Island countries, three Fellows represented the U.S. government, and one Fellow represented a non-governmental organization.

From December 4-9, the senior leaders received lectures on crucial security issues in the Indo-Pacific region. DKI APCSS faculty shed light on topics such as the U.S. Indo-Pacific strategy, the rise of China’s Xi Jinping, Information security, climate change, and security in the Arctic region. With each lecture, the Fellows found particular benefit from listening to the perspective of their cohorts.

For Patricia Wilson, Head of International Security, Ministry of Defense, United Kingdom, her most significant takeaway from the course was that “small nations matter.”

“This is a dynamic opportunity to engage with senior peers and fellows from across the region,” said Wilson. “To gain holistic views is a wonderful and unique opportunity.”

With five participants representing Pacific Island nations, David Ranz, Senior State Department Advisor, USINDOPACOM, valued an opportunity to listen to leaders from this sub-region.

“The two biggest advantages [of TSC] are the networking and the ability to hear these diverse opinions,” said Ranz.

Tamera Heine, Assistant Secretary of the Bureau of Bilateral Affairs, Marshall Islands, was surprised to hear that many Indo-Pacific countries consider themselves ‘small and developing.’ As climate change continues to pose a significant threat to the people of the Marshall Islands, she found solidarity from Fellows whose countries have also been negatively impacted by climate change.

“[Other countries] are going through the same struggles with climate change and experiencing these hardships,” said Heine. “While it may not be sea level rise for them,



At the start of the course participants were surveyed to rate the security environment.

[other countries] experience drought and population migration. They made me feel like we are not alone and have partners and support from other countries that I didn’t realize we had before.”

On Thursday, the Fellows made an excursion outside the Center to visit U.S. Indo-Pacific Command and met with Admiral John Aquilino, Commander of USINDOPACOM. Eric Castillo, Deputy Director General, National Security Council, Philippines, benefited from discoursing with the INDOPACOM commander. Castillo also serves as an adjunct professor to Filipino business and military leaders. He has often heard doubts about whether the United States would support the Philippines if an opposing nation directly threatened it. For Castillo, the engagement with Aquilino gave him insight that he will bring to his students.

Said Castillo, “I was able to get a real sense of conviction from the American people. The Philippines is a friend to the United States and will always be willing to defend our nation.”

On the first day of the course, Native Hawaiians performed an Oli (Hawaiian

chant) to welcome the Fellows to Hawaii. TSC 22-2 took place on the 81st Anniversary of the Attack on Pearl Harbor. The Fellows received a special after-hours tour of the Arizona Memorial led by the U.S. INDOPACOM historian.

The 28 Fellows came from Bangladesh, Bhutan, Canada, Colombia, Japan, Laos, Malaysia, Maldives, the Republic of Marshall Islands, Federated States of Micronesia, Mongolia, Nepal, New Zealand, India, Pakistan, Palau, Papua New Guinea, Philippines, Sri Lanka, Singapore, Sri Lanka, Taiwan, Thailand, United Kingdom, United States (3), and Vietnam.

DKI APCSS offers TSC twice a year to senior security practitioners from the whole of government and society at the vice-minister, ambassador, and senior military officer (one- to four-star rank) level. It aims to enhance awareness of transnational security issues within the complex environments they occur; explore collaborative policies to address transnational security challenges; identify opportunities to strengthen states’ capacities; and promote effective security governance.





1. A Foundation of Fellowship at the Arizona memorial 2. Andrew Tiongson, lead a group discussion 3. My Tran, Vietnam and Roshan Sithara Khan Azard, Sri Lanka 4. Participants were introduced to one another by Dr. Srinj Sitaraman 5. Patricia Wilson, United Kingdom and Michael Castillo, Philippines



# Engagements



**JAPAN**



**NEPAL**



**CAMBODIA**



**THAILAND**



**LAOS**





## THE CENTER GRADUALLY RETURNED TO IN-PERSON EVENTS AND TRAVELED TO THE REGION TO EMPHASIZE OUR PHYSICAL PRESENCE.

During visits to Japan, Nepal, Mongolia, Cambodia, Thailand, Laos, Canada, and Indonesia, we re-energized our relationships with hundreds of alumni. Some of our most significant outcomes from these visits included the following:

- ▶ Provided our U.S. Embassy partners with valuable access to key officials and organizations
- ▶ Strengthened relationships with our alumni through face-to-face interaction
- ▶ Fortified our partnerships with essential education institutions in Thailand and Indonesia to provide critical security-related education to senior military and government officials
- ▶ Enabled better marketing of our APCSS programs to leaders responsible for sending us the right people from a comprehensive group of security practitioners



In addition to restoring our physical presence in the region, we also continued to engage our alumni virtually through webinars such as “Leading from the Frontlines of Change,” “Indo-Pacific Maritime Security Exchange (IMSE 2022),” “Bridging Space Innovations Opportunities: Perspectives on Asia-Pacific Experiences,” and “Technological Innovation and Arctic Climate Security.”

Visits scheduled for 2023 include:  
Thailand, India, Sri Lanka and more.



## ADMIRAL LINDA FAGAN CALLS FOR A 'UNITY OF EFFORT' TO ENFORCE MARITIME SECURITY



As Admiral Linda Fagan took part in a Q & A session at a CSC 22-3 luncheon held at the Hale Koa Hotel.

