

DANIEL K. INOUE ASIA-PACIFIC CENTER FOR SECURITY STUDIES

CELEBRATING ALUMNI

INAUGURAL EDITION



“LAULIMA”

Many hands, working together



LAULIMA

The gold & scarlet colored Laulima Lanyard is either awarded to alumni who complete their Fellow Project or to alumni who have made a significant contribution to peace and security.

Laulima is the Hawaiian word meaning “many hands” cooperating, and working together. “Lau” means much or very many. “Lima” means hand. As one of Hawaii’s core values, *laulima* encourages us to work together for a greater cause.

LANYARD



P R E F A C E

Aloha e komo mai!

Welcome to the first edition of *Celebrating Alumni*, an ongoing series that highlights the outstanding accomplishments of the alumni of the Daniel K. Inouye Asia-Pacific Center for Security Studies. In the pages that follow, you will find stories that highlight how DKI APCSS Fellows from Afghanistan to Zambia have incorporated what they have learned to make the world a safer place through different aspects of security cooperation.

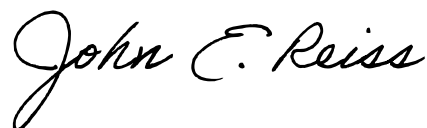
Hawai'i's legendary Senator and Medal of Honor recipient Daniel K. Inouye knew that an executive education facility focused on peace through defense cooperation would benefit the Indo-Pacific region, and that Waikīkī would be the perfect place for it. In 1995, the Center that would later share his name was founded. On a continuing journey that has lasted nearly thirty years, DKI APCSS and its alumni have developed ways to find collaborative mutual outcomes to build a secure and stable world.

However, this volume is not about the Center; it is about its alumni and their amazing accomplishments. Starting with the overarching theme of security cooperation, there are stories of how our alumni have forged ties and partnerships with other nations. Following this are tales of how Fellows have returned home to develop their own countries' security policies and related areas of concern, including special looks at emerging topics like Women, Peace, and Security. As one reads through this volume, one will come to understand how DKI APCSS educates, empowers, and connects its Fellows, its faculty, and others to make the world a more peaceful place.

All of the Center's alumni are distinguished and have made significant contributions to society, having been hand-selected by their home countries to attend courses and workshops at DKI APCSS. Unfortunately, it is impossible to recognize everybody in a modest volume like this. It is a mere taste of the great things that Fellows have gone on to do in their professional and personal lives. Future editions of this series will highlight further achievements that the Center's alumni accomplish every day.

Enjoy the following pages, and please keep in touch with us! If you are an alumna, we want to know what you've been up to! And remember to always live *'ike pono* – know and do what is right.

Mahalo,



John E. Reiss

Editor, Daniel K. Inouye Asia-Pacific Center for Security Studies



DKI APCSS has been critical to Indo-Pacific Command’s mission since it was established in 1995. This vital organization has been instrumental in bringing together leaders from around the world to address regional and global security issues, enhance security cooperation, and collectively work on special projects which have both national and international effects.



ADM PHILIP S. DAVIDSON
*Former Commander, US Indo Pacific Command
 ASC 18-2, CCM 19-1
 Photo: Joseph Rini/PAO*



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Above: The 'ohana of DKI APCSS.
- Photo: Nelson Gaspar/VIS

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Deskside *with the Director*

Aloha and Hafa Adai,

As the Daniel K. Inouye Asia-Pacific Center for Security Studies approaches its 30th anniversary, we reflect with deep honor and humility on the enduring strengths of our DKI APCSS 'Ohana. Your steadfast dedication and unwavering commitment to the ideals of **education, connection, and empowerment** have been the cornerstone of our collective success. The bonds forged between our alumni and the Center stand as a testament to the enduring camaraderie and shared purpose among us. Through these connections, we have built bridges that transcend borders, fostering a spirit of cooperation without limits.

To commemorate your past and present achievements and to inspire future generations, DKI APCSS proudly presents this special publication, celebrating notable alumni security contributions. These accomplishments not only benefit your countries but also resonate across borders, enriching the entire region. While this compilation is not exhaustive, it encompasses the comprehensive security issues facing the region and underscores your pivotal role in addressing them.

Nearly seven years ago, when I first assumed the duties of the Director of DKI APCSS, my initial time was focused primarily on the “How, What, and Why” of our Center and understanding the needs of our primary stakeholders. Today that understanding has come full circle, and now, I know the “How, What, and Why” features you, our esteemed alumni. Your tireless efforts, boundless creativity, and unwavering dedication to the cause of peace, security, and prosperity have been the driving force behind our success. Your resilience, resourcefulness, and steadfast dedication inspire us all in the face of unprecedented challenges

and uncertainties and play a pivotal role in shaping the course of regional security for generations to come.

It is inspiring to see many of our esteemed alumni return to the Center as participants, leaders, and mentors. Your willingness to share your expertise and insights speaks volumes about the enduring impact of our programs and the profound sense of duty that defines each one of you.

With my retirement drawing near, I am reminded of the incredible journey we have embarked on together—a journey defined by shared experiences, enduring friendships, and unwavering dedication to the cause of regional security. Reflecting on our journey together, I remember the timeless adage: “Alone, you may go fast. Together, we will go far and our collective efforts will have an enduring positive effect.” Indeed, we can only hope to achieve lasting and meaningful change through our collaboration and shared commitment to a common cause from a shared understanding.

On behalf of your DKI APCSS 'Ohana, I would like to express my deepest gratitude to each and every one of you for your unwavering support, friendship, and dedication. We have achieved great things together, and I do not doubt that “the best is yet to come.” *Mahalo nui loa*, and may we continue to work together towards a future filled with peace, security, and prosperity for all.

Mālama Pono, and *A Hui Hou* (until we meet again).



RADM (Ret) Pete A. Gumataotao
Director, DKI APCSS

Director Pete Gumataotao with his wife, Anne Marie and son, PJ. - Photo: William Goodwin/PAO



Message from the Alumni Division Chief



The Admissions team supports the DKI APCSS Fellow throughout our engagement cycle. Beginning with the Recruiter, DKI APCSS seeks security practitioners who are highly qualified in their subject field, and who hail from the whole-of-

society with an emphasis on diverse organizations, backgrounds, and gender. In the registration phase of engagement, the Registrar catalogues practitioners into their respective program; then, the entire Admissions team supports the Fellow throughout their DKI APCSS experience, including daily curricular studies, administrative functions, and Foundations of Fellowship activities.

Finally, in the alumni phase, DKI APCSS welcomes Fellows into its 'ohana,' nurturing alumni relationships with a life-time series of virtual and physical engagement activities to



The hospitable Admission staff—always with a smile. - Photo: Doug Carroll/PAO

support continuous education, international connections, and empowering opportunities. The Admissions team has the honor and privilege of witnessing, firsthand, the growth and development of our Fellows and alumni as they leverage their newfound knowledge, skills, connections, and experience to positively contribute to peace, stability and prosperity. *Celebrating Alumni: Laulima, Many Hands, Working Together* is a celebration of our alumni and their wondrous achievements.

John Gasner

Mr. John Gasner
Alumni Division Chief, DKI APCSS



Above: A collection of photos of Tom's contribution through the years with the fellows. - Photos: File/PAO

Ambassador of Aloha: Tom Patykula

By John Gasner

Tom Patykula was the long-serving Chief of Admissions from 1999 to 2022. We dedicate this section of the Alumni Book to him as he was instrumental in fostering good relations among all Fellows as members of our 'ohana. We wish him well with his favorite sayings, Aloha! Mahalo for your kokua!



'Mahalo for your kokua!'

IN-PERSON

Over the years, DKI APCSS has adapted to remain relevant in this complex world. From our initial offerings of conferences and executive courses, we have evolved to offer a suite of specialized courses focusing on crisis management, counterterrorism, security cooperation, and specific security sector development workshops. Currently, we offer comprehensive security cooperation courses that include dedicated tracks or electives concentrating on some of our day's most relevant security topics, including cybersecurity, economic security, maritime security, and information security. We also support senior leader development in our Transnational Security Cooperation courses and enrich our future leaders with our Indo-Pacific Orientation courses.



END

CONNECTED

In addition to courses, our second main line of effort channels our energy and resources into highly specified workshops to build security capacity and resolve the real-world security dilemmas facing our security practitioners.



Speakers



Surveys



Visitors



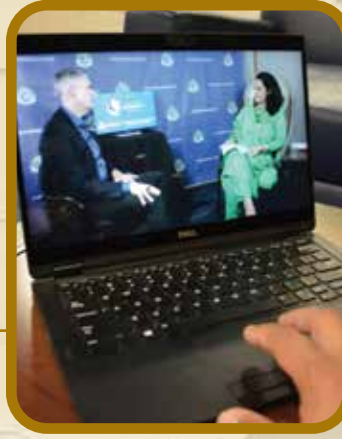
Workshops



APCSSLink



Alumni Events



Webinars



Recognition



URING CONNECTIONS

OR

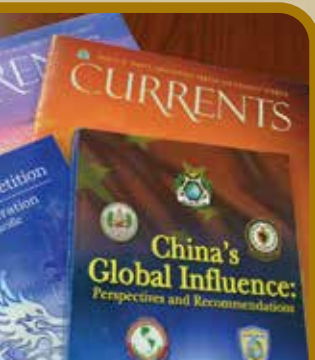
VIRTUAL



Newsletters



Publications



Interwoven throughout the work we do in our courses and workshops is our third main line of effort, alumni engagement. The course or workshop is only the first of a lifelong series of touchpoints in developing enduring relations with our alumni. Whether it is in-person engagement through alumni associations, alumni events, visits, recognition, speaking or seminar-leading opportunities, or it is virtual engagement through newsletters, congratulatory letters, surveys, websites, webinars, or publications, these connections are aimed at strengthening relationships and enhancing our networks to facilitate cooperation and to make a positive, lasting impact on peace and prosperity in the world.



Faculty Mentoring



Alumni Associations





SECURITY COOPERATION

Commitment to Peace in the Indo-Pacific

Security Cooperation is the cornerstone of courses at the Daniel K. Inouye Asia-Pacific Center for Security Studies. As DKI APCSS mission focuses on peace and stability throughout the Indo-Pacific region, all Fellows participate in Security Cooperation to some degree. Many alumni have gone on to distinguish themselves by leading initiatives that both improve their home countries' defense and diplomatic capacity and also encourage regional and international cooperation. The following stories exemplify the Center's commitment to nurturing leaders capable of navigating complex security landscapes through partnership and dialogue. ■

Photo illustration:
Debra Castro/VIS



Strengthening the Region



Micronesia



**Ambassador
John Fritz
EC 05-3 (FSM)**

As Ambassador of the Federated States of Micronesia to Japan, John improved relations and cooperative efforts between his country and Japan. Through a solidified, comprehensive approach, he helped create the Japan-Federated States of Micronesia Parliamentary Friendship League and the Japan-Pacific Islands Forum

Parliamentary Friendship League. These two political organizations consisting of members of the Diet of Japan were originated by the FSM. These unique organizations are very instrumental and influential in promoting the interests of FSM and Pacific Island Forum in the government of Japan. In line with the FSM economic development mandate, he promoted investments from Japan in FSM. As a result, the FSM has seen increasing investments in both fisheries and tourism, mostly from Japan.

Through the five honorary consulate offices based in various regions of Japan and the Embassy in Tokyo, he promoted grass-roots diplomacy. As a result of this initiative, FSM has enjoyed tangible outcomes such as the elevation of the status and prestige of the country throughout Japan. ■



Japan



General Koji Yamazaki
Chief of Staff, Joint Staff of the Japan Self-Defense Forces

TSC 11-1

As Chief of Staff, Joint Staff, Japan Self Defense Forces from 2019 to 2023, General Yamazaki provided outstanding contributions to security by strengthening the U.S.-Japan alliance via a high-level exchange program and

through bilateral exercises for greater interoperability. Internationally, he improved the security environment through capacity-building efforts in Laos, Myanmar, Timor-Leste, and Papua New Guinea; and he enhanced multilateral cooperation via the Japan-U.S.-Korea cooperation initiative. He also enhanced cooperation with the Philippines and bolstered Japan's position in the East China Sea by strengthening Japan's presence and military capabilities. His efforts have helped promote security, peace, and prosperity for Japan and the entire Indo-Pacific region. ■

Building Connections



Nepal



Chandra Hada
Graduate Research Assistant, Institute for a Disaster Resilient Texas

CCM 13-1

As a member of the United Nations Development Program, Chandra developed a project to reinforce school buildings in Nepal. As Nepal is a country that is prone to devastating earthquakes, Chandra sought to strengthen school facilities

to better withstand earthquakes, and to protect the children from building collapses. She succeeded in acquiring \$100K in funding from the United Nations to reinforce the Nepal schools. As a result of her persistent and dedicated efforts, the schools were reinforced, and all of them withstood the catastrophic earthquake of 2015. Chandra Hada made a significant, positive, and lasting impact on Nepal's security, and her work saved countless lives. ■



Helping Out Partners



United States



Zema Semunegus
Senior Foreign Service Officer & Mission Director for USAID - Pacific Islands

IPOC 23-3

As a Mission Director at USAID, she strengthened the partnership with Taiwan International Cooperation and Development Fund (ICDF) to improve climate and disaster resilience.

The American Institute in Taiwan and the Taipei Economic and Cultural Representative Office in the United States signed a Memorandum of Understanding to promote international development and humanitarian aid, with USAID and Taiwan ICDF leading the implementation. This partnership, guided by Zema, focused on enhancing climate resilience and supporting local initiatives through the Pacific American Fund (PAF). Taiwan ICDF contributed \$600,000 to PAF, marking a significant collaboration in the Pacific region to fund local organizations tackling climate change with community-driven solutions. The initiative supports a development model based on economic integration and democratic values, aiming to bolster local resilience, improve livelihoods, and benefit civil society organizations, vulnerable groups, and local entities across the Pacific Islands. ■





Bhutan



Rinchen Dema
Deputy Permanent Representative of the Kingdom of Bhutan to the United Nations
ASC 18-2

Rinchen developed a Standard Operating Procedure (SOP) for coordination between the National Focal Point (NFP) for Regional Organizations and Sectoral Focal Points (SFP) for Regional Organizations in Bhutan. The NFP ensures the implementation of Bhutan’s foreign policy



at the regional level. The sectoral focal points ensure the implementation of policies and programs that arise within the framework of regional cooperation. Until the adoption of the SOP, there was no written procedural guideline for coordinating activities between the NFP and the SFPs. The lack of written guidelines inhibited the process of effective coordination; therefore, the development of SOP was critical to ensure coherence in policy and efforts. The SOP was approved by the Foreign Minister in October 2019.



Fiji



Isikeli Ligairi Sauliga
Deputy Police Commissioner
ASC 09-2

“DKI APCSS training inspired interagency cooperation in Fiji between Customs, Immigration, Ports

Authority, and other stakeholders to create a new Border Police Unit. In addition,



the interoperability, integration, and cooperation concepts learned at DKI APCSS led us to work as a team with regional partners on plans to develop a Regional Police Training Academy.”



Japan



Tsuyoshi Hyogo
Deputy Commanding General, 10th Division, Japan Ground Self-Defense Force
ASC 16-2

Tsuyoshi enhanced the US-Japan alliance through a high-level exchange program



On the professional side, DKI APCSS provided me an understanding of the key issues in the region from the people who were actually living and working them. On the personal side, I carry and use those relationships I made in the course to this day. Professionally and personally, it is really the best course I’ve ever attended.



VICE ADMIRAL PHILLIP SAWYER
Former Commander U.S. Seventh Fleet
EC 98-2

Photo: Joseph Rini/PAO

and a trilateral senior leader seminar to deepen mutual understanding. He also developed security cooperation policy documents and helped create a musical band unit in Papua New Guinea to instill greater camaraderie and esprit-de-corps. His efforts have helped promote security, peace, and prosperity for Japan and the Indo-Pacific region.



Korea



Myung Woo Nam
Deputy Director, Republic of Korea Presidential Security Service

ASC 14-1

Myung Woo Nam drafted a presidential security plan and shared it with Australian security officials for use during the G-20 Summit. The Australians were able to use the plan as a guide for their own Head's of State security protection efforts.



United States



Arvind Ramakrishnan
Supervisory Immigration Services Officer DHS/USCIS Field Office Directorate, W41, Honolulu

IPOC 20-1

As Field Office Director at United States Citizenship and Immigration Services (USCIS), Anchorage, Arvind effectively administered and implemented biometrics processing for Ukraine nationals on Temporary Protected Status (TPS) or non-immigrant visas, to enable procurement of Employment Authorization Document (EAD) in a timely manner to facilitate continued employment at seafood companies in Alaska's Aleutian chain. The effective and quality production of the EADs in a timely manner to Ukraine nationals helped build a stronger coalition between nations.



Pakistan



Dr. Asma Shakir Khawaja
Executive Director, Center for International Strategic Studies, Azad Jammu & Kashmir (AJK)

CCM 17-1

Dr. Khawaja's institute is dedicated to investigating the multiple facets of comprehensive security through high-quality contributions in areas such as strategic thinking; nuclear politics; traditional and nontraditional security threats; emerging trends in



warfare; women, peace, and security with a special emphasis on South Asia; and AJK. Her team's efforts have yielded significant outcomes, including new research papers, public journals, and seminars intended to educate the practitioners, scholars, and the general public.



International Committee of the Red Cross



Canada
Donald Abbott
Armed Forces Delegate ICRC (Ret.)

ASC 17-2

As part of the International Committee for the Red Cross, they developed the first Regional Center of Military



Malaysia
Azhari Bin Abdul Aziz
Adjunct Professor University Pertahanan National, Malaysia (Ret.)

CSRT 17-1



and International Humanitarian Law (CoMIHL) at the National Defense University of Malaysia. In a collaborative effort between the ICRC and the National Defense University of Malaysia, the new center provides opportunities for military lawyers and academics to engage each other concerning international humanitarian law issues.



New Zealand



David Cliff
Chief Executive, Global Road Safety Partnership, Geneva

TSC 10-2


As Police Superintendent, David helped lead response efforts for the devastating earthquake in 2011 in New Zealand. He cooperated internationally on issues such as aid, media relations, victim relief and support.



"Your course has proven to be an invaluable part of my career development. It assisted in ensuring I was well positioned for the international dimensions in my leadership role with the police response drawing very positive media, public and political comment (in response to the devastating Christchurch, New Zealand earthquake) ... Please take this as a thorough endorsement of the relevance of your program and its value to me personally."

Strengthening Sovereignty

Many DKI APCSS alumni have applied their learned principles of security and strategic foresight to shape domestic agendas. As architects of national policy, they have utilized their comprehensive understanding of security challenges and opportunities to formulate policies that enhance national resilience and security. From restructuring national defense strategies to integrating advanced technological solutions into homeland security, their efforts underscore the critical intersection between robust policy-making and national security imperatives. Their accomplishments highlight the vital role informed leadership plays in safeguarding a nation's interests and maintaining its sovereign integrity. ■



*Photo illustration:
Debra Castro/VIS;
Photo: Allan Criss/PAO*

Philippines Cohort Revolutionizes National Security Strategy, Expands Scope Beyond Traditional Boundaries



Philippines



Director Cyril Cusi

ASC 16-1 ASC 09-1 TSC 13-2

His colleagues in the National Security Council, coordinated and integrated the first-ever National Security Strategy of the Philippines. Expanding the notion of national security from its traditional forms that were previously focused on the defense and police establishments, Cyril and his

colleagues broadened the scope of security to include a host of non-traditional security elements, including but not limited to health, transnational crime, maritime, humanitarian assistance and disaster relief, counterterrorism, climate change, and resource scarcity. Coupled with this expansion of security issues came the detailed coordination required with the ministries and agencies responsible for the oversight of these issues, and the challenges associated with integrating them into a cohesive strategy.

Following this successful effort to create the first national security strategy, the Philippines sent a cohort of eight officials to the DKI APCSS course ASC16-1 to work on updating the national security policy. The team included **Brigadier General Ferdinand Jose Rivera, Ms. Quennie Raagas, Colonel Leodevic Bulong Guinid, Major General (Ret) Augusto Antonio Dela Pena, Director Cyril Cusi, Commodore Luzviminda Camacho, Colonel Francis Alaurin, and Mr. Rostum Bautista.**

They developed the National Security Policy that was later approved and signed by President Duterte in an Executive Order on April 7, 2017. Their efforts have helped promote security, peace and prosperity for the Philippines and the Indo-Pacific region.

Cyril Cusi presently serves as the head of the Strategy Formulation and Development Branch (SFDB) of the National Security Council under President Marcos. In this role, he coordinated and integrated the third NSP for 2023-2028.

“All topics of the Course were very valuable in my current job wherein we look at the concept of security from a broad and strategic standpoint. All course electives were also very relevant and applicable to us given the fact that there are multifarious challenges facing the Philippines today.” ■



Mongolia's Alumni Make an Impact

ALUMNI COHORT SSD 10-2



Mongolia



Batchimeg Migeedorj
Former Member of Parliament, National Security Policy Advisor to the President



Battulga Chuluun
Deputy Director, National Defense University



Enkhbold Zandakhuu
Member of Parliament, Chairman of Standing Committee on Security



Bayasgalan Gungaa
State Secretary, Mongolian Ministry of Justice and Home Affairs

Mongolian alumni, including military personnel, diplomats, scholars, and practitioners from other public sectors, developed the country's three most important policy documents: the National Security Policy, Foreign Affairs

Policy, and National Defense Policy. DKI APCSS Alumni are also currently assisting with the first-ever National Resilience and Resistance Policy. ■



Colonel (Ret.) Munkh Ochir Dorjjugder

EC 05-2 ORA 10-1

A member of the National Security Council, stated. "The DKI APCSS impact on my personal and professional development has been profound. First and foremost, and I can speak on behalf of many Mongolians who were here; we got

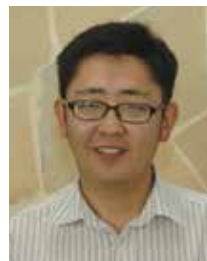
the sense of transmitting academic knowledge into practical know-how when it comes to drafting policies, when it comes to domestic interagency cooperation between various security establishments, and when it comes to coordinating our efforts with our international partners ... We have a stronghold of Mongolian alumni including people from all walks of public life; not only the active-duty military but people from law enforcement, diplomats, politicians, not to mention our former Commander-in-Chief who proudly hails as one of us. The three most important strategic policy documents that were adopted by our legislature in the past five years, one is the national security concept; the other one is the foreign policy concept of the same year, and the third one is the national defense policy, and all three were drafted with the active participation of the DKI APCSS alumni. We are all very much blessed with what DKI APCSS had to offer us." ■



Dr. Tseren Davaadorj
Director of Information and Analytic Service of the National Security Council

ASC 09-2 SSD 10-2

"On a practical level, the knowledge and experience gained at DKI APCSS has played an important role in my job as a Director of Information and Analytic Service of the National Security Council. DKI APCSS has helped us plan Mongolia's security sector development." ■



Otgonbayar Mashbat
Director of the National Institute of Strategic Studies of Mongolia

SSD 10-2

By decree of the President of Mongolia, one Mongolian DKI APCSS alumnus, Otgonbayar Mashbat, has been appointed as an Expert Adviser of the National Security Council of Mongolia. Previously, he served as Director, National Institute for Security Studies since its establishment in 2018. He has also served as a member of an expert working group that drafted and submitted the amendment to the Constitution of Mongolia, which empowered the Cabinet and limited the President's power, thus strengthening parliamentary democracy. ■



During these times every nation has a responsibility toward the world and the countries of the world. National security is no longer a private issue of a specific country but a global issue.



JOSE-LUIS GUTERRES

*Timor-Leste
Deputy Prime Minister*

*Photo: Courtesy/Amanda Voisard/
United Nations*

ALUMNI COHORT - ASC 14-1



Papua New Guinea

Forging the front together

The cohort of ASC 14-1 alumni included, **Stanis Hulahau**, **Dominica Mai**, and **Doreen Joel**, helped develop the nation's first National Security Policy, including the National Social Protection Policy and Social Pension Strategy; the operationalizing of the Defense White Paper;

the alignment of operations plans of government agencies with the National Security Policy; and the establishment of the National Security Agency and National Security Coordination Centre.

Doreen Joel, a member of the cohort, she completed her segment of the project to develop the country's first National Security Policy by drafting the Defense White Paper and by developing ways to integrate women into the military. ■



Stanis Hulahau
Chief Migration Officer, PNG Immigration and Citizenship Service



Dominica Mai
Senior Officer, PNG Department of Community Development Service



Doreen Joel
Human Resource Manager at Department of Defence, (PNG)



David Doonar
Senior Analyst, Office of the Prime Minister



Napoleon Susub
Lecturer, University of PNG



Jackson Yuasise
Director, Security Assessment Office of the Prime Minister





Samoa



Jennifer Key
ACEO (Additional Chief Executive Officer) Policy Implementation and Monitoring Division, Office of the Prime Minister Samoa
ASC 17-2

DKI APCSS alumna of the Year 2018, Jennifer helped pioneer Samoa's first-ever, National Security Policy document. The Leaders of the Pacific Islands Forum had declared in the Boe Security Declaration that the development of national security policies was a high priority in working towards the goal of a peaceful and stable Indo-Pacific region. When she attended the Advanced Security Cooperation course at DKI APCSS in 2017, she developed a goal statement for the Fellow's Project she designed while participating in the course: *How to Develop a National Security Policy for Samoa by June 2018 and what should be involved in it?* Her project included an action plan and the next steps required to achieve the goal.



Although Ms. Key was instrumental in helping draft Samoa's first National Security Policy, which was launched in November 2018 by Prime Minister Tuilaepa Sailele Malielegaoi; she would be the first to proclaim that this project and the resulting national policy were the result of a "team" effort. The development of the document involved consultation with various governmental ministries, private/public sector, non-governmental organizations, and the local community. She also worked with the Australian Government which supported this endeavor. Jennifer Key's initiative has resulted in a significant contribution to peace and security in Samoa and the Indo-Pacific region.



Palau



Jennifer Anson
Human Resource Manager at Department of Defence
TSC 18-1

As the National Security Coordinator within the Office of the President, Jennifer assisted her country by working with other ministries and agencies to draft the National Security Strategy that was released in the summer of 2022. "It was very beneficial to have gone through the course at DKI APCSS to put together that overarching security picture of Palau and the region



... it was putting that all together and seeing where Palau was, and what our priorities were in terms of security, including economic security, climate security, maritime security, transnational crime, and all the other challenges we had been facing ... The significance of DKI APCSS lies in how it brings together not only people from the region, but also brings together people from Palau from different ministries and agencies that would not normally work together, so building relationships between people within Palau, as well as people from across the region, to work together."



Chile



Marcelo Palacios
Advisor, Chile Ministry of Defense
ASC 15-1 and CCM 17-1

Marcelo, from Chile's Department of International Cooperation, took an active and



comprehensive role in the entire developmental process of Chile's Defense Policy. Additionally, in 2021, he played an integral part in developing Chile's National Defense Climate Change Policy, and even now, he has an important role in the process of updating the current policy.

"Climate Change and its relationship with security and defense is one of the areas where I have specialized in recent years. I spoke to the Ad-Hoc Working Group on Humanitarian Assistance and Disaster Relief at the Conference of the Defense Ministers of the Americas (CMDA), and at the preparatory meeting to the CMDA, in Chile, in November 2023. In both cases, I emphasized the importance of the relationship between the impacts of Climate Change on Defense and Security."



Nepal



Brigadier General (Ret) Keshar Bhandari
Secretary General of Nepal Institute for Strategic Studies
EC 99-2

National Security Council Secretariat, General Bhandari, a defense and security analyst, was credited with drafting the first-ever National Security Policy of Nepal. He indicated that his DKI APCSS experience helped him in completing that effort. He has also published a book entitled *National Security and the State: A Focus on Nepal*. The book informs readers about Nepal's security sensitivities and critically examines these security challenges and Nepal's ability to prepare for them. He noted that in order for Nepal to survive between its two powerful neighbors, it must follow a national security doctrine.



SECURITY SECTOR
DEVELOPMENT
AND CAPACITY BUILDING

Building Stronger Foundations

DKI APCSS alumni often lead transformative projects aimed at strengthening their national security infrastructures. Through initiatives ranging from reforming military training programs to enhancing cybersecurity measures to improving environmental protections, these leaders demonstrate a profound commitment to elevating their nations' security readiness. Their success stories, drawn from a diverse array of geopolitical environments, illustrate the practical application of skills and knowledge acquired at DKI APCSS, showcasing how individual nations can innovate and adapt in the face of evolving security challenges. ■

*Photo illustration:
Debra Castro/VIS*

DKI APCSS Alumni Contribute to Major Security Achievements in the Philippines



Philippines



Peter Paul Galvez
Director IV, Office of Plans and Programs

ASC 17-1

Galvez, Director, Defense Plans and Policy Department, and his team

were instrumental in achieving many important and wide-ranging strategic

and diplomatic accomplishments for the Philippines. Galvez stated, “The knowledge, skills, and networks that we gained at DKI APCSS have helped us achieve many of our security objectives in the Philippines. In the past five years alone, alumni in our department have worked together to complete many projects that have great impact on the Ministry of National Defense and our country. Some of the projects include, the National Development Plan and Strategy, the Defense Monitoring and Evaluation Program, Return of the



Balangiga Church Bells, the Strategic Defense Review, the Cyber Security Policy, and Improved Communication Flow on Military Deployments to the United Nations Peace Operations.” ■



Climate Change and National Security Training



Dr. Amparo (Mimi) Pamela Fabe
Professor, Philippines National Police College

CMSC 21-1 IPOC 21-2 CSC 24-1

Dr. Fabe identified the need to prioritize climate change in national security policy conversations among public safety officers and national security advisers. She established a two-day training program and a graduate course elective on climate change and national security. The benefits of the project were threefold: it established a training program and a graduate course elective on climate

change and national security that was completed by an initial 2,000 public safety officers in 2022; Climate Change and National Security were included in the Philippine National Security Policy for 2023-2028; and the Center for Climate Change Adaptation of the National Police College was established in 2022.