Admiral Linda Fagan, Commandant of the U.S. Coast Guard, paid a visit to the Fellows of the Comprehensive Security Course 22-3 as the first in a series of distinguished guest speakers.

Fagan, an alumnus of the Transnational Security Cooperation (TSC) course 19-1, was honored on June 1, 2022, as the first female Service Chief of any U.S. military service. In her remarks to the 103 Fellows, she expounded on the U.S. Coast Guard's various responsibilities, which include search and rescue, maritime safety, environmental protection, port security, and Illegal, Unregulated, Unreported (IUU) Fishing. Fagan emphasized that to enforce Maritime security in the Indo-Pacific region it will take a "unity of effort."

"Together, we strengthen maritime governance," said Fagan. "There is not any one of us in this room that has all the authority, capacity, and capability to counter some of the threats facing us collectively."

As an alumna, she encouraged the Fellows to take the time to engage with each other.

"You will be surprised where your run into [Fellows] and where you meet them," said

Fagan. "I have run into my classmates several times [and] it is just powerful to know you can reach out and have those opportunities to connect."

Reflecting on her experience as a Fellow in TSC 19-1, Fagan recalled the enormous value of being able to hear the perspective of other nations.

"I valued the nations who stood up to talk and reflect on the complexity of some of these maritime governance challenges," said Fagan. "There is a tendency to view everything through a U.S. lens, so having that opportunity in a safe environment to say, 'allow me to understand your perspective,' was super valuable."

With nearly 30% of the CSC 22-3 Fellows female, Fagan hopes the female Fellows in the course will aspire to higher positions of influence in their governments and institutions.

During the Q and A session, a Colombian female officer asked Fagan what obstacles she faced as a female officer in a traditionally male-dominated environment.

Fagan explained that during the mid-70s, a decision was made in the U.S. government to integrate all of the U.S. military service acade-

mies. According to Fagan, that fundamental decision allowed her to become the U.S. Coast Guard Commandant four decades later.

"I have been in uniform for 41 years. The door swung open, and I was able to take advantage of an opportunity," said Fagan. "Opportunities sometimes look like a lot of hard work. As you get more senior, remember to create that same opportunity for those behind you so that there aren't barriers in place that have nothing to do with an individual's ability to contribute."

"I am a manifestation that there is nothing but opportunity out there. As that opportunity presents itself, step forward and be courageous, and you too can be leading your organization one day."

For CSC 22-3, distinguished guest speakers included Adm. Sam Paparo, Commander, USPACFLT; Amb. MaryKay Loss Carlson, U.S. Ambassador to the Philippines; Amb. Atul Keshap, Principal Deputy Assistance Secretary, Bureau of East Asian and Pacific Affairs, U.S. Department of State.



# Slattery RETIRES AFTER 15 YEARS AS THE CENTER'S RECRUITER

**T**erry Slattery, the Center's recruiter, retired from government service after 15 years at the Center. In his role, Slattery sought to bring in the Fellows best suited to participate in the Center's programs. He also aimed to ensure diversity amongst the Fellows.

During his tenure, the Center built more conferencing space, enhancing its ability to invite more Fellows to its programs. In the last eight years, the Center increased its alums from 7,000 to 14,000.

With amplified recruiting efforts, the Center instituted a "whole-of-society" approach to security cooperation. Under this approach, the Center would invite not just military but also representatives from non-governmental organizations like the International Committee of the Red Cross and regional organizations like ASEAN. In 2000, the UN Security Council Resolution 1325 highlighted the importance of women's equal and full participation as active agents in peace and security. The Center made a concerted effort to increase the participation

of women in its programs. With the Center's emphasis on "Women, Peace, and Security," Slattery approached the various Security Cooperation Offices responsible for nominating foreign nationals to attend the Center's programs. He requested more diversity in the nominations. As a result, the Center realized a much broader demographic in its programs. Currently, the Center's courses typically host 30% women and a broad range of nongovernmental organizations.

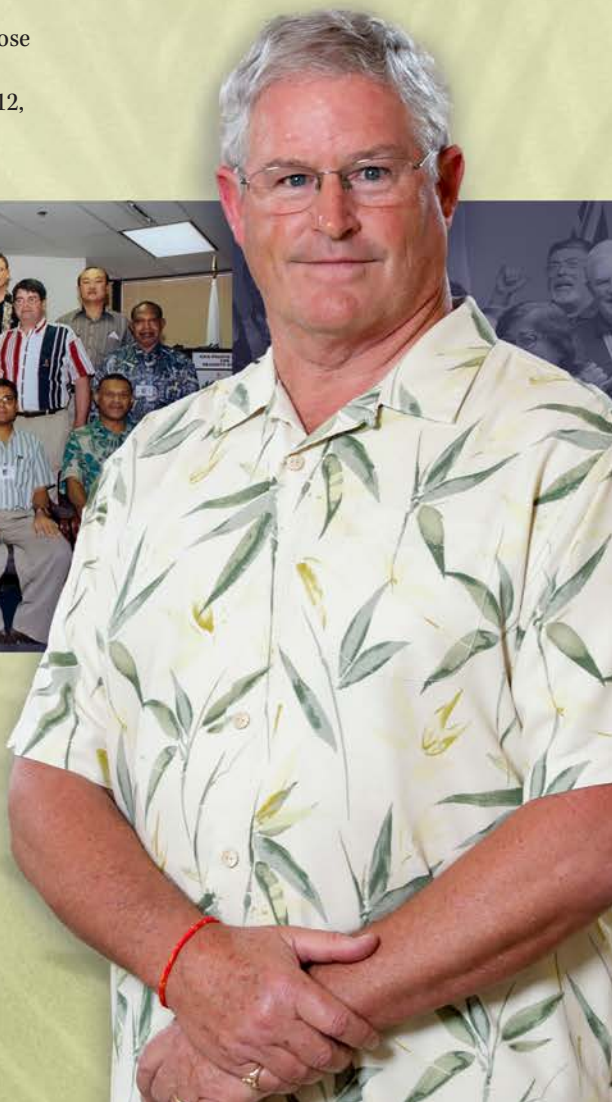
"We saw the need to open the aperture beyond the core, predominant military demographic comprised mostly of men," said Slattery.