This project was also closely aligned with the United Nations Sustainable Development Goals, namely economic growth, social inclusion, and environmental protection. It was also aligned with the ASEAN Climate Change Strategic Action Plan 2023-2030 which stressed the need for member countries to both analyze climate risks and formulate and implement adaptation measures to achieve a long-term climate goal.

In this context, her climate action project is a testament to the significant contribution of the Philippine security sector in promoting a resilient and net-zero community to the ASEAN Climate Vision 2050. ■



Indonesian Alumnus Develops Data-Sharing System to Enhance Law Enforcement at Sea



Wahyu Wijayanto
Data Analyst, Directorate of Maritime Security and Resilience

CCM 20-1

Wahyu developed

an Indonesia Inter-Agencies data-sharing mechanism and process to improve support for law enforcement at sea. Law enforcement at sea in Indonesia is conducted by several agencies including the Maritime Security Agency, Ministry of Finance, Ministry of Transportation, Ministry of Fisheries, National Police, National Search and Rescue Agency,



and Aeronautics and Space Agency. Each agency managed their own data and information, and data sharing between agencies was mostly via inefficient and unsecure means.

The goal of the project was to successfully operate an efficient data-sharing mechanism to improve coordination and understanding through data and analytics. Working together, the agencies created a technical joint working

group, action plan and schedule. They developed Standard Operating Procedures; designed a system to enable the data pipeline process; installed, integrated and tested the system; trained personnel on the new mechanism and process; evaluated and updated the process based on the results; procured required hardware and infrastructure; developed analytic features; and tested the system and data-sharing processes.

Based on the positive results, and by working together, they expanded the scope of the project to include other agencies, including (National Armed Forces, Ministry of Environment, and Safety of Transportation Committee). In the words of Wahyu, the overall project is aligned with the meaning of the *Laulima lanyard*, “many hands working together for success.” ■



I want you to remember that you can and you will make a difference, you just have to try. I hope you leave with a broader understanding of the complexity the security environment – not just terrorism, which sometimes has second and third order effects that leads to the act of terrorism. It’s okay if you’re leaving here with more questions than answers.

I challenge you though, to collaboratively seek those answers and make a positive contribution. I encourage you to foster these relationships after you leave.



Photo: File Photo/PAO

PETE GUMATAOTAO
Director, DKI APCSS (2018–2024)



Bangladesh



Md. Mizanur Rahman
Deputy Secretary, Ministry of Home Affairs Bangladesh
ASC 14-2

Md. Mizanur Rahman improved the nation's capacity for dealing with terrorism by adding

seven new courts to expedite case processing.



Bhutan



Supreme Court Justice (Ret.) Kuenlay Tshering
ASC 16-2

Justice Tshering implemented specialized courts to help expedite a backlog of cases. In December 2016,

with the King's permission, and based on the proposal by Judge Kuenlay Tshering, Supreme Court Chief Justice Thrimchi Wangchuk inaugurated



specialized benches at the Thimphu Dzongkhag (District) court. This effort has brought about two benches for criminal cases, a bench each for civil, commercial, and family and child related cases, thus rendering a fair and speedy adjudication process. The Judiciary of Bhutan has also established a Family and Child Bench; Commercial Bench; Civil Bench; and Criminal Bench within the court. Kuenlay was subsequently appointed Justice of the Supreme Court of Bhutan on 23 June 2017.



Indonesia



Selviana Purba
Judge, Purwakarta District Court
ASC 15-2

She successfully improved the quality of public services in the court of Depok. This program has resulted in a number

of physical and procedural improvements that resulted in revamping parts of the courthouse, and improving the court system to better serve the public. Her work has developed a more efficient judicial system, increased public support for the court system, improved governance, and has resulted in a more stable Indonesia and a more secure Asia-Pacific region.



Cameroon



Captain Emmanuel Essomba Onana
UNK (Naval Attache), Ministry of Defense
ASC10-1

Emmanuel gained approval and funding for the installation of a coastal radar station to improve overall

awareness and monitoring of transnational threats. "The Fellow Project that DKI APCSS helped me with has met the will of the Chief of State during the 50th anniversary of the Armed Forces in Cameroon. President Paul Biya said the Coastal Radar Station will be soon installed, and that was the recommended option in my Fellow Project."



DKI APCSS plays a very pivotal role in the collaboration of countries and leaders around the world in the areas of security and cooperation. We thank DKI APCSS for the role it plays in the collaboration between countries in these challenging times.



DAVID PANUELO
Former President, Federated States of Micronesia

EC 01-1

Photo: File Photo/PAO



The experience was excellent. They taught us how to frame problems and how to cooperate ... I feel my capability to manage complex issues has improved very much.



QINYAN ZHOU

China

ASC 15-2

Photo: File Photo/PAO



Malaysia



Dr. Nur Surayya Mohd Suadi
Senior Lecturer, University Pertahanan National Malaysia
ESM 21-1

Dr. Suadi developed the concept, framework, and eco-system for community farming

by leveraging the Malaysian military's vacant land to plant crops that could provide sufficient food supplies to the military and the nearby communities.

As Malaysia's food security was severely impacted by the COVID-19 pandemic, Dr. Suadi devised a plan to address food security and to establish resilience and a sustainable economy by implementing community farming in Malaysia's military camp and available vacant and reserved land.

Her efforts enabled the Malaysian Armed Forces (MAF) to identify and attest to any shortcomings in its current structure for ensuring food self-reliance in the service. The country attained self-sufficiency and resilience in food security which is regarded as a fundamental source of National Power. Food security resilience directly strengthened the nation's socio-economic level as a whole.

She introduced a sufficient food supply that is safe for consumption by the armed forces, provided more job opportunities for retired MAF in food security-related business or employment, created a greener environment, and reduced CO2 emissions in military camps.



Pakistan



Admiral (Ret.) Mohammad Asif Sandila
Chairman, Moawin Foundation
SEC 07-1

After he retired from the military service, Admiral Sandila made a paradigm shift

from military to social work. He helped found a Not-for-Profit Organization

named Moawin Foundation (MF). Its aim is to counter extremism & terrorism through good education and skill development opportunities in rural areas of Pakistan without any discrimination of gender, religion, or ethnicity. It supports the education and training of over 28,000 students across Pakistan.



United States



Col Jerry Hall
U.S. Army
ASC 16-2

Jerry introduced a strategic matrix game methodology to the US Army Pacific (USARPAC) staff to improve military

training operations. Hall developed a "One Belt One Road Matrix Wargame" and incorporated it into the USARPAC Regional Leader Development Program to educate students (E7/8 and O-3 junior officers) on the matrix wargame method and the One Belt One Road Concept. This game improved student capabilities in critical thinking and frame of reference development while also combatting the Rational Actor Model (RAM) and Mirror Imaging concepts that cause issues in military operations. Hall has conducted sessions of the game for USARPAC Staff Directorates, and the Army Simulations Operations Officer Qualification Course.



Ronald Allen Moore
Executive Vice President and Chief Operating Officer, Pacific Science and Engineering Group
ASC 14-2

Ronald developed strategies for rapidly building

partnerships and sharing information to support multinational operations. His project became the building block for creating an ongoing Defense Advanced Research Projects Agency (DARPA) program that develops private, secure multinational information sharing tools.



SECURITY SECTOR DEVELOPMENT

Frameworks for Safety

*Photo illustration:
Debra Castro/VIS*



After more than two years of steady and repeated engagement, DKI APCSS now has an enviable reputation here for its role in facilitating Nepal’s peace process, promoting security sector reform and enhancing civil-military relations.



NANCY J. POWELL
U.S. Ambassador
to Nepal, 2009

Photo: Courtesy/United States
Department of State

ALUMNI COHORT - SSD 11-1



Nepal

Unifying a Nation

Formed a core group to support the security sector development process in Nepal. One of the key objectives of the group was to integrate Maoists into the armed forces. The group also assisted in facilitating a workshop on Federalism and Security in Nepal, conducting interagency meetings to help establish the security for presidential elections, enhancing civil-military operations, conducting a research project to determine the impact of migration on security, and advising the government on the development and shaping of the country’s security sector. ■



Lt Gen (Ret) Bala Nanda Sharma
Chief Executive Officer
of the COVID-19 Crisis
Management Centre
(CCMC)

SSD 10-1



Ambassador Sridhar Khatri
Nepalese Ambassador
to the U.S.

SEC 07-1

SSD 11-1



LTG (ret) Chitra Bahadur Gurung
Chief of Staff, Royal
Nepalese Army



Jeetendra N. Dev
Honorable Minister,
Parliament of Nepal



Khimlal Devkota
Member of Parliament



Minendra P. Rijal
Minister Nepal Ministry
of Defense



Navin Kumar Ghimire
Defense Secretary,
Ministry of Defense

ALUMNI COHORT SSD 10-1 & TL 08-1



Timor-Leste

Alumni of DKI APCSS in Timor-Leste contributed to the development of the country's security sector, and were instrumental in developing the National Security Policy and National Defense Policy. ■



Timor-Leste cohort during a security policy development workshop hosted by DKI APCSS engaged in an open discussion regarding security issues in their country. - Photo: File/PAO



Bangladesh



Major General ANM Muniruzaman SEC 06-2

Established the Bangladesh Institute of Peace and Security Studies.



Major General ANM Muniruzaman and the H.E. Reto Renggli, Ambassador of Switzerland to Bangladesh, at the Bangladesh Institute of Peace and Security Studies (BIPSS). - Photo: Courtesy/BIPSS



Indonesia



Kris Mada
Deputy Editor,
KOMPAS Daily
ASC 14-3

Earned the Hasan Wirajuda Perlindungan Award 2018, presented by the Minister of Foreign Affairs



for his contribution and role in protecting Indonesian citizens from human trafficking, drug smuggling, and illegal migration.



As a senior U.S. diplomat working in the field, what I value most about DKI APCSS is the quality of the alumni Fellows as they return with even greater enthusiasm to address the security challenges of their countries and partner with the United States in doing so.



AMB PETER M. HAYMOND

United States Ambassador to Laos and DKI APCSS Senior Diplomatic Fellow

Photo: Doug Carroll/PAO



Nepal



Superintendent Purushottam Kandel
Senior Superintendent, Nepal Police
CSRT 16-1

Developed a “Conflict Management” Training Course for senior officers at

the National Police Academy in Nepal. This course was created by a demand for police offices to have the skills to properly deal with issues rising in a post conflict period for the country. The Chief of Police approved the program, and the first class was held in early 2017.



that helps travelers manage their tax payments in advance without having to physically visit or declare their belongings at the Customs checkpoints.

contributions given by many of the United Nations advisors ... Of the 40 proposed changes to the document, approximately 37 were accepted.”

Ambassador Horta also stated, “We are assisting the Timor Leste government in transforming the Secretary of Defense into a Ministry of Defense, and two of my former professors at DK I APCSS were of great help.”



Martinho Goncalves
Director at Ministry of Defence of Timor-Leste
Security Sector Development Workshop, ASC 11-1, SSD 10-1, and TL08-1

“I gained much experience and knowledge from DK I APCSS. I’m involved in the security sector development of Timor-Leste. I used the very excellent experience gained at DK I APCSS to develop our security sector reform. With the facilitation of the US Embassy in Timor-Leste, DK I APCSS assisted us in developing our document for security sector development. We are grateful for DK I APCSS; this is very excellent for us.”



Philippines



General Emmanuel Bautista
Member of the Foundation of National Interest (Trustee), Retired PHL army General
SSD 10-2, 2013 Alumnus of the Year

Former Chief of the Philippines Armed Forces, and DK I APCSS Alumnus of the Year 2013 led the development of the Security Sector Development plan for the Philippines. He also played a major role in developing the Bayanihan Peace Plan.



Timor-Leste



Ambassador Maubere Loro Horta
CSRT 10-1

The son of the former President of (Timor-Leste), and the current ambassador to China “In response to

DK I APCSS assisting the Timor-Leste government with the creation of its National Security Policy document,



Arquimino Ramos
Director at Ministry of Defence of Timor-Leste
ASC 15-1

As Commander of the Police Training Center, he used the DK I APCSS model to change his education model for the Center to participant-centered learning. He was also able to reduce training time from 9 months to 6 months. He implemented this change because they have a new policy of community policing, and civilian police with respect for human rights in a democratic country. He also established a new police museum in the police training center—the first museum since the country’s police force began in 2000.



Thailand



Kurkrit Chaisirikul
Director, Royal Thai Customs (Agency)
CCM 10-1

Earned the Customs Innovation Award 2018 for developing an ‘Advance Customs Duties and

Taxes for Personal Effects System.’ He created a mobile application platform



the Secretary of Defense commented that DK I APCSS’ contribution, despite the institution being quite far away, was actually more useful than the



Major Domingos Oki
Timor Leste Defense Forces (F-FDTL), Military Technical Cooperation (Office)
ASC 14-2

Co-DKI APCSS Alumnus of the Year 2014, established engagement mechanisms (created defense attaché position, annual defense talks, defense discussions, and mutual assistance program meetings) between Timor-Leste defense forces and at least ten other countries.

a project partnership framework for joint operations, investigation teams, and a convict transportation system. He organised international delegation meetings between Deputy Ministers in Germany and Turkey. As a result, and for the first time, Turkish law enforcement officials served in the German Federal Police (BPOL) and the German Federal Criminal Police (BKA) to thwart migrant smuggling and organised crimes. These initiatives contributed not only to German security but also to European Security.



Turkey



Mustafa Cem Toker
Associate Professor in Strategic Security Governance
CSRT 19-1

Mustafa Toker implemented a coordination mechanism at the ministerial level between the three important security institutions of Turkey, the National Police, Gendarmerie and Coast Guard. By initiating



United States



Major General (Ret.) Jaye Wells
Senior Executive Service (SES), Director (U.S. Department of Homeland Security)
APOC 17-3

Demonstrated exceptional performance in the Department of Homeland Security in the Transportation Security Administration (TSA) for the Pacific, as evidenced by his continuing drive for leading a culture of change, accountability, and using captivating and inspiration efforts. He helped change the culture of TSA by developing and implementing key Manager Training courses including, Leaders Education and Foundations program (LEAF) and Year of the Manager (YOM) Managers Training 2018 (MT2). Both are fundamental and essential training programs for those leaders who may not have honed their skills in leadership competencies. General Wells created the Training Advisory Group (TAG). These are role model sessions to reduce friction between scheduling, training time and operational screening functions. He led efforts with TSA Pacific Airports to identify a comprehensive array of emergency preparedness items to be disbursed throughout the Pacific theater. Through this initiative, pallets of food, water, generators, tarps, cots, sleeping bags and first-aid kits were readily available when needed for contingencies.



DKI APCSS nurtured participants to understand the complexities of the Indo-Pacific region ... It offered me a background in terms of understanding and having a good situational awareness of my responsibilities as Commander of Fiji's military forces.



MAJOR GENERAL JONE KALOUNIWAI
Commander, Fiji Military Forces
TSC 17-2

Photo: File Photo/PAO



this mechanism, the coordination, collaboration and cooperation at both strategic and operational levels were improved. While serving as a Counsellor of the Turkish Embassy in Berlin, he was responsible for security cooperation between Turkey and Germany, and he played a very critical role in information sharing, law enforcement cooperation, human trafficking, and migrant smuggling abatement. He also established

SECURITY SECTOR DEVELOPMENT
AND CAPACITY BUILDING

CYBERSECURITY

Protecting
Digital
Frontiers

*Photo illustration:
Nelson Gaspar/VIS*

Trailblazing trio of the digital horizon



Nepal

CYBER SECURITY POLICY



Ananda Raj Khanal
Senior Director of the Nepal Telecommunications Authority

CSRT 15-1

As a result of the ever-in-

creasing threat of cyber crimes, Ananda sought to create a systematic and strategic approach to managing cyber threats at the national level. He helped develop the national frameworks on cyber security including the development of the National Cyber



Security Policy, Cyber Crime Legislation, the National Cyber Security Awareness Program, and the establishment of a Security Agency for Countering Cyber Threats including Cyber Terrorism. He also continuously sensitizes individuals and organizations at the national and international levels about the importance of Cyber Security. ■



Thailand

CYBER SECURITY STRATEGY



Yanin Suranpairoge
Head of National Implementation Strategy, NCSA

CSC 22-3

As Head of National Security Strategy Imple-

mentation, National Cyber Security Agency, his job is to drive the cybersecurity policy and action plan for all public and private organizations in Thailand. He is responsible for adapting policies into effective practices and developing and improving cybersecurity policy and action plans into a five-year plan. He helped craft the National Cyber Security Strategy, and he led the effort to implement the strategy throughout government. He briefed the cybersecurity policy and action plan to defense personnel; he analyzed and prepared plans on public health security for medical officials; he lectured high school students on security awareness in technology and social media; and he lectured civil officials on cybersecurity awareness. He led cooperation efforts between the Ministry of Defence Computer Security Incident Response Team with the National Computer Security Incident Response Team; he helped prepare the National Cyber Threat Response Plan; and helped prepare national cybersecurity policies and action plans. He stated that “the comprehensive security knowledge he gained at DKI APCSS played a very important role in giving him a more modern mindset and broader perspective, and it has been of great benefit to the National Cyber Security Agency.” ■



Vietnam

CYBER SECURITY POLICY



Phan Huyen
Senior Officer, Vietnam Ministry of Public Security

CSC 22-2

She contributed to the development of legal regulations related to cyber

security in Vietnam by promulgating policies, decrees and circulars guiding



the development of detailed guidance on the implementation of Vietnam’s Cybersecurity Law. ■





SECURITY SECTOR DEVELOPMENT AND CAPACITY BUILDING

MARITIME SECURITY

Navigating Challenges

*Photo illustration:
Nelson Gaspar/VIS*

Guardians of the Seas



Cambodia



Leakhena Chin
Deputy Director,
Department of
Administrative
Affairs and Litiga-
tion, Cambodia

CMSC 19-1

In an effort to improve Cambodia's understanding of and approach to dealing with Illegal, Unreported, and Unregulated (IUU) fishing and maritime security, Leakhena conducted three training courses on landing site and at-sea inspections, three training courses on the Multi-Agencies Task Force Team (MATT), four training courses on the utilization of SMART tools, a training course on port state measures (PSM), and a training course on aerial surveillance. Course participants included nearly 300 government officials from over a dozen different government agencies. She constantly conducted patrols and inspections at sea and on the landing sites in the four coastal provinces. In addition to the aforementioned courses, she led regular meetings to exchange information and receive recommendations regarding Monitoring, Control, and Surveillance (MCS) implementation to combat IUU fishing, and to improve MCS. Leakhena's comprehensive and inclusive training program increased knowledge and expertise about IUU fishing and maritime security, and contributed to a more peaceful, secure, and prosperous Cambodia. ■



Malaysia



Abd Razak Mohamed
Penang MMEA
State Director
(Malaysian Mari-
time Enforcement
Agency)

ASC 15-2

Mohamed drafted a proposal to the Director General of the Malaysia Maritime Enforcement Agency (MMEA) to purchase an Automatic Identification System (AIS) Alert System for the MMEA Operations Room to improve response times for at sea crises. In cooperation with the US Embassy, Malaysia received the AIS system at no cost through the Seavision system. This system is now compulsory for all fishing vessels in the Eastern Sabah Security Zone, and all C2 class fishing vessels must have AIS tracking. Due to this new system and legislation, the Malaysians were able to foil a hijacking attempt of a Thai oil tanker. Mohamed's project has contributed to peace and security in Malaysia and the region. ■



Vietnam



Thuy Linh Nguyen
Official for Inte-
gration & WTO,
Department
of Internation
cooperation,
Ministry of Agri-
culture and Rural
Development

ASC 17-2

As a policy-adviser/maker, Thuy developed important strategies and assessments of agricultural sectors, including Strategy of Economic Integration in Agriculture and Rural Development until 2030, Assessment on Economic Integration Impact to Agriculture and Rural Development Sector, and Establishment of Vietnam Agriculture Representatives in Foreign Countries. She also contributed to the development of the National Action Plan to deter illegal, unreported, and unregulated fishing. Since returning from DKI APCSS, she applied the skills and tools from the course in her job. As a result of her efforts, she has achieved two significant outcomes: Firstly, she finished an international relations research project titled "APEC in Indo-Pacific Policy of the U.S and Recommendations for International Cooperation of the Ministry of Agriculture and Rural Development under APEC Cooperation to Capture the Opportunities and Face the Challenges." Secondly, she adapted and applied the National Action Plan to deter IUU fishing. As the lead of Vietnam's negotiation team on WTO Fisheries Subsidies, she contributed to the WTO-MC12 outcomes, which is known as the WTO's most important agreement on removal of subsidies for IUU fishing and overfished stocks exploitation. ■



GLOBAL ALUMNI

Nepal fellow, Krishna Raut and Dir Pete Gumataotao during a visit in Nepal. - Photo: Courtesy



CAMBODIA



FIJI



PALAU



BRUNEI



INDONESIA



INDIA



THAILAND



PHILIPPINES



MONGOLIA



SRI LANKA



SOUTH KOREA

NI FOOTPRINT

Dir Pete Gumataotao and members Thailand Alumni Association at an event in Bangkok. - Photo: Courtesy



MONGOLIA



INDONESIA



COOK ISLANDS



CANADA



GERMANY



JAPAN



NEW ZEALAND



VIETNAM



NEPAL

WOMEN, PEACE AND SECURITY

Ensuring Equality

Women, Peace, and Security (WPS) and other inclusive initiatives are cornerstones of the Center's curriculum. DKI APCSS alumni have been instrumental in integrating WPS principles into their national defense and security strategies, advocating for the essential roles that women play in conflict prevention, resolution, and recovery. By highlighting various successful implementations—from policy reforms that ensure women's participation in peace negotiations to training programs that prepare women for leadership roles in security sectors—the narrative underscores the profound impact of gender inclusivity on achieving sustainable peace and security. These stories not only reflect the ongoing global shift towards more equitable security practices but also celebrate the tangible contributions of women in securing and stabilizing societies across the Asia-Pacific region. ■

*Photo illustration:
Nelson Gaspar/VIS*

Organizer Empowers Women



Saira Ali Ahmed
Program Officer, AICS La Habana, Italian Agency for Development Cooperation

ASC 17-1

Saira Ali Ahmed, DKI APCSS alumna of the Year 2017, organized community discussions, meetings, and focus groups to strengthen, capacitate and motivate 250 women in three towns. She briefed core issues of human rights,

sexual harassment, peace and harmony, and constitutional rights. She also briefed on first aid, police reporting, prosecution, medical examinations, forensics, and post-trauma rehabilitation. She helped these women connect with social welfare and child protection units for redress of contentious issues they encountered.

Using her collaboration skills, she formed the District Women Support Group comprised of members of government, district lawyers, police department, Assistant General Prosecutor and civil society organizations. The group provides an avenue women can use to receive free legal assistance and a path to justice. It also provides input to promote women's rights and end violence against women.

She also helped establish the Women Protection Cell, of which she is working as a permanent member. She arranged meetings with policewomen to assist gender-based violence survivors to seek justice and provide them with legal aid. The WPC also allows victims an avenue for registering complaints for crimes and harassment. With the support of the Marvi Rural Development Organization, she provided legal aid and victim's assistance to 105 vulnerable populations, especially to religious and ethnic minorities and survivors of gender-based violence. For her support of women's rights, her rights-based approach, and her efforts to end honor killings, she earned the Women of Excellency Award from the National Assembly. As a result of her work, many new groups are keen to engage in peace-building at the local level. She stated "this work which I have initiated with Police Department, Women Protection Cell and with District Bar Association-Sukkur is just because of the directions and knowledge that I understood & gained from the DKI APCSS course and mentors. I was doing community mobilization in the past, but after attending this important 5-week course it helped me to link my work with key stakeholders for policy & advocacy making."

Her efforts have empowered hundreds of women to address human and constitutional rights issues regarding abuse, harassment, prosecution and rehabilitation, and she has inspired many other groups to engage in peacebuilding at the local level. ■



“



Many of our problems in the modern era are extremely complex, so we need a diversity of perspectives to help us understand what the potential solutions look like.

VICE ADM. RAQUEL BONO

Director, U.S. Defense Health Agency

Photo: William Goodwin/PAO

”

Getting The Message Out



Aarti Chataut
Deputy General Manager, Nepal Television

CSRT 15-1 CCM 08-2

DKI APCSS alumna of the Year 2022, as a TV journalist, gender analyst, and Chief Executive

Program Producer at Nepal Television, Aarti Chataut supported gender equality and

campaigns against gender discrimination through her works to promote gender parity using her TV programs and sensitization seminars, workshops, and training programs in Nepal and elsewhere.

During her CSRT 15-1 training at DKI APCSS, she carried out a Fellow Project entitled “Breaking the silence – way to real peace”

The major objectives of the project were to break the silence by bringing out in public hidden issues concerning agonies of these victimized women and their family members from the conflict time in Nepal, and to put pressure on the authorities to take cognizance of the issues involved and create an enabling environment to give justice to these women and their concerned ones.

She developed weekly national television shows. The shows were based on the Nepal



words “pahal,” meaning initiative and “sangharsha,” meaning struggle. She also added the issue related to sexual and gender-based violence in the aftermath of natural disasters.

Her weekly TV show focused on the post-war situation and issue of justice related to women and sexual and gender-based violence (SGBV) during wartime.

She has also worked with US Embassy in Nepal as a resource for mentoring girls to make them ready to fight against SGBV. Girls from 26 schools were involved in this endeavor.

She conducted classes for Nepal Police, Nepal Army, government officials, journalists, and development workers on the United Nations Security Council Resolution (UNHCR) 1325, 1820 - which is directly related to post war SGBV.

“DKI APCSS has really injected so much energy in me to work for the cause. From day one, I worked to implement my fellow project on bringing

real peace to Nepal through reconciling the issues of wartime violence against women. I overcame financial issues and, by working with the Ministry of Women, Children and Social welfare, secured partial financial support. I am now directing and producing a show that is presenting issues related to SGBV, which I am connecting to the issues of historical conflicts, reconciliation, and the peace building process. For my work on contributing to the peace building process and women empowerment, I received one of Nepal’s highest state honors from the President of Nepal.” ■



Myint Myint Mon

ASC 14-3

Myint Mying Mon was recognized for outstanding contributions to security

by elevating the role of Myanmar’s civil-sector organizations and women in international security. By institutionalizing leadership training and conducting workshops on women and democratic leadership, civic education, and organizational development, she increased the number of women in political

parties and executive positions and started a campaign to allow women the right to vote. Her efforts have helped promote security, peace and prosperity for Myanmar and the Indo-Pacific region. ■

Breaking the Glass Ceiling



United States



Admiral Linda Fagan

TSC 19-1

D KI APCSS alumna Admiral Linda Fagan is the first woman to head any branch of the United States military. As the

27th Commandant of the United States Coast Guard, she has led the organization since June 1, 2022, overseeing global operations and more than 78,000 active, reserve, and civilian personnel, as well as 21,000 Auxiliary volunteers. Previously, she was the 32nd Vice Commandant and held multiple flag assignments, including Commander of the Pacific Area and Deputy Commandant for Operations.



Fagan's career includes service on all seven continents, notably commanding Sector New York, extensive marine inspection work, and serving aboard cutters at sea. She has played a significant role in international maritime organizations and has contributed to the development of key maritime security codes. An alumna of the U.S. Coast Guard Academy and the University of Washington, she also holds a master's degree in National Resource Strategy and has earned numerous awards during her 37-year career, becoming the first Gold Ancient Trident as the longest-serving Marine Safety Officer. ■



Philippines



Commodore Luzviminda Camacho

ASC 16-1

Captain Luzviminda Camacho made history as the first woman to achieve the rank of Commodore in the Philippine Navy, equat-

ing to a one-star general in other branches. She currently leads the Armed Forces of the Philippines (AFP) Office of Legislative Affairs, becoming the first woman to hold the position. Her groundbreaking career includes being the first woman to command a Philippine Navy ship and the first female commander of Philippine peacekeepers in Haiti. Coming from a military family, she joined the navy in 1987. When offering advice to women,



she emphasizes the importance of setting clear goals and working hard, noting that she faced challenges in a male-dominated naval service but remained committed to her career and transformed her dreams into reality. She hopes her achievements inspire other female soldiers to pursue their dreams without letting gender be a barrier, and believes the legacy she has created in naval history will inspire others to promote positive change and progress in the workplace. ■



Bangladesh



Md. Masum Khan
*Joint Secretary (Ret.),
Ministry of Defence*
ASC 14-1

As Joint Secretary in the Bangladesh Ministry of Defence, he addressed violence against women and promoted gender

equality by implementing an action plan, including a social awareness program, a motivational program in the mosques, enforcement of law and support to victims.



Ghana



Colonel Awudu Rafat
CSRT 19-1

Colonel Rafat completed a project to increase female soldiers in security operations in the Ghana Army. The DKI APCSS course

exposed participants to the dynamic challenges in the realms of terrorism, and it further gave an insight about how to counter terrorism. With such a background, Colonel Rafat looked at empowering women in the Ghana Army, thereby increasing their capacity in the military for a comprehensive security approach to countering terrorism.



Indonesia



Adriana Venny
*Commissioner, National
Commission on Violence against Women
(Komnas Perempuan)*
ASC 16-2

Adriana provided outstanding support to 177 Indonesian women migrant workers

who were victims of Trafficking in Persons and sentenced to death. She also

localized the National Action Plan on Women Peace and Security in Papua New Guinea and Aceh.



Myanmar



Aye May
*Program Officer
Metta Development
Foundation*
ASC 14-3

Ms. May established a local Non-government Organization called Northern Shan State Women

Organizations Network (NSSWON), comprising 23 local organizations. Her goal was to increase security and to protect women and children from human trafficking in conflict zones. The NSSWON offers capacity building programs on women's leadership, gender-based violence and human trafficking awareness and support for victims, women's rights-based advocacy for legislative reform, and WPS education.