Slattery's fondest memory of the Center comes from his first interaction with the institution in 2000. As a U.S. Army Pacific Command lieutenant colonel, Slattery attended the Executive Course 2000-01. During the program, he befriended an officer from the Maldives named Major Ahmed Mohammad. Mohammad maintained a close relationship with Slattery and the Center through the next 20 years. On March 4, 2012,

he achieved the rank of Vice Chief of Defence Force of the Maldives National Defence Force.

"I appreciated and celebrated his personal growth and journey," said Slattery. "I love that we connected through the Center and that the Center was able to have a richer relationship with this country through him and his fellow alums."

After the course in 2000, Mohammad gave Slattery a magnet that said "Maldives." Through the years, the memento stayed in Slattery's office. As Mohammad's career progressed, the magnet served as a reminder that the Fellows who come to the Center might one day promote to influential roles in their respective counties. For Slattery, the memento served as "a visual demonstration of staying connected." After retiring, Slattery will split his time between Hawaii and Weymouth, Mass., where he has family.



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IN HIS FINAL REMARKS, SLATTERY ADDRESSES THE CENTER OHANA.

*"The source of much that I am thankful for comes from the relationships and results we have pursued, shared, and enjoyed collectively in support of our Center's mission and reputation," said Slattery. "In this important Indo-Pacific region, as in life in general, relationships matter, and I am eternally thankful for ours."*

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Alumnus Katherine Lingan (CSC 22-1) and Adiyasuren Jamiyan (ASC 15-2) were selected to return to the Center as 'Alumni Seminar Leaders.'



## ALUMNI SEMINAR LEADERS GUIDE THE WAY FOR FIRST-TIME FELLOWS

Katherine Lingan jumped out of bed with her phone in hand. Early morning in the Philippines, she had opened an unexpected email from the Daniel K. Inouye Asia Pacific Center for Security Studies inviting her to return to the Center.

She would spend five weeks at the Center as an Alumni Seminar Leader, where she would lead new Fellows into the DKI APCSS experience. In a new role, she would evolve from a Fellow who carries the flag of one country to a leader with the responsibility of bringing multinational security practitioners together for a united purpose.

According to DKI APCSS professor Dr.

Sam Mullins, including Alumni Seminar Leaders as part of a course allows stand-out Fellows, like Lingan, to come back and build on their initial experience. These rising Fellows, now alumni, apply what they learned as Fellows to mentor others. Through co-leading seminars alongside DKI APCSS professors, they facilitate discussions, provide subject matter expertise, and illuminate discourse with their perspectives.

For the Comprehensive Security Cooperation Course 22-3, the Center invited alumnus Kathrine “KB” Lingan (CSC 22-1) and Adiyasuren “Adiya” Jamiyan (ASC 15-2) from Mongolia. The two would be the first-ever

international Fellows invited as Alumni Seminar Leaders.

Transitioning from first-time Fellow to seminar leader proved a worthwhile challenge for both alumni. While the Center provided resources in seminar leading and adult learning, KB and Adiya found that getting Fellows from different cultures to open up to each other wasn’t a simple task. To succeed in their role, they learned to cultivate the Center’s core values for Mutual Respect, Transparency, and Inclusion.

“I had to learn to be quiet!” said KB, “By listening, I could allow myself to learn from what I heard from others.” KB also learned

the value of team building. Before the course began, she had contemplated how she would approach her role as a seminar leader.

“When I came back, I was deciding on whether I would focus on what content I would share or to focus more on team building,” said KB. “I chose the latter, and it proved to be effective. The moment the team was built, all those facilitation lessons I studied fell into place.

“I learned that if you want cooperation to happen, you build a team first.”

For Adiya, he found the biggest challenge was bringing together experts from different fields and cultures that don’t always overlap. He grew into his role as a seminar leader by observing his co-seminar leader, Professor Dave Shanahan, facilitate sessions before jumping into the role. He was impressed by Shanahan, who demonstrated transparency to the Fellows by inviting their entire seminar into his home for a meal.

With over a dozen countries represented in their seminars, KB and Adiya discovered that they had learned more this time by re-engaging the course content from many



Lingan addresses her seminar on the final day of the course.

perspectives.

“It expands from you,” said KB. “It is no longer just about your country. It’s about everybody else.”

Fellows who return as Alumni Seminar Leaders benefit from utilizing DKI APCSS’ professors and resources. Candidates who qualify to be an Alumni Seminar Leader receive stellar recommendations from

the Center’s faculty and staff. While not a requirement, previous experience in teaching and expertise in topics relevant to a course are desirable. Fellows attend mandatory seminar leader training before the start of the course and must be available to participate in the entire length of the course.