In 2018, the NSSWON successfully conducted a historic workshop to improve civil-military relations in Myanmar. This was the first time a local ethnic minority NGO was permitted to discuss Myanmar's democratic transition process. Funded by USAID, the event was officially authorized and registered with the assistance of the Myanmar DKI APCSS alumni network. Four DKI APCSS alumni also served as speakers and facilitators. Over 100 women from 11 different ethnic minority groups attended the event. The participants developed realistic action plans and specific activities they could implement to develop common understanding and build trust between their ethnic communities and the local military and militia units operating in their areas.

NSSWON is leading the #Timesup movement in Myanmar. The movement is aimed to encourage and motivate women to take on leadership positions within the community and to change laws that impede women's full participation in all governance aspects of the community.



Nepal



Dipendra Paudel
*Under Secretary under
the Ministry of Local
Development*
CCM 13-1

Combining his goal of developing the human rights section in the Ministry of Defense with the United Nation's

Women's Peace and Security efforts, Dipendra was named the focal point for the project. From forming steering committees and organizing a Gender-Responsive workshop to establishing a Resource and Information Center and a Human Rights section of MOD, he significantly contributed to establishing an environment with greater potential to change mindsets about human rights and gender equality not only in the Army but the police forces as well.



United States



Liza Theriault
*Colonel, Commander
of Air Force Reserve
Officer Training Corps
Detachment 585 at
Duke University*
ASC 14-2

Maj. Liza Theriault, chief of senior leader development for Pacific Air

Forces, advocated inclusion of a Women, Peace, and Security program into her command's formal strategy guidelines. After Theriault briefed then PACAF Commander Gen. Herbert "Hawk" Carlisle on data regarding inclusion in the Indo-Pacific region, the general established a WPS program, placing it under the command's Theater Security Cooperation Division. For taking this initiative, Theriault was named DKI APCSS Co-Alumna of the Year 2014.

A close-up photograph of a white Edelweiss flower with yellow centers, growing on a rocky mountain peak. The flower is the central focus, with its stem and leaves extending downwards. The background is a blurred, rocky landscape under a clear sky.

HEALTH

The Pulse of Progress

Photo illustration: Nelson Gaspar/VIS

Leadership in Health Security



Cambodia



BG Pito Sok
*Head of Administration and Finance
 Committee (Human Resource
 Association of Cambodia)*

EC 08-1 CCM 11-1

Upon returning to Cambodia from the Advanced Security Cooperation and Comprehensive Crisis Management courses conducted at DKI APCSS, General Sok formed a unique institution known as Cadet Fund aimed at enhancing relationships between Cadet members. It was designed to financially support each member's medical needs and budget for the funeral expenses of any member who has died. Knowledge and experience gained from these courses enabled him to write policies for both the public sector and private business. For example, he wrote a strategic plan for the Department of Immigration of the Ministry of Interior. He also wrote a proposal for attracting popular support from authorities and people at the grassroots level. Finally, he wrote human resource management policies. He integrated these useful skills in the curriculum of training programs at the cadet school and the National Defense University. ■



Indonesia

These two Indonesian alumni worked together to implement a plan to assuage social disasters by building tolerance, inclusivity and trust among Indonesian youth. It has already positively affected more than 1,000 Indonesian youth. ■



Rudi Sukandar
*Senior Researcher, The
 Habibie Center; Senior
 Lecturer, London School
 of Public Relations*

CCM 15-1



Rahimah Abdulrahim
*Co-Founder & Director
 of Cerita Caravan Col-
 lective, NGO that focus
 on social cohesion and
 anti-polarization)*

ASC 18-2



Philippines



Queenie Raagas
*Division Chief, Department
 of Health*

ASC 16-1

She developed a Covid Zoning Containment Strategy and Gender Diversity strategy during the early stages of the global COVID-19 pandemic in 2020. Her initiative and follow-up efforts led to effective control measures being taken throughout the Philippines, contributing to slowing down the spread of the deadly virus throughout the country. ■

HUMANITARIAN ASSISTANCE AND DISASTER RELIEF

Humanitarian Aid in Action

Humanitarian Assistance and Disaster Relief (HADR), as integral components of security strategy, is a domain where DKI APCSS alumni have excelled. These leaders have utilized their strategic training to organize and implement effective responses to natural disasters and humanitarian crises in their respective regions. This chapter illustrates the profound impact of prepared and proactive HADR operations. These narratives not only showcase the technical and logistical aspects of disaster response but also emphasize the human element, reflecting on how compassionate

leadership can mitigate the severe effects of disasters on vulnerable populations. This examination not only affirms the importance of HADR in the broader security landscape but also celebrates the dedicated individuals who rise to the call of duty in times of greatest need. ■

Photo: Shyam Tekwani

Working To Build Resilience



Sunia Ratulevu
Principal Policy Officer,
Ministry of Rural and Maritman Development

CCM 16-1

While working in the Fijian National Disaster Management Office, Sunia led efforts to develop national-level policy documents, including the National Tsunami Response Plan and the National Humanitarian Policy for Disaster Risk Management. With the knowledge gained from DK1 APCSS, he was able to develop these critical initia-

tives, and hold numerous mock exercises - mainly on communications, to ensure the country remained resilient in the face of these challenges.

He also drove a nationwide awareness program on tsunami disasters, helping key agencies like the Discipline Forces to develop their agency tsunami response plans. He held several civil-military coordination exercises with the defense forces of Fiji, the United States, and Australia, focusing on tsunami preparedness and response.

Following a major tropical cyclone, the government was overwhelmed by an influx of many regional and global humanitarian actors. Sunia's role as the lead editor was to develop the National Humanitarian Policy for Disaster Risk Management which helped disaster response agencies with their role in international cooperation. ■



Fighting Against Trafficking



Vietnam



Ta Ngoc Van
Chief Lawyer, Blue Dragon Children's Foundation

ASC 16-2

DK1 APCSS Alumnus of the Year 2019, Ta Ngoc Van established interagency coordination procedures and mechanisms in Vietnam to combat and prevent human trafficking. His work has already resulted in the rescue of hundreds of victims and the capture and imprisonment of many human traffickers. He has also expanded his efforts to include operations against forced labor within Vietnam Fisheries. Van's efforts have

been formally recognized by Vietnam's Department of Drug and Crime Prevention and Control, and the Ministry of Defense. He is now also focusing on forced labor in scam compounds across Southeast Asia. ■



Bangladesh



**Md. Mohsin
CCM 17-1**

As Minister of Disaster Management, Md. Moshin developed national disaster management policy and supported relief efforts during several major disasters involving cyclones and floods.



**Joint Secretary
Munir Chowdhury
Director General at
Ministry of Commerce
CCM 13-1**

In response to the collapse of a major garment factory in Bangladesh in which many people lost their lives,

Munir developed the plan for building a disaster management center, and for getting USAID funding for the facility.



Chile



**Ricardo Benavente
Professor, Chile
National Academy for
Political and Strategic
Studies
CCM 13-1**

Ricardo assisted in developing the national emergency plan for Chile. The policy was implemented to manage the crisis presented by a major fire. He also conducted a seminar to improve crisis response in complex situations and he completed a research paper, "Strategic Leadership in Humanitarian Crises, Natural Disasters and Complex Peacekeeping Operations," which was published in ANEPE's magazine.



Japan



**Junko Yada
Director International
Security Policy Office,
Japan MND
ASC 15-2**

Junko successfully completed a project called "Sustain Fuel Supply for Rescue Operations by Self-Defense

Forces in Major Disasters." Her efforts spawned a series of joint relief exercises in Japan to ensure sufficient oil supplies are present during emergencies. Nine



inter-ministerial exercises involving oil supply sustainability during disasters have been completed in all five regional armies. Her work has resulted in a more capable governmental response by ensuring sufficient supplies of petroleum products are available during crises, and it has contributed to a more stable and secure Japan and prosperous Indo-Pacific region.



Laos



**Vilayphong
Sisomvang
Director General, Lao
Ministry of Labor and
Social Welfare
CCM 15-1**

Vilayphong successfully completed an effort to enhance the government's capacity

to prepare for and respond to disasters and humanitarian assistance. He developed a training program and a manual on disaster management for Lao officials. Additionally, he implemented training activities at both national and local levels. His efforts have resulted in more disaster capable and responsive



government entities, better interagency coordination, and a more stable and secure Laos.



**Krishna Raut
Secretary, Finance
Commission
CCM 17-1**

Krishna Raut was DKI APCSS Alumnus of the Year 2021. As Joint Secretary in Nepal's Disaster Management Division,

Krishna helped plan and establish seven provincial emergency operations centers in Nepal to improve disaster planning and response. He also helped formulate the Disaster Management Act, the Risk Reduction Policy, the



National Strategic Action Plan, and 15 laws, 8 of which were enacted. Following his promotion to Principal Secretary of the Government of Madhesh Province, Krishna continued his outstanding performance by organizing a provincial disaster risk management capacity building and strategic plan preparation workshop. He also completed a field study for flood risk management in preparation for the installation and operation of an early warning system. Krishna Raut's commitment to excellence and continuous improvement significantly contributed to Nepal's peace, and stability.



We [Pakistan] experienced a massive earthquake in 2005, almost 78 thousand people got killed. DKI APCSS provided me the opportunity to understand the complexity of this dimension of security through my cooperative skills ... which I developed over here while attending the course I managed to organize a comprehensive response involving all the agencies that went very smooth.



BRIG GEN ZAKEER AHMED ABBASI
ACS12-2

Photo: File/PAO



Amrit Shrestha
Deputy Inspector General of Police
ASC 14-1

Amrit Shrestha improved Nepal's communication network for disaster response by coordinating to provide two pairs

of High Frequencies, one pair of Very High Frequencies, and one pair of Ultra High Frequencies to the Ministry of Information and Communication for emergency use only. When an emergency is declared, these dedicated frequencies allow all security organizations to communicate without interruption to better support crisis response efforts.



Dr. Meen Bahadur Chhetri
Past President and Executive Member of Nepal Centre for Disaster Management
CCM 09-1

Undersecretary Chhetri used the knowledge and experience he

gained through participation in the DKI APCSS to significantly enhance his efficiency and proactivity. Upon returning from his course in Hawaii, he actively



contributed to the drafting, advocating, and lobbying efforts for the Disaster Management Bill and Policy, resulting in their enactment by the Parliament of Nepal in October 2017. The enactment of this legislation has played a pivotal role in mitigating disaster losses in Nepal by facilitating a shift from a

reactive to a proactive approach, and transitioning from disaster management to risk management. He took the leadership role in organizing a two-day National Disaster Preparedness and Pre-Monsoon Planning workshop in Kathmandu. The program was successful and resulted in an action plan on how to respond in the event of disasters in Nepal. He also helped prepare District Disaster Preparedness Plans and District Contingency Plans for 65 districts in Nepal. Subsequently, he was honored with the appointment as an Australia Awards-Endeavour Ambassador.



LTC Dr. Sunita Panta
Associate Professor/ Anesthesiologist, Nepal Army
CCM 15-1

Panta successfully completed a project to improve disaster management awareness

within medical schools in Nepal. In close coordination with the US Embassy, this project was first implemented in the Nepalese Army Institute for Health Sciences. Due to its success, the program was extended to three more medical colleges. As a result, civilian and military medical personnel are more aware of



their roles and responsibilities during disasters, and their readiness to react to disaster events has been enhanced. Her efforts have resulted in a better educated medical community, improved readiness to handle preparation and response activities for disasters, and a safer and more secure Nepal.



Nepal



Chiranjibi Bhandari
Assistant Professor,
Tribhuvan University
CCM 13-1

After completing the Comprehensive Crisis Management course at DKI APCSS, he authored five journal articles and

book chapters in the thematic area of social reintegration of ex-combatants in Nepal. He served as trainer, monitor, and



evaluating coordinator in the ‘Combatants to Peacemakers Programs.’ In this role, he was responsible for designing basic, advanced, and refresher training manuals, providing dialogue mediation and facilitation training to 104 dialogue facilitators and 750 social dialogue group members. His approach, emphasizing people-to-people relationships, significantly improved the connection between ex-combatants and community members. Also, out of 40 different peace events conducted, he personally coordinated 8 events. All these events were organized to facilitate social reintegration of ex-combatants into society as well as promote social harmony and peace in communities where ex-combatants resided. Overall, these activities played a crucial role in enhancing the leadership qualities of both ex-combatants and community members, fostering collaboration for community development, and enhancing peace and stability throughout the country.

“Participating in the Comprehensive Crisis Management Course has been immensely valuable in my life. The knowledge and insights gained during

this course have equipped me to think critically, plan effectively, and implement activities in post-conflict project settings. It was an eye awakening course to look at crises and security-related aspects from micro to macro perspective.”



Philippines



Clarence Dugenia
Senior Defense
Research at National
Defense College of the
Phillippines
CCM 09-1

Clarence assisted in crafting the Crisis Management Manual for the



Philippines. He also trained 220 local executives from 30 villages on preparing for existing and emerging crises.



Camilo Gudmalin
Undersecretary/
National Project
Director at Dept of
Social Welfare and
Development
CCM 14-1

Camilo crafted a Joint Memorandum Circular to determine unsafe build

zones and reduce casualties during disasters.



The work being done out of DKI APCSS is indeed very special – we all highly prize the collaborative work, outcomes, professional camaraderie, and spirit at DKI APCSS. What it does in support of partnerships and participatory thinking, real problem-solving and the building of respectful and useful relationships, makes it, without exaggeration, a global strategic asset.



**VICE ADMIRAL
ANN RONDEAU (US)**
Former President, National
Defense University

Photo: William Goodwin/PAO



Taipei Economic & Cultural Office (TECO) in Honolulu appreciates steadfast support from the DKI APCSS for offering Taiwanese alumni a valuable Track 1.5 dialogue platform to share Taiwan’s security perspectives and challenges with counterparts of like-minded countries, thereby enhancing the connectivity of the Indo-Pacific region.



DIRECTOR GENERAL RICHARD LIN
Director General, Taipei Economic and Cultural Office - Honolulu
 Photo: Doug Carroll/PAO



Philippines



General Romeo Brawner
Chief of Staff, Philippines Armed Forces
ASC 14-2

Among his many accomplishments as Chief of Staff of the Philippines Armed Forces,



General Brawner outlined policy for “Participation of Foreign Military in the Humanitarian Assistance and Disaster Response Plan and Manual.” The Philippines is one of the largest contributors to international peacekeeping operations.



Josephine Timoteo
Bataan Provincial Disaster Risk Reduction and Management Officer (PDRRMO)
ASC 14-2

Josephine improved coordination between local and national government

agencies for disaster management and risk reduction by conducting training



programs and workshops and creating a technical working group. She increased the speed in transmitting warning advisories to reduce casualties and improve disaster response.



India



Colonel Vinay Kajla
Deputy Inspector General, Central Industrial Security Force, Ministry of Home Affairs
CCM 13-1

Vinay helped establish a Joint Command Center for disaster management

operations. He also conducted a major training exercise to help disaster agencies prepare for natural disasters, and



he oversaw the massive evacuation, rescue, and relief operations, reducing casualties in the aftermath of Cyclone Phailin.



Sunder D. Banga
Director, Ministry of Tourism
ASC 10-1

With road accident deaths on the rise each year, Banga, while working as Secretary to the Supreme Court Committee on

Road Safety, helped implement Road Safety Policy by establishing the following capacities: a Road Safety Council to review and govern road safety



issues; a Road Safety fund; protocols for identifying and dealing with blind spots; a road safety audit; process for identifying and reducing fraud regarding drivers licensing; trained vehicle inspectors; equipment to monitor traffic violations—alco-meters, speed guns and interceptors; helmet and seat-belt laws; trauma centers first-aid facilities; and trained medical personnel. As a result of his efforts, the number of road accident deaths were reduced by 2,872 and road injuries by 23,649 in 2017 as compared to 2016. His efforts saved lives and property, contributing to security, peace and prosperity for India and the Indo-Pacific region.



Samoa



Muelu Meatoga
Principal Monitoring & Evaluation Officer, Ministry of Health
CCM 16-1

Muelu contributed to developing the first-ever emergency plan for the Prime Minister’s office

and the Cabinet. He also took the lead in coordinating the Ministry’s emergency exit plan during emergency drills, and demonstrated clear leadership in help-



ing to develop national priorities and strategies on security. Muelu’s efforts have helped Samoa prepare for disasters and have helped advance peace and security in the Asia-Pacific region.



Sri-Lanka



Chathura Liyanaarchchi
Deputy Director, Preparedness Planning at Disaster Management Center
CCM 13-1

As Director of Preparedness, Disaster Manage-



ment Center, Chathura led the project to establish the Ova Special Disaster Management Center in Sri Lanka. His efforts have helped promote security, peace and prosperity for Sri Lanka and the Indo-Pacific region.



Lieutenant Colonel Shashikala Perera
Senior Project Coordinating Officer
ASC 16-2

As a Major, Perera led the successful response efforts to three disasters, including an ammunition depot

explosion, a massive garbage landslide, and extensive flooding and landslides. She also improved the Army’s crisis response capability by re-engineering a supply truck as an emergency response



vehicle. Her outstanding response and recovery efforts averted greater loss of property, preserved life, and contributed to security, peace and prosperity of Sri Lanka and the Indo-Pacific region.



The Daniel K. Inouye Asia-Pacific Center for Security Studies has demonstrated time and time again its value in bringing people together to engage in meaningful dialogue on difficult questions that have a long-term impact on the strategic stability of our region. DKI APCSS’ ability to foster international cooperation and to improve mutual understanding of security challenges is a testament to their commitment to the preservation of regional peace and prosperity.



DR. KEVIN RUDD AC
Australia’s Ambassador to the United States and former Prime Minister
Photo: Doug Carroll/PAO



Maldives



Ismail Naveen
Deputy Commissioner of Police
CCM 14-1

Ismail provided outstanding water management during a crisis that threatened the Maldives entire



fresh water supply. As the result of a fire at the Maldives water treatment plant, the entire fresh water supply for Maldives was cut off. Responding to the crisis, Ismail developed the process and mechanism for delivering fresh water to Maldives inhabitants; thus, he helped Maldives avert a humanitarian crisis.



Mongolia



Col Ariunaa Chadraabal
Colonel, Head of Foreign Cooperation Division, National Emergency Management Agency (NEMA)
CCM 15-1

Col Chadraabal mainstreamed



Disaster Risk Reeducation in National and Sectoral Development Process in Mongolia.



Pakistan



Ammara Khattak
Additional Director, Civil Services Academy, Govt. of Pakistan
CCM 15-1

Ammara developed an inclusive approach to disaster risk management in Pakistan by successfully mainstreaming persons with disabilities (PWD's) into disaster planning in several government ministries. Additionally, through her efforts, the first resource center for persons with disabilities was established in Abbottabad. She also



helped launch a program of inclusion for PWD's at Hazara University, resulting in free higher education for PWD's—she was chosen by Medibank as the patron for the Hazara region. Her efforts have resulted in the greater inclusion and resilience of a minority community in Pakistani society, and a more secure and peaceful Indo-Pacific region.



Palau



Aileen Mikel
Education Specialist, Palau Ministry of Education
CCM 15-1

Her DKI APCSS course gave her the experience necessary to better prepare school principals to deal with crises at their schools. It also gave her the necessary skills to work with the schools in maintaining their emergency management plans to ensure the safety of everyone on the school campus. Working with the International



Organization for Migration (IOM), she helped the school principals finalize their school emergency management plans. She developed relations with the National Emergency Management Office, the Ministry of Health, and the Division of Fire and Rescue to coordinate emergency drills for all the Palau schools. She also worked with members of the community from all 16 states in Palau to develop strategies that community members could use to prepare for a disaster and to build resiliency in recovering from disasters.



Samoa



Tanielu Vaiaso
Disaster Officer, Ministry of Natural Resources and Environment
CCM 13-1

Created SOPs for all disaster response agencies, including police,



fire service, Red Cross and Samoa Electrical Power Corporation. He also installed a radio communication network to cover the entire country, improving communications during crises.



Tonga



Viliami Tu'ihalamaka
Chief Executive Officer, Tonga & Fire Emergency Services
CCM 14-1

Viliami developed an “Emergency Response Plan for Large Scale Fire and Disasters.”



Kelela Tonga
Chief Executive Officer, Tonga & Fire Emergency Services

ASC 14-2

Kelela conducted a national-level workshop for the National Search and Rescue Plan

for Tonga and coordinated the plan's creation.



Mafua-'i-Vai'utukakau Maka
Director of National Emergency Management Office

CCM 15-1, Alumni Association Workshop 2019

As the Director of Tonga's National Disaster Risk

Management Office (NDRMO), Maka is responsible for the overall coordination of humanitarian response to disasters, including the most recent response to



the Hunga Tonga Hunga Ha'apai volcanic eruption and tsunami on 15 January 2022. He designed a District Emergency Management Plan for Ha'apai Group of Islands. This plan also outlined the Tonga Strategic Development Framework for improved resiliency to natural disasters and the impact of climate change. He was the Operations Manager in charge of the Operations Room Team that manned the National Emergency Coordination Centre (NECC) during the following events: Tropical Cyclone Ula, Tropical Cyclone Winston, Capstone Exercise. He was Co-Leader of the Civil-Military Response Team deployed to support the Government of Fiji following Tropical Winston. He was the national facilitator of child protection in the emergencies outreach program conducted throughout Tonga in support of the Safety and Protection Cluster under the Ministry of Internal Affairs. He indicated that all the modules he learned from the DKI APCSS course were the key backbone in the accomplishment of his tasks.



Sione Ulakai
Deputy Chief of Defense Staff
ECO 6-2, TSC 14-1

Slone reported that the culmination of his DKI APCSS experiences were realized in the success of Tonga's assistance to Fiji

during cyclone relief operations to some of the remote islands in Fiji. The Tongan Defence Force coordinated fast relief to parts of Fiji. This relief operation was coordinated with the Australian Navy and the Fijian Military Force. The interoperability efforts and the success of this operation were made possible due to the experiences learned from DKI APCSS.



Viliame Lolohea
First Secretary, High Commission to the United Kingdom
ASC 16-2

One of the negative impacts of climate change in Tonga was the erosion of its shorelines and subsequent loss of

sand for construction. Viliame resolved the sand depletion issue by developing a plan to use the nickel slag waste products from other neighboring countries



for its own construction projects. His efforts stemmed the tide of depleting sand resources while supplementing the country's development with a new resource for construction material.



Our 10,000 alumni didn't go back to their countries just better educated, they went back with important skills and knowledge, the 'spirit of aloha,' and a sense of their ability to make things better; multiply that by 10,000 — it's a wonderful thing. When they complete a course here, it's not the end ... it's the beginning of their journey to apply, to teach, to change the world with what they've learned here at DKI APCSS.



LT. GEN. DAN "FIG" LEAF
U.S. Air Force (Ret.)
Director, DKI APCSS
(2012-2017)
 Photo: Doug Carroll/PAO



United States



Dr. Charles F. Craft
Dental Director,
Nebraska Office of
Oral Health
EC 05-1, AP 08-1

Dr. Craft received the prestigious 2019 American Dental Association Humanitarian Award for his work

as Founder of the East meets West Dental Program in Da Nang, Vietnam. This charity program began in 1995 and has treated over 165,000 disadvantaged children in central Vietnam with more than 30 million USD worth of free and modern dental care. Dr. Craft also helped to implement a wave of U.S. Military dental Humanitarian Assis-



tance missions that provided millions of dollars of medical/dental treatment throughout the Asia-Pacific region. The East meets West Dental Program is now a self-sustainable entity that is thriving, and it has empowered the Vietnamese dental staff to become leaders in the public health dentistry in the central region of the country. "Dr. Craft has dedicated his life to providing access to care for needy populations both in the U.S. and abroad, truly creating a legacy of service," said Dr. Jeffrey M. Cole, ADA president.

As a result of Dr. Craft's volunteer liaison work, the Commander of the U.S. Seventh Fleet, on behalf of the president, presented Dr. Craft with the Meritorious Service Medal, stating, "His extensive operational field experience and invaluable cultural knowledge have meaningfully contributed to the reopening of naval military and diplomatic relationships in the post-war countries of Cambodia and Vietnam."

"Dr. Craft has elevated public health dentistry in our country and introduced important preventive care programs throughout central Vietnam," said Hoang Hung, Ph.D., former vice dean of the National Medicine University in Ho Chi Minh City. "His selfless dedication to helping Vietnam recover from our post-war period and improve health conditions for our people has left a lasting legacy that will continue to benefit future generations. His humanitarian example will serve as an inspiration for our dental students and other foreigners who wish to provide assistance to the disadvantaged children and local people in Vietnam."



Vietnam



Thuy Anh Nguyen
Deputy Director
General, Ministry of
Foreign Affairs
CCM 15-1

Thuy created a quick-response network of agencies for disaster response. She improved local

staff's awareness on climate change response, and she coordinated with the U.S. Embassy to include a plan of



humanitarian assistance and disaster relief (HADR) activities in the Pacific Partnership 2016. She coordinated for an early warning drill and incident command system; emergency operations center management; emergency engineering/medical function; emergency shelter/evacuation; and search and rescue in the event of a typhoon. She also gained approval to install new communications system equipment at the Da Nang Disaster Management Coordination Center.

Protecting Societies

DKI APCSS alumni play an important role in confronting the threats posed by terrorists and other malicious actors. The innovative strategies and comprehensive policies these security professionals have developed to combat terrorism and safeguard their nations have made a lasting impact throughout the region. Highlighting a range of initiatives—from intelligence sharing and border security enhancements to counter-radicalization programs—this chapter reveals how DKI APCSS graduates have applied their expertise to forge effective counterterrorism frameworks. By detailing the successes and challenges encountered in the global fight against terrorism, the following stories serve as a testament to the resilience, ingenuity, and dedication of those on the front lines of securing peace and stability. ■

*Photo illustration:
Nelson Gaspar/VIS*



Raheem Latheef
Chief of Defense Force,
Retired



Hamdhoon Rasheed
Former Commissioner of
Police, Retired



Hassan Khaleel
Deputy Minister, Ministry
of Environmental, Climate
Change and Technology

ALUMNI COHORT - SSD 17-1



Maldives

Working Together Against Extremism



Hassan Amir
LTC Defense Advisor
to Sri Lanka



Abdulla Waheed
Chief Customs Officer



Mohamed Saleem
Commandant of
Coast Guard

Alumni developed the national counter-terrorism strategy.

Chief of Defense Force **Lieutenant General Abdul Raheem Abdul Latheef**, as well as **Commissioner Hamdhoon Rasheed**, **Hassan Khaleel**, **Major Hassan Amir**, **Chief Superintendent Abdulla Waheed**, and **Colonel Mohamed Saleem**

came to DKI APCSS as a cohort, and they worked together as a team to successfully develop and publish the Maldives National Strategy on Preventing and Countering Violent Extremism. Their efforts have helped promote security, peace and prosperity for Maldives and the Indo-Pacific region. ■



ALUMNI COHORT



Hong Kong

Alumni police officials in Hong Kong created a Counter-terrorism course and supported the security plan for the Equestrian events at the 2008 Olympics. ■

Hong Kong police officials stand watch as a parade moves through for the 2008 Olympics. - Photo: Stewart/Wikimedia.org



**ALUMNI
COHORT
CCM 16-1**



Mongolia

Mongolian alumni cohort developed the Security Plan for hosting the Heads of State Asia-Europe Meeting Summit, the first-ever such high-level meeting hosted by Mongolia. The event was successfully conducted without security incident. ■



Yeruultegsh Chimeddorj
Maj (ret), former SWAT Team Leader, Mongolian Armed Force



Ganbaatar Dashdondog
Colonel, Mongolia Border Force



Erdenebaatar Davaajav
Minister, Mongolia Ministry of Road and Transportation



Onon Erdenchuluun
Police Senior Detective, Mongolia National Police Agency



Myagmardorj Ganjuur
Colonel, Mongolia Armed Forces



Gantumur Lkhagva
Former Senior Specialist for Military Policy, General Staff of Mongolian Armed Forces



Enkhbayar Lkhagvasuren
Senior Expert, Counter-Terrorist Coordinative Council



Batmunkh Uuganbayar
Deputy Director, Mongolia National Emergency Management Agency (NEMA)



The biggest contributory factor of the executive course in DKI APCSS was to my understanding of the security concerns of other nations in the Indo Pacific. I learned to see things from their point of view, which stood me in good stead when I got promoted to the highest rank in the Indian Air Force and had a lot of interactions with other country’s armed forces in bilateral and multilateral defence cooperation activities. DKI APCSS changed the way I think and I am very thankful for that.



**AIR CHIEF MARSHAL (RET)
BIRENDER ‘TONY’ DHANOA**
Former Chief of India’s Air Force

EC 00-1

Photo: Vijay Kumar/Ministry of Defence/Government of India



The DKI APCSS mission of building relationships and connections has never been more important given the challenges we all face.



CHRIS SEED
*Former Chief Executive,
 New Zealand Ministry of
 Foreign Affairs and Trade*
 SEC 07-2
 Photo: Doug Carroll/PAO

Security Down Under



New-Zealand



Colin Smith
*Chief Customs Officer,
 New Zealand
 Customs Center*

CSRT 10-1

Alumni Assoc.
 Workshop 2019

Colin used the Causal Loop technique to identify specific ways to handle the mass arrival of refugees by sea. The information flow regarding this issue was overwhelming decision-makers, not just in Customs but in other parts of government as well. He identified the points requiring immediate attention to improve the process, and he led a multi-agency intelligence group to effect positive changes. He and his team presented a coherent environmental operational analysis to decision-makers at the highest level. Writing a draft manual for the Information and Intelligence sections of the Government, he developed a measured

response. Using the strategic messaging skills he gained at DKI APCSS, he obtained support and understanding for the new process. Since implementation, his procedures have been tested twice, and has been consistently successful.