## ALUMNA AMANDA ELLIS PRESENTS TO THE FELLOWS OF CSC 22-3

DKI APCSS Alumna and New Zealand Amb. Amanda Ellis (TSC 17-1) returned to the Center to visit the Fellows of CSC 22-3. On October 12, She presented her lecture on “Leveraging the Diversity Dividend: How inclusive action leads to sustainable development outcomes.”

Her lecture underscored the importance of including women in solutions to issues such as climate change and planetary health. Following her remarks, one participating Fellow expressed his desire to not only have more women in the workforce but also to respect women in his culture. Ellis expressed her hope that other Fellows will return to their countries and engage their communities to include respect as an integral approach to security.

In addition to her lecture, Ellis attended a Fellows-led Women, Peace, and Security (WPS) forum. During the forum, she was impressed with the number of male Fellows who stood up to express their support of WPS. For Ellis, the increased male support reflects progress from when she first came to DKI APCSS in 2017.

“Five years ago, WPS was on the radar, and

people were aware of WPS as national action plans,” said Ellis. “Now, seeing it in action, I was so impressed that this critical exchange is happening with so many men acting as advocates for Women, Peace, and Security.”



Alumna Amanda Ellis (TSC 17-1) and Professor James Minnich.

Looking back at her time as a Fellow at the Center, Ellis’s biggest takeaway has been the Center’s transdisciplinary approach to security, which brings together the whole of government and civil society.

“I learned to bridge that divide and have meaningful conversations that everyone can understand,” said Ellis. “I think DKI APCSS does a brilliant job of bringing people

together across the region, cultures, the gender divide, and this tripartite of civil society, military, and government.

Currently based in Hawaii, she serves as the Executive Director of Hawaii/Asia Pacific and Director of Strategic Partnerships for philanthropist Julie Ann Wrigley’s ASU Global Institute of Sustainability. She previously served as New Zealand’s Ambassador and Permanent Representative to the United Nations (2013-16). She co-chaired the High-Level Group on humanitarian access into Syria while New Zealand served on the UN Security Council. Concurrently, she also served as Prime Minister’s Special Envoy to Francophone Africa and was the inaugural Ambassador for Global Women’s Issues.

Ellis is the author of two bestselling Random House titles, *Women’s Business, Women’s Wealth: Create the Life You Want at Work and in Business* (2002), and *Woman 2 Woman: New Zealand Women Share Their Experiences of Career and Business* (2004), and lead author of five World Bank titles in the *Directions in Development Series* on gender and growth in Africa, East Asia, and the Pacific.



## FACULTY ARTICLES PUBLISHED

Article links available at [dkiapcss.edu](http://dkiapcss.edu)

## DR. JAMES MINNICH



**“Propellants of DPR Korea’s Arms Buildup”** by Dr. James Minnich, *Korea Institute for Military Strategy (KIMS)*

Is North Korea a small great power? In the article, Minnich reviews the different propellants that are driving North Korea to build up its arms. He presented a three-model framework of neorealist security, domestic politics, and normative symbols.

According to Minnich, “If cooperative options remain to arrest Pyongyang’s buildup of strategic and nuclear arms, the requisite will be the task to understand those propellants.”

## DR. ALEXANDER VUING



**“Vietnam’s Approach to China: Bamboo Diplomacy with Neo-tributary Characteristics”** by Dr. Alexander Vuving, *The Diplomat*

This article discusses China’s efforts in strengthening China-Vietnam relations and Vietnam’s use of bamboo diplomacy to keep China at arm’s length without coming across as an adversary. According to Vuving, Vietnam’s Communist Party

chief, Nguyen Phu Trong, used bamboo as a metaphor to advocate for a foreign policy “that combines flexibility in tactics and firmness in principles, thus resulting in resilience.”

**“Pacific Summit Is Biden’s Chance to Demonstrate U.S. Soft Power”** by Alexander Vuving, *Nikkei Asia*

This article introduces how the US is beginning to work in the Indo-Pacific region again and reach out to Pacific Island nations to strengthen diplomatic relations. Vuving also offers suggestions on how the U.S. and its allies should seek sustainable influence in the Pacific region.

In addition, this paper provides a brief explanation of China’s approach to forming relations with other countries in the region as well as some of the actions China has taken in regards to the concept of reciprocity, or mutual back-scratching.

## DR. SUNGMIN CHO



**“How South Korea Can Contribute to the Defense of Taiwan”**

by Dr. Sungmin Cho, *Washington Quarterly*

According to Cho, “It remains unclear what South Korea can and should do in a Taiwan contingency. US-China competition is currently

fiercest over this issue—it is the most likely potential cause of a great-power war between the two sides. Preventing this outcome through enhanced deterrence depends on the policies of US allies like South Korea. What can South Korea do to support US-led efforts, and what are the major hurdles in attaining deeper bilateral cooperation on Taiwan issues?”

The article provides background on South Korea’s approach to the Taiwan issue to date. It evaluates South Korea’s strategic importance and explores how China and North Korea may respond to increased South Korean cooperation with the US. It recommends ways to leverage the US–South Korean alliance to maintain the peace and stability in the Taiwan Strait.

## DR. LORI FORMAN



**“China’s Influence on the Freely Associated States of the Northern Pacific”** by the United States Institute of Peace (USIP).