He designed a CT border training program for the Rugby World Cup. Not only did the New Zealand Customs Service adopt the program, but the Airport Police and Aviation Security did as well. He led a NZ Customs/Police team in delivering a three-day CT border course to the Philippines National Police Aviation Group in Manila. Coordination with his DKI APCSS classmate from the Philippines helped both countries achieve their objectives for this multinational training effort.

He is currently using the skills taught at DKI APCSS to orchestrate a CT border screening operation covering the 5th commemoration of the March 15 terrorist attacks in Christchurch. It has been a collaborative effort with buy in from the four Customs airport managers plus the Australian Border Force, Home Affairs Australia and the US Customs and Border Protection liaison officer Australia engaged. ■



Second Chances in the Solomon Islands



Solomon Islands



Gabriel Manelusi
Commissioner (Ret.)

ASC 16-1

As the Commissioner of the Correctional Service for the Solomon Islands, Gabriel Manelusi created the National Rehabilitation, Regeneration, and Reintegration Strategy, a plan to reintegrate inmates into

the local community. Instrumental to this strategy is a collaborative engagement method toward rehabilitation and reintegration that is underpinned by respecting and valuing local customs and culture. Leaders use problem-solving methods to guide the way they deploy resources and look at more innovative ways they can connect with the community. The strategy provides a framework to better understand roles in the peacebuilding, prevention, and rehabilitation processes. The primary aims of rehabilitation are to alter the offending behaviour and to equip released inmates with the knowledge

Continued on page 57

SOLOMON ISLANDS
Continued from page 56

and skills required to re-enter society as a productive and positively contributing Solomon Islands citizens. The strategy outlines individualized case management plans for each inmate by providing the correctional officers and inmates step-by-step guidelines for rehabilitation and reintegration. The strategy also features a cooperative stakeholders' approach, ensuring full integration with the community and support agencies. To provide oversight and governance of the implementation of this strategy, Commissioner Manelusi also helped

create the National Peacebuilding, Prevention, and Advisory Board. It is comprised of national-level leaders who provide guidance and decisions in relation to strategic issues at national and provincial levels, the implementation of peacebuilding, prevention and rehabilitation through the National Tactical Plan, and the sustainability of prevention partnerships and activities from national to village levels. The Rehabilitation, Regeneration, and Reintegration strategy assists correctional officers and community partners in providing a safe, secure, and peaceful Solomon Islands. ■



I value my short but meaningful course on Security Sector Reform (SSR) at the DKI APCSS. My interaction with the faculty and fellow learners served as inspiration for me to integrate SSR in our strategy to win the peace.



**GENERAL (RET)
EMMANUEL BAUTISTA**
Former CHOD, Philippines
Photo: William Goodwin/PAO



Bangladesh



Feroz Al Mozahid Khan
Additional Deputy Inspector General
ASC 15-1

Khan successfully completed his Fellow's Project entitled "Enhancing Cybercrime Investigation Capacity for

the Bangladesh Police." This resulted in the publication of a manual which is currently being used by the Bangladesh Police, standardizing police procedures and educating police forces on the cyber threats they face. His efforts have resulted in a more efficient and capable police force, better interagency cooperation, and has resulted in a more stable and secure Bangladesh as well as the Indo-Pacific region.



at DKI APCSS have helped me to make important changes to the Maldives National Defense Force. Specifically, we were able to make very big, positive changes that were needed in the Southern Command. I also was able to implement what I learned at DKI APCSS on another project to incorporate civilian workers into the Maldives National Defence Force because at that time we did not have civilians as part of our organization."



Maldives



Lt Gen Abdul Raheem Latheef
Chief of Defense Force (Ret.)
ASC 15-1, SSD 17-1

He stated "The courses I attended at DKI APCSS and the subsequent projects I worked on while



Major Ibrahim Naeem
Head of Directorate of Military Intelligence
ASC 16-2

Major Naeem helped establish a Maldives Counter Terrorism Fusion Center at the National Counter

Terrorism Center. He completed the establishment of a National Counter Terrorism Center website and a counter terrorism hotline.



Hawwa Abdul Raheem
*Director of Research,
Maldives National
University*

ASC 17-2

Hawwa developed an awareness program and prepared a curriculum on the role of women

in countering terrorism for Maldives. She gave a presentation at the National Counter Terrorism Center, where it was suggested this program be developed into a NGO with support from the Center.



Indonesia



Maharani Sitishopia
*Legal Expert for Mem-
ber of Parliament*

ASC 16-1

As an expert in Special Committee of the draft revision of Law No. 15/2003 on counterterrorism,

Maharani regularly give input to the Members of Parliament in developing regulation and policy particularly in security strategies and law in Indonesia. With this opportunity, she succeeded in applying the strategy and knowledge that she gained from the Advanced Security Cooperation course. She designed a causal loop of terrorism issues, conceptualizing the problem in a counterterrorism bill and also deliberated on international cooperation and international strategy which she learned from her ASC Course. She worked on revising and defining the laws that helped provide a better system for distribution of restitution to Terrorism Victims. Her initiative was passed through Parliament in early 2017.



Philippines



Michelle Bonto
*Quezon City Jail War-
den Superintendent*

CSRT 17-1

As Jail Senior Inspector, Bureau of Jail Management and Penology, Michelle developed and implemented a five-day Philippines

Countering Violence and Extremism workshop and training program that was originally designed only for the officials in her organization; however, it cascaded into a much larger application for all levels of government. This made her project more significant because it allowed for a much greater platform from which she could reach out to many more officials to positively affect the Philippines' CVE policies and strategies.



Raoul Manguerra
*Head of National
Bureau of Investigation
Counterterrorism
Division*

CSRT 12-1

As Chief of Counter Terrorism Division of the National Bureau of Investigation, Raoul applied

some of the intelligence-led policing principles he learned from his DKI APCSS Countering Security Responses to Terrorism course. He tapped his network in the intelligence community, police, military, and Department of Justice. He proposed the transparent pooling of information and resources to apprehend the right suspects in terrorism cases. Over a span of three months, his team conducted three operations against Abu Sayaff members in Zamboanga and Basilan involved in the kidnapping and beheading of foreigners, religious workers, and soldiers. He apprehended two high-value Abu Sayaff members. As a result of robust collaboration with other intelligence and police agencies, he and his crew neutralized two additional high-value Abu Sayaff members and a gunrunning syndicate. They apprehended nineteen Abu Sayaff members who had standing warrants of arrest for kidnapping and serious illegal detention.

“From what I learned in CSRT, I formulated responsive and effective counter terrorism strategies, in coordination with counterparts from other police agencies and the military, local and foreign, to prevent, contain or neutralize the threat posed by groups espousing violent extremism. Through vigorous sharing of information, we bolstered the legitimacy and level of accuracy of information vital in apprehending and prosecuting alleged terrorists. I have shifted the strategy in the war against terrorism to a more proactive approach, one that incorporates a more intelligence-based system and acknowledges that only through a more collaborative and transparent sharing of information can the threat of terrorism be crucially negated.”



Teotimo Borja
*Commodore, Deputy
Commander MEPCOM
Coast Guard*

ASC 09-2

Teotimo cooperated with Singapore security officials to rescue three pirated ves-

sels. “DKI APCSS provided me a better understanding on the different security issues in the Asia Pacific region. It also strengthened my belief on the need for regional cooperation to address these issues particularly those involving transnational crimes.” Given his position in the Philippine Coast Guard, and also as the focal point officer of the Philippines in Regional Cooperation Agreement Against Piracy and Armed Robbery in Asia (ReCAAP), he cooperated with Singapore security officials to apprehend and recover three pirated vessels in the Southern Philippines. At the local level, and in cooperation with the Bureau of Customs, his team apprehended two luxury yachts/speedboats which had been smuggled into the Philippines. Working with his Coast Guard colleagues and the local police, he performed an operation in Samar Province to recover two tons of cocaine which had been dumped along the shorelines of this province by an international drug syndicate.



LCDR Erwin Tolentino
Coast Guard Commander (O-5), Commanding Officer of the BRP Cabra

CSRT 19-1

LCDR Tolentino designed and conducted a six-week Boarding Officer

Course under the Coast Guard Surface Support Force. The purpose of the course was to ensure that the proper procedures and protocols for boarding operations were enforced to prevent any untoward incident or any unnecessary accident at sea. It also standardized and professionalized the method for conducting Coast Guard boarding operations.

He taught participants sea-based related laws and mandates on fisheries, customs and tariff, drug enforcement, and anti-trafficking of persons. They also underwent exercises on gun safety, handling and marksmanship; boarding preparations and procedures; visit, board, search and seizure; arresting techniques; vessel safety enforcement inspection; and evidence tagging and gathering. As part of the modernization program, unarmed defensive tactics were also introduced during the training to the participants like striking, take-downs, ground training, and baton/knife fighting. Finally, the participants were trained on actual boarding techniques various vessels using scenario-driven operations depending on real-world conditions encountered.

The six-week intensive training course is modeled after the consolidated training modules and program of instruction in the Comprehensive Security Responses to Terrorism course at the DKI APCSS in Hawaii, the Japan Coast Guard-Japan International Cooperation Agency (JICA), and other international training programs.



Rommel Banlaoi
Undersecretary, Deputy National Security Adviser, National Security Council

CSRT 09-2, and EC 99-3

Rommel created the Philippine Institute for Peace, Violence and

Terrorism Research, and with Rodel Cruz, created the Asia Pacific Regional Security Forum, Inc. that served as the host for several Multilateral Maritime Security Conferences.



Kosovo



Agron Llugaliu
Director General, Kosovo Customs

CSRT 18-1

Agron employed his CSRT course knowledge and experience to aid in drafting Kosovo Custom's strategic

Counterterrorism five-year plan.



Indonesia



Colonel Yanuar Handwiono
Director of Cooperation and Border Security, Center for Hydrography and Oceanography of the Indonesian Navy

CSRT 10-1

Colonel Handwiono used his DKI APCSS

knowledge and experience as the framework to develop a step-by-step process and a systematic action plan to reduce illegal migration. He was successful in reducing illegal migration by 80 percent on an Indonesia military base.



Nepal



Bam Bhandari
(Retired) Deputy Inspector General, Nepal Police

CSRT 08-1

The Comprehensive Security Responses to Terrorism course helped Bhandari, as Additional

Inspector General, to enhance cooperation and coordination with regional and international counterparts. With the cooperation of US counterparts, he conducted operations against Al-Qaeda/

ISIS, and against regional terrorist organizations such as Laskar-e-Toiba (LeT). With the cooperation of Indian counterparts, he conducted operations against the Indian Mujahidin (IM). Besides these operations, especially against regional terrorism, his organization, the Special Bureau, has developed wonderful working relations with many international counterparts in terms of sharing information and cooperation.

Additionally, the CSRT course has helped him combat organized and transnational crimes. The sharing of information, cooperation and coordination during the investigation and operation phases are considered key factors in fighting terrorism and international crimes. Acquiring such knowledge from the CSRT course, helped him successfully conduct numerous investigations and operations against national and international terrorism as well as international organized crimes. Finally, the course also helped him as a police officer in dealing with numerous armed groups in the post-Maoist Insurgency period.



Nigeria



Yetunde Moromoke
Staff Officer Joint Operation, Nigerian Defense Intelligence Agency

CSRT 18-1

Yetunde streamlined and integrated the activities of the

State Offices and the Defense Intelligence Agency. She designed a strategy to incorporate intelligence gathered from the State Offices into the National Fusion Center by designing a training program for the State Offices and revamping the Fusion Center so it could perform better. This effort was put into practice for the elections held in February 2019, resulting in vastly improved, and highly organized information management during the elections.

NOTABLE RECOGNITIONS

Distinguished Alumni

DKI APCSS alumni are known throughout the world for their achievements. Here is a small selection of some of the most accomplished holders of the golden lanyard. This subset of alumni does not include all our distinguished alumni.



 TONGA HRH Tupouto'a Ulukalala* Crown Prince ASC 16-1	 KOSOVO HE Atifete Jahjaga Former President CRC 08-1	 MONGOLIA HE Tsakhia Elbegdorj Former President SE 07-2	 FIJI HE Josaia Bainimarama Former Prime Minister SE 04-1	 MONGOLIA HE Enkhsaikhan Mendsaikhan Former Prime Minister SE 05-2
 TUVALU HE Willy Telavi* Former Prime Minister EC 01-2	 MARSHALL ISLANDS HE Casten Nemra Former President EC 06-3	 MICRONESIA HE David Panuelo Former President EC 01-1	 MICRONESIA HE Alik Alik Former Vice President SE 05-1	 MADAGASCAR HE Hippolyte Ramaroson Former Vice Prime Minister EC 98-3
 PALAU HE Elias Camsek Chin Former Vice President SE 05-3	 THAILAND Don Pramudwinai Former Deputy Prime Minister SE 99-1	 AUSTRALIA HE David Hurley* Governor-General SE 01-2	 CAMBODIA HE Hun Manet* Prime Minister CS 09-2	 TIMOR-LESTE AMB José Luís Guterres* AMB to US and Former Deputy Prime Minister TL 08-1
 AUSTRALIA AM (Ret) Leo Davies Former Chief of Air Force TSC 11-2	 AUSTRALIA LTG (Ret) Richard Burr Former Chief of Army SP 14-1	 AUSTRALIA AM (Ret) Geoffrey Shepherd Former Chief of Air Force SE 04-2	 AUSTRALIA AM (Ret) Mel Hupfeld Former Chief of Air Force TSC 09-2	 BANGLADESH Hon Md. Alam Shahriar Alam* Parliament Member CCM 10-1
 BANGLADESH AMB (Ret) Nasim Firdaus Founder, Bangladesh Alliance for Women Leadership SE 01-2	 BANGLADESH ACM (Ret) Masihuzzaman Serniabat Former Chief of Air Force EC 05-3	 BANGLADESH AM (Ret) Shah Mohammad Ziaur Rahman Former Chief of Air Force EC 03-2	 BANGLADESH GEN (Ret) Abu Belal Shafiq Huq Former Chief of Army TSC 12-2	 BRUNEI AMB (Ret) Magdalena Teo Former Ambassador to China EC 01-1



BRUNEI
Brig Gen (Ret) Shahril Ma'awiah
Permanent Secretary
MINDEF
AP 15-2



BRUNEI
FADM (Ret) Othman Suhaily
Former Chief of Navy
TSC 15-1



CANADA
LGen (Ret) Jean-Marc Lanthier
Former Chief of Army
SP 13-1



CANADA
LGen (Ret) Yvan Blondin
Former Chief of Air Force
TSC 11-2



CANADA
LGen (Ret) Alexander Meinzinger
Former Chief of Air Force
SP 13-1, TSC 17-2



FIJI
RADM (Ret) Viliame Naupoto*
Parliament Member
EC 02-3



INDIA
GEN (Ret) Dalbir Singh
Former Chief of Army
EC 05-2



INDIA
ACM (Ret) Birender Singh Dhanoa
Former Chief of Air Force
EC 00-1



JAPAN
LTG (Ret) Katsuki Takata
Former Vice Chief of Army
TSC 13-1



JAPAN
GEN (Ret) Koji Yamazaki
Former Chief of Joint Staff
TSC 11-1



JAPAN
Lt Gen (Ret) Hiroshi Kaminotani
Former Vice Commander, Air Force
TSC 14-2



JAPAN
GEN (Ret) Koichiro Bansho
Former Vice Chief of Ground Staff
EC 00-2, CRC 08-1



LAO PDR
HE Alounkeo Kittikhoun*
Special Envoy to ASEAN
Chair on Myanmar
SE 08-2



MADAGASCAR
Lt Gen (Ret) Dominique Rakotozafy
Former Minister of Defense
EC 99-2



MALAYSIA
GEN (Ret) Ahmad Hasbullah Bin Mohd Nawawi
Former Chief of Army
TSC 11-2



MALAYSIA
Gen (Ret) Azizan Ariffin
Former Chief of Defense
SE 03-2



MALAYSIA
GEN (Ret) Mohd Reza bin Mohd Sany
Former Chief of Navy
EC 05-3



MALAYSIA
ADM (Ret) Mohd Zubil Mat Som
Former Director-General, Coast Guard
CS 12-1



MALAYSIA
AMB (Ret) Rohana Ramli
Former Ambassador to ROK
CCM 11-1



MALDIVES
LTG (Ret) Abdul Shamaal
Former Chief of Defense
CS 10-1, SSD 10-2



MALDIVES
MG (Ret) Ahmed Shiyam
Former Chief of Defense
EC 99-3, TSC 12-1



MONGOLIA
AMB Altangerel Bulgaa
Former Ambassador to the United States
TSC 14-1



MONGOLIA
Lt Gen Byambajav Tserendejid
Former Chief of Defense
TSC 12-2



MONGOLIA
Hon Tsogtbaatar Damdin*
Parliament Member
SE 04-2




MONGOLIA
Hon Enkhbold Nyamaa*
Parliament Member
SE 08-2

NOTABLE RECOGNITIONS

Distinguished Alumni

DKI APCSS alumni are known throughout the world for their achievements. Here is a small selection of some of the most accomplished holders of the golden lanyard. This subset of alumni does not include all our distinguished alumni.

 <p>NEPAL</p> <p>General (Ret) Gaurav Rana Former Chief of Army Staff (CHOD) EC 99-1</p>	 <p>NEPAL</p> <p>General (Ret) Purna Thapa Former Chief of Army Staff (CHOD) EC 04-2</p>	 <p>NEPAL</p> <p>Dr. Minendra Prasad Rijal Former Minister of Defense SE 07-2, SSD 11-1</p>	 <p>NEW ZEALAND</p> <p>Hon Chris Seed Former Chief Executive, Ministry of Foreign Affairs and Trade SE 07-2</p>	 <p>NEW ZEALAND</p> <p>AM (Ret) Sir Bruce Ferguson Former Chief of Defense SEC 01-2</p>
 <p>PHILIPPINES</p> <p>GEN (Ret) Cirilito Sobejana Former Chief of Defense ASC 10-2</p>	 <p>PHILIPPINES</p> <p>ADM (Ret) Elson Hermogino Former Commandant, Coast Guard ASC 14-2</p>	 <p>PHILIPPINES</p> <p>GEN (Ret) Emmanuel Bautista Former Chief of Defense SSD 10-2</p>	 <p>PHILIPPINES</p> <p>GEN (Ret) Carlito Galvez Jr. Former Secretary of National Defense CCM 10-1</p>	 <p>PHILIPPINES</p> <p>GEN (Ret) Narciso Abaya Former Chief of Defense SE 02-2</p>
 <p>PALAU</p> <p>Hon Faustina K. Rehuher-Marugg Former Minister of State TSC 14-2</p>	 <p>PAPUA NEW GUINEA</p> <p>BGen (Ret) Gilbert Toropo Former Chief of Defense EC 03-3</p>	 <p>PAPUA NEW GUINEA</p> <p>CMDRE (Ret) Peter Ilau Former Chief of Defense EC 97-1</p>	 <p>PAPUA NEW GUINEA</p> <p>BGen (Ret) Francis Agwi Former CHOD TSC 10-2</p>	 <p>REPUBLIC OF KOREA</p> <p>ADM (Ret) Yeong Kang Chen Former Vice Minister MND SE 05-2</p>
 <p>REPUBLIC OF KOREA</p> <p>Lt Gen (Ret) Myung Kyun Kim Former Commandant, Marine Corps SE 04-1</p>	 <p>REPUBLIC OF KOREA</p> <p>Hon Kim Sung-hwan Former Minister of Foreign Affairs SE 01-2</p>	 <p>REPUBLIC OF KOREA</p> <p>AMB (Ret) Jaebum Kim* Secretary General, Korea-American Association EC 05-2</p>	 <p>SINGAPORE</p> <p>Maj Gen (Ret) Kelvin Khong Former Chief of Air Force TSC 18-1</p>	 <p>SINGAPORE</p> <p>Hon Ng Chee Meng* Secretary-General, National Trades Union Congress SE 07-1</p>
 <p>SRI LANKA</p> <p>GOV ACM (Ret) Roshan Goonetilleke* Former Chief of Defense EC 04-1</p>	 <p>SRI LANKA</p> <p>ADM (Ret) Wasantha Karannagoda Former Chief of Navy EC 97-2</p>	 <p>SRI LANKA</p> <p>ACM (Ret) Sudarshana Pathirana Ambassador to Nepal CA 17-1</p>	 <p>SRI LANKA</p> <p>ACM (Ret) Donald Perera Former Chief of Defense SE 04-2</p>	 <p>SRI LANKA</p> <p>ADM (Ret) Jayanath Colombage* Ambassador to Indonesia EC 06-3</p>

SRI LANKA
ACM (Ret) Kolitha Gunatilleke
 Former Chief of Defense
 EC 04-2



SRI LANKA
GEN (Ret) Crisanthe De Silva
 Former Chief of Defense
 EC 07-2




TAIWAN
ADM (Ret) Li-Shen Wang
 Former Chief of Navy
 SEC 06-1



THAILAND
GEN (Ret) Kasemsak Ploksawat
 Former Senator
 SEC 01-2



TIMOR-LESTE
Hon Zacarias Da Costa*
 Executive Secretary, CPLP
 TSC 09-2



TIMOR-LESTE
Dr. Cirilo Cristovao
 Former Minister of Defense
 TSC 10-2



COOK ISLANDS
Ms. Tapaeru Herrmann*
 Secretary Foreign Affairs
 TSC 19-1



CANADA
VADM Angus Topshee*
 Chief of Navy
 TSC 16-2



FIJI
MG Jone Kalouniwai*
 Chief of Defense
 TSC 17-2



MALAYSIA
GEN Mohd Asghar Khan Goriman Khan*
 Chief of Air Force
 TSC 18-2



MALDIVES
LTG Abdul Raheen Latheef*
 Chief of Defence
 ASC 15-1




MARSHALL ISLANDS
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 Minister Foreign Affairs
 EC 06-3



MICRONESIA
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 Secretary of Foreign Affairs
 EC 00-1



NEPAL
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 Chief of Army (CHOD)
 CS 08-1



NEW ZEALAND
ACM Tony Davies*
 Chief of Defense
 TSC 14-2



PALAU
Mr. Gustav Aitaro*
 Minister of State
 TSC 21-3



SRI LANKA
AM RA Udeni Rajapaksa*
 Chief of Air Force
 ASC 17-1



TONGA
BG Lord Fielakepa*
 Chief of Defence
 EC 01-2, CCM 12-1




UNITED STATES
GEN Michael Minihan*
 Commander Air Mobility Command
 SP 14-1




UNITED STATES
ADM Linda Fagan*
 Commandant Coast Guard
 TSC 19-1



CAMBODIA
General Tea Tyhas*
 Deputy Prime Minister
 ASC 12-1



PAPUA NEW GUINEA
Major General Mark Goina*
 CHOD
 TSC14-2, ASC11-2



PHILIPPINES
General Romeo Brawnner Jr.*
 CHOD
 ASC 14-2



INDONESIA
ACM Fadjat Prasetyo*
 Chief of Air Force
 EC 07-1



JAPAN
LTG Yasuhiko Suzuki*
 Chief of Air Force
 EC 08-2

IN Memoriam



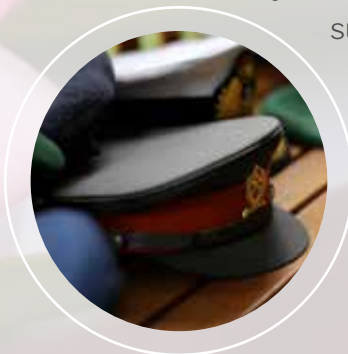
He Ho'omana'o

We honor the cherished memories of those DKI APCSS alumni who are no longer with us. Their legacies, marked by dedication and service, continue to resonate within the corridors of the Center and the far-reaching corners of the world they helped secure and stabilize. As we remember their contributions and the personal sacrifices they made, we are reminded of the fragility of life and the enduring strength of the bonds formed through shared missions and challenges.

To our living alumni, this memorial is a solemn reminder of the preciousness of our connections and the impact of our collective efforts. We encourage each of you to cherish and maintain the relationships

forged during your time at DKI APCSS. We urge you to continue engaging with one another and with the Center, sharing your experiences and insights, and supporting each other in both personal and professional capacities. In this way, you honor the memory of our fallen friends—by sustaining the spirit of collaboration and friendship that defines our community.

We hope that this page not only serves as a space for remembrance but also as a beacon of inspiration for all DKI APCSS alumni. Let it be a call to action to reaffirm your commitment to our shared goals and to actively participate in the noble endeavor of building a more secure and peaceful world. Together, through unity and mutual support, we can continue to educate, connect, and empower. - Photos: Doug Carroll/PAO



EPILOGUE

The following are the remarks of former Alumni, Class Leader for the Executive Course #02-2, Brigadier Banares Khan Jadoon of the Pakistan Army, at his graduation dinner Aug. 7, 2002. These comments echo those made by participants from every Executive Course since the Center opened in 1996 and capture the very essence of what the Daniel K. Inoyue Asia-Pacific Center for Security Studies represents.

I am reminded of a story involving one of America's greatest presidents, Abraham Lincoln. At the height of the U.S. Civil War in the mid-19th century, President Lincoln was asked to make some remarks at a reception one evening. He proceeded to extol the virtues of both sides in the bloody and divisive conflict, praising the soldiers of both North and South for their sacrifices and their humanity. Later, in the reception line, Mr. Lincoln was approached by a lady



**BRIGADIER BANARES
KHAN JADOON**

Pakistan Army

EC 02-2

Photo: File/PAO

who was well known for outspoken and vehement patriotism. She berated the president for speaking of befriending the enemies of the union, rather than destroying them. Mr. Lincoln looked her straight in the eye and said, "But madam, do I not destroy my enemy when I make him my friend?" Such words serve to underscore why we have been here for the past 12 weeks and what we should take away with us. Thank you for this rewarding experience. Now it is up to us to make something out of what you have provided us.



ALUMNI ASSOCIATIONS

Global Reach

DKI APCSS Alumni by Service Country

Countries and locations which have sent representatives to DKI APCSS.

Afghanistan	Cameroon	Guatemala	Marshall Islands	Guinea	Switzerland
Albania	Canada	Guyana	Mauritius	Paraguay	Taiwan
Algeria	Chad	Honduras	Mexico	Peru	Tajikistan
American Samoa	Chile	Hong Kong	Micronesia	Philippines	Tanzania
Angola	China	India	Moldova	Poland	Thailand
Argentina	Colombia	Indonesia	Mongolia	Portugal	Timor-Leste
Armenia	Comoros	Iraq	Morocco	Republic of Korea	Tonga
ASEAN	Cook Islands	Italy	Mozambique	Romania	Trinidad and Tobago
Asian Development Bank	Costa Rica	Jamaica	Myanmar	Russia	Tunisia
Australia	Croatia	Japan	N. Mariana Islands	Rwanda	Türkiye
Azerbaijan	Denmark	Jordan	Nauru	Samoa	Turkmenistan
Bahamas	Djibouti	Kazakhstan	Nepal	Saudi Arabia	Tuvalu
Bangladesh	Dominican Republic	Kenya	Netherlands	Serbia	Uganda
Belize	Ecuador	Kiribati	New Zealand	Seychelles	Ukraine
Bhutan	Egypt	Kosovo	Niger	Sierra Leone	United Kingdom
Bosnia and Herzegovina	El Salvador	Kyrgyzstan	Nigeria	Singapore	United Nations
Botswana	Eswatini	Laos	Niue	Slovenia	United States
Brazil	Fiji Islands	Lebanon	North Macedonia	Solomon Islands	Uruguay
Brunei	France	Lesotho	Oman	Somalia	Uzbekistan
Bulgaria	French Polynesia	Lithuania	Pakistan	South Africa	Vanuatu
Burkina Faso	Georgia	Madagascar	Palau	South Sudan	Vietnam
Burundi	Germany	Malawi	Palestinian Authority	Spain	Yemen
Cambodia	Ghana	Malaysia	Panama	Sri Lanka	Zambia
	Greece	Maldives	Papua New Guinea	Sweden	
	Guam	Mali			
		Malta			

Alumni Associations

Countries and locations which have established alumni associations.

Afghanistan	Comoros	Madagascar	Palau	Tanzania
American Samoa	Cook Islands	Malaysia	Panama	Thailand
Australia	Fiji	Maldives	Papua New Guinea	Timor Leste
Bangladesh	Guam	Marshall Islands	Peru	Tonga
Bhutan	Hong Kong	Mauritius	Philippines	Tuvalu
Brunei	India	Micronesia	Russia	United Nations
Cambodia	Indonesia	Mongolia	• Far East	United States
Cameroon	Iraq	Mozambique	• Moscow	• Washington D.C.
Canada	Japan	Myanmar	Samoa	• Hawaii
Chile	Jordan	Nauru	Singapore	Vanuatu
China	Kazakhstan	Nepal	Solomon Islands	Vietnam
• Beijing	Kiribati	New Zealand	South Korea	
• Shanghai	Lao PDR	Niue	Sri Lanka	
Colombia	Lebanon	Pakistan	Taiwan	

'Let's go forth and make a mark on the world.'



The most recent DKI APCSS alumni will be joining the ranks of those mentioned in this volume, and we look forward to featuring their accomplishments in future editions. Above: The graduating class of CSC 24-2; Streamer presentation, left to right, Brigadier General Paul Sleilati, Lebanon, SSgt Samantha Heath and Dir. Pete Gumataotao; Course Fellow Representative, Ms. Divya Rai, India. - Photos: Doug Carroll/PAO



**DANIEL K. INOUE
ASIA-PACIFIC CENTER
FOR SECURITY STUDIES**

CELEBRATING ALUMNI

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MAHALO

We offer special thanks to our **DKI APCSS Foundation** and its members for their generous support of our Center and our alumni.

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- Keep the Center and your fellow alumni up-to-date on your achievements and career advancements
- It may be announced in the monthly newsletter

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