Dr. Lori Forman contributed to this report as part of the USIP China-Freely Associated States Senior Study Group led by Admiral (Ret.) Philip Davidson.

This paper highlights some of the moves China is making in the Indo-Pacific region to ascertain more influence as well as provides an overview of the significance of US relations with the Freely Associated States (FAS). In addition, this report provides insight into the general political and economic climate of the Pacific Island region and suggestions on how to improve US relations with FAS to better defend the Indo-Pacific region from “China’s efforts to enhance its influence.”



## DEON V. CANYON AND SEBASTIAN KEVANY

“Improving Pandemic Response With Military Tools: Using Enhanced Intelligence, Surveillance, and Reconnaissance” is an article published in September 2022 that is part of a larger journal entitled Disaster Medicine and Public Health Preparedness on the Cambridge University Press website. DKI APCSS faculty members Deon V. Canyon and Sebastian Kevany contributed to this paper.

This article touches on some of the effects that the COVID-19 pandemic has had on the world and how there is a need for “improved disease surveillance and health protection measures.” It is proposed that there be enhanced cooperation with the military and existing medical intelligence networks to ensuring a safer future when it comes to spreading disease awareness as well as containment and prevention.



THE DKI APCSS JOURNAL FOR COMPREHENSIVE SECURITY ISSUES  
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[www.dkiapcss.edu/nexus](http://www.dkiapcss.edu/nexus)

### “Challenges of the United Nations Peacekeeping Operations”

by Muggi Tuvdendarjaa  
(CSC 22-2 alumnus, Mongolia)

**Abstract:** The United Nations provides peace and security throughout the world and has countless achievements and experience in peacekeeping operations. Its main objectives are to maintain international peace and security, take actions collectively, and promote cooperation among the nations to support the resolution of the issues in the areas of economics, social, humanitarian, and human rights matters. It also acts as the main coordinator among the member nations in achieving these goals. According to recently published studies by scholars and practitioners, the global security environment is becoming unpredictable, which can be attributed to big powers’ strategies as well as the evolution of nontraditional warfare throughout the world.

As one of the biggest international organizations, the UN remains responsible for maintaining international peace and security in this new era. This article illustrates several obstacles that the UN faces including strategic, operational, and tactical challenges.



### “Mongolian Sand and Dust Storms’ Impacts on Asia-Pacific Environmental Security” by Dr. J. Scott Hauger

The author, Dr. J. Scott Hauger, is an environmental expert and former faculty member at DKI APCSS. According to his research, although sand and dust storms are familiar phenomena in Northeast Asia, extreme storm events in recent years have a strong impact on issues related to human security, including food, health, and infrastructure. Because major sand and dust storms do not adhere to national boundaries, countries in the region need to cooperate in preparing for their impact and mitigating their effects.

“Climate change can multiply dust storms’ threats to human security by increasing the probability of compound disasters.

### “U.S. Obsession with Old Dogma Facilitates a Chinese Quest for Pacific Control” by Commodore Kazi Emdadul Haq.

Commodore Haq, a 35-year veteran of the Bangladesh Navy and a founding member of the Bangladesh Institute of Maritime Research and Development (BIMRAD), provides a unique perspective on the security dynamics between Pacific powerhouses China and the United States. In his perspective, the United States’ focus on military operations in Islamic countries has caused some of its traditional partners in the Southwest Pacific to feel abandoned. China has taken advantage of this power vacuum to assert its emerging dominance in both the Indian and Pacific oceans.

“The United States needs to include [Pacific Island nations] in its security umbrella to better compete in great power competition. Otherwise, China will gain influence by adopting a deceitful strategy over the Pacific nations and win without waging war.”



## DR. SUNGMIN CHO PRESENTS AT THE 22ND ASIAN LEADERSHIP CONFERENCE IN SEOUL

On July 14, DKI APCSS professor Dr. Sungmin Cho joined a panel of experts to discuss North Korea's most recent nuclear tests and the effects of the Russia-Ukraine war. In his remarks Dr. Cho presented his analyses on (1) the Chinese view of North Korea's military provocations in 2022, (2) the impact of the Russia-Ukraine war on the Korean Peninsula, and (3) the possibility of North Korea's 7th nuclear test.

The session included panelists Dr. Victor Cha, Senior Vice President for Asia at the Center for Strategic and International Studies, Mr. Ankit Panda, Senior Fellow of Carnegie Endowment for International Peace, Markus Garlauskas, nonresident Senior Fellow at the Atlantic Council, and Dr. Duyeon Kim, Adjunct Senior Fellow at Center for a New American Security. Michelle Lee, Tokyo Bureau Chief for the Washington Post, moderated the discussion.

The Asian Leadership Conference (ALC) is Korea's premier international conference. The Chosunilbo, the largest and most trusted media institution in Korea, hosts the conference to provide a platform for global leaders to gather and discuss the most pressing issues facing the world. Key 2022 speakers included former U.S. First Lady Michelle Obama, economist Jeffrey Sachs, United Nations Secretary General Ban Ki-moon, and former U.S. Vice President Mike Pence.

**Moderator:** How do you assess the state of the relationship with North Korea and China? How about North Korea's relationship with Russia? In what ways are the two countries helpful for North Korea's development of its missile program?

**Dr. Cho:** Let me first talk about China's cost-benefit calculus regarding NK's missile tests in 2022. First, China benefits from North Korea's military provocations to distract the US and its allies' resources from the Taiwan Strait. As Dr. Ely Ratner, the Assistant Secretary of Defense for Indo-Pacific Security Affairs, commented in Decem-

ber 2021, the peace and stability of the Taiwan Strait remains one of top priorities for the US defense policy in East Asia. The US strategy is to gather support from the allies like Japan, Australia and South Korea. Then, logically speaking, China's counter-strategy should be to prevent the US allies from getting involved in Taiwan contingency. North Korea's military provocations helps China to pin down the US Forces Korea, Seoul and Tokyo's attention on the Korean Peninsula.

Second, at the same time, China worries about the improvement of defense cooperation among the US, Japan and South Korea. China's biggest fear is that South Korea and Japan develop their own nuclear weapons as a result of North Korea's nuclear development. There is no doubt that nuclear arming of South Korea and Japan would deteriorate China's security environment in the long run.

In short, China can benefit from North Korea's missile tests, but worries about the costs from its nuclear test. That is why China vetoed the U.N. sanctions over North Korea's missile tests this year, but China's envoy to U.N. clarified, on June 9, that Beijing clearly opposed North Korea's nuclear test. China can tolerate North Korea's provocations at the operational level, but opposes at the strategic level.

Let me add a little bit about China-Russia's military operations in the vicinity of the Korean Peninsula. In July 2019, China and Russia conducted its first ever long-range combined air patrol near the Korean Peninsula. They flew military aircrafts over the areas of territorial dispute between South Korea and Japan, effectively exploiting the spat between the two countries. In November 2021, China and Russian military aircrafts entered South Korea's air identification zone (KADIZ) without prior notice. On March 24, 2022, they did it again just hours before North Korea test-fired long-range missile. It is remarkable to me that while we



worry if China provides military support for Russia in Ukraine, it is actually Russia that provides military support for China in East Asia. It tells me that Russia is not distracted and maintains a military presence in East Asia. It sends a strong signal to Kim Jong-un that he has a robust grouping of allies to rely on when he needs.

**Moderator:** What is the impact of the Russia-Ukraine War on the security perception of South Korea and North Korea?

**Dr. Cho:** The war in Ukraine has deepened South Korea's own security dilemma between China and the United States. I can summarize South Korean views of the war in Ukraine into two arguments. Some analysts, mostly from the progressive side, argue that Putin decided to invade Ukraine because of NATO's expansion to the Russian border. The lesson for South Korea is that Seoul should be careful about Beijing's threat perception. South Korea should maintain a balanced approach in the middle of US-China strategic competition. Other analysts from the conservative side argue that Putin invaded Ukraine precisely because he was convinced of the lack of US resolve to intervene. The lesson that they draw from the war in Ukraine is the opposite: Seoul should double down on

strengthening the US-South Korea alliance to ensure U.S. resolve to defend South Korea.

What this debate in South Korea implies is that, if Ukraine falls or compromises, China and Russia can propagate the narrative that the U.S. is not a reliable ally and Seoul would better not to antagonize China, otherwise it may meet the same fate as Ukraine. This is why South Korea, along with other US allies and partners in East Asia, also has a stake in the changing situation in Ukraine. It impacts the narratives about US credibility and security perceptions in East Asia as well.

**Moderator:** The U.N. Security Council can't even jointly respond to a ballistic missile test. What consequences would DPRK face in the aftermath of a nuclear test?

**Dr. Cho:** I think three events will happen subsequently.

First, China and Russia will not endorse the UN sanctions. Beijing perceives that more sanction is no longer a viable solution for North Korea problems, and Russia itself has been under the economic sanctions. They disagree with the Western approach to impose more sanctions against North Korea.

Second, whether the UN Security Council passes a resolution or not, Seoul and Tokyo would not have much expectations that sanctions can change North Korea's behaviors. Since 2006, the UN Security Council issued nine resolutions to sanction North Korea but they could not stop the country from conducting six nuclear tests. The 7th nuclear test will most likely to spark a heated debate about the option of nuclear armament in South Korea and Japan.

Third, China will then threaten to retaliate South Korea economically or militarily. Nuclear arming of South Korea and Japan has been China's biggest fear when it comes to North Korea provocations. Beijing interpreted the THAAD deployment to South Korea as a US conspiracy to contain China. There is no doubt China will interpret South Korea's pursuit of nuclear weapon in the same way and China take actions to stop South Korea from doing it.

But it should not be forgotten that it is not only North Korea, but China also has recently strengthened its nuclear capabilities and Russia threatened to use nuclear weapons as well. Therefore, it is not irrational for Seoul and Tokyo to consider nuclear armament from the logic of balance of power.

## U.S. PACIFIC FLEET COMMANDER DIALOGUES WITH OCEANIA SUBJECT MATTER EXPERTS

In preparation for his upcoming travel to the region, Adm. Sam Paparo, Commander, U.S. Pacific Fleet, visited the Center to engage in a roundtable discussion with Oceania subject matter experts. The participants represented premier experts from three organizations on Oahu: DKI APCSS, the East-West Center, and the Pacific Forum.

According to DKI APCSS professor Dr. Ethan Allen, the three organizations have differing missions, are staffed by people of varying backgrounds, and bring distinct regional experiences to the dialogue.

Said Allen, "It is precisely this diversity that engenders a greater collective intelligence, a larger 'solution space' as it were, wherein ADM Paparo and his staff may find more and better options for managing the complex challenges they face."

Said Paparo, "These sessions afford us something we cannot find anywhere else. An avenue of knowledge that makes us much, much more effective. Thank you to DKI APCSS, East-West Center, and Pacific Island Forum for participating in this. It's become a good habit to avail ourselves of this wisdom that comes from these three institutions."

For Paparo, his upcoming visit to Oceania will present an opportunity to focus on "what our partners want and need." The



DKI APCSS welcomed US Pacific Fleet Commander Admiral Sam Paparo to engage in a roundtable discussion with Oceania subject matter experts.

participants discussed several issues that represent growing areas of concern for Pacific Island nations, specifically, climate change, IUU fishing, piracy, and humanitarian assistance and disaster relief.

East-West Center professor Dr. Tammy Tabe partook in the discussion providing her perspective as both a subject matter expert and a Pacific Islander.

"To have an interest in some understanding of the Pacific before actually visiting it, I think that is incredible," said Tabe. "[As a Pacific Islander], I feel like we are respected. Getting our perceptions, we feel valued."

The engagement represents Paparo's fourth visit to the Center this year.







# KEY LEADER ENGAGEMENTS



DKI APCSS hosted over 30 Key Leader delegations from October to December 2022, both virtually and in-person, to discuss relevant national security topics and enhance DKI APCSS collaboration, networks, and outreach in the region. Key leader engagements supported several U.S. mission partners and various leaders from each of the four Indo-Pacific sub-regions.

01. **Ms. Noriko Horiuchi**,  
Deputy Chief of Mission (DCM), U.S. Embassy,  
Samoa

02. **Amb. Richard Buangan**,  
U.S. Ambassador to Mongolia

03. **BGen. Maura Hennigan**,  
President, Marine Corps University

04. **Dr. Isaiah Wilson III**,  
President, Joint Special Operations  
University (JSOU)

05. **MG Joshua Rudd**,  
Chief of Staff, USINDOPACOM

06. **Mr. Mark Russell**  
Regional Senior Commercial Officer, Asia  
Global Markets, U.S. Dept of Commerce

07. **Wieyoung Ha**  
Deputy Director- General, North American  
Affairs Bureau, MOFA Republic of Korea (ROK)  
Ministry of Foreign Affairs (MOFA)

08. **Mr. Mark Lambert**  
Deputy Assistant Secretary, EAP/DoS

09. **Amb. Marykay Carlson**,  
U.S. Ambassador to the Philippines

**Dr. Asma Shakir Khawaja**,  
CCM 17-1, Executive Director, International  
Strategic Studies, Pakistan

**Mr. Matthew “Matt” Murray**,  
U.S. Senior Official, Asia-Pacific Economic  
Cooperation (APEC), DoS

**Mr. Peter Jennings**,  
former Executive Director, Australian  
Strategic Policy Institute (ASPI)

**Dr. Jung Pak, Deputy Assistant**  
Secretary for Multilateral Affairs (MLA) and for  
Global China Issues

**Mr. James Harrell**,  
Director, Joint Information Operations  
Warfare Center (JIOWC)

**Ambassador (Ret) Atul Keshap**,  
President, U.S.-India Business Council

**Mr. Edgard Kagan**,  
Senior Director for East Asia and Oceania,  
National Security Council (NSC)

**VADM (Ret) Dixon Smith**,  
Deloitte Consulting, LLP

**Mr. Jeremy Cornforth**,  
Deputy Director, AIT

**Mr. Tom Daley**,  
CDA, U.S. Embassy, Timor-Leste

**Mr. Taylor Ruggles**,  
Director, EAP/ANP, DoS

**Dr. Satoshihiro Akimoto**,  
Chairman and President of  
Sasakawa Peace Foundation

**BG Cheng Kwee Tan, Chief of Staff**,  
General Staff, Singapore Armed Forces

**Maj. Gen. Reginald Neal**  
Deputy Commanding General - US Army  
Pacific

**Mr. Eric Quam**,  
Director of China Strategic Focus Group,  
USINDOPACOM

**RADM (Ret) Kasumine Akimoto**,  
Sasakawa Peace Foundation NEA

**ROK International Policy Studies  
Institute Korea (IPSIKOR)**

**Ms. Anka Lee**,  
Deputy Assistant Administrator, USAID

**Military Affairs Council**,  
Hawaii Chamber of Commerce

**Ms. Andrea Appell**,  
CDA, U.S. Mission to Maldives

**Mr. Daniel Blumenthal**,  
Senior Fellow and Director of Asian Studies

# Hail & Farewells



Deputy Director Hirai (*center*) leads a group of newcomers and staff on a newcomers tour of the Center.

## HAIL

01. Lt. Col. Jeffery Higgins.....CSS	09. Lt. Col. Michael Bucher.....CSS	17. Johnson Pham.....CSS	25. LSSN Mikailkolawole Dasunmu ..RM
02. Col. Jon Warr.....CSS	10. Samantha Pappas.....CSS	18. Jeff Otto.....CSS	26. LaDonna Morgan.....DABO
03. Dena Austria.....PAO	11. Andy Hassell.....CSS	19. John Reiss.....CSS	27. Dr. Lukas Filler.....CSS
04. Maj. Anthony Smith.....CSS	12. Jordan Kanemitsu.....CSS	20. Maj. Andrew Peavy.....SEA	28. Capt. Joshua Taylor.....DABO
05. Lt. Col. Jacqueline Hearne.....CSS	13. Mizuki Hassell.....CSS	21. Maria Ortuoste.....CSS	
06. Seth Bailey.....CSS	14. Michael Bucher.....CSS	22. LSSA Morgan Faciane.....RM	
07. Capt. Henry Saito.....CSS	15. Bridget Butler.....CSS	23. Cindy Roberts.....CSS	
08. Sila Pang.....CSS	16. Thabiso Matumhe.....CSS	24. Jason Mendes.....CSS	

BO: Business Operations  
 CSS: College of Security Studies  
 DABO: Department of Admissions  
 Business & Operations

EOG: Executive Operations Group  
 HR: Human Services  
 ISD: Information Services Dept.

PAO: Public Affairs Office  
 REO: Regional Engagement Ops.  
 RM: Resource Management  
 S & A: Strategy & Assessment



# DANIEL K. INOUE ASIA-PACIFIC CENTER FOR SECURITY STUDIES



01

## FAREWELL

01. LS3 Josiah Farrow .....	RM
02. Angwara Jinapongpichart .....	REO
03. SGT DeAngelis Allen .....	HR
04. Maureen Anderson .....	CSS
05. Col. Michael Dorschner .....	EOG
06. Lt. Col Monica Gramling .....	REO
07. Dr. John Hemmings .....	CSS
Lt. Cmdr. Bradford Edenfield .....	RM
Lt. Col. Loreto Borce .....	CSS
Col. Jared Corsi .....	CSS
Brent Christensen .....	CSS
CDR David Mcelyea .....	CSS
LSC Fabian Ramirez-Franco .....	RM
Col. Kristina Richardson .....	CSS
Matthew Forney .....	PAO
Ivelisse Aviles .....	RM
Andy Hassell .....	CSS
Jordan Kanemitsu .....	CSS
Mizuki Hassell .....	CSS
Naomi Slusser .....	CSS
Caroline Mallory .....	CSS
Roxane Turner .....	CSS
Cindy Roberts .....	CSS
Micah Andres .....	ISD
Terrence Slattery .....	ADM
Dick Sears .....	ABO



02



03



04



05



06



07





*"If there's anything I'm proud of, it's the people and the culture we've been able to uphold," says Sears. "We work as a team. Everybody offers different things at different times. Sometimes you're the most important. Sometimes you're the least important. Everybody is essential."*

# 'WE' OVER 'ME'.

## Richard Sears Retires after 52 Years of Service

Richard Sears, the Center's Dean of Admissions and Business Operations, retired on December 31, 2022. Sears served at the Center for over 20 years and previously for 30 years in the United States Navy.

A naval aviator and a graduate of the U.S. Naval Academy, he came to the Center in 2003 for his final active duty assignment. As Chairman of the Department of Transnational Studies, he established the Center's Counterterrorism program. In 2006, he retired from active duty service, taking on the newly established role of Dean of Admissions and Business Operations (DABO).

As DABO, Sears led multiple departments responsible for ensuring the Center's day-to-day operations. His responsibilities included resource management, human resources, information management systems, infrastructure, global workshops, the research library, and admissions. Throughout the years, Sears made several improvements to the Center that significantly improved its infrastructure and operations. In 2012, he secured funding for Maluhia Hall, the Center's 10,000 sq. ft. conference center that doubled the Center's capacity for Fellows. Looking back, Sears proudly recalls how Maluhia Hall was completed "on time and under budget."

In October 2008, Sears recognized that administrative assistants were spending

significant time trying to coordinate staff travel. He created the Travel Division with experts who efficiently coordinate travel for Fellows, staff, and Faculty.

In 2006, he developed the Regional Center Persons Activity Management System (RCPAMS). This desktop tool provides users a snapshot of all the Fellows who attend the Center's courses and workshops. Since 2006, RCPAMS has gained widespread use by various agencies across the Department of Defense.

Most recently, he led the Center through the global pandemic. When the pandemic forced the staff to work remotely, he led a team that ensured that the Center's facility met the most up-to-date health and safety protocols. Under his leadership, the Center renovated its air filtration system, instituted temperature screening devices and space limitations, and placed appropriate signage throughout the facility.

While his efforts throughout the years have contributed to the Center's reputation as a world-renowned institution, he takes little credit. He holds to a value he learned early on as a midshipman in the Naval Academy.

Says Sears, "It is not about me. It's about 'we.'"

When looking back at his time at the Center, he takes the most pride in hiring



Richard Sears receives Dean Cramer's "highly coveted" Dean's coin

people who contribute to the Center's unique culture. For Sears, the people who fit best at the Center embody the values that the Center seeks to instill in its Fellows: mutual respect, transparency, and inclusion.

When asked why he chose to stay at the Center for so long, he credits the Center's valuable mission and a work culture that has made coming to the office enjoyable.

Says Sears, "When you take the summation of the best people with an important mission, working as a team, and add trust, you get success."

Amongst other awards, Sears received the World Excellence Award presented by the Defense Security Cooperation Agency. He also received a congratulatory letter from Brian Schatz, U.S. Senator.

Originally from New England, he is renowned for his fandom of the New England Patriots. He retires to Mililani, Hawaii, with Carol, his wife of 40 years, and his son Richard. His daughter, Christina, carries on his legacy by serving as an officer in the U.S. Navy.



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\* Denotes Service Fellow in a six-month or one year assignment

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